



*City of Pembroke Pines*

## **AGREEMENT FOR DISASTER DEBRIS MANAGEMENT SERVICES**

**THIS AGREEMENT** ("Agreement"), is dated this 12th day of January,  
2021 and is entered into by and between:  
2022

**CITY OF PEMBROKE PINES**, a municipal corporation, of the State of Florida, with a business address of 601 City Center Way, Pembroke Pines, Florida 33025, hereinafter referred to as "CITY",

and

**CROWDER-GULF JOINT VENTURE, INC.**, a For Profit Corporation as listed with the Florida Division of Corporations, with a business address of 5629 Commerce Boulevard E, Mobile, AL 36619, hereinafter referred to as "CONTRACTOR". CITY and CONTRACTOR may hereinafter be referred to collectively as the "Parties."

### **W I T N E S S E T H**

**WHEREAS**, the CITY may experience massive destruction by the impact of a hurricane making landfall, violent storms, spawning tornadoes, as well as other natural and/or man-made disasters (hereinafter "Catastrophic Events"); and,

**WHEREAS**, the CITY finds it necessary to contract with Debris Recovery Contractors in order to remove disaster generated debris from public property and public rights of way so as to protect the public health and safety, minimize economic and environmental impacts and facilitate the restoration of normal public services following a Catastrophic Event; and,

**WHEREAS**, the CITY finds it necessary to contract with Debris Recovery Contractors in order to remove disaster generated debris from private property, subject to compliance with any and all local, state and federal regulations, including FEMA requirements so as to protect the public health and safety, minimize economic and environmental impacts and facilitate the restoration of normal public services following a Catastrophic Event; and,

**WHEREAS**, the CITY previously issued **Request for Proposal #AD-21-02** (hereinafter "RFP"), for Disaster Debris Management Services, on an as needed basis, a copy of which is attached hereto as **Exhibit "A"** and incorporated herein by reference; and,

**WHEREAS**, the prices set forth in this Agreement and being charged by the CONTRACTOR are consistent with the market value and rates currently being charged to local governments throughout South Florida for the same or similar work by other debris removal vendors and caused by the exigent circumstances that has resulted in the necessity for this Agreement; and,

**WHEREAS**, the services to be provided by the CONTRACTOR will include emergency push and storm debris collection and disposal in the CITY following a Catastrophic Event, the



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CONTRACTOR will also provide a range of related services including damage assessment, training, emergency planning and other services as needed and requested by the CITY; and,

**WHEREAS**, other services provided by the CONTRACTOR may include facilitating communication and coordination with the Federal Emergency Management Agency (hereinafter "FEMA"), the Federal Highway Administration (hereinafter "FHWA"), Broward County, the State of Florida and other federal, state or local agencies, and state insurance representatives; and,

**WHEREAS**, the CONTRACTOR desires to perform such services subject to the terms of this Agreement; and,

**WHEREAS**, FEMA's regulations require that the CITY has a written contract with its Contractors to be used following Catastrophic Events, as described above; and,

**WHEREAS**, the CITY and the CONTRACTOR have reached a mutual agreement as to the terms and conditions of such services; and,

**WHEREAS**, this Agreement does not preclude the CITY's from using other vendors which provide the same or similar services as provided by the CONTRACTOR on an as needed basis; and,

**WHEREAS**, this Agreement would potentially be invoked for City, County, State and Federally declared emergency disaster events and when an emergency situation exists which threatens the life, safety or welfare of the citizens of Pembroke Pines; and,

**WHEREAS**, the City Commission of the City of Pembroke Pines, Florida deems it in the best interest of the citizens and residents of the CITY to enter into an agreement with CONTRACTOR for Disaster Debris Management Services.

**NOW, THEREFORE, IN CONSIDERATION** of the mutual terms, understandings, conditions, premises, covenants, and payment hereinafter set forth, and intending to be legally bound, the parties hereby agree as follows:

### **Article 1 – Recitals**

**1.1** The foregoing recitals are true and correct and incorporated herein by reference.

### **Article 2 - Scope of Professional Services**

**2.1 Debris Removal.** It is the intent of this Agreement for the CONTRACTOR to remove as quickly as possible all disaster generated debris from public property and public rights-of-way, and private property as authorized by the CITY, so as to protect the public health and safety, minimize economic and environmental impacts and facilitate the restoration of normal public services. Clean up, demolition and removal will be limited to: (1) that which is determined to eliminate immediate threats to life, public health, and safety; (2) that which has been determined to eliminate immediate threats of significant damage to improved public property (or private





property when specifically authorized by the CITY), and; (3) that which is considered essential to ensure economic recovery of the affected community to the benefit of the community-at-large. The Services shall consist of clean up, demolition, removal, reduction, and disposal of debris from CITY streets, roads, and right-of-ways, public property and facilities and any other facility or site as directed by the designated representative of the CITY.

Specifically, the Scope of Services shall encompass the Disaster Debris Management Services as more particularly described in the RFP, attached hereto and made a part hereof as **Exhibit "A"** and the Contractor's submittal, included as **Exhibit "B"** attached hereto and made a part hereof.

- 2.1.1 Ownership and Disposal of Debris.** The CONTRACTOR shall be responsible for removal of debris up to the point where debris can only be described as light litter and additional collection can be facilitated only by sweeping and raking. Debris shall include "storm-generated yard trash" as defined in §403.703 Florida Statutes, as may be amended from time to time. All debris handled by the CONTRACTOR shall become the property of the CONTRACTOR upon final disposal at a properly permitted disposal site. The CONTRACTOR shall be responsible for the lawful disposal of all debris handled or transported. The CONTRACTOR shall not use any disposal site not designated by the CITY without written consent.
- 2.1.2 Technical Disaster Recovery Assistance.** It is the intent of this agreement for the CONTRACTOR to provide disaster recovery technical assistance to appointed and elected officials of the CITY. This service shall include Program Management Assistance.
- 2.1.3 Permits and Regulations.** All necessary permits, licenses and certificates required for the execution of this Agreement as set forth in **Exhibit "A"** shall be secured and paid for by the CONTRACTOR.
- 2.1.4 Event Closure.** In accordance with **Exhibit "A"**, CONTRACTOR will assist the CITY in preparing final reports necessary for reimbursement by FEMA, FHWA and any other applicable agencies for disaster recovery efforts by CITY staff and designated Debris Removal Contractors.
- 2.1.5 Services and Facilities.** It is understood that, except as otherwise specifically stated in this Agreement and Attachments to this agreement, the CONTRACTOR shall provide and pay for all labor, tools, equipment, transportation, supervision, and all other services and facilities of any nature whatsoever necessary to execute, complete and deliver the services within the time specified in the Notice-To-Proceed as agreed upon by both parties.
- 2.1.6 Measurement of Quantities.** Work specified herein shall be measured by the CITY according to U.S. Standard Measure and information provided by the CONTRACTOR. The method of measurement and computation to be used to determine quantities of debris managed will be those generally recognized as conforming to good engineering practice. The principle method of measurement will be debris volume in cubic yards.





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Material measured in vehicles will be allowed at the full measured volume of the vehicle unless the inspector determines that a lesser volume has been loaded.

**2.1.7 Scheduled Passes.** The CONTRACTOR shall make multiple scheduled passes of each site, location or area impacted by the Catastrophic Event. The number and schedule of passes shall be determined through CITY-CONTRACTOR consultation. It is the CITY'S intent that the CONTRACTOR shall make as many passes as the CITY may direct to complete the removal and lawful disposal of all natural disaster generated debris.

**2.2 Supervision by CONTRACTOR.** The CONTRACTOR will supervise and direct all Services. The CONTRACTOR is solely responsible for the means, methods, techniques, sequences, safety program and procedures. The CONTRACTOR will employ and maintain on the worksite a qualified supervisor(s) who shall have full authority to act on behalf of the CONTRACTOR and all communications given to the supervisor(s) by the CITY's Authorized Representative shall be as binding as if given to the CONTRACTOR. The name(s) of the supervisor(s) will be supplied to the CITY for each issuance of a Notice to Proceed through an attachment to this Agreement in the form of a Memorandum for the Record.

**2.3 Changes in the Scope of Services.** The CITY and CONTRACTOR may at any time order changes within the scope of services without invalidating this Agreement. All changes affecting the project's costs or modifications of the terms, conditions, and the scopes of services of this Agreement shall be authorized by means of an official written Contract Change Order that is mutually agreed upon and signed by the CITY and the CONTRACTOR. All changes must be recorded on a written Contract Change Order before CONTRACTOR may proceed with the changes to the services provided. CITY's Signatory Authority for such changes shall be as set for in the CITY's Code of Ordinances.

### Article 3- Term of Agreement

**3.1 Term.** This Agreement shall be effective for an initial five (5) year period commencing on the date of execution by both Parties through December 31<sup>st</sup>, 2026, at 11:59 PM.

**3.2 Contract Pricing.** The pricing negotiated with the CONTRACTOR shall remain firm during the term of the Agreement as evidenced in **Exhibit "B"** attached hereto and incorporated herein by reference. After the initial first year of the Agreement, on the following January 1st, and annually thereafter, the rates shall be automatically increased according to the annual Consumers Price Index-(CPI/U) Miami-Ft. Lauderdale-West Palm Beach, FL Area for the annual change for the month of April or two percent (2%), whichever is less but not less than zero percent (0%).

### Article 4- Payment

**4.1** Payment for all services shall be done in accordance with **Exhibit "A"** and as set forth herein. Pricing for all services shall be done in accordance with **Exhibit "B"** attached hereto and incorporated herein by reference.





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**4.2** The CONTRACTOR expressly agrees that it will not be compensated for disposing of any material not defined as eligible debris. The term "eligible debris" shall have that meaning as given under 44 C.F.R. 206.224 and as further defined in the FEMA Debris Management Assistance Policy Guidebook. The CONTRACTOR and CITY will inspect each load to verify that the contents are in accordance with the accepted definition of eligible debris. If any load is determined to contain material that does not conform to the definition of eligible debris, the load will be ordered to be deposited at another landfill or receiving facility. No payment will be allowed for that load and the CONTRACTOR will not invoice the CITY for such loads. For each suitable load picked up, hauled, and processed, a record of the cubic yards will be recorded by the CONTRACTOR and numbered tickets shall be supplied to the CITY by the CONTRACTOR and the CITY'S designee on site. Each invoice shall contain verification for each cubic yardage load ticket and also contain a summary sheet indicating, by day, the individual verified load receipt and invoice amounts. The CITY may temporarily remove any disputed amount line items in the bill from the invoice for review. Disposal tickets disputed will be returned to the CONTRACTOR within five (5) working days of invoice date for additional clarification prior to payment of those tickets.

**4.3** Invoices shall be submitted in duplicate to the Director of Public Services, City of Pembroke Pines, 8300 S. Palm Drive, Pembroke Pines, Florida 33025, no more than once every fifteen (15) days. Each invoice shall contain a detailed description of services and fees as set forth in **Exhibit "A"**.

**4.4** All payments shall be governed by the Local Government Prompt Payment Act, as set forth in Part VII, Chapter 218, Florida Statutes.

**4.5** Other than the fees set forth herein, the CONTRACTOR shall not be entitled to payment for expenses, fees, or other costs it may incur at any time and in any connection with its performance hereunder.

### **Article 5- CITY Obligations**

**5.1** The CITY shall furnish all information and documents necessary for the commencement of work to include valid written Notices to Proceed. A representative will be designated by the CITY to be the primary contact person for inspecting the work and answering any on-site questions prior to and after activation of this Agreement via a Notice to Proceed. Providing inspectors for the monitoring of debris operations shall be the responsibility of the CITY, as required by Federal law and policy governing those specific operations.

**5.2** The CITY shall pre-designate necessary Temporary Debris Storage and Reduction ("TDSR") sites either within the CITY, or as designated by Broward County, for the sole purpose of the temporary storage and reduction of clean woody debris and construction and demolition materials. If requested by the CITY, the CONTRACTOR shall operate the TDSR sites and only CONTRACTOR vehicles and others specifically authorized by the CITY will be allowed to use these sites. The CONTRACTOR shall have a General Operation Plan, which describes the operations CONTRACTOR expects to carry out at each site, i.e., materials handling, reduction, storage, recycling operations, equipment maintenance, etc. The CONTRACTOR shall include





provisions for rodent control, noise abatement, etc. If any facilities are utilized for air curtain burning, they must be approved by the CITY and Broward County.

**5.3** The CITY may also establish homeowner drop-off sites for debris. If requested by the CITY, the CONTRACTOR shall be responsible for removing all debris from these sites.

**5.4** The CITY shall timely pay CONTRACTOR in accordance with Part VII, Chapter 218, Florida Statutes.

### **Article 6- FEMA Reimbursements and Requirements**

**The CONTRACTOR and any and all of its subcontractors, shall comply with 2 CFR 200.326 and 2 CFR Part 200 Appendix II. A breach of any of the below provisions may be grounds for termination of this Agreement, or for debarment of the CONTRACTOR.**

**6.1** CONTRACTOR shall assist CITY in completing any and all forms necessary for reimbursements from state or federal agencies, including but not limited to FEMA, relating to costs arising out of Disaster Debris Management Services. This may include, but is not limited to, the timely completion and submittal of reimbursement requests, preparation and submittal of any and all necessary cost substantiation and preparing replies to any and all agency denial or inquiries. CONTRACTOR responsibilities in this regard are set forth in **Exhibit "A"**.

**6.2** If reimbursement is denied to CITY due to CONTRACTOR's negligence collecting or removing debris, completing project worksheets and load tickets, or documenting work performed, CONTRACTOR upon notification from FEMA or the Florida Division of Emergency Management of such denial and upon written demand by the CITY, shall reimburse CITY for amounts denied due to CONTRACTOR's negligence. This obligation shall survive the term or termination of this Agreement.

**6.3** Notwithstanding anything to the contrary set forth herein, CONTRACTOR shall comply with the following federally required standard provisions, as set forth in 2 C.F.R. Sec.200.326, and CFR Part 200 Appendix II. In the event of any conflicts, the provisions of 2 CFR Part 200 Appendix II shall prevail.

**6.3.1 Equal Employment Opportunity:** During the performance of this contract, CONTRACTOR agrees as follows:

**6.3.1.1** CONTRACTOR will not discriminate against any employee or applicant for employment because of race, color, religion, sex, sexual orientation, gender identity, or national origin. CONTRACTOR will take affirmative action to ensure that applicants are employed, and that employees are treated during employment, without regard to their race, color, religion, sex, sexual orientation, gender identity, or national origin. Such action shall include, but not be limited to the following: Employment, upgrading, demotion, or transfer, recruitment or recruitment advertising; layoff or termination; rates of pay or other forms of compensation; and selection for training, including apprenticeship. CONTRACTOR agrees to post in





conspicuous places, available to employees and applicants for employment, notices to be provided by the contracting officer setting forth the provisions of this nondiscrimination clause.

**6.3.1.2** CONTRACTOR will, in all solicitations or advertisements for employees placed by or on behalf of CONTRACTOR, state that all qualified applicants will receive consideration for employment without regard to race, color, religion, sex, sexual orientation, gender identity, or national origin.

**6.3.1.3** CONTRACTOR will not discharge or in any other manner discriminate against any employee or applicant for employment because such employee or applicant has inquired about, discussed, or disclosed the compensation of the employee or applicant or another employee or applicant. This provision shall not apply to instances in which an employee who has access to the compensation information of other employees or applicants as a part of such employee's essential job functions discloses the compensation of such other employees or applicants to individuals who do not otherwise have access to such information, unless such disclosure is in response to a formal complaint or charge, in furtherance of an investigation, proceeding, hearing, or action, including an investigation conducted by the employer, or is consistent with CONTRACTOR's legal duty to furnish information.

**6.3.1.4** CONTRACTOR will send to each labor union or representative of workers with which it has a collective bargaining agreement or other contract or understanding, a notice to be provided by the agency contracting officer, advising the labor union or workers' representative of CONTRACTOR's commitments under section 202 of Executive Order 11246 of September 24, 1965, and shall post copies of the notice in conspicuous places available to employees and applicants for employment.

**6.3.1.5** CONTRACTOR will comply with all provisions of Executive Order 11246 of September 24, 1965, and of the rules, regulations, and relevant orders of the Secretary of Labor.

**6.3.1.6** CONTRACTOR will furnish all information and reports required by Executive Order 11246 of September 24, 1965, and by the rules, regulations, and orders of the Secretary of Labor, or pursuant thereto, and will permit access to his books, records, and accounts by the contracting agency and the Secretary of Labor for purposes of investigation to ascertain compliance with such rules, regulations, and orders.

**6.3.1.7** In the event of CONTRACTOR's non-compliance with the nondiscrimination clauses of this Agreement or with any of such rules, regulations, or orders, this Agreement may be canceled, terminated or suspended in whole or in part and CONTRACTOR may be declared ineligible for further Government contracts in accordance with procedures authorized in Executive Order 11246 of September 24, 1965, and such other sanctions may be imposed and remedies invoked as provided in Executive Order 11246 of September 24, 1965, or by rule, regulation, or order of the Secretary of Labor, or as otherwise provided by law.





**6.3.1.8** CONTRACTOR will include the provisions of paragraphs (6.3.1.1) through (6.3.1.8) in every subcontract or purchase order unless exempted by rules, regulations, or orders of the Secretary of Labor issued pursuant to section 204 of Executive Order 11246 of September 24, 1965, so that such provisions will be binding upon each subcontractor or vendor. CONTRACTOR will take such action with respect to any subcontract or purchase order as may be directed by the Secretary of Labor as a means of enforcing such provisions including sanctions for noncompliance: *Provided*, however, that in the event CONTRACTOR becomes involved in, or is threatened with, litigation with a subcontractor or vendor as a result of such direction, CONTRACTOR may request the United States to enter into such litigation to protect the interests of the United States.

**6.3.2 Davis-Bacon Act:** CONTRACTOR shall comply with the Davis-Bacon Act, (40 U.S.C. 3141- 3144) as supplemented by Department of Labor regulations (29 CFR Part 5, "Labor Standards Provisions Applicable to Contracts Covering Federally Financed and Assisted Construction"). In accordance with the statute, contractors must be required to pay wages to laborers and mechanics at a rate not less than the prevailing wages specified in a wage determination made by the Secretary of Labor. In addition, contractors must be required to pay wages not less than once a week.

**6.3.3 Copeland "Anti-Kickback" Act:** CONTRACTOR shall comply with the Copeland "Anti-Kickback" Act, (40 U.S.C. 3145), as supplemented by Department of Labor regulations (29 CFR Part 3, "Contractors and Subcontractors on Public Building or Public Work Financed in Whole or in Part by Loans or Grants from the United States"). CONTRACTOR must be prohibited from inducing, by any means, any person employed in the construction, completion, or repair of public work, to give up any part of the compensation to which he or she is otherwise entitled. CITY must report all suspected or reported violations to the Federal awarding agency.

**6.3.3.1 Subcontracts.** The CONTRACTOR shall insert in any subcontracts the provision above and such other clauses as FEMA may by appropriate instructions require, and also a clause requiring the subcontractors to include these clauses in any lower tier subcontracts. The CONTRACTOR shall be responsible for the compliance by any subcontractor or lower tier subcontractor with all of these Agreement clauses.

**6.3.3.2 Breach.** A breach of the provisions of this section above may be grounds for termination of this Agreement, and for debarment as a contractor and subcontractor as provided in 29 C.F.R. § 5.12.

**6.3.4 Contract Work Hours and Safety Standards Act (40 U.S.C. 3701-3708):** Where applicable, pursuant to 40 U.S.C. 3702 and 3704, as supplemented by Department of Labor regulations (29 CFR Part 5) CONTRACTOR must be required to compute the wages of every mechanic and laborer on the basis of a standard work week of 40 hours. Work in excess of the standard work week is permissible provided that the worker is compensated at a rate of not less than one and a half times the basic rate of pay for all hours worked in excess of 40 hours in the work week. The requirements of 40 U.S.C. 3704 are applicable to construction work and provide that no laborer or





mechanic must be required to work in surroundings or under working conditions which are unsanitary, hazardous or dangerous.

**6.3.4.1 Overtime requirements.** No contractor or subcontractor contracting for any part of the contract work which may require or involve the employment of laborers or mechanics shall require or permit any such laborer or mechanic in any workweek in which he or she is employed on such work to work in excess of forty hours in such workweek unless such laborer or mechanic receives compensation at a rate not less than one and one-half times the basic rate of pay for all hours worked in excess of forty hours in such workweek.

**6.3.4.2 Violation; liability for unpaid wages; liquidated damages.** In the event of any violation of the clause set forth in paragraph (6.3.4.1) of this section the contractor and any subcontractor responsible therefor shall be liable for the unpaid wages. In addition, such contractor and subcontractor shall be liable to the United States (in the case of work done under contract for the District of Columbia or a territory, to such District or to such territory), for liquidated damages. Such liquidated damages shall be computed with respect to each individual laborer or mechanic, including watchmen and guards, employed in violation of the clause set forth in paragraph (6.3.4.1) of this section, in the sum of \$10 for each calendar day on which such individual was required or permitted to work in excess of the standard workweek of forty hours without payment of the overtime wages required by the clause set forth in paragraph (6.3.4.1) of this section.

**6.3.4.3 Withholding for unpaid wages and liquidated damages.** CITY shall upon its own action or upon written request of an authorized representative of the Department of Labor withhold or cause to be withheld, from any moneys payable on account of work performed by the contractor or subcontractor under any such contract or any other Federal contract with the same prime contractor, or any other federally-assisted contract subject to the Contract Work Hours and Safety Standards Act, which is held by the same prime contractor, such sums as may be determined to be necessary to satisfy any liabilities of such contractor or subcontractor for unpaid wages and liquidated damages as provided in the clause set forth in paragraph (6.3.4.2) of this section.

**6.3.4.4 Subcontracts.** The CONTRACTOR or subcontractor shall insert in any subcontracts the clauses set forth in paragraph (6.3.4.1) through (6.3.4.4) of this section and also a clause requiring the subcontractors to include these clauses in any lower tier subcontracts. The CONTRACTOR shall be responsible for compliance by any subcontractor or lower tier subcontractor with the clauses set forth in paragraphs (6.3.4.1) through (6.3.4.4) of this section.

**6.3.5 Clean Air Act:** The CONTRACTOR agrees to comply with all applicable standards, orders or regulations issued pursuant to the Clean Air Act, as amended, 42 U.S.C. § 7401 et seq. The CONTRACTOR agrees to report each violation to CITY and understands and agrees that the CITY will, in turn, report each violation as required to assure notification to the State, Federal Emergency Management Agency, and the appropriate Environmental Protection Agency Regional Office. The CONTRACTOR





agrees to include these requirements in each subcontract exceeding \$150,000 financed in whole or in part with Federal assistance provided by FEMA.

**6.3.6 Federal Water Pollution Control Act:** The CONTRACTOR agrees to comply with all applicable standards, orders or regulations issued pursuant to the Federal Water Pollution Control Act, as amended, 33 U.S.C. 1251 et seq. The CONTRACTOR agrees to report each violation to the CITY and understands and agrees that the CITY will, in turn, report each violation as required to assure notification to the State, Federal Emergency Management Agency, and the appropriate Environmental Protection Agency Regional Office. The CONTRACTOR agrees to include these requirements in each subcontract exceeding \$150,000 financed in whole or in part with Federal assistance provided by FEMA.”

**6.3.7 Compliance with State Energy Policy and Conservation Act:** CONTRACTOR shall comply with all mandatory standards and policies relating to energy efficiency contained in the State energy conservation plan issued in compliance with the Energy Policy and Conservation Act (Pub.L. 94-163, 89 Stat. 871).

**6.3.8 Suspension and Debarment:** This Agreement is a covered transaction for purposes of 2 C.F.R. pt. 180 and 2 C.F.R. pt. 3000. As such the contractor is required to verify that none of the contractor, its principals (defined at 2 C.F.R. § 180.995), or its affiliates (defined at 2 C.F.R. § 180.905) are excluded (defined at 2 C.F.R. § 180.940) or disqualified (defined at 2 C.F.R. § 180.935).

**6.3.8.1** The CONTRACTOR must comply with 2 C.F.R. pt. 180, subpart C and 2 C.F.R. pt. 3000, subpart C and must include a requirement to comply with these regulations in any lower tier covered transaction it enters into. This certification is a material representation of fact relied upon by CITY. If it is later determined that the contractor did not comply with 2 C.F.R. pt. 180, subpart C and 2 C.F.R. pt. 3000, subpart C, in addition to remedies available to State and CITY, the Federal Government may pursue available remedies, including but not limited to suspension and/or debarment.

**6.3.8.2** The bidder or proposer agrees to comply with the requirements of 2 C.F.R. pt. 180, subpart C and 2 C.F.R. pt. 3000, subpart C while this offer is valid and throughout the period of any contract that may arise from this offer. The bidder or proposer further agrees to include a provision requiring such compliance in its lower tier covered transactions.

**6.3.9 Byrd Anti-Lobbying Amendment:** 31 U.S.C. § 1352 (as amended). Contractors who apply or bid for an award of \$100,000 or more shall file the required certification. Each tier certifies to the tier above that it will not and has not used Federal appropriated funds to pay any person or organization for influencing or attempting to influence an officer or employee of any agency, a member of Congress, officer or employee of Congress, or an employee of a member of Congress in connection with obtaining any Federal contract, grant, or any other award covered by 31 U.S.C. § 1352. Each tier shall also disclose any lobbying with non-Federal funds that takes place in connection with obtaining any Federal award. Such disclosures are forwarded from tier to tier up to the recipient.”





**6.3.10 Recovered Materials:** The CITY and CONTRACTOR must comply with Section 6002 of the Solid Waste Disposal Act, as amended by the Resource Conservation and Recovery Act. The requirements of Section 6002 include procuring only items designated in guidelines of the Environmental Protection Agency (EPA) at 40 CFR part 247 that contain the highest percentage of recovered materials practicable, consistent with maintaining a satisfactory level of competition, where the purchase price of the item exceeds \$10,000 or the value of the quantity acquired during the preceding fiscal year exceeded \$10,000; procuring solid waste management services in a manner that maximizes energy and resource recovery; and establishing an affirmative procurement program for procurement of recovered materials identified in the EPA guidelines.

**6.3.11 Reporting:** Pursuant to 44 CFR 13.36(i)(7), CONTRACTOR shall comply with federal requirements and regulations pertaining to reporting, including but not limited to those set forth at 44 CFR 40 and 41, if applicable. Furthermore, both parties shall provide the FEMA Administrator, the Comptroller General of the United States, or any of their authorized representative access to any books, documents, papers, and records of CONTRACTOR which are directly pertinent to this contract for the purpose of making audits, examinations, excerpts, and transcriptions. Also, both Parties agree to provide FEMA Administrator or his authorized representative access to construction or other work sites pertaining to the work being completed under the Agreement.

**6.3.12 Rights to Inventions:** CONTRACTOR agrees that if this Agreement results in any copyrightable materials or inventions, FEMA reserves a royalty-free, nonexclusive and irrevocable license to reproduce, publish or otherwise use the copyright of said materials or inventions for Federal Government purposes.

**6.3.13 Access to Records:** In accordance with 44 CFR 13.36(i)(11) and Chapters 119 and 257, Florida Statutes:

**6.3.13.1** The CONTRACTOR agrees to provide the CITY, State, FEMA, the Comptroller General of the United States or any of their authorized representatives access to any books, documents, papers and records of the CONTRACTOR which are directly pertinent to this Agreement for the purposes of making audits, examinations, excerpts and transcriptions.

**6.3.13.2** The CONTRACTOR agrees to maintain all books, records, accounts and reports required under this Agreement for a period of not less than five (5) years after the date of termination or expiration of the contract, except in the event of litigation or settlement of claims arising from the performance of the contract, in which case CONTRACTOR agrees to maintain same until the CITY, the State, FEMA, the Comptroller General, or any of their duly authorized representatives, have disposed of all such litigation, appeals, claims or exceptions related thereto.

**6.3.14 No Obligation by the Federal Government:** The federal government is not a party to this contract and is not subject to any obligations or liabilities to the non-federal entity, contractor, or any other party pertaining to any matter resulting from the contract.





**6.3.15 DHS Seal, Logo, and Flags:** The CONTRACTOR shall not use DHS(s), logos, crests, or reproductions of flags or likenesses of DHS agency officials without specific FEMA pre-approval.

**6.3.16 Compliance with Federal Law, Regulations, and Executive Orders:** This is an acknowledgement that FEMA financial assistance will be used to fund this Agreement only. The CONTRACTOR will comply with all applicable federal law, regulations, executive orders, FEMA policies, procedures, and directives.

**6.3.17 Fraudulent Statements:** The CONTRACTOR acknowledges that 31 U.S.C. Chap. 38 applies to the CONTRACTOR's actions pertaining to this Contract.

**6.3.18 Prohibition on Contracting for Covered Telecommunications Equipment or Services:** As used in this clause, the terms backhaul; covered foreign country; covered telecommunications equipment or services; interconnection arrangements; roaming; substantial or essential component; and telecommunications equipment or services have the meaning as defined in FEMA Policy 405-143-1, Prohibitions on Expending FEMA Award Funds for Covered Telecommunications Equipment or Services (Interim), as used in this clause.

#### **6.3.18.1 Prohibitions.**

**6.3.18.1.1** Section 889(b) of the John S. McCain National Defense Authorization Act for Fiscal Year 2019, Pub. L. No. 115-232, and 2 C.F.R. § 200.216 prohibit the head of an executive agency on or after Aug.13, 2020, from obligating or expending grant, cooperative agreement, loan, or loan guarantee funds on certain telecommunications products or from certain entities for national security reasons.

**6.3.18.1.2** Unless an exception in paragraph 6.3.18.2 of this clause applies, the CONTRACTOR and its subcontractors may not use grant, cooperative agreement, loan, or loan guarantee funds from the Federal Emergency Management Agency to:

**6.3.18.1.3** Procure or obtain any equipment, system, or service that uses covered telecommunications equipment or services as a substantial or essential component of any system, or as critical technology of any system;

**6.3.18.1.4** Enter into, extend, or renew a contract to procure or obtain any equipment, system, or service that uses covered telecommunications equipment or services as a substantial or essential component of any system, or as critical technology of any system;

**6.3.18.1.5** Enter into, extend, or renew contracts with entities that use covered telecommunications equipment or services as a substantial or essential component of any system, or as critical technology as part of any system; or





**6.3.18.1.6** Provide, as part of its performance of this contract, subcontract, or other contractual instrument, any equipment, system, or service that uses covered telecommunications equipment or services as a substantial or essential component of any system, or as critical technology as part of any system.

**6.3.18.2** **Exceptions.**

**6.3.18.2.1** This clause does not prohibit CONTRACTOR from providing: (i) A service that connects to the facilities of a third-party, such as backhaul, roaming, or interconnection arrangements; or (ii) Telecommunications equipment that cannot route or redirect user data traffic or permit visibility into any user data or packets that such equipment transmits or otherwise handles.

**6.3.18.2.2** By necessary implication and regulation, the prohibitions also do not apply to: (i) Covered telecommunications equipment or services that: a. Are not used as a substantial or essential component of any system; and b. Are not used as critical technology of any system. (ii) Other telecommunications equipment or services that are not considered covered telecommunications equipment or services.

**6.3.18.3** **Reporting requirement.**

**6.3.18.3.1** In the event CONTRACTOR identifies covered telecommunications equipment or services used as a substantial or essential component of any system, or as critical technology as part of any system, during contract performance, or the contractor is notified of such by a subcontractor at any tier or by any other source, the contractor shall report the information in paragraph 6.3.18.3.2 of this clause to the recipient or subrecipient, unless elsewhere in this contract are established procedures for reporting the information.

**6.3.18.3.2** The CONTRACTOR shall report the following information pursuant to section 6.3.18.3.1 of this clause: (i) Within one business day from the date of such identification or notification: The contract number; the order number(s), if applicable; supplier name; supplier unique entity identifier (if known); supplier Commercial and Government Entity (CAGE) code (if known); brand; model number (original equipment manufacturer number, manufacturer part number, or wholesaler number); item description; and any readily available information about mitigation actions undertaken or recommended. (ii) Within ten (10) business days of submitting the information required by this section: Any further available information about mitigation actions undertaken or recommended. In addition, the contractor shall describe the efforts it undertook to prevent use or submission of covered telecommunications equipment or services, and any additional efforts that will be incorporated to prevent future use or submission of covered telecommunications equipment or services. The





CONTRACTOR shall insert the substance of this clause, including this in all subcontracts and other contractual instruments.

**6.3.19 Domestic Preference for Procurements:** As appropriate, and to the extent consistent with law, the CONTRACTOR should, to the greatest extent practicable, provide a preference for the purchase, acquisition, or use of goods, products, or materials produced in the United States. This includes, but is not limited to iron, aluminum, steel, cement, and other manufactured products. For purposes of this clause: *Produced in the United States* means, for iron and steel products, that all manufacturing processes, from the initial melting stage through the application of coatings, occurred in the United States. *Manufactured products* mean items and construction materials composed in whole or in part of non-ferrous metals such as aluminum; plastics and polymer-based products such as polyvinyl chloride pipe; aggregates such as concrete; glass, including optical fiber; and lumber.

**6.3.20 Affirmative Socioeconomic Steps:** If subcontracts are to be let, CONTRACTOR is required to take all necessary steps identified in 2 C.F.R. § 200.321(b)(1)-(5) to ensure that small and minority businesses, women's business enterprises, and labor surplus area firms are used when possible.

**6.3.21 License and Delivery of Works Subject to Copyright and Data Rights:** If applicable, the CONTRACTOR grants to CITY, a paid-up, royalty-free, nonexclusive, irrevocable, worldwide license in data first produced in the performance of this contract to reproduce, publish, or otherwise use, including prepare derivative works, distribute copies to the public, and perform publicly and display publicly such data. For data required by the contract but not first produced in the performance of this contract, CONTRACTOR will identify such data and grant to the CITY or acquires on its behalf a license of the same scope as for data first produced in the performance of this contract. Data, as used herein, shall include any work subject to copyright under 17 U.S.C. § 102, for example, any written reports or literary works, software and/or source code, music, choreography, pictures or images, graphics, sculptures, videos, motion pictures or other audiovisual works, sound and/or video recordings, and architectural works. Upon or before the completion of this contract, CONTRACTOR will deliver to the CONTRACTOR data first produced in the performance of this contract and data required by the contract but not first produced in the performance of this contract in formats acceptable by CONTRACTOR.

## Article 7- Termination

**7.1 Termination.** This Agreement may be terminated by the CITY at any time and for any reason; but if any work or service/task hereunder is in progress but not completed as of the date of termination, then this Agreement may be extended upon written approval of the CITY until said work or service(s)/task(s) is completed and accepted.

**7.1.1 Termination for Convenience.** In the event this Agreement is terminated or cancelled upon the request and for the convenience of CITY, CITY shall reimburse





CONTRACTOR for actual work satisfactorily completed. In the event this Agreement is terminated or cancelled upon the request and for the convenience of the CITY, termination costs, if any shall not apply.

**7.1.2 Termination for Cause.** This Agreement may be terminated by either party for cause after providing notice of default to the party in default and a reasonable period of time to cure the default.

**7.1.3 Termination Due to Unavailability of Funds in Succeeding Fiscal Years.** When funds are not appropriated or otherwise made available to support continuation or performance in the subsequent fiscal year, this Agreement shall be canceled and the CONTRACTOR shall be reimbursed for the reasonable value of any non-recurring costs incurred but not amortized in the price of supplies or services/tasks delivered under this Agreement.

## **Article 8- Insurance and Bonds**

**8.1** The CONTRACTOR shall indemnify and hold harmless the CITY and its officers, employees, agents and instrumentalities from any and all liability, losses or damages, including attorneys' fees and costs of defense, which the CITY or its officers, employees, agents or instrumentalities may incur as a result of claims, demands, suits, causes of actions or proceedings of any kind or nature arising out of, relating to or resulting from the performance of this Agreement by the CONTRACTOR or its employees, agents, servants, partners, principals or subcontractors. The CONTRACTOR shall pay all claims and losses in connection therewith and shall investigate and defend all claims, suits or actions of any kind or nature in the name of the CITY, where applicable, including appellate proceedings, and shall pay all costs, judgments, and attorneys' fees which may issue thereon. The CONTRACTOR expressly understands and agrees that any insurance protection required by this Agreement or otherwise provided by the CONTRACTOR shall in no way limit the responsibility to indemnify, keep and save harmless and defend the CITY or its officers, employees, agents and instrumentalities as herein provided.

**8.2** CONTRACTOR shall not commence work under this Agreement until it has obtained all insurance required under this paragraph and such insurance has been approved by the Risk Manager of the CITY nor shall the CONTRACTOR allow any subcontractor to commence work on any subcontract until all similar such insurance required of the subcontractor has been obtained and similarly approved.

**8.3** Certificates of Insurance, reflecting evidence of the required insurance, shall be filed with the CITY's Risk Manager prior to the commencement of this Agreement. Policies shall be issued by companies authorized to do business under the laws of the State of Florida. The insurance company shall be rated no less than "A" as to management, and no less than "Class VI" as to financial strength according to the latest edition of Best's Insurance Guide published by A.M. Best Company.

**8.4** Certificates of Insurance shall provide for thirty (30) days' prior written notice to the CITY in case of cancellation or material changes in the policy limits or coverage states. If the carrier





*City of Pembroke Pines*

cannot provide thirty (30) days' notice of cancellation, either the CONTRACTOR or their Insurance Broker must agree to provide notice.

**8.5** Insurance shall be in force until all obligations required to be fulfilled under the terms of the Agreement are satisfactorily completed as evidenced by the formal acceptance by the CITY. In the event the insurance certificate provided indicates that the insurance shall terminate and lapse during the period of this Agreement, the CONTRACTOR shall furnish, at least forty-five (45) days prior to the expiration of the date of such insurance, a renewed certificate of insurance as proof that equal and like coverage for the balance of the period of the Agreement and extension thereunder is in effect. The CONTRACTOR shall neither commence nor continue to provide any services pursuant to this Agreement unless all required insurance remains in full force and effect. CONTRACTOR shall be liable to CITY for any lapses in service resulting from a gap in insurance coverage.

**8.6 REQUIRED INSURANCE.** CONTRACTOR shall be required to obtain all applicable insurance coverage, as indicated below, prior to commencing any work pursuant to this Agreement:

Yes No

- ✓ ☐ **8.6.1** Comprehensive General Liability Insurance written on an occurrence basis including, but not limited to: coverage for bodily injury and property damage, personal & advertising injury, products & completed operations, and contractual liability. Coverage must be written on an occurrence basis, with limits of liability no less than:

1. Each Occurrence Limit - \$1,000,000
2. Fire Damage Limit (Damage to rented premises) - \$100,000
3. Personal & Advertising Injury Limit - \$1,000,000
4. General Aggregate Limit - \$2,000,000
5. Products & Completed Operations Aggregate Limit - \$2,000,000

Products & Completed Operations Coverage shall be maintained for the later of three (3) years after the delivery of goods/services or final payment under the Agreement. **The CITY of Pembroke Pines must be shown as an additional insured with respect to this coverage. The CITY's additional insured status shall extend to any coverage beyond the minimum limits of liability found herein.**

Yes No

- ✓ ☐ **8.6.2** Workers' Compensation and Employers' Liability Insurance covering all employees, and/or volunteers of the CONTRACTOR engaged in the performance of the scope of work associated with this Agreement. In the case any work is sublet, the CONTRACTOR shall require the subcontractors similarly to provide Workers' Compensation Insurance for all the latter's employees unless such employees are covered by the protection afforded by the CONTRACTOR. Coverage for the CONTRACTOR and all subcontractors shall be in accordance with applicable state and/or federal laws that may apply to Workers' Compensation Insurance with limits of liability no less than:

1. Workers' Compensation: Coverage A – Statutory









*City of Pembroke Pines*

operations, sudden, accidental and gradual pollution conditions. This coverage shall be maintained for a period of no less than the later of three (3) years after the delivery of goods/services or final payment pursuant to this Agreement. Retroactive date, if any, to be no later than the first day of service to the CITY. **The City of Pembroke Pines must be shown as an additional insured with respect to this coverage. The CITY's additional insured status shall extend to any coverage beyond the minimum limits of liability found herein.**

Yes No

- ☐ \* **8.6.7** Cyber Liability including Network Security and Privacy Liability with a limit of liability no less than \$1,000,000 per loss. Coverage shall include liability arising from: theft, dissemination and/or use of confidential information stored or transmitted in electronic form, unauthorized access to, use of, or tampering with computer systems, including hacker attacks or inability of an authorized third party to gain access to your services, including denial of service, and the introduction of a computer virus into, or otherwise causing damage to, a customer's or third person's computer, computer system, network, or similar computer-related property and the data, software and programs thereon. If vendor is collecting credit card information, it shall cover all PCI breach expenses. Coverage is to include the various state monitoring and state required remediation as well as meet the various state notification requirements. This coverage shall be maintained for a period of no less than the later of three (3) years after delivery of goods/services or final payment of the Agreement. Retroactive date, if any, to be no later than the first day of service to the CITY. **The City of Pembroke Pines must be shown as an additional insured with respect to this coverage. The CITY's additional insured status shall extend to any coverage beyond the minimum limits of liability found herein.**

Yes No

- ☐ \* **8.6.8** Crime Coverage shall include employee dishonesty, forgery or alteration, and computer fraud in an amount of no less than \$1,000,000 per loss. If CONTRACTOR is physically located on CITY's premises, a third-party fidelity coverage extension shall apply.

Yes No

- ☐ \* **8.6.9** Garage Liability & Garage-keepers Legal Liability for those that manage parking lots for the CITY or service CITY vehicles. Coverage must be written on an occurrence basis, with limits of liability no less than \$1,000,000 per Occurrence, including products & completed operations. This coverage shall be maintained for a period of no less than the later of three (3) years after the delivery of goods/services or final payment of this Agreement. **The City of Pembroke Pines must be shown as an additional insured with respect to this coverage. The CITY's additional insured status shall extend to any coverage beyond the minimum limits of liability found herein.**

Yes No

- ☐ \* **8.6.10** Liquor Liability for those in the business of selling, serving or furnishing of any alcoholic beverages, whether licensed or not, shall carry a limit of liability of no less than \$1,000,000 per occurrence. Coverage shall be maintained for the later of three (3) years after the delivery of goods/services or final payment under the Agreement. **The City of Pembroke Pines must be shown as an additional insured with respect to this coverage. The CITY's additional insured status shall extend to any coverage beyond the minimum limits of liability found herein.**





## City of Pembroke Pines

Yes No

- ☐ × **8.6.11** Sexual Abuse & Molestation for any agreement involving a vulnerable population. Limits shall be no less than \$500,000 per occurrence. This coverage shall be maintained for a period of no less than the later of three (3) years after the delivery of goods/services or final payment of this Agreement. Retroactive date, if any, to be no later than the first day of service to the CITY. **The City of Pembroke Pines must be shown as an additional insured with respect to this coverage. The CITY's additional insured status shall extend to any coverage beyond the minimum limits of liability found herein.**

Yes No

- ☐ × **8.6.12** Builder's Risk Insurance shall be "All Risk" for one hundred percent (100%) of the completed value of the project that is the subject of this Agreement with a deductible of not more than five percent (5%) for Named Windstorm and \$20,000 per claim for all other perils. The Builder's Risk Insurance shall include interests of the CITY, the CONTRACTOR and subcontractors of the project. The CONTRACTOR shall include a separate line item for all costs associated with the Builder's Risk Insurance Coverage for the project. The CITY reserves the right at its sole discretion to utilize the CONTRACTOR's Builder's Risk Insurance or for the CITY to purchase its own Builder's Risk Insurance for the Project. Prior to the CONTRACTOR purchasing the Builder's Risk insurance for the project, the CONTRACTOR shall allow the CITY the opportunity to analyze the CONTRACTOR's coverage and determine who shall purchase the coverage. Should the CITY utilize the CONTRACTOR's Builder's Risk Insurance, the CONTRACTOR shall be responsible for all deductibles. If the CITY chooses to purchase the Builder's Risk Coverage on the project, the CONTRACTOR shall provide the CITY with a change order deduct for all premiums and costs associated with the Builder's Risk insurance in their schedule. Should the CITY choose to utilize the CITY's Builder's Risk Program, the CITY shall be responsible for the Named Windstorm Deductible and the CONTRACTOR shall be responsible for the All Other Perils Deductible. If and when 100% is not available or reasonable, the CITY Risk Manager is to make the determination as to what limits are appropriate for the given project.

## 8.7 REQUIRED ENDORSEMENTS

- 8.7.1 The City of Pembroke Pines shall be named as an Additional Insured on each of the Liability Policies required herein.
- 8.7.2 Waiver of all Rights of Subrogation against the CITY.
- 8.7.3 Thirty (30) Day Notice of Cancellation or Non-Renewal to the CITY.
- 8.7.4 CONTRACTOR's policies shall be Primary & Non-Contributory.
- 8.7.5 All policies shall contain a "severability of interest" or "cross liability" clause without obligation for premium payment of the CITY.
- 8.7.6 The City of Pembroke Pines shall be named as a Loss Payee on all Property and/or Inland Marine Policies as their interest may appear.

**8.8** Any and all insurance required of the CONTRACTOR pursuant to this Agreement must also be required by any subcontractor in the same limits and with all requirements as provided herein, including naming the CITY as an additional insured, in any work that is subcontracted unless such subcontractor is covered by the protection afforded by the CONTRACTOR and





provided proof of such coverage is provided to CITY. The CONTRACTOR and any subcontractors shall maintain such policies during the term of this Agreement.

**8.9** The CITY reserves the right to require any other additional types of insurance coverage and/or higher limits of liability it deems necessary based on the nature of work being performed under this Agreement.

**8.10** The insurance requirements specified in this Agreement are minimum requirements and in no way reduce any liability the CONTRACTOR has assumed in the indemnification/hold harmless section(s) of this Agreement.

**8.11 Payment and Performance Bonds.** CONTRACTOR shall provide the CITY with one million dollar (\$1,000,000.00) Payment and Performance Bonds no later than May 15<sup>th</sup>, 2022, and annually thereafter, and shall remain in effect through December 31<sup>st</sup> of each year, or event debris removal and disposal operations have reached total completion (whichever comes last). If this Agreement is enacted due to a hurricane or other debris generating event during this time, the entire cost of the bond shall be borne by the CONTRACTOR. If this Agreement is not enacted for a hurricane or other debris generating event during this time, the CITY shall reimburse the contractor for the actual cost of the bonds (without markup). The bonds shall be conditioned upon the successful completion of all work, labor, services, materials to be provided and furnished, and the payment of all subcontractors, materials and laborers. If the value of the contracted work increases, the CONTRACTOR shall be required to provide updated Payment and Performance Bonds in an amount equal to the new value.

**8.12** The CONTRACTOR shall execute and furnish to CITY a performance bond and a payment bond, each written by a corporate surety, having a resident agent in the State of Florida and having been in business with a record of successful continuous operation for at least five (5) years. The surety shall hold a current certificate of authority from the Secretary of Treasury of the United States as an acceptable surety on federal bonds in accordance with United States Department of Treasury Circular No. 570. If the amount of the Bond exceeds the underwriting limitation set forth in the circular, in order to qualify, the net retention of the surety company shall not exceed the underwriting limitation in the circular and the excess risks must be protected by coinsurance, reinsurance, or other methods, in accordance with Treasury Circular 297, revised September 1, 1978 (31DFR, Section 223.10, Section 223.11).

**8.13** Further, the surety company shall provide CITY with evidence satisfactory to CITY, that such excess risk has been protected in an acceptable manner. The surety company shall have at least the following minimum qualification in accordance with the latest edition of A.M. Best's Insurance Guide, published by Alfred M. Best Company, Inc., Ambest Road, Oldwick, New Jersey 08858:

B+ to A+

**8.14** Two (2) separate bonds are required and both must be approved by the CITY. The performance bond shall be conditioned that the CONTRACTOR perform this Agreement in the time and manner prescribed in the contract. The payment bond shall be conditioned that the





CONTRACTOR promptly make payments to all persons who supply the CONTRACTOR with labor, materials and supplies used directly or indirectly by the CONTRACTOR in the prosecution of the work provided for in this Agreement and shall provide that the surety shall pay the same in the amount not exceeding the sum provided in such bonds, together with interest at the maximum rate allowed by law; and that they shall indemnify and save harmless the CITY to the extent of any and all payments in connection with the carrying out of this Agreement which the CITY may be required to make under the law.

**8.15** Pursuant to the requirements of Section 255.05(1)(a), Florida Statutes, it shall be the duty of the CONTRACTOR to record the aforesaid payment and performance bonds in the public records of Broward County, with the CONTRACTOR to pay all recording costs.

### **Article 9-Indemnity and Liens**

**9.1 Indemnity.** CONTRACTOR shall indemnify and hold the CITY and its agents, officers, commissioners or employees harmless for any damages resulting from failure of CONTRACTOR to take out and maintain the above insurance. Additionally, CONTRACTOR agrees to protect, defend, indemnify, and hold the CITY and its officers, commissions, employees and agents free and harmless from and against any and all losses, penalties, damages, settlements, costs, charges, professional fees or other expenses, liabilities of every kind and character resulting from the error, omission or negligent act of CONTRACTOR, its agents, employees or representatives, in the performance of CONTRACTOR's duties set forth in this Agreement. CONTRACTOR further agrees to investigate, handle, respond to, provide defenses for and defend any such claims, etc., even if such claim is groundless, false or fraudulent.

**9.2 Warranty of Title and Waiver of Liens.** The CONTRACTOR shall not at any time suffer or permit any lien, attachment, or any other encumbrance under the laws of the State of Florida or otherwise by any person or persons whomsoever to remain on file with the CITY against any money due or to become due for any work done or materials furnished under this Agreement or by any reason or claim or demand against CONTRACTOR. Such lien, attachment, or encumbrance, until it is removed, shall preclude any and all claims or demands for any payment by virtue of this Agreement.

### **Article 10- Subcontractors**

**10.1 Local Resources.** The CONTRACTOR shall, to the extent practicable, give priority to utilizing resources in CITY and surrounding areas, including but not limited to procuring supplies and equipment, awarding subcontracts, and employing workers.

#### **10.2 Subcontractors.**

**10.2.1** The CONTRACTOR shall be fully responsible to the CITY for the acts and omissions of its subcontractors and of persons directly or indirectly employed by them, as the CONTRACTOR is for the acts and omissions of persons employed by it. The CONTRACTOR shall cause appropriate provisions to be inserted in all subcontracts,





which reflect the termination provisions that the CITY may exercise over the CONTRACTOR under this Agreement.

**10.2.2** Nothing contained in this Agreement shall create any contractual relationship between any subcontractor and the CITY or subject the CITY to liability of any kind to any subcontractor. The CONTRACTOR shall supply the names and addresses of subcontractors and materials suppliers when requested to do so by the CITY upon activation of the Agreement and updated by the CONTRACTOR to the CITY on a biweekly basis during said activation.

**10.2.3** CONTRACTOR represents that all persons delivering the services required by this Agreement have the knowledge and skills, either by training, experience, education, or a combination thereof, to adequately and competently perform the duties, obligations, and services set forth in the RFP, to provide and perform such services to CITY'S satisfaction for the agreed compensation, and meets all other requirements of the RFP, including without limitation insurance requirements. CONTRACTOR shall be solely responsible for payment of subcontractors, and its failure to pay subcontractors shall be grounds for withholding future payments to CONTRACTOR, or termination of this Agreement.

**10.2.4** The CONTRACTOR shall not use a subcontractor or material supplier against whom the CITY has a reasonable objection to, and shall to the extent practicable subcontract with local firms currently doing business with the CITY. All subcontractors will operate in strict accord with all local, state, and federal laws governing this type of work.

**10.2.5** No subcontract shall, under any circumstances, relieve the CONTRACTOR of its liability and obligations under this Agreement and all transactions with the CITY must be through the CONTRACTOR.

## **Article 11 - Special Conditions**

**11.1 Participating Offices.** The City of Pembroke Pines Public Service Department will participate in this Agreement. The CITY reserves the sole right to add additional CITY offices to the Agreement.

**11.2 Independent Contractor.** This Agreement does not create an employee/employer relationship between the parties. It is the intent of the parties that the CONTRACTOR is an independent contractor under this Agreement and not the CITY's employee for all purposes, including but not limited to, the application of the Fair Labor Standards Act minimum wage and overtime payments, Federal Insurance Contribution Act, the Social Security Act, the Federal Unemployment Tax Act, the provisions of the Internal Revenue Code, the State Workers' Compensation Act, and the State unemployment insurance law. The CONTRACTOR shall retain sole and absolute discretion in the judgment of the manner and means of carrying out CONTRACTOR's activities and responsibilities hereunder provided, further that administrative procedures applicable to services rendered under this Agreement shall be those of





CONTRACTOR, which policies of CONTRACTOR shall not conflict with CITY, State, FEMA, or United States policies, rules or regulations relating to the use of CONTRACTOR's Funds provided for herein. The CONTRACTOR agrees that it is a separate and independent enterprise from the CITY, that it has full opportunity to find other business, that it has made its own investment in its business, and that it will utilize a high level of skill necessary to perform the work. This Agreement shall not be construed as creating any joint employment relationship between the CONTRACTOR and the CITY and the CITY will not be liable for any obligation incurred by CONTRACTOR, including but not limited to unpaid minimum wages and/or overtime premiums.

**11.3 Liquidated Damages.** Liquidated damages will be deducted from the Agreement sum as set forth in **Exhibit "A"** for each regular workday the CONTRACTOR fails without justifiable excuse to perform in accordance with its contractual obligations or, if this Agreement does not provide specific performance standards or timeliness requirements, in accordance with general industry standards of performance for similar services under similar conditions. The CONTRACTOR will make every attempt to supply the awarded goods/services within the time frame(s) requested. Repeated failure to supply the goods and services may result in termination of the Agreement for cause and shall be cause-in-need for the CITY to procure in the open market goods/services meeting or similar to those specified in the Agreement and obligate the CONTRACTOR to pay the CITY any increase in costs occasioned thereby.

**11.4 Pre-event Condition.** The CONTRACTOR shall return all staging and process areas to their pre-event condition or better.

**11.5 No Solicitation.** The CONTRACTOR shall not solicit work from private citizens or others to be performed in the designated work areas during the term of this Agreement.

**11.6 Work Hours.** The Debris Recovery Contractors will/may conduct its operations seven (7) days per week during the hours of 7 a.m. to 10 p.m. Monday through Friday and 8 a.m. to 10 p.m. on weekends and holidays unless otherwise directed by CITY's Director of Public Service or his designee. However, unless directed otherwise, volumetric reduction operations at temporary debris storage and reduction sites may be conducted on a twenty-four (24) hour, seven (7) day basis. CONTRACTOR will conduct its services at the times and dates necessary appropriate to perform its duties as provided for in this Agreement.

**11.7 Protection of Property.** The CONTRACTOR shall not enter upon private property for any reason without obtaining permission, and the CONTRACTOR shall be responsible for the preservation of all public and private property, along and adjacent to the work site(s) and shall use every precaution necessary to prevent damage and injury thereto. When or where any direct or indirect damage or injury is done to public or private property by or on account of the work, or in consequence of the non-execution thereof on the part of the CONTRACTOR, the CONTRACTOR shall restore, at its own expense, such property to a condition similar or equal to that existing before such damage or injury was done, by repairing or rebuilding or otherwise restoring, as may be directed by the Public Service Director, or he shall make good such damage or injury in an acceptable manner.





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**11.8 Equipment.** All of the CONTRACTOR'S equipment utilized for this Agreement shall be:

**11.8.1** In good operating condition and provided with all needed maintenance to sustain this condition for the duration of the Agreement, subject to inspection and approval by the CITY.

**11.8.2** Properly registered and insured in accordance with the Motor Vehicle Laws of Florida and in compliance with all federal, state, and local safety regulations.

**11.8.3** All loading equipment shall be operated from the road, street, or right-of-way using buckets and/or boom and grapple devices to collect and load debris. No equipment shall be allowed behind the curb or outside of the defined roadway/shoulder section unless directed by the CITY. If operation of the equipment shall be required outside of the ride-away, the CITY will provide Right-of-Entry agreements executed with the property owner prior to the CONTRACTOR work being authorized. No tracked equipment shall be operated on any paved or improved roadway surface.

**11.8.4** Prior to commencing operations, the CONTRACTOR shall affix to each piece of equipment, signs or markings indicating the Owner/Operator's name and unique identification number. One sign shall be placed on each side of the equipment. For trucks, trailers and other equipment intended to haul debris, the maximum volume of cubic yards of the load bed shall be shown. Signs shall be maintained in an easily readable fashion for the duration of the work hereunder. Minimum letter size shall be three (3) inches in height.

**11.8.5** All trucks and trailers utilized in hauling debris shall be provided with a tailgate that will permit the vehicle to be loaded to capacity and effectively contain the debris on the vehicle while hauling. Sideboards or other extensions to the bed are allowable provided they meet all applicable rules and regulations, cover the front and/or sides, and are constructed in a manner to withstand severe operating conditions. The sideboards must be constructed of 2"x 6" boards or greater and may not extend more than two (2) feet above the medal bed sides. Once installed, all sideboards and extensions must remain in place throughout the operation, or the vehicle shall be re-measured and re-marked. All extensions to the bed are subject to acceptance or rejection by the CITY inspector.

**11.8.6** The CONTRACTOR shall use trucks, trailers, and/or equipment approved for use under this Agreement for this Agreement only, and such equipment shall not be used for any other work during the term of this Agreement. A list of approved equipment shall be submitted to the CITY.

**11.9 Securing Debris.** The CONTRACTOR shall be responsible for properly and adequately securing debris within each piece of equipment utilized to haul debris. Prior to leaving the loading site, the CONTRACTOR shall ensure that each load is secure and trimmed so that no debris extends horizontally beyond the bed of the equipment in any direction. All loose debris shall be reasonably compacted during loading and secured during transport. Tarps or other coverings





shall be provided and used by the CONTRACTOR to prevent materials from falling or being blown from the bed.

**11.10 Traffic Control.** The CONTRACTOR shall mitigate the impact of operations on local traffic to the fullest extent practicable. The CONTRACTOR is responsible for establishing and maintaining appropriate traffic controls in all work areas. The CONTRACTOR shall provide sufficient signing, flagging and barricading to ensure the safety of vehicular and pedestrian traffic in all work areas. All work shall be done in conformity with all applicable federal, state and local laws, regulations and ordinances governing personnel, equipment and work place.

#### **11.11 Inspection Stations.**

**11.11.1** Upon request by the CITY, the CONTRACTOR shall construct and maintain inspection stations and towers at the entry point for each TDSR site and disposal area. These stations will be the points of load volume verification by the CITY.

**11.11.2** The trip tickets for debris hauling will be completed upon arrival of debris trucks at the inspection station. Upon request by the CITY, the CONTRACTOR shall make all necessary arrangements with private disposal operators to facilitate the posting of a CITY inspector/monitor onsite for the duration of debris disposal operations. Minimum required standards for the inspection station shall include an inspection tower with desks and chairs for at least two (2) persons, one of whom will be a representative of the CITY.

**11.11.3** The inspection towers shall be of sturdy construction using pressure treated wood and of sufficient height as to allow a complete view of the load bed of each piece of equipment being used to haul debris. The floor area shall be a minimum of 8' x 8' constructed of 2" x 8" joints, 16" on center with 3/4" plywood supported by 6" x 6" posts. The perimeter of the floor area shall be protected by a 4' high wall constructed of 2" x 4" studs and 1/2' plywood. The floor area shall be covered with a roof to protect the occupants from the elements. The roof shall provide a minimum of 6'6" head room below the support beams. Access shall be by wooden steps with a handrail. At the conclusion of the debris removal process, the CONTRACTOR shall remove the structure.

#### **11.12 Hazardous Materials.**

**11.12.1** The CONTRACTOR shall set aside and reasonably protect any hazardous materials encountered during debris removal operations. The CONTRACTOR shall notify the CITY of the nature and location of any such debris encountered.

**11.12.2** The CONTRACTOR must not transport hazardous materials to the TDSR sites or landfills that are not specifically authorized to accept such materials. However, the CONTRACTOR will be responsible for proper handling and storage





of any hazardous materials brought to the TDSR site and if requested to manage the site by the CITY, the CONTRACTOR shall provide a suitable area at each TDSR site to accommodate such hazardous materials. The area shall be lined with impervious material and surrounded with berms or other containment structures to contain potential leakage.

**11.12.3** The CITY recognizes that construction and demolition debris might contain small amounts of asbestos, lead based paints, or similar materials. These materials may be handled in the same manner as other debris when they constitute less than twenty percent (20%) of a load of debris destined for a TDSR site. Any load containing more than twenty percent (20%) shall be taken directly to a properly permitted Class I landfill authorized to receive such hazardous waste.

**11.13 Inoperable Private Vehicles and Equipment.** The CONTRACTOR shall not move abandoned vehicles that interfere with debris removal operations. The CONTRACTOR shall instead report the location of such vehicles to the City of Pembroke Pines Police Department.

**11.14 Reports.** The CONTRACTOR shall make daily reports to the CITY to detail the progress of the debris removal and disposal program. Such reports shall include a description of all areas where work was done, detailing the street names and address blocks where debris removal was completed. The reports must also include the types and volumes of debris transported, reduced and disposed of.

**11.15 Affiliation.** CONTRACTOR and its employees, agents, and subcontractors shall not be employed by or affiliated with the Debris Monitoring Contractors. For purposes of this Agreement, Debris Monitoring Contractors are those contractors that were awarded a contract pursuant to RFP AD-21-03.

## Article 12- Public Records

**12.1** The City of Pembroke Pines is public agency subject to Chapter 119, Florida Statutes. The CONTRACTOR shall comply with Florida's Public Records Law. Specifically, the CONTRACTOR shall:

**12.1.1** Keep and maintain public records required by the CITY to perform the service;

**12.1.2** Upon request from the CITY's custodian of public records, provide the CITY with a copy of the requested records or allow the records to be inspected or copied within a reasonable time at a cost that does not exceed the cost provided in Chapter 119, Florida Statutes, or as otherwise provided by law;

**12.1.3** Ensure that public records that are exempt or that are confidential and exempt from public record disclosure requirements are not disclosed except as authorized by law for the duration of the Agreement term and, following completion of the Agreement, CONTRACTOR shall destroy all copies of such confidential and





*City of Pembroke Pines*

exempt records remaining in its possession after the CONTRACTOR transfers the records in its possession to the CITY; and

**12.1.4** Upon completion of the Agreement, CONTRACTOR shall transfer to the CITY, at no cost to the CITY, all public records in CONTRACTOR's possession. All records stored electronically by the CONTRACTOR must be provided to the CITY, upon request from the CITY's custodian of public records, in a format that is compatible with the information technology systems of the CITY.

**12.2** The failure of CONTRACTOR to comply with the provisions set forth in this Article shall constitute a Default and Breach of this Agreement and the CITY shall enforce the Default in accordance with the provisions set forth in this Agreement.

**IF THE CONTRACTOR HAS QUESTIONS REGARDING THE APPLICATION OF CHAPTER 119, FLORIDA STATUTES, TO THE CONTRACTOR'S DUTY TO PROVIDE PUBLIC RECORDS RELATING TO THIS AGREEMENT, CONTACT THE CUSTODIAN OF PUBLIC RECORDS AT:**

**CITY CLERK  
601 CITY CENTER WAY, 4<sup>th</sup> FLOOR  
PEMBROKE PINES, FL 33025  
(954) 450-1050  
[mgraham@ppines.com](mailto:mgraham@ppines.com)**

#### **Article 13- Scrutinized Companies**

**13. Scrutinized Companies.** CONTRACTOR, its principals or owners, certify that they are not listed on the Scrutinized Companies that Boycott Israel List, Scrutinized Companies with Activities in Sudan List, Scrutinized Companies with Activities in the Iran Petroleum Energy Sector List, or is engaged in business operations with Syria. In accordance with Section 287.135, Florida Statutes, as amended, a company is ineligible to, and may not, bid on, submit a proposal for, or enter into or renew a contract with any agency or local governmental entity for goods or services of:

**13.1** Any amount of, at the time bidding on, submitting a proposal for, or entering into or renewing such contract, the company is on the Scrutinized Companies that Boycott Israel List, created pursuant to Section 215.4725, Florida Statutes, or is engaged in a boycott of Israel; or

**13.2** One million dollars or more if, at the time of bidding on, submitting a proposal for, or entering into or renewing such contract, the company:





**13.2.1** Is on the Scrutinized Companies with Activities in Sudan List or the Scrutinized Companies with Activities in the Iran Petroleum Energy Sector List, created pursuant to Section 215.473, Florida Statutes; or

**13.2.2** Is engaged in business operations in Syria.

#### **Article 14- Equal Benefits for Employees**

**14.1** CONTRACTOR certifies that it is aware of the requirements of Section 35.39 of the CITY's Code of Ordinances and certifies CONTRACTOR currently complies with the requirements of Section 35.39 of the CITY's Code of Ordinances.

**14.2** Except where federal or state law mandates to the contrary, a contractor awarded a contract pursuant to a competitive solicitation shall provide benefits to Domestic Partners and spouses of its employees, irrespective of gender, on the same basis as it provides benefits to employees' spouses in traditional marriages.

**14.3** CONTRACTOR shall provide the City Manager and his/her designee, access to its records for the purpose of audits and/or investigations to ascertain compliance with the provisions of this Article, and upon request shall provide evidence that the CONTRACTOR is in compliance with the provisions of this Article upon the renewal of this AGREEMENT or when the City Manager or his/her designee receives a complaint or has reason to believe CONTRACTOR may not be in compliance with the provisions of this Article. Records shall include but not be limited to providing the City Manager and his/her designee with certified copies of CONTRACTOR's records pertaining to its benefits policies and its employment policies and practices.

**14.4** CONTRACTOR must conspicuously make available to all employees and applicants for employment the following statement:

**"During the performance of this Agreement with the City of Pembroke Pines, Florida, the CONTRACTOR will provide Equal Benefits to its employees with spouses, as defined by Section 35.39 of the City of Pembroke Pines Code of Ordinances, and its employees with Domestic Partners and all Married Couples".**

If contractor has questions regarding the application of Section 35.39 of the City of Pembroke Pines Code of Ordinances to CONTRACTOR's duties pursuant to this Agreement, contact Human Resources at (954) 392-2092 or [drotstein@ppines.com](mailto:drotstein@ppines.com).

**14.5** By executing this Agreement, CONTRACTOR certifies that it agrees to comply with the above and Section 35.39 of the City of Pembroke Pines Code of Ordinances, as may be amended from time to time.

#### **Article 15- Miscellaneous**





**15.1 Governing Law and Venue.** This Agreement shall be governed by and construed in accordance with the laws of the State of Florida as now and hereafter in force. The venue for any and all actions or claims arising out of or related to this Agreement shall be in Broward County, Florida.

**15.2 Headings.** Headings herein are for the convenience of reference only and shall not be considered in any interpretation of this Agreement.

**15.3 Assignments; Amendments.** This Agreement, and any interests herein, shall not be assigned, transferred or otherwise encumbered, under any circumstances, by CONTRACTOR without the prior written consent of CITY. For purposes of this Agreement, any change of ownership of CONTRACTOR shall constitute an assignment which requires CITY approval. However, this Agreement shall run to the benefit of CITY and its successors and assigns. It is further agreed that no modification, amendment, or alteration in the terms or conditions contained herein shall be effective unless contained in a written document executed with the same formality and of equal dignity herewith.

**15.4 Waiver.** Failure of CITY to insist upon strict performance of any provision or condition of this Agreement, or to execute any right therein contained, shall not be constructed as a waiver or relinquishment for the future of any such provision, condition, or right, but the same shall remain in full force and effect.

**15.5 Non-Discrimination & Equal Opportunity Employment.** During the performance of the Agreement, neither the CONTRACTOR nor any subcontractors shall discriminate against any employee or applicant for employment because of race, religion, color, gender, national origin, sex, age, marital status, political affiliation, familial status, sexual orientation, or disability if qualified. CONTRACTOR will take affirmative action to ensure that employees are treated during employment, without regard to their race, religion, color, gender, national origin, sex, age, marital status, political affiliation, familial status, sexual orientation, or disability if qualified. Such actions must include, but not be limited to, the following: employment, promotion, demotion or transfer, recruitment or recruitment advertising, layoff or termination, rates of pay or other forms of compensation, and selection for training, including apprenticeship. CONTRACTOR shall agree to post in conspicuous places, available to employees and applicants for employment, notices to be provided by the contracting officer setting forth the provisions of this nondiscrimination clause. CONTRACTOR further agrees that CONTRACTOR will ensure that subcontractors, if any, will be made aware of and will comply with this nondiscrimination clause.

**15.6 Compliance with Statutes.** It shall be the CONTRACTOR's responsibility to be aware of and comply with all statutes, ordinances, rules, orders, regulations and requirements of all local, CITY, state, and federal agencies as applicable, and as amended from time to time.

**15.7 Severability.** If any provision of this Agreement or application thereof to any person or situation shall to any extent, be held invalid or unenforceable, the remainder of this Agreement, and the application of such provisions to persons or situations other than those as to which it shall have been held invalid or unenforceable, shall not be affected thereby, and shall continue in full force and effect, and be enforced to the fullest extent permitted by law.





**15.8 Records.** CONTRACTOR shall keep such records and accounts and require any and all subcontractors to keep records and accounts as may be necessary in order to record complete and correct entries as to personnel hours charged to this engagement, and any expenses for which CONTRACTOR expects to be reimbursed. Such books and records will be available at all reasonable times for examination and audit by CITY and shall be kept for a period of ten (10) years after the completion of all work to be performed pursuant to this Agreement. Incomplete or incorrect entries in such books and records will be grounds for disallowance by CITY of any fees or expenses based upon such entries.

**15.9 No Contingent Fees.** CONTRACTOR warrants that it has not employed or retained any company or person, other than a bona fide employee working solely for CONTRACTOR to solicit or secure this Agreement, and that it has not paid or agreed to pay any person, company, corporation, individual or firm, other than a bona fide employee working solely for CONTRACTOR any fee, commission, percentage, gift, or other consideration contingent upon or resulting from the award or making of this Agreement. For the breach or violation of this provision, CITY shall have the right to terminate the Agreement without liability at its discretion, to deduct from the contract price, or otherwise recover the full amount of such fee, commission, percentage, gift or consideration.

**15.10 Dispute Resolution.** Upon the occurrence of any dispute or disagreement between the parties hereto arising out of or in connection with any term or provision of this Agreement, the subject matter hereof, or the interpretation or enforcement hereof (the "Dispute"), both Parties shall engage in informal, good faith discussions and attempt to resolve the Dispute. In connection therewith, upon written notice of either party, each of the parties will appoint a designated officer whose task it shall be to meet for the purpose of attempting to resolve such Dispute. The designated officers shall meet as often as the parties shall deem to be reasonably necessary. Such officers will discuss the Dispute. If the parties are unable to resolve the Dispute in accordance with this Section, and in the event that either of the parties concludes in good faith that amicable resolution through continued negotiation with respect to the Dispute is not reasonably likely, then the parties may mutually agree to submit to binding or nonbinding arbitration or mediation.

**15.10.1 Arbitration.** In addition to any other remedy provided hereunder, CITY, at its option, may use arbitration to resolve any controversy or claim arising out of or relating to this Agreement if arbitration is elected by CITY. Any controversy or claim arising out of or relating to this Agreement, or breach thereof, may be settled by arbitration in accordance with the rules of the American Arbitration Association and judgment upon the award rendered by the arbitrators may be entered into by any court having jurisdiction thereof. In the event arbitration is elected by CITY, such controversy or claim shall be submitted to one arbitrator selected from the National Panel of The American Arbitration Association.

**15.10.2 Operations During Dispute.** In the event that a dispute, if any, arises between CITY and CONTRACTOR relating to this Agreement, performance or compensation hereunder, CONTRACTOR shall continue to render service in full compliance with all terms and conditions of this Agreement as interpreted by CITY regardless of such dispute. CONTRACTOR expressly





## City of Pembroke Pines

recognizes the paramount right and duty of CITY to provide adequate maintenance of CITY's Property, and further agrees, in consideration for the execution of this Agreement, that in the event of such a dispute, if any, it will not seek injunctive relief in any court, but will negotiate with CITY for an adjustment on the matter or matters in dispute and, upon failure of said negotiations to resolve the dispute, may present the matter to a court of competent jurisdiction in an appropriate suit therefore instituted by it or by CITY.

**15.11 Binding Authority.** Each person signing this Agreement on behalf of either party individually warrants that he or she has full legal power to execute this Agreement on behalf of the party for whom he or she is signing, and to bind and obligate such party with respect to all provisions contained in this Agreement.

**15.12 Exhibits.** Each exhibit referred to in this Agreement forms an essential part of this Agreement. The exhibits if not physically attached should be treated as part of this Agreement and are incorporated herein by reference.

**15.13 Legal Representation.** It is acknowledged that each party to this Agreement had the opportunity to be represented by counsel in the preparation of this Agreement and, accordingly, the rule that a contract shall be interpreted strictly against the party preparing same shall not apply herein due to the joint contributions of both Parties.

**15.14 Notice.** Whenever any party desires to give notice unto any other party, it must be given by written notice, sent by certified United States mail, with return receipt requested, addressed to the party for whom it is intended and the remaining party, at the places last specified, and the places for giving of notice shall remain such until they shall have been changed by written notice in compliance with the provisions of this section. For the present, CONTRACTOR and CITY designate the following as the respective places for giving of notice:

As to CONTRACTOR:

Ashley Ramsay-Naile - President  
Crowder-Gulf Joint Venture, Inc.  
5629 Commerce Boulevard East,  
Mobile, AL 36619  
Telephone No. (800) 992-6207  
E-mail: [jramsay@crowdergulf.com](mailto:jramsay@crowdergulf.com)

As to CITY:

Charles F. Dodge, City Manager  
City of Pembroke Pines  
601 City Center Way, 4<sup>th</sup> Floor  
Pembroke Pines, FL 33025  
(954) 450-1040 (phone)  
(954) 437-1149 (facsimile)

With a Copy to:

Director of Public Services  
City of Pembroke Pines  
8300 South Palm Drive  
Pembroke Pines, FL 33025





*City of Pembroke Pines*

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(954) 518-9060 (phone)  
(954) 435-6755 (facsimile)

With a Copy to:

Samuel S. Goren, Esq., City Attorney  
Goren, Cherof, Doody & Ezrol P.A.  
3099 East Commercial Boulevard, Suite 200  
Fort Lauderdale, Florida 33308  
(954) 771-4500 (phone)  
(954) 771-4923 (facsimile)

Each party hereto may change its mailing address by giving to the other party notice of such change.

**15.15 Extent of Agreement.** This Agreement represents the entire and integrated agreement between the CITY and the CONTRACTOR and supersedes all prior negotiations, representations or agreements, either written or oral.

**15.16 Assignment of Rights/Subletting of Contract.** Neither this Agreement nor any interest herein shall be assigned, subcontracted, transferred, or encumbered by CONTRACTOR, except with the prior approval of the City Manager or designee, which shall be in his sole and absolute discretion. CONTRACTOR may subcontract any portion of the work required by this Agreement pursuant to a Subcontractor Plan. The Subcontractor Plan shall specify the anticipated work to be completed by subcontractors, and include a list of all such subcontractors. If additional subcontractors are to be used during the term of this Agreement, other than those submitted in the Proposal, a list of such subcontractors shall be provided to the City Manager or designee, subject to his approval, prior to use.

**15.17 Attorneys' Fees.** In the event that either party brings suit for enforcement of this Agreement, each party shall bear its own attorney's fees and court costs, except as otherwise provided under the indemnification provisions set forth herein above.

**15.18 Bankruptcy.** It is agreed that if CONTRACTOR is adjudged bankrupt, either voluntarily or involuntarily, then this Agreement shall terminate effective on the date and at the time the bankruptcy petition is filed.

**15.19 Counterparts and Execution.** This Agreement may be executed by hand or electronically in multiple originals or counterparts, each of which shall be deemed to be an original and together shall constitute one and the same agreement. Execution and delivery of this Agreement by the Parties shall be legally binding, valid and effective upon delivery of the executed documents to the other party through facsimile transmission, email, or other electronic delivery.

**15.20 Ownership of Documents.** Reports, surveys, plans, studies and other data provided in connection with this Agreement are and shall remain the property of CITY whether or not the project for which they are made is completed. CITY hereby agrees to use CONTRACTOR's work product for its intended purposes.





**15.21 Third Parties.** The services to be performed by the CONTRACTOR are intended solely for the benefit of the CITY. No person or entity not a signatory to this Agreement shall be entitled to rely on the CONTRACTOR's performance of its services hereunder, and no right to assert a claim against the CONTRACTOR by assignment of indemnity rights or otherwise shall accrue to a third party as a result of this Agreement or the performance of the CONTRACTOR's services hereunder.

**15.22 Signatory Authority.** CONTRACTOR shall provide CITY with copies of requisite documentation evidencing that the signatory for CONTRACTOR has the authority to enter into this Agreement.

**15.23 Uncontrollable Forces.** Neither CITY nor CONTRACTOR shall be considered to be in default of this Agreement if delays in or failure of performance shall be due to Uncontrollable Forces, the effect of which, by the exercise of reasonable diligence, the non-performing party could not avoid. The term "Uncontrollable Forces" shall mean any event which results in the prevention or delay of performance by a party of its obligations under this Agreement and which is beyond the reasonable control of the nonperforming party. It includes, but is not limited to: fire, flood, earthquakes, storms, lightning, epidemic, pandemic, acts of God, war, riot, civil disturbance, sabotage, and governmental actions. Neither party shall, however, be excused from performance if nonperformance is due to forces, which are preventable, removable, or remediable, and which the nonperforming party could have, with the exercise of reasonable diligence, been prevented, removed, or remedied with reasonable dispatch. The nonperforming party shall, within a reasonable time of being prevented or delayed from performance by an uncontrollable force, give written notice to the other party describing the circumstances and uncontrollable forces preventing continued performance of the obligations of this Agreement.

**15.24. E-Verify.** Contractor certifies that it is aware of and complies with the requirements of Section 448.095, Florida Statutes, as may be amended from time to time and briefly described herein below.

**15.24.1 Definitions for this Section:**

**15.24.1.1** "Contractor" means a person or entity that has entered or is attempting to enter into a contract with a public employer to provide labor, supplies, or services to such employer in exchange for salary, wages, or other remuneration. "Contractor" includes, but is not limited to, a vendor or consultant.

**15.24.1.2** "Subcontractor" means a person or entity that provides labor, supplies, or services to or for a contractor or another subcontractor in exchange for salary, wages, or other remuneration.

**15.24.1.3** "E-Verify system" means an Internet-based system operated by the United States Department of Homeland Security that allows participating employers to electronically verify the employment eligibility of newly hired employees.





**15.24.2 Registration Requirement; Termination:** Pursuant to Section 448.095, Florida Statutes, effective January 1, 2021, Contractors, shall register with and use the E-verify system in order to verify the work authorization status of all newly hired employees. Contractor shall register for and utilize the U.S. Department of Homeland Security's E-Verify System to verify the employment eligibility of:

**15.24.2.1** All persons employed by a Contractor to perform employment duties within Florida during the term of the contract;

**15.24.2.2** All persons (including subconsultants/subcontractors) assigned by Contractor to perform work pursuant to the contract with the City of Pembroke Pines. The Contractor acknowledges and agrees that registration and use of the U.S. Department of Homeland Security's E-Verify System during the term of the contract is a condition of the contract with the City of Pembroke Pines; and

**15.24.2.3** The Contractor shall comply with the provisions of Section 448.095, Fla. Stat., "Employment Eligibility," as amended from time to time. This includes, but is not limited to registration and utilization of the E-Verify System to verify the work authorization status of all newly hired employees. Contractor shall also require all subcontractors to provide an affidavit attesting that the subcontractor does not employ, contract with, or subcontract with, an unauthorized alien. The Contractor shall maintain a copy of such affidavit for the duration of the contract. Failure to comply will lead to termination of this Contract, or if a subcontractor knowingly violates the statute, the subcontract must be terminated immediately. Any challenge to termination under this provision must be filed in the Circuit Court no later than twenty (20) calendar days after the date of termination. Termination of this Contract under this Section is not a breach of contract and may not be considered as such. If this contract is terminated for a violation of the statute by the Contractor, the Contractor may not be awarded a public contract for a period of one (1) year after the date of termination.

**SIGNATURE PAGE FOLLOWS**





City of Pembroke Pines

IN WITNESS OF THE FOREGOING, the Parties have set their hands and seals the day and year first written above.

**CITY:**

CITY OF PEMBROKE PINES, FLORIDA

ATTEST:

DocuSigned by:

*Marlene D. Graham*

January 19, 2022

E858EEE04EEF4F3...

MARLENE D. GRAHAM, CITY CLERK

BY:

*Frank C. Ortis*

MAYOR FRANK C. ORTIS

APPROVED AS TO FORM:

DocuSigned by:

*Danielle Schwabe*

January 19, 2022

013E807C191D4FF...

Print Name: Danielle Schwabe

OFFICE OF THE CITY ATTORNEY

BY:

DocuSigned by:

*Charles F. Dodge*

January 19, 2022

47B966ECFDAD4AC...

CHARLES F. DODGE, CITY MANAGER

**CONTRACTOR:**

CROWDER-GULF JOINT VENTURE, INC.

Signed By:

*Ashley Ramsay-Naile*

Name: Ashley Ramsay-Naile

Title: President





# Disaster Debris Management Services

## Request for Proposals # AD-21-02

General Information		
Project Cost Estimate	Not Applicable	Not Applicable
Project Timeline	This contract shall be for an initial five year period with no renewal terms.	See Section 1.4
Evaluation of Proposals	Evaluation Committee	See Section 1.7
Virtual Non-Mandatory Pre-Bid Meeting	April 1, 2021 at 10:00 a.m. <a href="https://ppines.webex.com/meet/purchasing">https://ppines.webex.com/meet/purchasing</a>	See Section 1.8.1
Question Due Date	April 5, 2021	See Section 1.8
Proposals will be accepted until	2:00 p.m. on April 20, 2021	See Section 1.8
Proposal Security / Bid Bond	Not Applicable	See Section 4.1
Payment and Performance Bonds	Primary Contractor must have a \$10,000,000 or higher bond capacity. Proof of bonding capability must be provided with the bid. The Primary Contractor shall provide the City with a \$500,000 Payment and Performance Bond	See Section 1.3.30 & 4.2
Grant or Federal Funding Information	FEMA, FHWA, and/or Other Federal Agencies as applicable to the event.	See Section 1.3

**THE CITY OF PEMBROKE PINES**  
**PURCHASING DIVISION**  
**8300 SOUTH PALM DRIVE**  
**PEMBROKE PINES, FLORIDA 33025**  
**(954) 518-9020**





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## ATTACHMENTS

Attachment A: Contact Information Form

Attachment B: Non-Collusive Affidavit

Attachment C: Proposer's Background Information

Attachment D: Sample Insurance Certificate

Attachment E: Specimen Contract – Disaster Debris Management Services

Attachment F: References Form

Attachment G: Temporary Debris Management Sites (TDMS) and Work Zones

Attachment H: Financial Work Sheet

Attachment I: 2 CFR 200 - Uniform Administrative Requirements, Cost Principles, and Audit  
Requirements for Federal Awards

Attachment J: Debris Management Proposal Form



## **SECTION 1 - INSTRUCTIONS**

### **1.1 NOTICE**

Notice is hereby given that the City Commission of the City of Pembroke Pines is seeking sealed proposals for:

#### **RFP # AD-21-02 Disaster Debris Management Services**

Solicitations may be obtained from the City of Pembroke Pines website at <http://www.ppines.com/index.aspx?NID=667> and on the [www.BidSync.com](http://www.BidSync.com) website.

If you have any problems downloading the solicitation, please contact the BidSync Support line at 1-800-990-9339.

If additional information help is needed with downloading the solicitation package please contact the Purchasing Office at (954) 518-9020 or by email at [purchasing@ppines.com](mailto:purchasing@ppines.com). The Purchasing Office hours are between 7:00 a.m. - 6:00 p.m. on Monday through Thursday and is located at 8300 South Palm Drive, Pembroke Pines, Florida 33025.

The City requires all questions relating to the solicitation be entered through the "Ask a Question" option tab available on the BidSync website. Responses to the questions will be provided online at [www.bidsync.com](http://www.bidsync.com). Such request must be received by the "Question Due Date" stated in the solicitation. The issuance of a response via BidSync is considered an Addendum and shall be the only official method whereby such an interpretation or clarification will be made.

**Proposals will be accepted until 2:00 p.m., Tuesday, April 20, 2021.** Proposals must be submitted electronically at [www.BidSync.com](http://www.BidSync.com). The sealed electronic proposals will be publicly opened at 2:30 p.m. by the City Clerk's Office, in the City Hall Administration Building, 4<sup>th</sup> Floor Conference Room located at 601 City Center Way, Pembroke Pines, Florida, 33025.

#### **1.1.1 VIRTUAL BID OPENING**

At the time of writing this notice, the City will not be opening up the physical location for public access as **City offices are closed to the public**, due to the COVID-19 Coronavirus Pandemic.

As a result, meetings may be a combination of in-person and virtual, all as provided by law. **In any event, the public is encouraged to attend the bid opening process virtually in lieu of attending the meeting in person.**





Bid openings for this project will be live-streamed from the City Clerk's Office, in the City Hall Administration Building, 4th Floor Conference Room located at 601 City Center Way, Pembroke Pines, Florida, 33025 at **2:30 PM on the bid due date**.

While recognizing the importance of public accessibility to the bid openings, and considering public health concerns, in the abundance of caution, the City is requesting that interested parties utilize live streaming as a safe way for vendors and the public to view the bid opening process in lieu of attending the meeting in person.

The public is invited to attend the meeting virtually via the Cisco Webex Meetings platform.

- Cisco Webex Meeting Number: 717 019 586
- Join by Phone Number: +1-408-418-9388

The public may download the **Cisco Webex Meetings app** from <https://www.webex.com/downloads.html/>, to view and listen to the meeting, however please make sure to mute your phone/microphone/device's audio and camera as the **public may attend the meeting but will not be allowed to comment or participate in the proceedings.**

If any member of the public requires additional information about this meeting or has any questions about how to access the meeting, please contact:

Danny Benedit, Procurement Department  
 City of Pembroke Pines  
 8300 South Palm Drive,  
 Pembroke Pines, FL 33025  
 954-518-9022  
[purchasing@ppines.com](mailto:purchasing@ppines.com)

## **1.2 PURPOSE**

The City of Pembroke Pines is seeking proposals from qualified firms, hereinafter referred to as the Contractor(s) or Primary Contractor, to provide services to remove, process, and lawfully dispose of disaster generated debris on public property and public rights-of-way in the City of Pembroke Pines, Florida in response to an emergency event such as, but not limited to, hurricanes or other natural or manmade disasters. The City is seeking proposals from highly qualified Contractors with experience in the specialized management of disaster response labor for the removal of debris along with the preparation, response, recovery, and mitigation phases of any emergency or disaster. Contractor(s) must have the capability and ability to rapidly respond to wide scale debris volumes typically produced in hurricanes, tornadoes, and other disaster types as well as small scale debris volumes.

It is the intent of the City to award the top ranked contractor, per the evaluation committee's ranking, as the Prime Contractor for Disaster and Debris Management Services for the City of



Pembroke Pines. To be considered as the Prime Contractor, bidders must bid on all of the categories of the Debris Management Proposal Form, and must provide pricing for each item within all categories of the Debris Management Proposal Form. Failure to do so will render the bid as incomplete and the bidder's submittal will not be considered for the Prime Contractor position.

The City will also contract with the remaining qualified Contractor(s) to form a pool of contractors in order to insure adequate resources at the time of an event. These Contractors may be called upon in order of ranking to replace the Prime Contractor as a whole, or to supplement the Prime Contractor as needed. Bidders are encouraged, but not required, to submit pricing for every item in the Debris Management Proposal Form to be considered for this supplemental role.

NOTE: This solicitation is not a request for Emergency Debris Monitoring Services. The City currently maintains contract(s) with Consultant(s) to provide that service and reviews those services through a separate procurement process. This RFP is specifically for Emergency Debris Removal Services. Contractors shall not include proposals that include Debris Monitoring Services. One or more Contractor(s) may be selected to provide differing elements or levels of scope of work in accordance with the capabilities and extent of involvement each respondent proposes. Contracts issued resulting from this RFP shall only be activated in the event of a declared emergency. There is no guarantee any contract resulting from the RFP will be activated or any work will be performed.

### **1.3 SCOPE OF WORK**

The awarded contractor(s) shall be capable of assembling, directing and having the capacity to manage a major workforce, with multiple subcontractors, that can be fully operational in debris management operations and to cover the expenses of a major recovery prior to being paid by the City. Established management teams must be in place. The Contractor(s) shall have the resources to provide the equipment and personnel necessary for the City of Pembroke Pines to recover from a major disaster.

The contractor(s) shall supply an Operations Manager with a cell phone and 1/2 ton pickup or SUV at no additional cost. The Operations Manager must remain within the City of Pembroke Pines and on call during all hours of operation.

The awarded contractor(s) shall be knowledgeable of, and comply with, all applicable rules, regulations, policies, and guidelines of FEMA, FHWA, NCRS, and any other applicable federal, state, and local agencies at the time of the debris-generating event.

Contractor(s) shall follow all of the requirements of 2 C.F.R. §200.321 in the execution of this Contract, and shall require and enforce similar compliance with all sub-contractors for contracts awarded by non-Federal Entities under Federal Awards which are incorporated herein by reference as if enumerated herein in their entirety.

Under this contract, work shall consist of coordinating and mobilizing an appropriate number of cleanup crews, as determined by the City's Debris Manager. City's Debris Manager means the





City's representative duly authorized by the City Manager to provide direction to the Contractor(s) regarding services provided pursuant to this RFP and resulting contract. Work shall also include the clearing and removing of any and all "eligible" debris as most currently defined (at the time Notice to Proceed is issued and executed by the City for the Contractor(s)) by the Public Assistance grant program guidelines, Federal Emergency Management Agency (FEMA) Public Assistance Program Policy Guide (PAPPG), all applicable state and federal Disaster Specific Guidance (DSG) documents, FEMA fact sheets and policies and as directed by the City's Debris Manager. Eligible also includes meeting any changes in definition, rules or requirements regarding debris removal reimbursement as stipulated by FEMA during the course of a debris removal project. The aforementioned definition of "eligible" applies to all uses throughout Scope of Work. Work will include: 1) examining debris to determine whether or not debris is eligible; 2) loading the debris; 3) hauling debris to City approved Temporary Debris Management Site / Reduction Site or a City approved Final Disposal Site(s); 4) reducing disaster related debris; 5) hauling reduced debris to a City approved Final Disposal Site; and 6) disposing of reduced debris at a City approved Final Disposal Site. Debris not defined as eligible by FEMA PAPPG, state or federal DSGs or policies will not be loaded, hauled or dumped under this contract unless written instructions are given to the Contractor(s) by the City's Debris Manager. It shall be the Contractor(s)'s responsibility to load, transport, reduce and properly dispose of any and all disaster generated debris which is the result of the event under which the Contractor(s) was issued the Notice to Proceed, unless otherwise directed by the City's Debris Manager in writing.

The Contractor(s) must handle debris management activities in the City of Pembroke Pines, Florida in accordance with applicable regulations of the Federal Emergency Management Agency (FEMA), Federal Highway Administration (FHWA), Florida Department of Transportation (FDOT), Florida Department of Health (FDH), Natural Resources Conservation Services (NRCS), South Florida Water Management District (SFWMD), and the Florida Department of Environmental Protection (FDEP) in conjunction with the City's needs. The Contractor(s) shall have an excellent understanding of the documentation involved for the reimbursement from FEMA, FHWA, or Other Federal Agencies, and the State relief programs to make the process of cost recovery efficient and accurate. The processes and documentation required will be in strict compliance with FEMA, FHWA, or Other Federal Agencies, and other State relief programs regulations regarding edibility.

Contracts must meet rules for Federal grants, as provided for in Title 2, C.F.R. § 200, for contracts awarded by non-Federal Entities under Federal Awards in order to be eligible for reimbursement under the Public Assistance Program. This proposal is solicited in accordance with the Procurement Requirements as shown in Title 2 C.F.R. § 200 as detailed in **Attachment I** to this document and shall apply to all contracts issued pursuant to this Request for Proposal. Contractor(s) shall be required to follow all of the requirements of 2 C.F.R. §200.321 in the execution of this Contract, and shall require and enforce similar compliance with all sub-contractors.

### **1.3.1 DESCRIPTION OF DESIGNATED AREAS**



The Designated area for debris removal (the City right-of-way) is bounded by the City's boundary and includes public properties, rights-of-way, City parks, and City debris staging areas within the City limits.

- (1) If tasked with debris removal on Federal Highway Administration (FHWA) Emergency Relief (ER) Program Eligible roadways, the Contractor(s) will be required to provide crews separate from those providing City ROW debris removal services. The crews designated to provide debris removal from FHWA-ER eligible roadways will make one pass to collect debris from FHWA-ER eligible roadways. Further, the Contractor(s) shall abide by all eligibility requirements and guidance set forth by the most current guidance from FHWA for debris removal on FHWA-ER Program eligible roadways.
- (2) The City's Debris Manager will authorize and approve which services the Contractor(s) shall provide from the scope of services and which zones/areas must be prioritized.
- (3) All debris identified by the City's Debris Manager shall be removed. The number of complete passes the Contractor(s) shall conduct through the City is at the discretion of the City's Debris Manager. Partial removal of debris piles is strictly prohibited. The Contractor(s) shall not move from one designated work area to another designated work area without prior approval from the City or its authorized representative. Any eligible debris, such as fallen trees, which extends onto the ROW from private property, shall be cut at the point where it enters the ROW, and that part of the debris which lies within the ROW shall be removed. The Contractor shall not enter onto private property during the performance of this contract unless specifically authorized by the City's Debris Manager in writing.
- (4) For first pass loose leaves and small debris in excess of two bushel baskets shall be removed within the designated area. No debris shall be left on the road surface. No single piece of debris larger than twelve (12) inches in any dimension shall be left at the point of collection.
- (5) For subsequent and/or final pass loose leaves and small debris in excess of one bushel basket shall be removed within the designated area. No debris shall be left on the road surface. No single piece of debris larger than six (6) inches in any dimension shall be left at the point of collection.
- (6) Contractor shall deliver all disaster related debris to a City approved Final Disposal Site that has been approved to receive disaster-generated debris and adhere to all local, state and federal regulations.
- (7) All Final Disposal Sites must be approved, in writing, by the City's Debris Manager. The Contractor(s) will be responsible for the handling, reduction, final haul-out, and disposal of all reduced and unreduced debris. TDMS operations and remediation must comply with all local, state and federal safety and environmental standards. Contractor reduction, handling, disposal and remediation methods must be approved, in writing, by the City's Debris Manager.





- (8) Tipping fees should not be included in the prices submitted in the Contractor(s)'s proposal. The City of Pembroke Pines shall pay the tipping fees directly to the disposal site(s) based on separately established agreements with the disposal site(s). In the event that the City authorizes the Contractor to utilize another disposal site in which the City does not have a separately established agreement, payment for disposal costs such as tipping fees incurred by the Contractor at a City approved Final Disposal Site that meet local, state and federal regulations for disposal will be reimbursed by the City as a pass through cost. Prior to reimbursement by the City, the Contractor must furnish an invoice in hard copy and electronic format matching scale/weight tickets numbers with load ticket or haul-out ticket numbers and other applicable information. The Contractor will also be required to provide proof of Contractor payment to the City approved Final Disposal Site.
- (9) The Contractor shall conduct the work so as not to interfere with the disaster response and recovery activities of local, state and federal governments or agencies, or of any public utilities.
- (10) The City reserves the right to inspect TDMS and FDS, verify quantities, and review operations at any time.

### **1.3.2 ANNUAL PLAN OF OPERATIONS MEETING**

The City shall schedule an annual plan of operations meeting(s) with the Debris Management Contractor(s) and its debris monitoring firm(s). The Primary Debris Management Contractor, Contractor(s) in the Pool of Qualified Debris Management Contractors, and the Disaster Monitoring Consultant(s) shall be required to attend the meeting(s), at no cost to the City, as scheduled by the City's Debris Manager. This Meeting(s) shall be scheduled for a day between April 1st and April 30th annually. Event planning information, discussion of new laws and regulations, and other topics related to Disaster Debris Management shall be included in the annual plan of operations. Primary Contractor shall have their Payment and Performance Bond activated by no later than May 15th of each year. At the City's discretion, contractor(s) in the pool of qualified contractors may also be required to furnish their Payment and Performance Bond by May 15<sup>th</sup> as well.

### **1.3.3 EVENT COORDINATION**

The Contractor(s) shall contact City of Pembroke Pines Debris Manager at a minimum of seven (7) days prior to a hurricane, or other foreseeable debris generating event that has the State of Florida within any of its predicted paths. Thereafter, the City and Contractor(s) shall remain in daily contact. At the 48 hour mark prior to predicted landfall, the City's Debris Manager will contact the Contractor(s) to advise them of the City's intent to activate the contract and issue a written Notice to Proceed for removal and disposal of disaster debris.



At that time the City will order the pre-staging of First Push Crews and Equipment at the City provided staging areas.

In case of the occurrence of a debris-generating incident for which there is no advance warning, the City shall contact the contractor immediately thereafter to activate the contract and issue a written Notice to Proceed for removal and disposal of disaster debris.

Within eight (8) hours of receiving the Notice to Proceed, the Contractor(s) will send a management team to report to the City's Debris Manager to begin planning for the mobilization of all other personnel and equipment necessary to perform debris removal and disposal operations. Mobilization by the Contractor(s) for all personnel and equipment necessary shall begin within 24 hours of notification by the City. Within 72 hours of landfall, the Contractor shall be fully established and proceeding with debris removal and disposal operations. The Contractor(s) shall make every effort to be at the disaster site within the stated time frame. The removal and disposal work must be conducted in a systematic and predictable manner.

Quantities of personnel and equipment (including pre-staged personnel and equipment, along with First Push Crews and Equipment) to be supplied by the Contractor(s) are at the sole discretion of the City. At the discretion of the City's Debris Manager, failure to provide said crews, personnel, and/or equipment as ordered by the City's Debris Manager may result in the contractor(s) being deemed unresponsive and liquidated damages being applied, and may result in the City making demand upon the Contractor(s)'s bond as well as activating other Debris Management Contracts.

#### **1.3.4 TEMPORARY DEBRIS MANAGEMENT SITE (TDMS)**

The City has identified two Temporary Debris Management Sites (TDMS) if needed for the operation due to the size and/or magnitude of the disaster event, one located east of I-75 and one west of I-75. These TDMS locations are noted in **Attachment G**. Each TDMS shall be for the exclusive use of the City of Pembroke Pines.

The City may also establish designated Residential Convenience Centers (residential drop-off sites). The Contractor(s) will be responsible for removing all disaster related debris from those sites. Contractor(s) shall not collect debris from the Residential Convenience Centers while sites are open to the public and / or when residents occupy the site. Depending on the volume of debris at a Residential Convenience Center, the Contractor(s) may be required to push material to make room for additional debris.

Each TDMS will be activated on an "as needed" basis as determined by the City's Debris Manager based on the severity of the disaster. The City shall have each TDMS ready to open and receive debris within 48 hours of deeming them necessary. The City's Debris Manager will provide access and authorization to Contractor(s) to operate on the designated TDMS's, including all information in the City's Debris Manager's possession regarding the sites that is necessary for successful operation. In the event that no City TDMS is opened, Contractor(s) shall transport debris directly to a City approved FDS





disposal facility. Contractor(s) and the City will annually review these and any alternate sites each year of this contract.

**Per Section 1.3.35** of this document, entitled “**ENVIRONMENTAL PROTECTION**”, Contractor(s) is responsible for the containment, collection, and safe disposal of all hazardous materials, including but not limited to fuel, oil, and chemicals. Contractor(s) is responsible for all costs associated with the clean-up of hazardous materials. Clean-up shall be in accordance with all applicable federal, state, and local laws and regulations.

Contractor(s) shall be responsible for transporting and disposing of all materials received and processed at the TDMS sites in accordance with all applicable Federal, State and local laws and regulations.

City and Contractor(s) responsibilities for each TDMS are defined in Section **1.3.18 TDMS MANAGEMENT, OPERATIONS, AND DEBRIS REDUCTION**.

### **1.3.5 FINAL DISPOSAL SITES (FDS)**

The Contractor(s) is responsible for providing final disposal of all debris generated and collected within the City in accordance to requirements of FEMA, FHWA, FDEP, and all other applicable federal, state, and local laws and regulations, to a City approved FDS. Prior to the award of this agreement, and annually thereafter, the Contractor(s) shall provide a list of Final Disposal Sites for the City to consider for approval to be used for debris disposal. The name and address of each disposal facility, along with the name and the telephone number of the responsible party for each facility, will be included on the list.

Contractor(s) shall be responsible for locating FDSs that are in the best interest of the City and present such sites to the City for consideration. If requested by the City’s Debris Manager, Contractor shall obtain, on behalf of the City, and shall provide the City with a written contract for each disposal site. The City shall direct waste flow and approve all disposal sites prior to use. Contractor(s) shall be responsible for documenting cubic yardage or tonnage and tip fee rates without mark-up for reimbursement. Tipping fees should not be included in the prices submitted in the Contractor(s)’s proposal. The City of Pembroke Pines shall pay the tipping fees directly to the disposal site(s) based on separately established agreements with the disposal site(s).

#### **1.3.5.1 Predetermined FDS Becomes Unavailable**

In the event that the predetermined FDS becomes unavailable and the City authorizes the Contractor(s) to utilize another FDS for which the City does not have a previously established agreement, payment for disposal costs such as tipping fees incurred by the Contractor(s) will be reimbursed by the City as a pass through cost. Prior to reimbursement by the City, the Contractor(s) must furnish an invoice in hard copy and electronic format matching scale/weigh tickets numbers with load ticket or haul-out ticket numbers and other applicable information. The



Contractor(s) will also be required to provide proof of Contractor(s) payment to the City approved FDS.

### **1.3.6 EMERGENCY ROAD CLEARANCE**

#### **1.3.6.1 General Scope**

Work shall consist of all labor, equipment, fuel and associated costs necessary to clear and remove debris from City roadways, to make them passable immediately following a declared disaster event. All roadways designated by the City's Debris Manager shall be clear and passable within seventy (70) working hours of the issuance of Notice to Proceed from the City to conduct emergency roadway clearance work. The City may choose to extend the Contractor(s)'s seventy (70) hour limit through a written request. This may include roadways under the jurisdiction of other governmental agencies under the legal responsibility of the City. Clearance of these roadways will be performed as identified by the City's Debris Manager. The Contractor(s) shall assist the City and its representatives in ensuring proper documentation of emergency road clearance activities by documenting the type of equipment and/or labor utilized (i.e., certification), starting and ending times, and zones/areas worked.

#### **1.3.6.2 Quantity of Personnel and Equipment**

Quantities of personnel and equipment to be supplied by the Contractor(s) for this task are at the sole discretion of the City's Debris Manager. At the discretion of the City's Debris Manager, failure to provide said crews, personnel, and/or equipment as ordered by the City's Debris Manager may result in the contractor(s) being deemed unresponsive and liquidated damages being applied, and may result in the City making demand upon the Contractor(s)'s bond as well as activating other Debris Management Contracts.

### **1.3.7 REMOVAL OF VEGETATIVE DEBRIS**

#### **1.3.7.1 General Scope**

Work shall consist of all labor, equipment, fuel, traffic control costs and other associated costs necessary to pick up and transport eligible disaster-related vegetative debris existing on the City ROW to a City approved TDMS or a City approved Final Disposal Site in accordance with all federal, state and local rules and regulations.

- (1) Collection of debris shall commence immediately after roadway clearing has been completed.
- (2) For the purposes of this contract, eligible vegetative debris that is piled in immediate close proximity to the street, and is accessible from the street





- with mechanical loading equipment (i.e., not behind a fence or other physical obstacle) will be removed.
- (3) Removal of eligible vegetative debris existing in the City will be performed as identified by the City's Debris Manager.
  - (4) Once the debris removal vehicle has been issued a load ticket from the City's authorized representative, the debris removal vehicle will proceed immediately to a City approved TDMS or a City approved Final Disposal Site. The debris removal vehicle will not collect additional debris once a load ticket has been issued.
  - (5) All eligible debris will be removed from each location before proceeding to the next location unless directed otherwise by the City or its authorized representative.
  - (6) Entry onto private property for the removal of eligible vegetative hazards will only be permitted when directed by the City or its authorized representative. The City will provide specific Right-of-Entry (ROE) legal and operational procedures.
  - (7) The Contractor(s) must provide traffic control as conditions require or as directed by the City's Debris Manager.

#### **1.3.7.2 Equipment**

Hauling equipment shall be equal to or larger than the following:

- (1) Self-loading grapple truck with a minimum capacity of 25 cubic yards.
- (2) 3/4 ton or larger truck with a minimum capacity of 25 cubic yards. Must be accompanied by a loader with grapple attachment and operator capable of loading all debris.

#### **1.3.7.3 Quantity of Personnel and Equipment**

Quantities of personnel and equipment to be supplied by the Contractor(s) for this task are at the sole discretion of the City's Debris Manager. At the discretion of the City's Debris Manager, failure to provide said crews, personnel, and/or equipment as ordered by the City's Debris Manager may result in the contractor(s) being deemed unresponsive and liquidated damages being applied, and may result in the City making demand upon the Contractor(s)'s bond as well as activating other Debris Management Contracts.

### **1.3.8 REMOVAL OF C&D DEBRIS**

#### **1.3.8.1 General Scope**

Work shall consist of all labor, equipment, fuel, traffic control costs and other associated costs necessary to pick up and transport eligible Construction and Demolition (C&D) debris existing on the City ROW to a City approved TDMS or



a City approved Final Disposal Site in accordance with all federal, state and local rules and regulations.

- (1) Collection of debris shall commence immediately after roadway clearing has been completed.
- (2) For the purposes of this contract, eligible C&D debris that is piled in immediate close proximity to the street, and is accessible from the street with loading equipment (i.e., not behind a fence or other physical obstacle) will be removed.
- (3) Removal of eligible C&D debris existing in the City ROW will be performed as identified by the City's Debris Manager.
- (4) Once the debris removal vehicle has been issued a load ticket from the City's authorized representative, the debris removal vehicle will proceed immediately to a City approved Final Disposal Site. The debris removal vehicle will not collect additional debris once a load ticket has been issued.
- (5) All eligible debris will be removed from each location before proceeding to the next location unless directed otherwise by the City or its authorized representative.
- (6) Entry onto private property for the removal of eligible C&D hazards will only be permitted when directed by the City or its authorized representative. The City will provide specific ROE legal and operational procedures.
- (7) The Contractor(s) must provide certified MOT method of traffic control as conditions require or directed by the City's Debris Manager.
- (8) C&D debris must be monitored for the collection, complete haul, and delivery at the approved final disposal site. The City's authorized representative will obtain the original copy of the disposal or scale ticket showing the inbound and outbound collection vehicle weights.

#### **1.3.8.2 Equipment**

Hauling equipment shall be equal to or larger than the following:

- (1) Self-loading grapple truck with a minimum capacity of 25 cubic yards.
- (2) 3/4 ton or larger truck with a minimum capacity of 25 cubic yards. Must be accompanied by a loader with grapple attachment and operator capable of loading all debris.

#### **1.3.8.3 Quantity of Personnel and Equipment**

Quantities of personnel and equipment to be supplied by the Contractor(s) for this task are at the sole discretion of the City's Debris Manager. At the discretion of the City's Debris Manager, failure to provide said crews, personnel, and/or equipment as ordered by the City's Debris Manager may result in the contractor(s) being deemed unresponsive and liquidated damages being applied, and may result in the





City making demand upon the Contractor(s)'s bond as well as activating other Debris Management Contracts.

### **1.3.9 REMOVAL OF HAZARDOUS LEANING TREES AND HANGING LIMBS**

#### **1.3.9.1 General Scope**

Work shall consist of all labor, equipment, fuel, traffic control costs and other associated costs necessary to remove all eligible hazardous trees six (6) inches or greater in diameter, measured four and one half (4 ½) feet from the base of the tree and eligible hazardous hanging limbs two (2) inches or greater in diameter existing on the City ROW, parks and facilities. Debris generated from the removal of eligible hazardous trees and eligible hanging limbs two (2) inches or greater existing in the City ROW, parks and facilities will be placed in the safest possible location on the City ROW and subsequently removed in accordance with scope of services under the terms, conditions and procedure described in "**Removal of Vegetative Debris**". Eligible hazardous leaning trees less than six (6) inches in diameter, measured four and one-half (4 ½) feet from the base of the tree, will be flush cut, loaded and removed in accordance with the terms, conditions, and compensation schedule for "**Removal of Vegetative Debris**". The collection of all eligible hazardous leaning trees and eligible hazardous hanging limbs must be performed on the same day as the cut work. If there is insufficient room for safe placement along the City ROW, then Contractor(s) must load the resulting debris as eligible hazardous leaning trees or eligible hazardous hanging limbs as they are removed. Removal of hazardous trees and hanging limbs shall commence no later than two (2) weeks after the completion of the first push.

#### **1.3.9.2 Quantity of Personnel and Equipment**

Quantities of personnel and equipment to be supplied by the Contractor(s) for this task are at the sole discretion of the City's Debris Manager. At the discretion of the City's Debris Manager, failure to provide said crews, personnel, and/or equipment as ordered by the City's Debris Manager may result in the contractor(s) being deemed unresponsive and liquidated damages being applied, and may result in the City making demand upon the Contractor(s)'s bond as well as activating other Debris Management Contracts.

#### **1.3.9.3 Eligible Hazardous Trees**

Eligible hazardous trees will be identified by the City or its authorized representative for removal. Removal and placement of eligible hazardous trees six (6) inches or greater in diameter existing on the City ROW, parks and facilities, or private property will be performed as identified by the City's Debris Manager. All disaster specific eligibility guidelines regarding size and diameter of leaning trees will be communicated to the Contractor(s), in writing, by the City's Debris Manager. In order for leaning or hazardous trees to be removed and eligible for



reimbursement, the tree must satisfy a minimum of one of the following requirements:

- (1) The tree is leaning in excess of thirty (30) degrees in a direction that poses an immediate threat to public health, welfare and safety.
- (2) Over fifty percent (50%) of the tree crown is damaged or broken and heartwood is exposed.
- (3) The tree has a split trunk that exposes heartwood.

#### **1.3.9.4 Eligible Hazardous Hanging Limbs**

Trees containing eligible hazardous hanging limbs will be identified by the City or its authorized representative for removal. Removal and placement of eligible hazardous hanging limbs two (2) inches or greater in diameter existing on the City ROW, parks and facilities, or private property will be performed as identified by the City's Debris Manager. All disaster specific eligibility guidelines regarding size and diameter of limbs will be communicated to the Contractor(s), in writing, by the City's Debris Manager. In order for hanging limbs to be removed and eligible for payment, the limb must satisfy all of the following requirements:

- (1) The limb is greater than two (2) inches in diameter.
- (2) The limb is still hanging in a tree and threatening a public-use area.
- (3) The limb is located on improved public property.

### **1.3.10 REMOVAL OF HAZARDOUS STUMPS**

#### **1.3.10.1 General Scope**

Work shall consist of all labor, equipment, fuel, traffic control costs and other associated costs necessary to remove all eligible hazardous uprooted stumps greater than twenty-four (24) inches in diameter, measured twenty-four (24) inches from the base of the tree, existing on the City ROW, parks, and facilities. The Contractor(s) shall be responsible for backfilling any voids left in the ground by removed stumps within twenty-four (24) hours of stump removal. Any voids not backfilled immediately following hazardous stump removal must have measures taken in order to protect public health and safety. Further, debris generated from the removal of uprooted stumps existing on the City ROW, parks and facilities will be transported to a City approved TDMS or a City approved Final Disposal Site in accordance with all federal, state and local rules and regulations. Eligible stumps measured twenty-four (24) inches from the base of the tree and twenty-four (24) inches or less in diameter will be considered normal eligible vegetative debris and removed in accordance with "**Removal of Vegetative Debris**". The diameter of eligible stumps less than twenty-four (24) inches will be converted into a cubic yardage volume based on the published FEMA stump conversion table (**See Stump Conversion Table in FEMA DAP9523.11, Hazardous Stump Extraction and**





**Removal Eligibility, dated May 2007, or any subsequent edition)** and removed under the terms and conditions **“Removal of Vegetative Debris”**.

#### **1.3.10.2 Quantity of Personnel and Equipment**

Quantities of personnel and equipment to be supplied by the Contractor(s) for this task are at the sole discretion of the City’s Debris Manager. At the discretion of the City’s Debris Manager, failure to provide said crews, personnel, and/or equipment as ordered by the City’s Debris Manager may result in the contractor(s) being deemed unresponsive and liquidated damages being applied, and may result in the City making demand upon the Contractor(s)’s bond as well as activating other Debris Management Contracts.

#### **1.3.10.3 Eligible Hazardous Stumps**

Eligible hazardous stumps will be identified by the City or its authorized representative for removal. Removal and transportation of eligible hazardous uprooted stumps existing on the City ROW, parks, facilities, or private property will be performed as identified by the City’s Debris Manager. All disaster specific eligibility guidelines regarding size and diameter of hazardous stumps will be communicated to the Contractor(s), in writing, by the City’s Debris Manager. In order for hazardous stumps to be removed and eligible for reimbursement, the stump must satisfy the following criteria:

- (1) Fifty percent (50%) or more of the root ball is exposed.
- (2) The stump is on City ROW and poses an immediate threat to public health, safety or welfare.

#### **1.3.10.4 Tree Stumps that are Considered Normal Vegetative Debris**

Tree stumps that are not attached to the ground will be considered normal vegetative debris and are subject to removal under the terms and conditions of **“Removal of Vegetative Debris”**. Stumps with less than fifty percent (50%) of the root ball exposed shall be flush cut to the ground. The stump portion of the tree will not be removed but the residual debris (i.e. tree trunk) will be removed under the terms and conditions of **“Removal of Vegetative Debris”**. The cubic yard volume of unattached stumps will be based off of the diameter conversion using the published FEMA stump conversion table (**See Stump Conversion Table in FEMA DAP9523.11, Hazardous Stump Extraction and Removal Eligibility, dated May 2007, or any subsequent edition**).

#### **1.3.10.5 Stump Collection and Documentation**

Stumps shall only be collected after the monitoring firm(s) and the Contractor(s) document and perform the following:



- (1) **Location.** Determine the uprooted stump is located on improved public property or a public right-of-way. Record and document the location through means of photography, map depiction, and specific descriptive notations.
- (2) **Size.** Measure and record the diameter of the stump to be removed at the appropriate location.
- (3) **Marking.** Stumps will be marked and uniquely numbered with green paint. Ineligible stumps will be marked with red paint.
- (4) **Stump Worksheet.** Hazardous Stump Worksheet provided by the monitoring firm(s) will be completed in full for each stump, capturing the following information:
  - (a) Names and signatures of parties present
  - (b) Physical location (street address, road cross streets, etc.)
  - (c) Stump number
  - (d) Size of stump
  - (e) Date

#### **1.3.10.6 All Inclusive Pricing**

The unit stump price shall be all inclusive to include but not limited to: stump extraction, stump cavity filling with compacted soils and installation of seed and/or sod, stump hauling, and stump reduction.

### **1.3.11 REMOVAL OF DEBRIS FROM CANALS/WATERWAYS**

#### **1.3.11.1 General Scope**

Work shall consist of all labor, equipment, fuel, traffic control costs and other associated costs necessary to pick up and transport eligible disaster-related vegetative debris existing in City maintained canals and waterways to a City approved TDMS or a City approved Final Disposal Site in accordance with all federal, state and local rules and regulations.

Removal of trees, vegetative, and non-vegetative debris deposited into drainage easements and natural and man-made canals and waterways that inhibit the natural flow of water and threatens flooding of improved property is a unique process requiring unique equipment. As such, this process requires unique documentation and costing.

All debris removal from canals and waterways will be at the approval and authorization of the City prior to removal.

All debris removal shall be done from the waterway, unless otherwise approved by the City.





If entry onto a private property is required to access and remove debris from City Parks and Facilities, Contractor(s) may only proceed with prior approval from the City's Debris Manager. The City will provide specific Right-of-Entry (ROE) legal and operational procedures. Any necessary repairs to public and/or private property shall be subject to the terms in **Section 1.3.31 of this document, entitled "DAMAGES."**

#### **1.3.11.2 Quantity of Personnel and Equipment**

Quantities of personnel and equipment to be supplied by the Contractor(s) for this task are at the sole discretion of the City's Debris Manager. At the discretion of the City's Debris Manager, failure to provide said crews, personnel, and/or equipment as ordered by the City's Debris Manager may result in the contractor(s) being deemed unresponsive and liquidated damages being applied, and may result in the City making demand upon the Contractor(s)'s bond as well as activating other Debris Management Contracts.

### **1.3.12 REMOVAL OF DEBRIS FROM CITY PARKS AND FACILITIES**

#### **1.3.12.1 General Scope**

Work shall consist of all labor, equipment, fuel, traffic control costs and other associated costs necessary to pick up and transport eligible disaster-related trees, vegetative, and non-vegetative debris existing in City Parks and Facilities to a City approved TDMS or a City approved Final Disposal Site in accordance with all federal, state and local rules and regulations.

All debris removal from City Parks and Facilities will be at the approval and authorization of the City prior to removal.

If entry onto a private property is required to access and remove debris from City Parks and Facilities, Contractor may only proceed with prior approval from the City Debris Manager. The City will provide specific Right-of-Entry (ROE) legal and operational procedures. Any necessary repairs to public and/or private property shall be subject to the terms in **Section 1.3.31 of this document, entitled "DAMAGES."**

#### **1.3.12.1 Quantity of Personnel and Equipment**

Quantities of personnel and equipment to be supplied by the Contractor(s) for this task are at the sole discretion of the City's Debris Manager. At the discretion of the City's Debris Manager, failure to provide said crews, personnel, and/or equipment as ordered by the City's Debris Manager may result in the contractor(s) being deemed unresponsive and liquidated damages being applied, and may result in the City making demand upon the Contractor(s)'s bond as well as activating other Debris Management Contracts.



### **1.3.13 REMOVAL OF WHITE GOODS**

Work shall consist of all labor, equipment, fuel, traffic control costs and other associated costs necessary for the collection of white goods from the ROW, removal of refrigerants, transportation to a City approved TDMS, decontamination, and transportation to a City approved final disposal site.

White goods containing refrigerants must first have such refrigerants removed by the Contractor's qualified technicians prior to mechanical loading.

White goods can be collected without first having refrigerants removed if the white goods are manually placed into a hauling vehicle with lifting equipment so that the elements containing refrigerants are not damaged.

White goods are banned from landfill disposal in the state of Florida, but are accepted for recycling.

The removal, transportation and recycling of eligible white goods includes obtaining all necessary local, state and federal handling permits and operating in accordance with all rules and regulations of local, state and federal regulatory agencies.

All white goods containing food items shall be decontaminated in accordance with local, state and federal law prior to recycling.

### **1.3.14 HAZARDOUS MATERIALS AND HOUSEHOLD HAZARDOUS WASTE**

The Contractor(s) shall set aside and reasonably protect any hazardous materials encountered during debris removal operations for collection and disposal by the City's Hazardous Materials Removal and Disposal Contract. The Contractor(s) shall notify the City's monitoring firm(s) of the nature and location of any such debris encountered.

The Contractor(s) and personnel must make every reasonable effort to avoid transporting hazardous materials to the TDMS(s) or final disposal sites that are not specifically authorized to accept such materials. Should these materials be inadvertently transported to the aforementioned locations, the Contractor(s) shall be responsible for proper handling and storage of any hazardous materials brought by his/her workforce. The Contractor(s) shall provide a suitable area at each TDMS to accommodate all hazardous materials inadvertently brought to the site.

The Contractor(s) shall not collect household hazardous waste (HHW) from the ROW unless requested by the City. Such request by the City shall be made in writing. If requested by the City, the Contractor(s) shall adhere to all relevant Federal, State, and Local Rules, Laws, and Guidelines.





### **1.3.15 REMOVAL OF E-WASTE**

The Contractor(s) shall not collect E-waste from the ROW unless requested by the City. Such request by the City shall be made in writing. If requested by the City, the Contractor(s) shall adhere to all relevant Federal, State, and Local Rules, Laws, and Guidelines.

### **1.3.16 REMOVAL OF ABANDONED VEHICLE**

The City has a contract with another contractor for this service. The Contractor(s) shall not collect vehicles from the ROW unless requested by the City. Such request by the City shall be made in writing.

### **1.3.17 REMOVAL OF DEAD ANIMAL CARCASSES**

#### **1.3.17.1 General Scope**

Work shall consist of all labor, equipment, fuel, traffic control costs and other associated costs necessary for the removal, transportation, and lawful disposal of dead animal carcasses from the ROW to a City approved Final Disposal Site. Contractor(s) shall coordinate activities with the Broward County Animal Services Division and the Broward County Health Department.

#### **1.3.17.2 Quantity of Personnel and Equipment**

Quantities of personnel and equipment to be supplied by the Contractor(s) for this task are at the sole discretion of the City's Debris Manager. At the discretion of the City's Debris Manager, failure to provide said crews, personnel, and/or equipment as ordered by the City's Debris Manager may result in the contractor(s) being deemed unresponsive and liquidated damages being applied, and may result in the City making demand upon the Contractor(s)'s bond as well as activating other Debris Management Contracts.

### **1.3.18 TDMS MANAGEMENT, OPERATIONS, AND DEBRIS REDUCTION**

#### **1.3.18.1 Management of City Owned TDMS**

Management of each City owned TDMS will be performed by the Contractor(s) in accordance with all rules and regulations of local, state and federal regulatory agencies which may include, but are not limited, to the U.S. Environmental Protection Agency (EPA) and Florida Department of Environmental Protection (FDEP). The Contractor(s)'s Operations Manager will assign a Foreman to the each TDMS, who will be responsible for the management of all operations of the site, including traffic control, dumping operations, segregation of debris, grinding, fire protection, safety, and applicable requirements of **Section 1.3.20 of this document entitled "TDMS REMEDIATION"**.

**1.3.18.2 Additional TDMS**

In the event of a catastrophic disaster, the Contractor(s) shall be prepared to provide additional TDMS(s), as approved by the City. The name and address of each disposal facility to be used, along with the name and the telephone number of the responsible party for each facility, will be required prior to the City's approval and the commencement of work.

**1.3.18.3 Quantity of Personnel and Equipment**

Quantities of personnel and equipment to be supplied by the Contractor(s) for this task are at the sole discretion of the City's Debris Manager. At the discretion of the City's Debris Manager, failure to provide said crews, personnel, and/or equipment as ordered by the City's Debris Manager may result in the contractor(s) being deemed unresponsive and liquidated damages being applied, and may result in the City making demand upon the Contractor(s)'s bond as well as activating other Debris Management Contracts.

**1.3.18.4 City TDMS Responsibilities**

- (1) The City shall obtain all necessary local, state and federal permits or approvals for operating the City owned TDMS's.
- (2) The City shall prepare all approach and interior roads for all weather conditions prior to debris hauling.
- (3) The City shall be responsible for fencing and gates to secure each TDMS.
- (4) City shall provide after-hours TDMS security personnel, if needed.
- (5) City shall provide TDMS utilities such as, but not limited to, water, lighting, and portable toilets.
- (6) City shall provide Contractor(s) with TDMS traffic control devices such as traffic cones, barricades.
- (7) City shall provide all towers or lifts from which the City or its authorized representative can make volumetric load calls.
- (8) City shall provide shelter and break area for TDMS workers.

**1.3.18.5 Contractor TDMS Management and Operations Responsibilities**

- (1) Contractor(s) is responsible for operating each TDMS in accordance with Occupational Safety and Health Administration (OSHA), EPA and FDEP guidelines in regards to debris management, hauling, and reduction operations.
- (2) Contractor shall provide a site foreman who shall manage all daily operations that occur within the site.
- (3) Contractor shall ensure that every load entering or leaving the TDMS sites is inspected by the City's Debris Monitor and that proper documentation is





- completed, including a load ticket, to verify and document the contents and cubic yards.
- (4) Contractor(s) will only permit Contractor(s) vehicles and others specifically authorized by the City or its authorized representative on site.
  - (5) Contractor(s) shall provide all personnel and equipment necessary to manage debris and maintain the site.
  - (6) Contractor(s) shall clearly segregate and manage all debris independently by point of origin (ROW/public property collection, private property debris removal, etc.), and debris type (C&D, vegetative debris, white goods, and other scope of service items).
  - (7) Contractor(s) shall keep all un-reduced disaster debris staged separately from reduced debris.
  - (8) Contractor(s) shall maintain the TDMS approach and interior road(s) for all weather conditions for the entire period of debris hauling, including provision of crushed concrete for any roads that require stabilization for ingress and egress.
  - (9) Contractor(s) shall provide any necessary TDMS airborne dust control and erosion control such as, but not limited to, an operational water truck, silt fencing, and other best management practices.
  - (10) Contractor(s) shall provide any necessary storm water management.
  - (11) Contractor(s) is responsible to provide TDMS fire protection such as, but not limited to, an operational water truck that is sufficient and equipped for fire protection, and fire breaks.
  - (12) Contractor(s) shall provide qualified personnel, as well as lined containers or containment areas, for the segregation of visible HHW/contaminants that may be mixed with disaster debris. HHW/contaminant material segregated and stored in lined containers at the TDMS will be collected by the City's Hazardous Materials Removal and Disposal Contractor.
  - (13) Upon closeout of operations, the Contractor(s) shall provide that all debris, mulch, and other residual material has been removed adequately so that remediation efforts may commence.
  - (14) Upon closeout of operations, Contractor(s) shall provide third party soil and groundwater samples for FDEP approval.
  - (15) Per **Section 1.3.35 of this document, entitled "ENVIRONMENTAL PROTECTION"**, Contractor(s) is responsible for the containment, collection, and safe disposal of all hazardous materials, including but not limited to fuel, oil, and chemicals. Contractor(s) is responsible for all costs associated with the clean-up of hazardous materials. Clean-up shall be in accordance with all applicable federal, state, and local laws and regulations.

#### **1.3.18.6 Contractor Debris Reduction Responsibilities**

- (1) Contractor(s) is responsible for providing and operating in accordance with Occupational Safety and Health Administration (OSHA), EPA and FDEP guidelines in regards to debris reduction operations.



- (2) Contractor(s) shall commence reduction operations at each TDMS no later when the site has reached 25% capacity. Contractor(s) shall process Vegetative Debris and Mixed Debris delivered to TDMS sites on a daily basis thereafter.
- (3) Contractor(s) shall reduce all vegetative debris through grinding at a ratio of 4:1.
- (4) Contractor(s) shall reduce all C&D debris through compaction.
- (5) Burning or incineration of any debris is strictly prohibited.
- (6) Contractor(s) shall provide all necessary personnel and equipment needed to load grinders and compactors, and manage reduced debris piles.
- (7) Chips/mulch should be stored in piles no higher than fifteen (15) feet and meet all local regulations and laws.

### **1.3.19 HAUL-OUT OF REDUCED DEBRIS TO CITY APPROVED FDS**

#### **1.3.19.1 General Scope**

Work shall consist of all labor, equipment, fuel, traffic control costs, and associated costs necessary to load and transport reduced eligible material such compacted C&D or mulch existing at a City approved TDMS to a City approved Final Disposal Site in accordance with all federal, state and local rules and regulations.

- (1) The Contractor(s) shall not use any disposal facility without the written consent of the City's Debris Manager.
- (2) In the event that a predetermined FDS becomes unavailable, at the request of the City's Debris Manager, the Contractor(s) may be required to initiate and manage the execution of a written three-party agreement between the disposal site owner/operator, the Contractor(s) and the City for permission to post a City inspector or authorized representative at the site for verification of each load disposed.
- (3) The Contractor(s) shall provide a sufficient number of debris site towers and/or certified scales at the FDS, meeting City specifications to provide for the efficient delivery of waste streams without excessive waiting times. The City shall make the sole determination of excessive wait times. To the extent that the City determines that additional towers and/or scales are required, additional towers must be operational within forty-eight (48) hours of the City's request and certified scales must be operational within five (5) business days of the City's request.
- (4) At the completion of disposal operations, each disposal facility will issue a written summary of the quantity, type and origin of waste delivered.
- (5) The Contractor shall not receive any payment from the City for haul-out or load tickets related to reduced or unreduced debris transported and disposed of at a non-City approved Final Disposal Site.

#### **1.3.19.2 Equipment**





Reduced debris haul-out equipment must have a 50 cubic yard or larger capacity.

### **1.3.19.3 Quantity of Personnel and Equipment**

Quantities of personnel and equipment to be supplied by the Contractor(s) for this task are at the sole discretion of the City's Debris Manager. At the discretion of the City's Debris Manager, failure to provide said crews, personnel, and/or equipment as ordered by the City's Debris Manager may result in the contractor(s) being deemed unresponsive and liquidated damages being applied, and may result in the City making demand upon the Contractor(s)'s bond as well as activating other Debris Management Contracts.

## **1.3.20 TDMS REMEDIATION**

### **1.3.20.1 General Scope**

Upon completion of haul-out activities, the Contractor(s) will be responsible for remediating the physical features of the site to its pre-use or better than condition within 30 calendar days of receiving the last load of disaster-related debris. Remediation shall include, but not be limited to, removal of all equipment and remnants from the processing operation, grading the site to historical conditions, seeding and mulching of exposed areas, and repairing to irrigation, fences, and roads. All debris, mulch, and other residual material is to be removed adequately; fill dirt and/or other base material (if required) must meet standards for intended use; new sod or seeding must meet standards for intended use.

Site remediation does not include restoring permanent structures that may have been demolished at the City's direction for TDMS operations.

Site remediation will also include returning all utilized sites to their original condition as verified through soil and groundwater samples. Site remediation will abide by all state and federal environmental regulatory requirements and is subject to final approval by the City and FDEP.

### **1.3.20.2 Quantity of Personnel and Equipment**

Quantities of personnel and equipment to be supplied by the Contractor(s) for this task are at the sole discretion of the City's Debris Manager. At the discretion of the City's Debris Manager, failure to provide said crews, personnel, and/or equipment as ordered by the City's Debris Manager may result in the contractor(s) being deemed unresponsive and liquidated damages being applied, and may result in the City making demand upon the Contractor(s)'s bond as well as activating other Debris Management Contracts.

## **1.3.21 DEBRIS REMOVAL WORK FOR OTHERS**



The Contractor(s), nor any Subcontractors working under the Contractor(s), shall not solicit work from private citizens, businesses, or others for work to be performed within the City of Pembroke Pines during the term of this agreement. The City reserves the right to require the Contractor(s) to dismiss or remove from the project any workers as the City sees necessary. Any debris removal vehicles dismissed from the project must have their issued placard removed and destroyed.

### **1.3.22 SAFETY**

The Contractor(s) shall be solely responsible for maintaining a safe work environment at all work sites including TDMS(s) and debris collection sites. The Contractor(s) shall take all reasonable steps to insure safety for both workers and visitors to TDMS(s) and debris collection sites. Safety at TDMS(s) and debris collection sites includes traffic control such as traffic cones and flag personnel. The Contractor(s) will also be solely responsible to ensure that all OSHA requirements are met and a safety officer assigned to the project for the duration of this contract.

### **1.3.23 TRAFFIC CONTROL**

The Contractor(s) shall mitigate the impact of their operations on local traffic to the fullest extent practical. The Contractor(s) is responsible for establishing and maintaining appropriate traffic controls in all work areas, including TDMS(s) and debris collection sites. The Contractor(s) shall provide sufficient signing, flagging and barricading to ensure the safety of vehicular and pedestrian traffic in all work areas. All work shall be done in conformity with all applicable local, state and federal laws, regulations, and ordinances governing personnel, equipment and work place safety. Any notification of a deficiency in traffic control or other safety items shall be immediately corrected by the Contractor(s). No further work shall take place until the deficiency is corrected. Neither the City's Debris Manager nor the authorized representative shall sign any additional load or unit rate tickets until the safety item is corrected. The expense incurred by the Contractor(s) for traffic control is an overhead expense contemplated as part of the Contractor(s)'s compensation under the terms and conditions of scope of services.

Traffic control will conform to FDOT's most current editions of **"Roadway and Traffic Design Standards"** for Design, Construction, and Maintained Systems and the Federal Highway Administration (FHWA) **"Manual on Uniform Traffic Control Devices (MUTCD) for Streets and Highways."** These documents can be ordered from F.D.O.T, Maps and Publications Department, 605 Suwannee Street, Tallahassee, Florida, 32399-0450, Phone (904) 488-9220. The foregoing requirements are to be considered as minimum and the Contractor(s)'s compliance shall in no way relieve the Contractor of final responsibility for providing adequate traffic control devices for the protection of the public and Contractor(s)'s employees throughout the work area.

### **1.3.24 ON-SITE PROJECT MANAGER**





The Contractor(s) shall provide an on-site project manager to the City. The project manager shall provide a telephone number to the City with which he or she can be reached for the duration of the project. The project manager will be expected to have daily meetings with the City's Debris Manager and/or City authorized representatives. Daily meeting topics will include, but are not limited to, volume of debris collected completion progress, City coordination, and damage repairs. Frequency of meetings may be adjusted by the City's Debris Manager. The Contractor(s)' project manager must be available twenty-four (24) hours a day, or as required by the City's Debris Manager. Project Manager must remain within the City of Pembroke Pines during all hours of operations.

#### **1.3.25 SUPERINTENDENT SHALL BE SUPPLIED BY THE CONTRACTOR**

The Contractor(s) shall employ a competent superintendent who shall be in attendance at all times at the project site during the progress of the work. The term "competent" includes an ability to be able to clearly communicate, orally and in writing, in English. The superintendent shall be the primary representative under this contract for the Contractor. All authorized communications given to the superintendent by the City, and all contract-related decisions made by the superintendent, shall be binding to the Contractor. The superintendent shall be considered to be, at all times, an employee of the Contractor under its sole direction and not an employee or agent of the City.

#### **1.3.26 TIERING OF SUBCONTRACTORS**

The practice of multiple tier contracting is frowned upon. The Prime Contractor shall not allow their first tier subcontractor(s) to hire a second-tier contractor(s), and so forth. All subcontractors must work directly for and have contracts directly with the Prime Contractor. Copies of contracts between the Contractor and subcontractors must be provided to the City's Debris Manager immediately upon request.

Example of Tier Contracting: A Customer hires a Prime Contractor for a project. The prime contractor hires a first-tier contractor(s) to perform work on the Customer's project. The first-tier contractor(s) hires a second-tier contractor(s) to perform work on the Customer's project. The second-tier contractor works for the first-tier contractor, which is prohibited for the purposes of this contract.

#### **1.3.27 RAPID RESPONSE CREW**

Contractor(s) shall be required to provide the City with access to one or more Rapid Response Crews (RRC) as directed by the City. The purpose of the RRC is to respond immediately to disaster related debris piles as directed by the City's Debris Manager or the City's authorized representative. The RRC assists in the overall cleanup effort by responding to and collecting disaster related debris which the City deems a priority for overall City recovery.

#### **1.3.28 EQUIPMENT**



- (1) All trucks and other equipment must be in compliance with all applicable local, state and federal rules and regulations. Any truck used to haul debris must be capable of rapidly unloading its contents without the assistance of other equipment, be equipped with a tailgate that will effectively contain the debris during transport and permit the truck to be filled to capacity.
- (2) Sideboards or other extensions to the bed are allowable provided they meet all applicable FDOT and FEMA rules and regulations, cover the front and both sides and are constructed in a manner to withstand severe operating conditions. The sideboards are to be constructed of two (2) inch by six (6) inch boards or greater and not to extend more than two (2) feet above the metal bedsides. Trucks or equipment certified with sideboards must maintain such sideboards and keep them in good repair. In order to ensure compliance, equipment will be inspected by the City's authorized representatives prior to its use by the Contractor(s). The City or its authorized representative may also perform periodic re-inspection of vehicles to verify the certified capacity.
- (3) Debris shall be reasonably compacted into the hauling vehicle. Any debris extending above the top of the bed shall be secured in place so as to prevent them from falling off. Measures must be taken to avoid the debris blowing out of the hauling vehicle during transport to a City approved TDMS or a City approved Final Disposal Site. If falling debris from hauling vehicles presents an issue the City reserves the right to require the contractor to "tarp" or cover debris when hauling.
- (4) Trucks or equipment designated for use under this contract shall not be used for any other work. The Contractor(s) shall not solicit work from private citizens or others to be performed in the designated work area during the period of this contract. Under no circumstances will the Contractor(s) mix debris hauled for others with debris hauled under this contract. Failure to abide may result in a suspension of the violating truck, crew, or sub-contractor.
- (5) Equipment used under this contract shall be rubber tired and sized properly to fit loading conditions. Excessive size equipment (100 cubic yards and up) and non-rubber tired equipment must be approved for use on the road by the City's Debris Manager.
- (6) Hand loaded vehicles are prohibited following the event, unless pre-authorized in writing by the City's Debris Manager.
- (7) Contractor(s) is fully responsible for repairs and maintenance to all Contractor(s) provided equipment. Contractor(s) must provide equipment support during all hours of operations (at no extra cost to the City) so that downed equipment can be repaired quickly and put back in service as quickly as possible. Equipment support is defined as no less than one experienced heavy equipment and truck mechanic with cell phone &  $\frac{3}{4}$  or 1 ton utility truck with all related tools and supplies in support of crews and equipment. Equipment support must remain in the City of Pembroke Pines during all hours of operations.



**1.3.29 WORK HOURS**

The Contractor(s) shall conduct those debris removal operations generating noise levels above that normally associated with routine traffic flow, during daylight hours only. Noise and disturbance will be kept to a minimum and Contractor shall comply with any and all applicable rules and laws including § 96.01 "Pembroke Pines Noise Abatement Chapter" of the City's Code of Ordinances. Work may be performed seven (7) days per week. Adjustments to work hours, as local conditions may dictate, shall be coordinated between the City and the Contractor(s). Unless otherwise directed, the Contractor(s) must be capable of conducting volumetric reduction operations at TDMS locations on a twenty-four (24) hour, seven (7) days a week basis. No work will be performed on the following holidays without prior approval of the City's Debris Manager:

- (1) New Year's Day
- (2) Martin Luther King Jr. Day
- (3) President's Day
- (4) Memorial Day
- (5) Juneteenth Independence Day
- (6) Independence Day
- (7) Labor Day
- (8) Veteran's Day
- (9) Thanksgiving Day
- (10) Day after Thanksgiving
- (11) Christmas Eve
- (12) Christmas Day

**1.3.30 PAYMENT AND PERFORMANCE BOND**

The Primary Contractor must have a \$10,000,000 or higher bond capacity. Contractor(s) in the pool of qualified contractors may have a lesser bonding capacity. Proof of bonding capability must be provided with the bid. The Primary Contractor shall provide the City with a \$500,000 Payment and Performance Bond no later than May 15<sup>th</sup> of each year. The bond shall remain in effect through December 15<sup>th</sup> of that same year, or event debris removal and disposal operations have reached total completion (whichever comes last). If the contract is enacted due to a hurricane or other debris generating event during this time, the entire cost of the bond shall be borne by the Contractor(s). If the contract is not enacted for a hurricane or other debris generating event during this time, the City shall reimburse the contractor(s) for the actual cost of the bond (without markup). At the City's discretion, contractor(s) in the pool of qualified contractors may also be required to furnish their Payment and Performance Bond by May 15th as well.

**1.3.31 DAMAGES**

All damages, public and/or private, as a result of Contractor(s) or subcontractor operations, such as but not limited to, sidewalks, curbs, pipes, drains, water mains, pavement, mail boxes, and turf shall be either repaired or replaced by the Contractor(s), at their expense,



in a manner prescribed by and at the sole satisfaction of the City's Debris Manager. Any invoices submitted to the City such as but not limited to, from utility companies, or landowners, which are determined to be the result of damage done by the Contractor(s), shall be the responsibility of the Contractor(s). Repairs, or receipt of repairs, shall be completed and submitted to the City prior to submission of the Contractor(s)'s invoice for work accomplished. If the Contractor(s) fails to repair any damaged property, the City may have the work performed and charge the Contractor(s).

The Contractor(s) shall be responsible for filling to grade with like material all surface damage, such as rutting and cracks, caused by the Contractor(s)'s equipment during debris removal. The Contractor(s) shall repair all damage to existing grade, road shoulders, trees, shrubs, and grassed areas caused by the Contractor(s)'s equipment or personnel at no additional cost to the City. If the Contractor(s) does damage to a City sign or other property owned by the City, it shall be the responsibility of the Contractor(s) to repair the item back to the original condition. If the repair is not in accordance with City standards, the City shall repair the items and deduct the associated cost from the amount due the Contractor(s). The Contractor(s) shall preserve and protect all existing vegetation such as trees, shrubs, and grass on or adjacent to the area of work.

Complaints will be addressed within forty-eight (48) hours and a written report submitted to the City's Debris Manager outlining actions taken to correct the complaint. The Contractor(s) shall notify the City immediately of any complaints given directly to the Contractor(s).

Upon written notice from the Contractor(s) that the damage correction work is complete, the City will make a final inspection with the Contractor(s) and will notify the Contractor(s) in writing of any deficiencies in the project. The Contractor(s) will correct all deficiencies before final acceptance and payment is made. If a second re-inspection is required, the City will assess an eighty (\$80.00) dollar fee to the Contractor(s). The eighty (\$80.00) dollar fee will be assessed for every re-inspection after the first re-inspection. The fee is assessed to offset the additional City labor costs and vehicle usage required for unnecessary inspections and the fee will be deducted from the final invoice for that release order.

No retention will be released to the Contractor(s) prior to a satisfactory damage resolution log being completed addressing all complaints and issues. Should the value of retention exceed the amount of possible outstanding damage claims, the Contractor(s) may petition the City in writing for a partial retainage release.

### **1.3.32 EXISTING UTILITIES**

Some trees and debris that are to be removed under this contract may be blocked or entangled with overhead power, telephone and television cables. In this case, it shall be Contractor(s)'s responsibility to coordinate directly with the utility owners to arrange for the removal of the debris without damage to the overhead and underground utility lines (i.e. water and sewer). The Contractor(s) shall pay all such costs to the utility company for any adjustments.





The Contractor(s) shall be responsible for all costs incurred to repair damaged utilities that are caused by the Contractor(s), as determined by the affected utility company. Payment for repairs to all municipal and privately owned utilities shall be the responsibility of the Contractor(s).

### **1.3.33 LIQUIDATED DAMAGES**

Should the Contractor(s) fail to complete requirements set forth in this scope of work, the City will suffer damage. The amount of damage suffered by the City is difficult, if not impossible to determine at this time. However, the amounts specified below are mutually agreed upon as reasonable and proper amount of damage the City should suffer by failure of the Contractor(s) to complete requirements set forth in the scope of work. Therefore, in addition to forfeiture of the performance bond, the Contractor(s) shall pay the City the following liquidated damages, at the discretion of the City's Debris Manager:

#### **1.3.33.1 Delay to pre-stage first push equipment or mobilize - \$10,000/day**

The Contractor(s) shall pay the City, as liquidated damages, \$10,000.00 per calendar day of delay to pre-stage first push equipment or mobilize in the City with the resources required to begin debris removal operations as directed by the City's Debris Manager.

#### **1.3.33.2 Crew or Equipment not mobilized - \$1,000/day/crew or equipment**

The Contractor(s) shall pay the City, as liquidated damages, \$1,000.00 per calendar day per for the following crews or equipment not mobilized in the City as directed by the City's Debris Manager.

- (1) First push crew (up to a maximum of 10 crews),
- (2) Debris removal truck (up to a maximum of 50 trucks), and/or
- (3) Cut crew (up to a maximum of 10 crews)

#### **1.3.33.3 Unapproved Disposal - \$500/load of debris**

The Contractor(s) shall pay the City, as liquidated damages, \$500.00 per load of disaster debris collected in the City that is not disposed of at a City approved TDMS or FDS.

- (1) Contractor(s) will be liable for any associated fines levied by a third party associated with hauling and depositing material to an unauthorized location.
- (2) Application of liquidated damages does not release the Contractor(s) of all liability associated with hauling and depositing material to an unauthorized location.



#### **1.3.33.4 Failure to Repair Damage - \$500/incident**

The Contractor(s) shall pay the City, as liquidated damages, \$500.00 per incident where the Contractor(s) fails to repair damages that are caused by the Contractor(s) or subcontractor(s) within 30 days of occurrence. Application of liquidated damages does not release the Contractor(s) from the responsibility of resolving or repairing damages.

#### **1.3.34 OWNERSHIP OF DEBRIS**

All debris residing in the City ROW shall be the property of the City until final disposal at a properly permitted disposal site. The Contractor(s) shall be responsible for removal of debris up to the point where debris can only be described as light litter and additional collection can be facilitated only by sweeping and raking. In addition to debris stored on the right-of-way as the result of road clearing, the City will direct residents to place debris in segregated piles along the right-of-way, separated as to the waste category. There may be the need to perform some curbside separation of the different materials. Different waste materials will be collected in separate vehicles and may require disposal at different locations, which will be approved by the City. Any items requiring disposal at special facilities shall be required to be monitored for the collection, complete haul, and delivery at the approved special location with the monitor obtaining an original copy of the disposal ticket showing inbound and outbound collection vehicle weights.

All bagged and bundled waste and debris smaller than two (2) inches in diameter and shorter than two (2) feet in length are outside the scope of this contract unless specifically directed by the City. Collection of Municipal Solid Waste (MSW) is outside the scope of this contract.

It is recognized that construction and demolition debris might contain small amounts of asbestos, lead-based paints, treated wood or similar materials. The Florida Department of Environmental Protection (FDEP) will issue an Emergency Final Order for the classification and disposition of all disaster related wastes. Based on the mandates of this State agency and other applicable state and federal reimbursement agencies, the determination of the character and disposal of waste streams will be decided. The Contractor(s) shall receive a copy of this letter and together with the Monitoring Consultant and City; a final disposal plan will be established.

#### **1.3.35 ENVIRONMENTAL PROTECTION**

- (1) Any and all fluids or chemicals as well as work-related materials such as oil absorbents, etc. used by the Contractor(s) must be used and disposed of in accordance with all rules and regulations of local, state and federal regulatory agencies.
- (2) Contractor(s) and subcontractors shall not perform maintenance on over-the-road equipment at TDMS(s). Maintenance of equipment that typically remain at the TDMS (e.g., track hoes, front end loaders, grinders, etc.)





- may be conducted at the TDMS provided best management practices are followed and all wastes are managed and disposed of in accordance with all rules and regulations of local, state and federal regulatory agencies.
- (3) The Contractor(s) shall, at its own expense, ensure that noise and dust pollution is minimized to comply with all local and state ordinances and the approval of the City's Debris Manager. The Contractor(s) shall comply in a timely manner with all directions of the City's Debris Manager regarding the use of a water truck or other approved dust abatement measures.
  - (4) The Contractor(s) shall comply with all laws, rules, regulations and ordinances regarding environmental protection.
  - (5) The Contractor(s) agrees to comply with all applicable standards, orders or regulations issued pursuant to the Clean Air Act (42 U.S.C. 7401-7671q) and the Federal Water Pollution Control Act as amended (33 U.S.C. 1251-1387), and will report violations to FEMA and the Regional Office of the Environmental Protection Agency (EPA).
  - (6) The Contractor(s) must notify the City immediately regarding any fluid or chemical spillage so that the City or its authorized representative can review and approve of the cleanup.
  - (7) The Contractor(s) shall take immediate containment action as necessary to minimize the effect of any spill or leak. Cleanup shall be done in accordance with applicable federal and local laws and regulations at the sole expense of the contractor.
  - (8) Petroleum, Oil, and Lubricant Spills shall be reported to the National Response Center, Broward County Environmental Protection Department and the City Debris Manager immediately following discovery. A written follow-up shall be submitted to the City's Debris Manager not later than 7 days after the initial report. The written report shall be in narrative form and, as a minimum, shall include the following:
    - (a) Description of the material spilled (including any identity, quantity, etc.)
    - (b) Determination as to whether or not the amount spilled is EPD/DEP reportable and when and to whom it was reported.
    - (c) Exact time and location of spill, including description of the area involved.
    - (d) Receiving waters (including, but not limited to canals and drainage areas)
    - (e) Cause of incident and equipment and personnel involved.
    - (f) Injuries or property damage.
    - (g) Duration of discharge.
    - (h) Containment procedure implemented.
    - (i) Summary of all communications the Contractor(s) has had with press or other officials.
    - (j) Description of cleanup procedures employed or to be employed at the site, including disposal location of spill residue.



### **1.3.36 DOCUMENTATION AND MEASUREMENT**

- (1) Contractor(s) is responsible for ensuring that all labor and equipment used for Emergency Debris Clearance activities is certified and that logs are kept for starting days/times, ending days/times, and zones, areas, and streets worked.
- (2) All trucks used for collection and hauling of eligible debris from the City ROW City approved Final Disposal Sites shall be measured (inside bed measurements) and certified for cubic yard volume by the City or City-authorized representative. The Contractor(s) shall provide a representative to attest to the certification/measuring process. It is the Contractor(s)'s responsibility to verify the accuracy of truck certifications within forty-eight (48) hours of truck certification (and notify the City of any discrepancies). Placards will be attached to both sides of each certified truck and shall clearly state the truck measurement in cubic yards, Contractor name, assigned truck number, and other pertinent information, as determined by the City's Debris Manager. If a vehicle is working under multiple contracts or for multiple communities, it must be re-certified and issued a new placard by a City authorized representative each time it returns to work from other contracts or communities.
- (3) The Contractor(s) is responsible for ensuring that all subcontractors maintain a valid driver's licenses and equipment legally fit for travel on the road.
- (4) Load tickets will be provided by the City or its authorized representative for recording volumes of debris removal. Unit rate tickets will be provided by the City or its authorized representative for documenting unit rate services, such as hanger or leaning tree removal. Only tickets designated and approved by the City will be authorized for use. Tickets must be completed in a clear and legible manner. Tickets that require Contractor's signature will have the signature as well as name printed in a legible manner. Illegible Load & Unit Rate tickets will not be paid.
- (5) The City may utilize written or digital load tickets. In the event that written load tickets are utilized, the City anticipates that:
  - (a) Each ticket shall be of a type that consists of one original and four carbon-copy duplicates.
  - (b) Each ticket shall be used to document the location the disaster related debris was collected (i.e., street address) and the amount picked up, hauled, reduced and disposed of. Contractor(s) are responsible for ensuring all load and unit rate tickets capture location debris or work was completed, collection/disposal date, disposal location, percentage load call or measurement (either tons or percentage load call), and City authorized representative name and signature. No payment will be made by the City for incomplete and/or illegible load or unit rate tickets submitted for payment.





- (c) Load tickets will be issued by an authorized representative of the City at the collection site. The City authorized representative will complete the applicable portion of the load ticket, and provide all five copies to the vehicle operator. Upon arrival at the TDMS or City approved Final Disposal Site, the vehicle operator will present the five copies of the load ticket to the City authorized representative on site. Trucks with less than full capacities will be adjusted down by visual inspection. This determination will be made by the City authorized representative present at the TDMS or City approved Final Disposal Site. The City authorized representative will validate, enter the estimated debris quantity and sign the load ticket. The City will keep the original copy, two (2) copies will be given back to the vehicle operator and the remaining two (2) copies will be provided to the Contractor(s).
  - (d) Loads of processed (e.g., chipped) debris being hauled from a TDMS to a City approved Final Disposal Site will follow the same load ticket procedures. A City authorized representative will initiate the load ticket at the TDMS. Another City authorized representative will validate and sign the ticket at the City approved Final Disposal Site.
  - (e) The Contractor(s) shall give written notice of the location for work scheduled twenty-four (24) hours in advance.
- (6) The format and details of the load tickets are subject to change and shall be provided by the City or Debris Monitoring Consultant. In any event, the Contractor shall ensure that load tickets meet the requirements of FEMA and other Federal, State, or local reimbursement agencies.
- (7) Scope of service items that have rates based on one-way haul mileage shall have such mileage based on "as the crow flies" distance. The radius distance from each TDMS or final disposal site to the last loading location written on the load or haul-out ticket will be used to determine the mileage rate category. The City shall determine the mileage calculation method that is ultimately used. One-way mileage rates apply to the following sections within the statement of work:
  - (a) Vegetative Debris Removal
  - (b) C&D Debris Removal
  - (c) Canal Debris Removal
  - (d) Haul-out of Reduced Debris to a City Approved Final Disposal Site

### **1.3.37 PAYMENT**

- (1) The City, or its authorized representative, will monitor, verify and document with load tickets or unit rate tickets the completion of all work, as defined in the scope of work. The Contractor(s) will be provided with copies of this documentation. These documents will be used by the Contractor(s) as backup data for invoice submittals. Work not ticketed or



- not authorized by the City will not be approved for payment. Additionally, any ticket submitted for payment must be legible and properly completed. Tickets missing loading address, truck number, certified capacity, collection monitor signature, disposal site, load call or disposal monitor signature will not be paid, nor will the City be responsible for unpaid incomplete tickets.
- (2) The City reserves the right to request additional invoice separation by debris type (C&D, vegetative debris, white goods, or other scope of service items), program (ROW collection, private property debris removal, etc.).
  - (3) Invoices shall be submitted to the City's authorized representative on a bi-weekly basis unless otherwise direct by the City. All invoices must be submitted with a hard copy of the invoice and an electronic copy (Microsoft Excel format) of the invoice detail. The invoice detail must consist of a tabular report listing all ticket information required by the City. Invoice detail submittals will be checked against City records. City records are the basis of all payment approvals. Only one hundred percent (100%) accurate and complete invoices shall be forwarded by the City authorized representative to the City for payment.
  - (4) A ten percent (10%) retainage will be withheld from each reconciled invoice until the end of the project. In order to recover the retainage, the Contractor(s) must successfully complete, and receive a letter of completion from the City, for all work zones. Retainage will be held until final reconciliation is complete. Portions of the retainage may be held by the City to repair damages caused by the Contractor(s) to public or private property.
  - (5) No separate payment will be made for mobilization and demobilization operations. These costs are to be included in the respective unit prices bid for debris removal and will not be adjusted based on the total amount of debris actually removed in the contract.
  - (6) The City of Pembroke Pines will not pay and/or reimburse any additional costs including, but not limited to, travel, mileage, lodging, meals, and other travel and subsistence expenses. Price submittals should be inclusive of all such expenses.
  - (7) The Contractor(s) is responsible for payment to all subcontractors utilized for the services rendered within this scope of work. The Contractor(s) shall execute release waivers with all subcontractors to release the City from payment to subcontractors directly. The release waivers for all subcontractors shall be provided to the City prior to final retainage release.
  - (8) Payment for disposal cost incurred by the Contractor(s) at City approved Final Disposal Sites will be made at the cost incurred by the Contractor(s). At the discretion of the City, the City will either coordinate payment of disposal costs directly with the Final Disposal Site or require the Contractor to pay the disposal fees and then invoice the City. If applicable, the Contractor(s) shall submit a copy of all invoice(s) received by the City approved Final Disposal Site, an electronic copy tabulating all scale or



load tickets issued by the City approved Final Disposal Site, and proof of Contractor payment to the City approved Final Disposal Site. The City will not render payment for disposal costs until the Contractor(s) submits applicable disposal site permits or site information for each authorized Final Disposal Site.

- (9) Contractor(s) must submit a final invoice within thirty (30) days of completion of scope of work. Completion of scope of work will be acknowledged, in writing, by the City's Debris Manager. The final invoice must be marked "FINAL INVOICE" and no additional payments will be made after the Contractor's final invoice.
- (10) In the event any portion of this scope of work is to be funded by State or Federal funds, the Contractor will comply with all requirements of the state or federal government applicable to the use of the funds. The City will only pay for those items deemed eligible by FEMA or FHWA, unless the City otherwise agrees in writing.
- (11) All debris clearance invoices will be audited for compliance with Federal record keeping and documentation requirements prior to payment.
- (12) Payment shall be tendered in accordance with the Florida Prompt Payment Act, Part VII, Chapter 218, and Florida Statutes.

### **1.3.38 FHWA-ER PROGRAM AND 2 CFR PART 200 CONTRACT REQUIREMENTS**

- (1) The City intends to seek reimbursement from FHWA for the eligible debris removal performed on federal aid roads. Consequently, the City mandates compliance from the successful Contractor(s) regarding the following:
  - (a) FHWA Form 1273, titled Standard Federal-aid Provisions. FHWA Form 1273 will be included in the final contract.
  - (b) Buy America Requirements
  - (c) 49 CFR Part 26, Disadvantage Business Enterprise Program
- (2) American with Disabilities Act of 1990 (ADA)
- (3) Convict Labor Prohibition
- (4) All invoices must conform to the billing methodology specified in the contract. Failure to properly invoice will result in non-payment of invoices.
  - (a) Disaster related purchases (those made with a special "disaster purchase order form" shall never be co-mingled with regular invoices.
  - (b) All disaster invoices shall include the location where delivered or where used, if appropriate.





- (5) All contractor(s)'s project invoices will be audited prior to payment to ensure compliance with Federal documentation requirements:
  - (a) Time cards.
  - (b) Daily work reports for every employee, by each separate FEMA category of work
  - (c) Daily equipment use, by each separate FEMA category of work.
  - (d) List of all supplies and materials used, by each separate FEMA category of work.
  - (e) Includes both prime and sub-contractors.
- (6) All work must be properly grouped according to FEMA damage categories as specified in the contract.
- (7) FHWA-ER and 200 C.F.R. Program contract requirements are subject to any changes provided by FEMA or FHWA during the term of the contract. Based on the current guidance, FHWA will only reimburse the City for the initial collection, hauling and tipping fee, if applicable, of eligible debris. Debris reduction operations are not eligible for reimbursement unless the debris is being reduced as part of a rolling pickup operation. As a result, the FHWA-ER eligible debris that is collected during the first pass shall be hauled to the nearest Final Disposal Site unless otherwise directed by the City.

### **1.3.39 TIME AND MATERIAL CONTRACTS IF REQUIRED**

As may be necessary under this Agreement, whenever separate Time and Materials contracts for any tasks not specified in this document are required, the following requirements shall apply:

- (1) Unless otherwise specified in writing, no Time and Materials contract shall exceed seventy (70) hours of work. Any work done beyond seventy (70) hours is at the Contractor(s)'s risk.
- (2) All Time and Materials contracts must have a not-to-exceed cost cap which the Contractor(s) exceeds at their own risk.
- (3) All Time and Materials contracts are subject to ongoing monitoring by either City staff and/or an independent third party monitoring firm.
- (4) All Time and Materials contracts listing equipment shall include FEMA Equipment Rate Sheet four (4) digit codes as reference.

### **1.3.40 DISTRIBUTION OF WORK**

The City's intention is to hire one Primary Contractor to perform all of the Disaster and Debris Management Services as described in the scope of work. However, in the event that the chosen Primary is unable to perform these services as ordered by the City's Debris Manager, the City reserves the right to activate more than one contractor to provide all or



part of the Disaster and Debris Management Services. Activation of additional contracts shall be in order of the Evaluation Committee rankings.

Please see Section 1.2 for additional information regarding this process.

## **1.4 CONTRACT & PROJECT TERMS AND ADJUSTMENTS**

### **1.4.1 CONTRACT LENGTH**

The City of Pembroke Pines intends to establish a five (5) year agreement, with no renewal terms.

The initial term of the contract resulting from this Solicitation shall remain in effect for approximately a period of five (5) years, ending on December 31<sup>st</sup> after the 5<sup>th</sup> year. For instance:

<b>Execution Date</b>	<b>Last Date of the initial Term</b>	<b>Approximate Term</b>
Jun. 1, 2021	December 31, 2026	5 Years & 7 Months
Aug. 1, 2021	December 31, 2026	5 Years & 5 Months
Oct. 1, 2021	December 31, 2026	5 Years & 3 Months
Dec. 1, 2021	December 31, 2026	5 Years & 1 Month
Jan. 1, 2022	December 31, 2026	5 Years
Feb. 1, 2022	December 31, 2027	5 Years & 11 Months

### **1.4.2 CPI INCREASES**

In addition, the rates offered by the Proposer in their proposal shall remain firm for an initial period of approximately one year. After the initial first year of the contract, on the following January 1st, and annually thereafter, the rates shall be automatically increased according to the annual Consumers Price Index-(CPI/U) Miami-Ft. Lauderdale, FL Area for the annual change for the month of April or 2%, whichever is less but not less than zero. For instance:

<b>Execution Date</b>	<b>Date of CPI Adjustment</b>	<b>Prices Held Firm For</b>	<b>CPI Change Applied</b>
Jun. 1, 2021	Jan. 1, 2023	1 Years & 7 Months	Apr 2021 to Apr 2022
Aug. 1, 2021	Jan. 1, 2023	1 Years & 5 Months	Apr 2021 to Apr 2022
Oct. 1, 2021	Jan. 1, 2023	1 Years & 3 Months	Apr 2021 to Apr 2022
Dec. 1, 2021	Jan. 1, 2023	1 Years & 1 Months	Apr 2021 to Apr 2022
Jan. 1, 2022	Jan. 1, 2023	1 Year	Apr 2021 to Apr 2022
Feb. 1, 2022	Jan. 1, 2024	1 Years & 11 Months	Apr 2022 to Apr 2023

### **1.4.3 CHANGES IN SCOPE OF WORK**



The City Manager may request changes in the scope of work to be performed. Such changes, including increase or decrease in compensation must be annually agreed upon and incorporated by written amendment to the agreement.

- (1) The City, without invalidating this Agreement, may order additions, deletions or revisions to the Work. A written Amendment, Change Order or Work Change Directive shall authorize such additions, deletions or revisions.
- (2) All Change Orders which, individually or when cumulatively added to amounts authorized pursuant to prior Change Orders for this Project, increase the cost of the Work to the City or which extend the time for completion, must be formally authorized and approved by the appropriate City authority prior to their issuance and before Work may begin.
- (3) No claim against the City for extra Work in furtherance of a Change Order shall be allowed unless prior written City approval pursuant to this section has been obtained.
- (4) The Contract Price and Contract Time shall be changed only by Change Order or written Amendment.
- (5) The Project Manager shall prepare Proposed Change Orders on forms provided by the City. When submitted for approval, they shall carry the signature of the Public Services Director, the City Manager, and the Contractor.
- (6) If the City and the Contractor(s) are unable to agree as to the extent, if any, of an adjustment in the Contract Price or an adjustment of the Contract times that should be allowed as a result of a Work Change Directive, a claim may be made therefore.
- (7) The Contractor(s) shall not be entitled to an increase in the Contract Price or an extension of the Contract times with respect to any Work performed that is not required by the Contract Documents as amended, modified and supplemented.
- (8) If notice of any change affecting the general scope of the Work or the provisions of the Contract Documents is required by the provisions of any bond to be given to a surety, the giving of any such notice will be the Contractor(s)'s responsibility and the amount of each applicable bond shall be adjusted accordingly.
- (9) Any claim for adjustment in the Contract Price or time shall be based upon written notice delivered by the party making the claim to the other parties and to the Project Manager not later than fifteen (15) calendar days after the occurrence or event giving rise to the claims and stating the general nature of the claim. No claim for an adjustment in the Contract Price or an extension of the contract time will be valid if not submitted in accordance with this Paragraph.
- (10) The cost or credit to the City from a change in the Work shall be determined by one or more of the following ways:





- (a) By a Cost Analysis process to be performed on all change orders. The cost analysis for all change orders will include a separate determination of profit for each change order requested.
- (b) When only nominal quantities are to be changed, change order may be determined by existing unit prices stated in the Contract Documents or subsequently agreed upon. For substantive changes in quantities, Contractor(s) shall be required to perform a cost analysis as required in the previous paragraph.

#### **1.4.4 NOTICE TO PROCEED**

The City shall issue an official Notice to Proceed for the services referenced in this RFP and resulting contract. The Notice to Proceed shall be sent via facsimile or email and followed by regular mail. Under no circumstances shall the City be liable for any services rendered unless the written Notice to Proceed has been sent and received by the Contractor(s). The Contractor(s) must acknowledge receipt of the written Notice to Proceed.

#### **1.4.5 TIME OF COMPLETION**

The services shall commence upon written notice to proceed from the City Manager or his designee, and the project shall be completed in accordance with the project schedule. Substantial and total completion shall be called at the discretion of the City.

#### **1.4.6 FINAL PROJECT CLOSE OUT**

Upon final inspection of the project by the City, the Contractor(s) shall submit a detailed description of all debris management activities, to include the total volume, by type of debris hauled and or disposed.

Services not specifically identified in any contract derived from this request may be added to the contract upon mutual consent of the contracting parties.

#### **1.4.7 TERMINATION FOR CONVENIENCE**

The City reserves the right to terminate the contract with the Contractor(s) at any time and for any reason.

### **1.5 PROPOSAL SUBMISSION**

The [www.bidsync.com](http://www.bidsync.com) website allows for vendors to complete, scan and upload their documents as part of the bidder's submittal on the website. Proposals should be formatted as follows:

#### **Title Page:**



List the following:

Subject: **RFP # AD-21-02 “Disaster Debris Management Services”**

1. Date
2. Name of the Firm
3. Contact Person (including title) authorized to represent your firm
  - i. Note: This contact person shall also be listed on **Attachment A: Contact Information Form**
4. Telephone Number
5. Email Address

### **Table of Contents:**

Include a clear identification of the material included in the proposal by tab number and page number.

### **Letter of Interest:**

Limit to two (2) pages.

1. Attach a letter of interest that explains your firm’s interest in working on this project, a positive commitment to perform the required work and a description of the firm including:
  - a. Include the size, range of activities, financial history, strength, stability, experience, honors, awards, recognitions, etc.
  - b. Summary of abilities and experience of the firms’ professional personnel
  - c. Summary of past performance of the firm on similar projects
  - d. Recent, current, and projected workload of the firm, and availability and access to the firms’ top level management personnel.
  - e. A brief statement must be included which explains why your proposal would be the most effective and beneficial to the City.

### **1.5.1 Proposal Requirements**

Prospective proposers interested in responding to this solicitation are requested to provide all of the information listed in this section. Submittals that do not respond completely to all of requirements specified herein may be considered non-responsive and eliminated from the process. Brevity and clarity are encouraged.

The requirements set forth below are the minimum requirements for proposers that are seeking the role of the Primary Contractor, however contractors that are seeking a position in the pool of qualified contractors shall not be required to meet the minimum requirements. For example, the Primary Contractor should have a minimum of 7 years of relevant experience however, Contractors in the pool of qualified contractors can have less than 7 years of experience.



### **Tab 1 - Qualifications and Experience (20 points):**

Provide specific examples of similar contracts delivered by the proposed team members. Provide details on related projects (preferably where the team was the same). References should be capable of explaining and confirming your firm's capacity to successfully complete the scope of work out-lined herein. Please clearly address all of the items shown below in this section:

1. Confirm that the Proposer has current and relevant past performance in Disaster Debris Removal Services with a minimum of seven (7) years of experience in regards to the attached scope of work, service area, and amount of debris collected. **Attachment F: References Form**
2. Details of References should include the following:
  - a. Name and location of the project
  - b. Provide a detailed description of the comparable projects (similar in scope of services to those requested herein).
  - c. Nature of the firm's responsibility on the project
  - d. Project owner's representative name, address, phone number, and e-mail address
  - e. Project duration and the date the project was completed or is anticipated to be completed.
  - f. Size of project including number of residents
  - g. Cost of project
  - h. Work for which staff was responsible
  - i. Contract Type
  - j. The results/deliverables of the project
3. Demonstration that the Proposer, or the principals assigned to the project, successfully completed services similar to those specified in the scope of services to at least three (3) government entities with a population of at least 150,000 as the Primary Contractor. For each reference, include the full name, title, telephone number, fax number and valid email address of a representative for whom the engagement was taken who can verify satisfactory performance.
4. Provide list of all government agencies for which the Proposer provided emergency disaster recovery services within the last six (6) years. Provide project/event title and brief description of the work completed. Proposer should note whether it was part of a joint venture and, if so, whether it was the Primary or Secondary Contractor.
5. Identify the debris monitoring firm(s) that you have worked with in the past five (5) years.
  - a. Please supply contact names, title, telephone number, fax number and email address from these firms that will be able to verify the quality and accuracy of the documents that they have reviewed from your firm.





6. Demonstrate that the Proposer has experience performing work as a primary contractor on Disaster Debris Management projects exceeding two million dollars (\$2,000,000) per event.
7. Describe the firm's previous experience with State and Federal reimbursement programs; including, but not limited to: of FEMA, FHWA, NRCS and any other applicable Federal or State agencies associated with funding of debris removal and recovery efforts.
8. Demonstrate that the firm possesses all appropriate Contractors and professional licenses required to do business in the State of Florida.
  - a. If a Proposer is a corporation, it must be certified with the Florida Secretary of State and have a corporate status in good standing, and in the case of out-of-state corporation, they must present evidence of authority to do business in the State of Florida.
  - b. Attach copies of any licenses, certifications, or permits held by your firm that may be applicable to the services requested within this solicitation.
9. List of all pending lawsuits involving the corporation, partnership or individuals with more than ten percent (10%) interest that are related to the services to be provided under this RFP.
  - a. List of all judgments from lawsuits in the last three (3) years involving the corporation, partnership or individuals.

**Tab 2 - Ability (20 points):**

Please clearly address all of the items shown below in this section:

1. The ability, capacity, skill, and organization of the Proposer to perform and support the needs and objectives within the scope of work as proposed.
2. The character, integrity, reputation, judgment, experience of proposer.
- 3.
4. **Organizational Chart:** Include organizational chart with names of all persons or entities serving or intending to serve as principals in the Contractors firm. Identify each principal of the firm and any other "key personnel", such as project managers, supervisors, and contact personnel who will be professionally associated with the services to be provided.
5. **Personnel:** A list of personnel assigned to the City in the event of contract activation. The list shall include, but is not limited to:
  - a. Contact persons, including telephone numbers and email addresses
  - b. Project Manager
  - c. Operations Manager
  - d. Other key personnel assigned to the project/this Agreement
  - e. Identify Personnel Ability and Experience: Provide a list of personnel assigned to the City in the event of contract activation. Brief resumes of these individuals are requested and highly encouraged stating their credentials, education, experience, certifications, and all pertinent information to demonstrate



capabilities. Proposer will provide experienced staff. Certification or active involvement with disaster preparedness agencies is highly desirable such as: NIMS certification, FEMA Region IV, FEMA National Advisory Council, FEMA National Training Programs (NTP), FEMA Center for Domestic Preparedness (CDP), FEMA Emergency Management Institute (EMI), Florida State Emergency Response Team (SERT), and/or Florida Governor's Hurricane Conference training/instructor.

6. **Internal vs. Brokered Services:** Please identify the amount of services that the proposer will provide directly and the amount that will be provided through their subcontractors. In addition, please identify the location of the proposer and their sub-contractors, along with the ability of the proposer and their sub-contractors to respond to the City, in the event of an emergency, from their location. Furthermore, please identify the subcontractors' abilities and qualifications as related to the contract's specific requirements and their ability to accomplish the work specified herein.
7. **Financial Stability:**
  - a. Each Contractor shall certify and provide a statement that it is financially stable and has the necessary resources, human and financial, to provide the services at the level required by the City. Each Contractor shall be prepared to supply a financial statement upon request. If a subcontractor or joint venture arrangement is being proposed, provide similar information for those participants in the Proposal. Provide clear and sufficient information that will provide insight to the City about the financial qualifications, fitness, and stability of the Contractor.
  - b. **Attachment H: Financial Work Sheet**
  - c. This section shall also include a letter from the Contractor's surety company providing proof of bonding capability of up to \$10,000,000, annually. This letter shall be valid for one year from the anniversary date of the start of the agreement, and shall be resubmitted for validity to the City every year thereafter throughout the initial contract term, and for each year of any subsequent contract renewal option.
8. **Workload:** The Current and projected workload of the proposer; to include current contracts with other government entities. List contract(s) of similar scope currently in effect within the State of Florida. Contract list should include: the Name of the Municipality/County, date the Contract was initially executed, date of subsequent renewal(s), and Expiration Date.
  - a. Provide reasonable assurance that such obligations will not preclude Contractor from meeting its obligations under this contract.
  - b. Plan for managing multiple Florida-based debris management contracts.



- c. Proposer must have provided services as a primary disaster debris management contractor similar to those required in this RFP to at least one (1) jurisdiction of at least 75,000 people.
- d. Identify what contractual commitments the proposer and proposer's key subcontractors have in the Broward, Miami-Dade and Palm Beach County area.

**Tab 3 - Project Understanding and Technical Approach (15 points):**

Please clearly address all of the items shown below in this section:

1. Provide a concise description of the approach and process the Contractor will employ to successfully complete the work to be performed to include mobilization, operational plans, work procedures, processing systems and any specific staffing or equipment resources that will be employed by the Contractor to support the needs and objective of the City. The technical approach should also outline the following:
  - a. Ability to manage activation of multiple contracts
  - b. Methods for mobilization/demobilization
  - c. Operational plans and work procedures
  - d. Documenting and resolving damages
  - e. Invoicing and data management
2. Provide a statement demonstrating an understanding of the services and support required by this RFP. State how the Contractor will approach the project and the methodology to be used to perform the services described in the Scope of Services.
3. Completed Disclosure of Sub-Contractors: Include a Sub-Contracting plan that identifies items such as a description of percentage of work to be subcontracted.
4. Typical Debris Management Site (TDMS) Safety Plan and Operational Plan: Provide a description of the firm's typical TDMS safety plan and operational plan. Any changes to the site safety plan or operational plan must be provided to the City and are subject to City approval. The City also reserves the right to request changes to the Contractor(s) site safety plan or operational plan.
5. Describe Contractor's ability to avoid and/or mitigate unforeseen problems such as equipment failure and staffing shortages. This includes, but is not limited to ongoing maintenance programs, availability of parts and personnel for field repairs, resources for backup personnel and equipment, and other programs and approaches that would allow the Contractor to meet the City's needs and objectives in adverse conditions.





#### **Tab 4 – Availability of Equipment (20 points):**

Proposers shall address their schedule and availability.

1. Please identify the Proposer's location and proximity in relation to the City of Pembroke Pines.
2. Please identify the Proposer's subcontractor's location and proximity in relation to the City of Pembroke Pines.
3. Please address the Proposer & their subcontractors' schedule and response time to the City of Pembroke Pines.
4. Identify Proposer's current inventory of heavy equipment, vehicles and other related equipment and their current conditions that would be dedicated and utilized for the City's objective.
  - a. A full list shall include descriptions, sizes and age of the equipment. Please note:
    1. Vegetative and C&D hauling equipment shall be equal to or larger than the following:
      - a. Self-loading grapple truck with a 25 cubic yard or larger capacity.
      - b. 3/4 ton or larger truck with a minimum capacity of 25 cubic yards. Must be accompanied by a loader with grapple attachment and operator capable of loading all debris.
    2. Reduced debris haul-out equipment must have a 50 cubic yard or larger capacity.
  - b. In addition, please identify the equipment that will be provided directly from the proposer and the equipment that will be provided by sub-contractors
  - c. Provide the location that this equipment will be normally stored prior to an emergency declaration. For example, will the equipment be stored within the City, County, State, Other States, etc.
5. Please identify why your equipment and your subcontractor's equipment, location, proximity and response time would best serve the City of Pembroke Pines.

#### **Tab 5 – Project Cost (20 points):**

1. **Attachment J: Debris Management Proposal Form**
  - a. To be considered as the Prime Contractor, bidders must bid on all of the categories of the Debris Management Proposal Form, and must provide pricing for each item within all categories of the Debris Management Proposal Form. Failure to do so will render the bid as incomplete and the bidder's submittal will not be considered for the Prime Contractor position.



- b. The City will also contract with the remaining qualified Contractors to form a pool of vendors in order to insure adequate resources at the time of an event. These Contractors may be called upon in order of ranking to replace the Prime Contractor as a whole, or to supplement the Prime Contractor as needed. Bidders are encouraged, but not required, to submit pricing for every item in the Debris Management Proposal Form to be considered for this supplemental role.

#### **Tab 6 – Other Completed Documents:**

1. Attachment A: Contact Information Form
  - a. Attached is contact information form (**Attachment A**) where the vendor will enter their contact information and complete the proposal checklist. The Contact information form shall be electronically signed by the contact person authorized to represent the contractor. This form must be completed and submitted through [www.bidsync.com](http://www.bidsync.com) as part of the bidder's submittal.
  - b. Please note vendors should be registered on BidSync under the name of the organization that they are operating as and it should match the organization name on the documents that they are submitting and utilizing when responding to the solicitation.
  - c. The contact information form should contain an electronic signature of the authorized representative of the Proposer along with the address and telephone number for communications regarding the Proposal.
2. Attachment B: Non-Collusive Affidavit
3. Attachment C: Proposer's Background Information

#### **1.5.2 Exceptions to the Solicitation**

Please indicate any exceptions that that Proposer has to the terms of this solicitation, however please note that any exceptions may eliminate the proposer from consideration.

#### **1.5.3 Additional Information**

Please provide any additional information that you deem necessary to complete your proposal in this section, if it has not been requested in another section.

### **1.6 VENDOR REGISTRATION DOCUMENTS**

The City of Pembroke Pines is currently implementing an enhanced Citywide Enterprise Resource Planning (ERP) system with the goal of updating our processes and improving customer service. Part of the new Tyler Technologies Munis ERP system will include a vendor management module. In addition, this new system will include a Vendor Self Service (VSS) web portal which will allow vendors to update their information and documents on an as-needed



basis. Using VSS, vendors will also be able to enter and maintain their contact and remittance information, discount and payment terms, designated contact persons, and the commodity codes that represent the goods and services the vendor can provide.

While we work towards go-live with the new VSS web portal, we are requesting for vendors to complete the attached Vendor Registration Packet and submit it to [purchasing@ppines.com](mailto:purchasing@ppines.com) to help facilitate the implementation process.

The new process is intended to make the bidding process easier for vendors that bid on multiple City projects. This process will allow vendors to complete and submit the following standard forms and documents at any time prior to bidding on a project. In addition, the vendors will be able to utilize these same forms without the need to re-fill and re-submit the forms each time they bid on a City project. In the event that the City does not have one of the forms or documents listed below for your company, the City may reach out to your company after the bid has closed to obtain the document(s).

**Furthermore, please make sure to update this information on an as-needed basis so that all pertinent information is accurate, such as local business tax receipts, and any other relevant information.**

The following documents can be found at <https://www.ppines.com/784/Vendor-Registration> and can be completed prior to the bidding process and do not need to be attached to your submittal.

**1.6.1 Vendor Information Form**

**1.6.2 Form W-9 (Rev. October 2018)**

- a. Previously dated versions of this form will delay the processing of any payments to the selected vendor.

**1.6.3 Sworn Statement on Public Entity Crimes Form**

**1.6.4 Local Business Tax Receipts**

**1.6.5 Veteran Owned Small Business Preference Certification**

- a. If claiming Veteran Owned Small Business Preference Certification, business must attach the "Determination Letter" from the United States Department of Veteran Affairs Center for Verification and Evaluation notifying the business that they have been approved as a Veteran Owned Small Business (VOSB).
- b. The Veteran Owned Small Business Preference Certification form must be completed by/for the proposer; the proposer **WILL NOT** qualify for Veteran Owned Small Business Preference based on their sub-contractors' qualifications.





### **1.6.6 Equal Benefits Certification Form**

### **1.6.7 Vendor Drug-Free Workplace Certification Form**

### **1.6.8 Scrutinized Company Certification**

### **1.6.9 E-Verify System Certification Statement**

- a. Effective January 1, 2021, pursuant to Section 448.095, Florida Statutes, the City may not enter into a contract with a vendor/contractor/subcontractor unless that vendor/contractor/subcontractor is registered with and uses the E-Verify system administered by the U.S. Department of Homeland Security ("DHS").
- b. Contractor shall also require all subcontractors to provide an affidavit attesting that the subcontractor does not employ, contract with, or subcontract with, an unauthorized alien. The Contractor shall maintain a copy of such affidavit for the duration of the contract.

### **1.6.10 Certification Regarding Lobbying; Debarment, Suspension and Other Responsibility Matters for Expenditure of Federal Funds**

- a. **Lobbying:**
  - i. As required by 7 CFR Part 3018, for persons entering into a contract, grant or cooperative agreement over **\$100,000** involving the expenditure of Federal funds, the Contractor must complete the **Certification Regarding Lobbying**.
  - ii. If any funds other than Federal appropriated funds have been paid or will be paid to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress or an employee of a Member of Congress, in connection with this Federal contract, grant, loan, or cooperative agreement, the Contractor shall also complete and submit the **Standard Form - LLL, "Disclosure Form to Report Lobbying,"** in accordance with its instructions.
- b. **Debarment, Suspension and Other Responsibility Matters:**
  - i. Where the Contractor is unable to certify to any of the statements in the certification for **Debarment, Suspension and Other Responsibility Matters**, he or she shall **provide an explanation**.

### **1.6.11 Minority-Owned Business Enterprise**



### **1.6.12 Woman-Owned Business Enterprise**

### **1.6.13 HUBZone-Certified Small Businesses / Labor Surplus Area Firms**

## **1.7 EVALUATION OF PROPOSALS & PROCESS OF SELECTION**

- A. Staff will evaluate all responsive proposals received from proposers who meet or exceed the bid requirements contained in the RFP. Evaluations shall be based upon the information and references contained in the proposals as submitted. **As such, the Proposal should be as comprehensive as possible; clearly describing the details of services that the Proposer intends to provide.**
- B. The City will convene an Evaluation Committee and brief its members on the scope of the project and the services required. The Evaluation Committee will evaluate proposals based on the following criteria

<b>Criteria</b>	<b>Points</b>
Qualifications and Experience	20 points
Ability	20 points
Project Understanding and Technical Approach	15 points
Availability of Equipment	20 points
Project Cost	20 points
Veteran Owned Small Business Preference*	2.5 points
Minority-Owned Business Enterprise, Woman-Owned Business Enterprise, and/or HUBZone-Certified Small Businesses / Labor Surplus Area Firms*	2.5 points
<b>Total Points</b>	<b>100 points</b>

*\*Please note that the Veteran Owned Small Business (VOSB) Preference is used to evaluate the submittals received from proposers and are assigned point totals, a preference of two and a half (2.5) points of the total evaluation point shall be given to the Veteran Owned Small Businesses. Vendors must submit the attached Veteran Owned Small Business Preference Certification Form in order to qualify for these evaluation points.*

*In addition, firms that qualify as a Minority-Owned Business Enterprise, Woman-Owned Business Enterprise, and/or HUBZone-Certified Small Businesses / Labor Surplus Area Firms shall also receive a preference of two and a half (2.5) points.*

*All other vendors shall receive zero (0) points for these criteria.*

- C. The Evaluation Committee shall have the option to short-list the proposers based on the criteria listed above. In addition, the Evaluation Committee may schedule a meeting for the firms to make presentations and answer questions of clarification as part of its



evaluation. As part of this process, the firms shall have officials of the appropriate management level present and representing the firm. The project manager should be available. The firm shall be prepared to present an overall briefing regarding the manner in which the contractual obligations will be accomplished.

- D. The Evaluation Committee will make a recommendation to the City Commission for award of contract. The contract shall be awarded to the most responsive/responsible proposer whose proposal is determined to be the most advantageous to the City taking into consideration the evaluation criteria. The city's intention is to award to one Primary Contractor to perform all of the Disaster Debris Removal and Disposal services as described in the scope of work. The remaining Contractors will be offered Contracts that the City may call upon in such case that the Primary fails to perform to ensure that the City has coverage during a disaster. Remaining Contractors shall be called upon in order of the Evaluation Committee rankings and may be activated for the whole of the contract or portions thereof.

### **1.7.1 SCORING FOR PROJECT COST CRITERIA**

The Evaluation Committee will utilize the following when calculating the weighted score of each vendor related to the **Project Cost** criteria. The **Project Cost** will be the sum of each total of each item's price on **Attachment J**.

The **Project Cost** for each proposer will be multiplied against the **Lowest Proposal** to determine the point score for each proposer. The **Lowest Proposal** receive the maximum amount of points for the Project Cost criterion.

Then the **Lowest Proposal** will be divided by all other **Cost Proposals** that are not the lowest, and multiplied by the **Maximum Available Points** for the **Pricing Criteria** to determine all the other **Cost Proposals'** scores.

#### **Example:**

Firm "A" cost proposal is \$10,000 and is the lowest cost proposal

Firm "B" cost proposal is \$15,000

Firm "C" cost proposal is \$20,000

Maximum Points Available for the "**Project Cost**" criteria: 30

#### **Calculation:**

Firm "A": Lowest price and receives 30 points

Firm "B":  $\$10,000/\$15,000 \times 30 \text{ points} = 20 \text{ points}$

Firm "C":  $\$10,000/\$20,000 \times 30 \text{ points} = 15 \text{ points}$

### **1.8 TENTATIVE SCHEDULE OF EVENTS**

Event	Time &/or Date
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Issuance of Solicitation (Posting Date)	<b>March 23, 2021</b>
Non-Mandatory Pre-Bid Meeting	<b>10:00 a.m. on April 1, 2021</b>
Question Due Date	<b>April 5, 2021</b>
Anticipated Date of Issuance for the Addenda with Questions and Answers	<b>April 8, 2021</b>
Proposals will be accepted until	<b>2:00 p.m. on April 20, 2021</b>
Proposals will be opened at	<b>2:30 p.m. on April 20, 2021</b>
Evaluation of Proposals by Staff	<b>May 2021</b>
Recommendation of Contractor to City Commission award	<b>June 2, 2021</b>

### **1.8.1 VIRTUAL NON-MANDATORY PRE-BID MEETING**

There will be a non-mandatory scheduled pre-bid meeting on **April 1, 2021 at 10:00 a.m.** Meeting location will be at the Public Services Building at 8300 S. Palm Drive, Pembroke Pines, FL 33025.

At the time of writing this notice, the City will not be opening up the physical location for public access as City offices are closed to the public, due to the COVID-19 Coronavirus Pandemic.

As a result, meetings may be a combination of in-person and virtual, all as provided by law. In any event, the public is encouraged to attend the meeting virtually in lieu of attending the meeting in person.

While considering public health concerns, in the abundance of caution, the City is requesting that interested parties utilize live streaming as a safe way for vendors and the public to participate in lieu of attending the meeting in person.

The public is invited to attend the meeting virtually via the Cisco Webex Meetings platform.

- WebEx Meeting Link: <https://ppines.webex.com/meet/purchasing>
- Cisco Webex Meeting Number: 717 019 586
- Join by Phone Number: +1-408-418-9388

The public may download the Cisco Webex Meetings app from <https://www.webex.com/downloads.html/>.

If any member of the public requires additional information about this meeting or has any questions about how to access the meeting, please contact:

Danny Bedit, Procurement Department  
City of Pembroke Pines  
8300 South Palm Drive,



*City of Pembroke Pines*

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Pembroke Pines, FL 33025  
954-518-9022  
[purchasing@ppines.com](mailto:purchasing@ppines.com)

## **1.9 SUBMISSION REQUIREMENTS**

Bids/proposals **must be submitted electronically** at [www.bidsync.com](http://www.bidsync.com) on or before 2:00 p.m. on April 20, 2021.

Please note vendors should be registered on BidSync under the name of the organization that they are operating as and it should match the organization name on the documents that they are submitting and utilizing when responding to the solicitation.

The vendor must provide their pricing through the designated lines items listed on the BidSync website. In addition, the vendor must complete any webforms on the BidSync website and provide any additional information requested throughout this solicitation. Any additional information requested in the solicitation should be scanned and uploaded. **Unless otherwise specified, the City requests for vendors to upload their documents as one (1) PDF document in the order that is outline in the bid package.**

The City recommends for proposers to submit their proposals as soon as they are ready to do so. Please allow ample time to submit your proposals on the BidSync website. Proposals may be modified or withdrawn prior to the deadline for submitting Proposals. BidSync Support is happy to help you with submitting your proposal and to ensure that you are submitting your proposals correctly, but we ask that you contact their support line at 1-800-990-9339 with ample time before the bid closing date and time.

**PLEASE DO NOT SUBMIT ANY PROPOSALS VIA MAIL, E-MAIL OR FAX.**



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## **SECTION 2 - INSURANCE REQUIREMENTS**

2.1 The CONTRACTOR shall indemnify and hold harmless the CITY and its officers, employees, agents and instrumentalities from any and all liability, losses or damages, including attorneys' fees and costs of defense, which the CITY or its officers, employees, agents or instrumentalities may incur as a result of claims, demands, suits, causes of actions or proceedings of any kind or nature arising out of, relating to or resulting from the performance of this Agreement by the CONTRACTOR or its employees, agents, servants, partners, principals or subcontractors. The CONTRACTOR shall pay all claims and losses in connection therewith and shall investigate and defend all claims, suits or actions of any kind or nature in the name of the CITY, where applicable, including appellate proceedings, and shall pay all costs, judgments, and attorneys' fees which may issue thereon. The CONTRACTOR expressly understands and agrees that any insurance protection required by this Agreement or otherwise provided by the CONTRACTOR shall in no way limit the responsibility to indemnify, keep and save harmless and defend the CITY or its officers, employees, agents and instrumentalities as herein provided.

2.2 CONTRACTOR shall not commence work under this Agreement until it has obtained all insurance required under this paragraph and such insurance has been approved by the Risk Manager of the CITY nor shall the CONTRACTOR allow any subcontractor to commence work on any subcontract until all similar such insurance required of the subcontractor has been obtained and similarly approved.

2.3 Certificates of Insurance, reflecting evidence of the required insurance, shall be filed with the CITY's Risk Manager prior to the commencement of this Agreement. Policies shall be issued by companies authorized to do business under the laws of the State of Florida. The insurance company shall be rated no less than "A" as to management, and no less than "Class VI" as to financial strength according to the latest edition of Best's Insurance Guide published by A.M. Best Company.

2.4 Certificates of Insurance shall provide for thirty (30) days' prior written notice to the CITY in case of cancellation or material changes in the policy limits or coverage states. If the carrier cannot provide thirty (30) days' notice of cancellation, either the CONTRACTOR or their Insurance Broker must agree to provide notice.

2.5 Insurance shall be in force until all obligations required to be fulfilled under the terms of the Agreement are satisfactorily completed as evidenced by the formal acceptance by the CITY. In the event the insurance certificate provided indicates that the insurance shall terminate and lapse during the period of this Agreement, the CONTRACTOR shall furnish, at least forty-five (45) days prior to the expiration of the date of such insurance, a renewed certificate of insurance as proof that equal and like coverage for the balance of the period of the Agreement and extension thereunder is in effect. The CONTRACTOR shall neither commence nor continue to provide any services pursuant to this Agreement unless all required insurance remains in full force and effect. CONTRACTOR shall be liable to CITY for any lapses in service resulting from a gap in insurance coverage.

2.6 REQUIRED INSURANCE





CONTRACTOR shall be required to obtain all applicable insurance coverage, as indicated below, prior to commencing any work pursuant to this Agreement:

Yes No

- ✓ ☐ 2.6.1 Comprehensive General Liability Insurance written on an occurrence basis including, but not limited to: coverage for bodily injury and property damage, personal & advertising injury, products & completed operations, and contractual liability. Coverage must be written on an occurrence basis, with limits of liability no less than:

1. Each Occurrence Limit - \$1,000,000
2. Fire Damage Limit (Damage to rented premises) - \$100,000
3. Personal & Advertising Injury Limit - \$1,000,000
4. General Aggregate Limit - \$2,000,000
5. Products & Completed Operations Aggregate Limit - \$2,000,000

Products & Completed Operations Coverage shall be maintained for the later of three (3) years after the delivery of goods/services or final payment under the Agreement. *(For Construction projects: Increase to ten (10) years and include a Designated Construction Project(s) General Aggregate Limit)*

**The City of Pembroke Pines must be shown as an additional insured with respect to this coverage. The CITY's additional insured status shall extend to any coverage beyond the minimum limits of liability found herein.**

Yes No

- ✓ ☐ 2.6.2 Workers' Compensation and Employers' Liability Insurance covering all employees, and/or volunteers of the CONTRACTOR engaged in the performance of the scope of work associated with this Agreement. In the case any work is sublet, the CONTRACTOR shall require the subcontractors similarly to provide Workers' Compensation Insurance for all the latter's employees unless such employees are covered by the protection afforded by the CONTRACTOR. Coverage for the CONTRACTOR and all subcontractors shall be in accordance with applicable state and/or federal laws that may apply to Workers' Compensation Insurance with limits of liability no less than:

1. Workers' Compensation: Coverage A – Statutory
2. Employers Liability: Coverage B \$500,000 Each Accident  
\$500,000 Disease – Policy Limit  
\$500,000 Disease – Each Employee

If CONTRACTOR claims to be exempt from this requirement, CONTRACTOR shall provide CITY proof of such exemption along with a written request for CITY to exempt CONTRACTOR, written on CONTRACTOR letterhead.

Yes No



- ✓ ☐ 2.6.3 Comprehensive Auto Liability Insurance covering all owned, non-owned and hired vehicles used in connection with the performance of work under this Agreement, with a combined single limit of liability for bodily injury and property damage no less than:

1. Any Auto (Symbol 1)  
Combined Single Limit (Each Accident) - \$1,000,000
2. Hired Autos (Symbol 8)  
Combined Single Limit (Each Accident) - \$1,000,000
3. Non-Owned Autos (Symbol 9)  
Combined Single Limit (Each Accident) - \$1,000,000

If work under this Agreement includes transportation of hazardous materials, policy shall include pollution liability coverage equivalent to that provided by the latest version of the ISO pollution liability broadened endorsement for auto and the latest version of the ISO Motor Carrier Act endorsement, equivalents or broader language.

Yes No

☐ ☐

2.6.3.1 If CONTRACTOR requests reduced limits under a Personal Auto Liability Policy and it is agreed to by the CITY, coverage shall include Bodily Injury limits of \$100,000 per person/\$300,000 per occurrence and Property Damage limits of \$300,000 per occurrence

Yes No

✓ ☐

2.6.4 Umbrella/Excess Liability Insurance in the amount of **\$5,000,000.00** as determined appropriate by the CITY depending on the type of job and exposures contemplated. Coverage must be follow form of the General Liability, Auto Liability and Employer's Liability. This coverage shall be maintained for a period of no less than the later of three (3) years after the delivery of goods/services or final payment pursuant to this Agreement.

**The City of Pembroke Pines must be shown as an additional insured with respect to this coverage. The CITY's additional insured status shall extend to any coverage beyond the minimum limits of liability found herein.**

Yes No

✓ ☐

2.6.5 Professional Liability/Errors & Omissions Insurance with a limit of liability no less than **\$1,000,000** per wrongful or negligent act. This coverage shall be maintained for a period of no less than three (3) years after the delivery of goods/services final payment pursuant to this Agreement. Retroactive date, if any, to be no later than the first day of service to the CITY. *(Limit to align with size and scope of the Agreement and exposure inherent with operation/services being performed. For Construction projects: Increase to ten (10) years.)*

Yes No



- ✓ ☐ 2.6.6 Environmental/Pollution Liability insurance shall be required with a limit of no less than \$2,000,000 per wrongful act. Coverage shall include: CONTRACTOR's completed operations, sudden, accidental and gradual pollution conditions. This coverage shall be maintained for a period of no less than the later of three (3) years after the delivery of goods/services or final payment pursuant to this Agreement. Retroactive date, if any, to be no later than the first day of service to the CITY. *(Limit to align with size and scope of the Agreement and exposure inherent with operation/services being performed. For Construction projects: Increase to ten (10) years)*

**The City of Pembroke Pines must be shown as an additional insured with respect to this coverage. The CITY's additional insured status shall extend to any coverage beyond the minimum limits of liability found herein.**

Yes No

- ☐ ✕ 2.6.7 Cyber Liability including Network Security and Privacy Liability with a limit of liability no less than \$1,000,000 per loss. Coverage shall include liability arising from: theft, dissemination and/or use of confidential information stored or transmitted in electronic form, unauthorized access to, use of, or tampering with computer systems, including hacker attacks or inability of an authorized third party to gain access to your services, including denial of service, and the introduction of a computer virus into, or otherwise causing damage to, a customer's or third person's computer, computer system, network, or similar computer-related property and the data, software and programs thereon. If vendor is collecting credit card information, it shall cover all PCI breach expenses. Coverage is to include the various state monitoring and state required remediation as well as meet the various state notification requirements. This coverage shall be maintained for a period of no less than the later of three (3) years after delivery of goods/services or final payment of the Agreement. Retroactive date, if any, to be no later than the first day of service to the CITY.

**The City of Pembroke Pines must be shown as an additional insured with respect to this coverage. The CITY's additional insured status shall extend to any coverage beyond the minimum limits of liability found herein.**

Yes No

- ☐ ✕ 2.6.8 Crime Coverage shall include employee dishonesty, forgery or alteration, and computer fraud in an amount of no less than \$1,000,000 per loss. If CONTRACTOR is physically located on CITY's premises, a third-party fidelity coverage extension shall apply.

Yes No

- ☐ ✕ 2.6.9 Garage Liability & Garage-keepers Legal Liability for those that manage parking lots for the CITY or service CITY vehicles. Coverage must be written on an occurrence basis, with limits of liability no less than \$1,000,000 per Occurrence, including products &





completed operations. This coverage shall be maintained for a period of no less than the later of three (3) years after the delivery of goods/services or final payment of this Agreement.

**The City of Pembroke Pines must be shown as an additional insured with respect to this coverage. The CITY's additional insured status shall extend to any coverage beyond the minimum limits of liability found herein.**

Yes No

- ☐ \* 2.6.10 Liquor Liability for those in the business of selling, serving or furnishing of any alcoholic beverages, whether licensed or not, shall carry a limit of liability of no less than \$1,000,000 per occurrence. Coverage shall be maintained for the later of three (3) years after the delivery of goods/services or final payment under the Agreement.

**The City of Pembroke Pines must be shown as an additional insured with respect to this coverage. The CITY's additional insured status shall extend to any coverage beyond the minimum limits of liability found herein.**

Yes No

- ☐ \* 2.6.11 Sexual Abuse & Molestation for any agreement involving a vulnerable population. Limits shall be no less than \$500,000 per occurrence. This coverage shall be maintained for a period of no less than the later of three (3) years after the delivery of goods/services or final payment of this Agreement. Retroactive date, if any, to be no later than the first day of service to the CITY. *(Limit to align with size and scope of the Agreement and exposure inherent with operation/services being performed.)*

**The City of Pembroke Pines must be shown as an additional insured with respect to this coverage. The CITY's additional insured status shall extend to any coverage beyond the minimum limits of liability found herein.**

Yes No

- ☐ \* 2.6.12 Builder's Risk Insurance shall be "All Risk" for one hundred percent (100%) of the completed value of the project that is the subject of this Agreement with a deductible of not more than five percent (5%) for Named Windstorm and \$20,000 per claim for all other perils. The Builder's Risk Insurance shall include interests of the CITY, the CONTRACTOR and subcontractors of the project. The CONTRACTOR shall include a separate line item for all costs associated with the Builder's Risk Insurance Coverage for the project. The CITY reserves the right at its sole discretion to utilize the CONTRACTOR's Builder's Risk Insurance or for the CITY to purchase its own Builder's Risk Insurance for the Project. Prior to the CONTRACTOR purchasing the Builder's Risk insurance for the project, the CONTRACTOR shall allow the CITY the opportunity to analyze the CONTRACTOR's coverage and determine who shall purchase the coverage. Should the CITY utilize the CONTRACTOR's Builder's Risk Insurance, the CONTRACTOR shall be responsible for all deductibles. If the CITY chooses to purchase



the Builder's Risk Coverage on the project, the CONTRACTOR shall provide the CITY with a change order deduct for all premiums and costs associated with the Builder's Risk insurance in their schedule. Should the CITY choose to utilize the CITY's Builder's Risk Program, the CITY shall be responsible for the Named Windstorm Deductible and the CONTRACTOR shall be responsible for the All Other Perils Deductible.

If and when 100% is not available or reasonable, the CITY Risk Manager is to make the determination as to what limits are appropriate for the given project.

Yes No

☐ x 2.6.13 Other Insurance

## 2.7 REQUIRED ENDORSEMENTS

- 2.7.1 The City of Pembroke Pines shall be named as an Additional Insured on each of the Liability Policies required herein.
- 2.7.2 Waiver of all Rights of Subrogation against the CITY.
- 2.7.3 Thirty (30) Day Notice of Cancellation or Non-Renewal to the CITY.
- 2.7.4 CONTRACTOR's policies shall be Primary & Non-Contributory.
- 2.7.5 All policies shall contain a "severability of interest" or "cross liability" clause without obligation for premium payment of the CITY.
- 2.7.6 The City of Pembroke Pines shall be named as a Loss Payee on all Property and/or Inland Marine Policies as their interest may appear.

2.8 Any and all insurance required of the CONTRACTOR pursuant to this Agreement must also be required by any subcontractor in the same limits and with all requirements as provided herein, including naming the CITY as an additional insured, in any work that is subcontracted unless such subcontractor is covered by the protection afforded by the CONTRACTOR and provided proof of such coverage is provided to CITY. The CONTRACTOR and any subcontractors shall maintain such policies during the term of this Agreement.

2.9 The CITY reserves the right to require any other additional types of insurance coverage and/or higher limits of liability it deems necessary based on the nature of work being performed under this Agreement.

2.10 The insurance requirements specified in this Agreement are minimum requirements and in no way reduce any liability the CONTRACTOR has assumed in the indemnification/hold harmless section(s) of this Agreement.



## **SECTION 3 - GENERAL TERMS & CONDITIONS**

### **3.1 EXAMINATION OF CONTRACT DOCUMENTS**

Before submitting a Proposal, each Proposer should (a) consider federal, state and local laws, ordinances, rules and regulations that may in any manner affect cost or performance of the work, (b) study and carefully correlate the Proposer's observations with the Proposal Documents; and (c) notify the Purchasing Manager of all conflicts, errors and discrepancies, if any, in the Proposal Documents.

The Proposer, by and through the submission of a Proposal, agrees that Proposer shall be held responsible for having familiarized themselves with the nature and extent of the work and any local conditions that may affect the work to be done and the services, equipment, materials, parts and labor required.

### **3.2 CONFLICT OF INSTRUCTIONS**

If a conflict exists between the General Conditions and Instructions stated herein and specific conditions and instructions contained in specifications, the specifications shall govern.

### **3.3 ADDENDA or ADDENDUM**

A formal solicitation may require an Addendum to be issued. An addendum in some way may clarify, correct or change the original solicitation (i.e. due date/time, specifications, terms, conditions, line item). Vendors submitting a proposal should check the BidSync website for any addenda issued. Vendors are cautioned not to consider verbal modifications to the solicitation, as the addendum issued through BidSync will be the only official method whereby changes will be made.

### **3.4 INTERPRETATIONS AND QUESTIONS**

If the Proposer is in doubt as to the meaning of any of the Proposal Documents, is of the opinion that the Conditions and Specifications contain errors or contradictions or reflect omissions, or has any question concerning the conditions and specifications, the Proposer shall submit a question for interpretation or clarification. The City requires all questions relating to the solicitation be entered through the **"Ask a Question"** option tab available on the BidSync website. Responses to the questions will be provided online at [www.bidsync.com](http://www.bidsync.com). Such request must be received by the **"Question Due Date"** stated in the solicitation. Questions received after **"Question Due Date"** shall not be answered. Interpretations or clarifications in response to such questions will be issued via BidSync. The issuance of a response via BidSync is considered an Addendum and shall be the only official method whereby such an interpretation or clarification will be made.

BidSync Support is also available to assist proposers with submitting their proposal and to ensure that proposers are submitting their proposals correctly. Proposers should ensure that they contact the BidSync support line at 1-800-990-9339 with ample time before the bid closing date and time.

For all other questions related to this solicitation, please contact the Purchasing Division at [purchasing@ppines.com](mailto:purchasing@ppines.com).

### **3.5 RULES, REGULATIONS, LAWS, ORDINANCES and LICENSES**

The awarded contractor shall observe and obey all laws, ordinances, rules, and regulations of the federal, state, and CITY, which may be applicable to the service being provided. The awarded firm shall have or be responsible for obtaining all necessary permits or licenses required, if necessary, in order to provide this service.





Bidder warrants by submittal that prices quoted here are in conformity with the latest federal price guidelines, if any.

### **3.6 WARRANTIES FOR USAGE**

Whenever a bid is sought, seeking a source of supply for a specified time for materials or service, the quantities or usage shown are estimated only. No guarantee or warranty is given or implied by the City as to the total amount that may or may not be purchased from any resulting contracts. These quantities are for bidders information only and will be used for tabulation and presentation of bid.

### **3.7 BRAND NAMES**

If and wherever in the specifications a brand name, make, name of manufacturer, trade name, or vendor catalog number is mentioned, it is for the purpose of establishing a grade or quality of material only. Since the City does not wish to rule out other competition and equal brands or makes, the phrase "OR EQUAL" is added. However, if a product other than that specified is bid, Bidders shall indicate on their proposal and clearly state the proposed substitution and deviation. It is the vendor's responsibility to provide any necessary documentation and samples within their bid submittal to prove that the product is equal to that specified. Such samples are to be furnished before the date of bid opening, unless otherwise specified. Additional evidence in the form of documentation and samples may be requested if the proposed brand is other than that specified. The City retains the right to determine if the proposed brand shall be considered as an approved equivalent or not.

### **3.8 QUALITY**

All materials used for the manufacture or construction of any supplies, materials, or equipment covered by this bid shall be new, the latest model, of the best quality, and

highest grade workmanship, unless otherwise noted.

### **3.9 SAMPLES**

Samples, when requested, must be furnished before, or at the bid opening, unless otherwise specified, and delivered free of expense to the City and if not used in testing or destroyed, will upon request within thirty (30) days of bid award be returned at the bidders expense.

### **3.10 DEVELOPMENT COSTS**

Neither the City nor its representatives shall be liable for any expenses incurred in connection with the preparation, submission or presentation of a Bid in response to this solicitation. All information in the Bid shall be provided at no cost to the City.

### **3.11 PRICING**

Prices should be stated in units of quantity specified in the bidding specifications. In case of discrepancy in computing the amount of the bid, the unit prices quoted will govern.

Bidder warrants by virtue of bidding that prices, terms, and conditions quoted in his bid will be firm for acceptance for a period of ninety (90) days from date of bid opening unless otherwise stated by the City or bidder.

### **3.12 DELIVERY POINT**

All items shall be delivered F.O.B. destination, and delivery cost and charges included in the bid price. Failure to do so may be cause for rejection of bid.

### **3.13 TAX EXEMPT STATUS**

The City is exempt from Florida Sales and Federal Excise taxes on direct purchase of tangible property.

### **3.14 CONTRACT TIME**

By virtue of the submission of the Proposal, Proposer agrees and fully understands that



the completion time of the work of the Contract is an essential and material condition of the Contract and that time is of the essence. The Successful Proposer agrees that all work shall be prosecuted regularly, diligently and uninterrupted at such rate of progress as will ensure full completion thereof within the time specified. Failure to complete the work within the time period specified shall be considered a default.

In addition, time will be of the essence for any orders placed as a result of this bid. Purchaser reserves the right to cancel such orders, or part thereof, without obligation if delivery is not made at the time(s) or place(s) specified.

### **3.15 COPYRIGHT OR PATENT RIGHTS**

Bidder warrants that there have been no violations of copyrights or patent rights in manufacturing, producing, or selling other goods shipped or ordered as a result of this bid, and seller agrees to hold the purchaser harmless from any and all liability, loss or expense occasioned by such violation.

### **3.16 PUBLIC ENTITY CRIMES**

“A person or affiliate who has been placed on the convicted vendor list following a conviction for a public entity crime may not submit a bid on a contract to provide any goods or services to a public entity, may not submit a bid on a contract with a public entity for the construction or repair of a public building or public work, may not submit bids on leases of real property to a public entity, may not be awarded or perform work as a contractor, supplier, subcontractor, or consultant under a contract with any public entity, and may not transact business with any public entity in excess of the threshold amount provided in Section 287.017, for CATEGORY TWO for a period of 36 months from the date of being placed on the convicted vendor list.”

The Public Entity Crime Affidavit Form, attached to this solicitation, includes

documentation that shall be executed by an individual authorized to bind the Proposer. The Proposer further understands and accepts that any contract issued as a result of this solicitation shall be either voidable or subject to immediate termination by the City. In the event there is any misrepresentation or lack of compliance with the mandates of Section 287.133 or Section 287.134, respectively, Florida Statutes. The City in the event in such termination, shall not incur any liability to the Bidder for any goods, services or materials furnished.

### **3.17 CONFLICT OF INTEREST**

The award of any contract hereunder is subject to the provisions of Chapter 112, Florida Statutes. Proposers must disclose with their Proposal the name of any officer, director, partner, proprietor, associate or agent who is also an officer or employee of CITY or any of its agencies. Further, all Proposers must disclose the name of any officer or employee of CITY who owns, directly or indirectly, an interest of five percent (5%) or more in the Proposer's firm or any of its branches or affiliate companies.

### **3.18 FACILITIES**

The City reserves the right to inspect the Bidder's facilities at any time with prior notice.

### **3.19 ENVIRONMENTAL REGULATIONS**

CITY reserves the right to consider Proposer's history of citations and/or violations of environmental regulations in determining a Proposer's responsibility, and further reserves the right to declare a Proposer not responsible if the history of violations warrant such determination. Proposer shall submit with the Proposal, a complete history of all citations and/or violations, notices and dispositions thereof. The non-submission of any such documentation shall be deemed to be an affirmation by the Proposer that there are no citations or violations. Proposer shall notify



CITY immediately of notice of any citation or violation that Proposer may receive after the Proposal opening date and during the time of performance of any contract awarded to Proposers.

### **3.20 SIGNATURE REQUIRED**

All proposals must be signed with the firm name and by an officer or employee having authority to bind the company or firm by his signature. FAILURE TO PROPERLY SIGN PROPOSAL SHALL INVALIDATE SAME, AND IT MAY NOT BE CONSIDERED FOR AWARD.

The individual executing this Bid on behalf of the Company warrant to the City that the Company is authorized to do business in the State of Florida, is in good standing and that Company possesses all of the required licenses and certificates of competency required by the State of Florida and Broward County to provide the goods or perform the services herein described.

The signed bid shall be considered an offer on the part of the bidder or contractor, which offer shall be deemed accepted upon approval by the City Commission of the City of Pembroke Pines and in case of default on the part of the bidder or contractor after such acceptance, the City of Pembroke Pines may take such action as it deems appropriate including legal action for damages or specific performance.

### **3.21 MANUFACTURER'S CERTIFICATION**

The City of Pembroke Pines reserves the right to request from bidder separate manufacturer certification of all statements made in the proposal.

### **3.22 MODIFICATION OR WITHDRAWAL OF PROPOSAL**

The City recommends for proposers to submit their proposals as soon as they are ready to do so. Please allow ample time to submit your proposals on the BidSync

website. Proposals may be modified or withdrawn prior to the deadline for submitting Proposals.

### **3.23 PUBLIC BID; BID OPENING AND GENERAL EXEMPTIONS**

All submittals received by the deadline will be recorded, and will subsequently be publicly opened on the same business day at 2:30 p.m. at the office of the City Clerk, 4th Floor, 601 City Center Way, Pembroke Pines, Florida, 33025.

All Proposals received from Proposers in response to the solicitation will become the property of CITY and will not be returned to the Proposers. In the event of Contract award, all documentation produced as part of the Contract shall become the exclusive property of CITY. Proposers are requested to identify specifically any information contained in their Proposals which they consider confidential and/or proprietary and which they believe to be exempt from disclosure, citing specifically the applicable exempting law.

Pursuant to Section 119.071 of the Florida Statutes, sealed bids, proposals, or replies received by a Florida public agency shall remain exempt from disclosure until an intended decision is announced or until 30 days from the opening, whichever is earlier.

Therefore, bidders will not be able to procure a copy of their competitor's bids until an intended decision is reached or 30 days has elapsed since the time of the bid opening.

However, pursuant to Section 255.0518 of the Florida Statutes, when opening sealed bids that are received pursuant to a competitive solicitation for **construction or repairs on a public building or public work**, the entity shall:

- (a) Open the sealed bids at a public meeting.





(b) Announce at that meeting the name of each bidder and the price submitted in the bid.

(c) Make available upon request the name of each bidder and the price submitted in the bid.

For solicitations that are **not** for **“construction or repairs on a public building or public work”** the City shall not reveal the prices submitted in the bids until an intended decision is announced or until 30 days from the opening, whichever is earlier.

### **3.24 RESERVATIONS FOR REJECTION AND AWARD**

The City of Pembroke Pines reserves the right to accept or reject any and all bids or parts of bids, to waive irregularities and technicalities, and to request rebids. The City also reserves the right to award a contract on such items(s) or service(s) the City deems will best serve its interests. All bids shall be awarded to the most responsive/responsible bidder, provided the (City) may for good cause reject any bid or part thereof. It further reserves the right to award a contract on a split order basis, or such combinations as shall best serve the interests of the City unless otherwise specified. No premiums, rebates or gratuities permitted, either with, prior to, or after award. This practice shall result in the cancellation of said award and/or return of items (as applicable) and the recommended removal of bidder from bid list(s).

### **3.25 BID PROTEST**

Any protests or challenges to this competitive procurement shall be governed by Section 35.38 of the City's Code of Ordinances.

### **3.26 INDEMNIFICATION**

The Successful Proposer shall pay all claims, losses, liens, settlements or judgments of any nature whatsoever in connection with the subsequent indemnifications including, but not limited to,

reasonable attorney's fees (including appellate attorney's fees) and costs.

CITY reserves the right to select its own legal counsel to conduct any defense in any such proceeding and all costs and fees associated therewith shall be the responsibility of Successful Proposer under the indemnification agreement. Nothing contained herein is intended nor shall it be construed to waive City's rights and immunities under the common law or Florida Statute 768.28 as amended from time to time.

Additional indemnification requirements may be included under Special Terms and Conditions and/or as part of a specimen contract included in the solicitation package.

**General Indemnification:** To the fullest extent permitted by laws and regulations, Successful Proposer shall indemnify, defend, save and hold harmless the CITY, its officers, agents and employees, harmless from any and all claims, damages, losses, liabilities and expenses, direct, indirect or consequential arising out of or in consequential arising out of or alleged to have arisen out of or in consequence of the products, goods or services furnished by or operations of the Successful Proposer or his subcontractors, agents, officers, employees or independent contractors pursuant to or in the performance of the Contract.

**Patent and Copyright Indemnification:** Successful Proposer agrees to indemnify, defend, save and hold harmless the CITY, its officers, agents and employees, from all claims, damages, losses, liabilities and expenses arising out of any alleged infringement of copyrights, patent rights and/or the unauthorized or unlicensed use of any invention, process, material, property or other work manufactured or used in connection with the performance of the Contract, including its use by CITY.

### **3.27 DEFAULT PROVISION**



In the case of default by the bidder or contractor, the City of Pembroke Pines may procure the articles or services from any other sources and hold the bidder or contractor responsible for any excess costs occasioned or incurred thereby.

The City shall be the sole judge of nonperformance, which shall include any failure on the part of the successful Bidder to accept the Award, to furnish required documents, and/or to fulfill any portion of the contract within the time stipulated. Upon default by the successful Bidder to meet any terms of this agreement, the City will notify the Bidder five (5) days (weekends and holidays excluded) to remedy the default. Failure on the Contractor's part to correct the default within the required five (5) days shall result in the contract being terminated and upon the City notifying in writing the Contractor of its intentions and the effective date of the termination. The following shall constitute default:

A. Failure to perform the Work required under the contract and/or within the time required or failing to use the subcontractor, entities and personnel as identified and set forth, and to the degree specified in the contract.

B. Failure to begin the Work under this Bid within the time specified.

C. Failure to perform the Work with sufficient Workers and equipment or with sufficient materials to ensure timely completion.

D. Neglecting or refusing to remove materials or perform new Work where prior Work has been rejected as non-conforming with the terms of the contract.

E. Becoming insolvent, being declared bankrupt, or committing act of bankruptcy or insolvency, or making an assignment renders the successful Bidder incapable of performing the Work in accordance with and as required by the contract.

F. Failure to comply with any of the terms of the contract in any material respect.

In the event of default of a contract, the successful Bidder shall pay all attorney's fees and court costs incurred in collecting any damages. The successful Bidder shall pay the City for any and all costs incurred in ensuing the completion of the project.

Additional provisions may be included in the specimen contract.

### **3.28 ACCEPTANCE OF MATERIAL**

The material delivered under this proposal shall remain the property of the seller until a physical inspection and actual usage of this material and/or services is made and thereafter accepted to the satisfaction of the City and must comply with the terms herein, and be fully in accord with specifications and of the highest quality. In the event the material and/or services supplied to the City are found to be defective or do not conform to specifications, the City reserves the right to cancel the order upon written notice to the seller and return product to seller at the sellers expense.

### **3.29 LOCAL GOVERNMENT PROMPT PAYMENT ACT**

The City complies with Florida Statute 218.70, Local Government Prompt Payment Act.

### **3.30 SCRUTINIZED COMPANIES LIST**

In accordance with Florida Statute 287.135, as amended, a company is ineligible to, and may not, bid on, submit a proposal for, or enter into or renew a contract with an agency or local governmental entity for goods or services if:

(a) Any amount of, at the time of bidding on, submitting a proposal for, or entering into or renewing such contract, the company is on the Scrutinized Companies that Boycott Israel List, created pursuant to s. 215.4725, or is engaged in a boycott of Israel; or



(b) One million dollars or more if, at the time of bidding on, submitting a proposal for, or entering into or renewing such contract, the company:

1. Is on the Scrutinized Companies with Activities in Sudan List or the Scrutinized Companies with Activities in the Iran Petroleum Energy Sector List, created pursuant to s. 215.473; or
2. Is engaged in business operations in Syria.

By submitting a bid, proposal or response, the company, principals or owners certify that they are not listed on the Scrutinized Companies that boycott Israel List, Scrutinized Companies with activities in Sudan List, Scrutinized Companies with Activities in the Iran Petroleum Energy Sector List, or is engaged in business operations in Syria.

### **3.31 PUBLIC RECORDS; TRADE SECRET, PROPRIETARY AND CONFIDENTIAL SUBMITTALS**

The Proposer's response to this solicitation is a public record pursuant to Florida law, which is subject to disclosure by the City under the State of Florida Public Records Law, Florida Statutes Chapter 119.07 ("Public Records Law"). The City shall permit public access to all documents, papers, letters or other material submitted in connection with this solicitation and the Contract to be executed for this solicitation, subject to the provisions of Chapter 119.07 of the Florida Statutes.

Any language contained in the Proposer's response to the solicitation purporting to require confidentiality of any portion of the Proposer's response to the solicitation, except to the extent that certain information is in the City's opinion a Trade Secret pursuant to Florida law, shall be void. If a Proposer submits any documents or other

information to the City which the Proposer claims is Trade Secret information and exempt from Florida Statutes Chapter 119.07 ("Public Records Laws"), the Proposer shall clearly designate that it is a Trade Secret and that it is asserting that the document or information is exempt. The Proposer must specifically identify the exemption being claimed under Florida Statutes 119.07. The City shall be the final arbiter of whether any information contained in the Proposer's response to the solicitation constitutes a Trade Secret.

Any claim of confidentiality on financial statements must be asserted at the time of submittal. The firm must identify the specific statute that authorizes the exemption from the Public Records Law. Please note that the financial statement exemption provided for in Section 119.071(1)c, Florida Statutes only applies to submittals in response to a solicitation for a "public works" project.

EXCEPT FOR CLEARLY MARKED PORTIONS THAT ARE BONA FIDE TRADE SECRETS PURSUANT TO FLORIDA LAW, DO NOT MARK YOUR RESPONSE TO THE SOLICITATION AS PROPRIETARY OR CONFIDENTIAL. DO NOT MARK YOUR RESPONSE TO THE SOLICITATION OR ANY PART THEREOF AS COPYRIGHTED. ALL DOCUMENTS THAT THE FIRM PURPORTS TO BE CONFIDENTIAL, PROPRIETARY OR A TRADE SECRET SHALL BE UPLOADED TO THE BIDS SYNC WEBSITE AS A SEPARATE ATTACHMENT CLEARLY IDENTIFYING THE EXEMPTION BEING CLAIMED UNDER FLORIDA STATUTES 119.07.

The city's determination of whether an exemption applies shall be final, and the proposer agrees to defend, indemnify, and hold harmless the city and the city's officers, employees, and agent, against any loss or damages incurred by any person or entity as a result of the city's treatment of records as public records.





### 3.32 PURCHASING AGREEMENTS WITH OTHER GOVERNMENT AGENCIES

It is hereby made part of this solicitation that the submission of any bid response to this advertised request constitutes a bid made under the same or similar terms and conditions, for the same price, or better price, to other government agencies if agreeable by the bidder and the government agency.

At the option of the vendor/contractor, the use of the contract resulting from this solicitation may be extended to other governmental agencies, including the State of Florida, its agencies, political subdivisions, counties, and cities.

Each governmental agency allowed by the vendor/contractor to use this contract shall do so independently of any other governmental entity. Each agency shall be responsible for its own purchases and shall be liable only for goods or services ordered, received, and accepted. No agency receives any liability by virtue of this bid and subsequent contract award.

### 3.33 CONE OF SILENCE

**Prohibited Communication:** In accordance with the Cone of Silence Ordinance, Section 35.40 of the City's Code of Ordinances, during the course of a sealed competitive solicitation, a cone of silence shall be in effect between:

(1) Any person or entity that seeks a contract, contract amendment, award, recommendation, or approval related to a sealed competitive solicitation or that is subject to being evaluated or having its response evaluated in connection with a sealed competitive solicitation, including a person or entity's representative; and

(2) The City Manager or any person or group of persons appointed or designated by the City Commission or the City Manager to evaluate, select, or make a recommendation to the City Commission or the City Manager

regarding a sealed competitive solicitation, including any member of the selection/evaluation committee.

**Effective Dates:** A cone of silence shall be in effect during a sealed competitive solicitation process beginning upon the advertisement for the sealed competitive solicitation or during such other procurement activities as declared by the City Commission, and shall terminate at the time the City Commission takes final action or gives final approval of a contract, rejects all bids or responses to the sealed competitive solicitation, or takes other action which ends the sealed competitive solicitation process.

**Permitted communication:** The cone of silence shall not apply to:

(1) Written or oral communications with legal counsel for the city, the Procurement Department staff for the city, and the person or persons designated in the sealed competitive solicitation as the contact person for clarification or information related to the sealed competitive solicitation.

(2) Public presentations, asking questions, or providing feedback at pre-bid meetings, site visits or conferences or at a selection, evaluation or negotiation meeting related to the sealed competitive solicitation.

(3) Contract negotiations with the selected entity.

**Violations:** Any action in violation of this section shall be cause for disqualification of the bid or the proposal.

### 3.34 E-VERIFY

Contractor certifies that it is aware of and complies with the requirements of Section 448.095, Florida Statutes, as may be amended from time to time and briefly described herein below.

1) Definitions for this Section:

- a) "Contractor" means a person or entity that has entered or is attempting to



enter into a contract with a public employer to provide labor, supplies, or services to such employer in exchange for salary, wages, or other remuneration. "Contractor" includes, but is not limited to, a vendor or consultant.

- b) "Subcontractor" means a person or entity that provides labor, supplies, or services to or for a contractor or another subcontractor in exchange for salary, wages, or other remuneration.
- c) "E-Verify system" means an Internet-based system operated by the United States Department of Homeland Security that allows participating employers to electronically verify the employment eligibility of newly hired employees.

## 2) Registration Requirement; Termination:

Pursuant to Section 448.095, Florida Statutes, effective January 1, 2021, Contractors, shall register with and use the E-verify system in order to verify the work authorization status of all newly hired employees. Contractor shall register for and utilize the U.S. Department of Homeland Security's E-Verify System to verify the employment eligibility of:

- a) All persons employed by a Contractor to perform employment duties within Florida during the term of the contract; and
- b) All persons (including subvendors / subconsultants / subcontractors) assigned by Contractor to perform work pursuant to the contract with the City of Pembroke Pines. The Contractor acknowledges and agrees that registration and use of the U.S. Department of Homeland Security's

E-Verify System during the term of the contract is a condition of the contract with the City of Pembroke Pines; and

- c) The Contractor shall comply with the provisions of Section 448.095, Fla. Stat., "Employment Eligibility," as amended from time to time. This includes, but is not limited to registration and utilization of the E-Verify System to verify the work authorization status of all newly hired employees. Contractor shall also require all subcontractors to provide an affidavit attesting that the subcontractor does not employ, contract with, or subcontract with, an unauthorized alien. The Contractor shall maintain a copy of such affidavit for the duration of the contract. Failure to comply will lead to termination of this Contract, or if a subcontractor knowingly violates the statute, the subcontract must be terminated immediately. Any challenge to termination under this provision must be filed in the Circuit Court no later than twenty (20) calendar days after the date of termination. Termination of this Contract under this Section is not a breach of contract and may not be considered as such. If this contract is terminated for a violation of the statute by the Contractor, the Contractor may not be awarded a public contract for a period of one (1) year after the date of termination.



## **SECTION 4 - SPECIAL TERMS & CONDITIONS**

### **4.1 PROPOSAL SECURITY**

Not applicable.

### **4.2 PAYMENT AND PERFORMANCE BONDS**

Within fifteen (15) calendar days after Notice of Award and in any event prior to commencing work, the Contractor shall execute and furnish to City a performance bond and a payment bond, each written by a corporate surety, having a resident agent in the State of Florida and having been in business with a record of successful continuous operation for at least five (5) years. The surety shall hold a current certificate of authority from the Secretary of Treasury of the United States as an acceptable surety on federal bonds in accordance with United States Department of Treasury Circular No. 570. If the amount of the Bond exceeds the underwriting limitation set forth in the circular, in order to qualify, the net retention of the surety company shall not exceed the underwriting limitation in the circular and the excess risks must be protected by coinsurance, reinsurance, or other methods, in accordance with Treasury Circular 297, revised September 1, 1978 (31DFR, Section 223.10, Section 223.11). Further, the surety company shall provide City with evidence satisfactory to City, that such excess risk has been protected in an acceptable manner. The surety company shall have at least the following minimum qualification in accordance with the latest edition of A.M. Best's Insurance Guide, published by Alfred M. Best Company, Inc., Ambest Road, Oldwick, New Jersey 08858:

B+ to A+

Two (2) separate bonds are required and both must be approved by the City. Bidding

Contractors must have a \$10,000,000.00 or higher bond capacity. Proof of bonding capability must be provided with the bid. **The Contractor shall provide the City with a \$500,000 Payment and Performance Bond no later than May 15th of each year.** The bond shall remain in effect through December 15th of that same year, or event debris removal and disposal operations have reached total completion (whichever comes last). If the contract is enacted due to a hurricane or other debris generating event during this time, the entire cost of the bond shall be borne by the Contractor. If the contract is not enacted for a hurricane or other debris generating event during this time, the City shall reimburse the contractor for the actual cost of the bond (without markup). The performance bond shall be conditioned that the Contractor promptly make payments to all persons who supply the Contractor with labor, materials and supplies used directly or indirectly by the Contractor in the prosecution of the work provided for in the Contract and shall provide that the surety shall pay the same in the amount not exceeding the sum provided in such bonds, together with interest at the maximum rate allowed by law; and that they shall indemnify and save harmless the City to the extent of any and all payments in connection with the carrying out of said Contract which the City may be required to make under the law.

Pursuant to the requirements of Section 255.05(1)(a), Florida Statutes, it shall be the duty of the Contractor to record the aforesaid payment and performance bonds in the public records of Broward County, with the Contractor to pay all recording costs.

### **4.3 LOCAL, STATE, AND FEDERAL COMPLIANCE REQUIREMENTS**

Contractor agrees to comply, subject to applicable professional standards, with the provisions of any and all applicable Federal, State, County and City orders, statutes, ordinances, rules and regulations which may





pertain to the Services required under the Agreement, including but not limited to:

**A. NO FEDERAL GOVERNMENT OBLIGATIONS TO THIRD PARTIES**

The City and Contractor acknowledge and agree that, notwithstanding any concurrence by the Federal Government in or approval of the solicitation or award of the underlying Contract, absent the express written consent by the Federal Government, the Federal Government is not a party to this Contract and shall not be subject to any obligations or liabilities to the City, Contractor, or any other party (whether or not a party to that Contract) pertaining to any matter resulting from the underlying Contract.

Contractor agrees to include the above clause in each subcontract financed in whole or in part with Federal assistance. It is further agreed that the clause shall not be modified, except to identify the subcontractor who will be subject to its provisions.

**B. ACCESS BY THE GRANTEE, SUBGRANTEE, FEDERAL GRANTOR AGENCY AND COMPTROLLER GENERAL**

The Contractor shall allow access by the grantee, sub grantee, Federal grantor agency and Comptroller General of the United States, or any of their duly authorized representatives to any books, documents, papers, and records of the Contractor which are directly pertinent to that specific contract for the purpose of making audit, examination, excerpts and transcriptions.

**C. EQUAL EMPLOYMENT OPPORTUNITY**

The Contractor shall comply with Executive Order 11246 of September 24, 1965, entitled "Equal Employment Opportunity," as amended by Executive Order 11375 of October 13, 1967, and as supplemented in

Department of Labor regulations (41 CFR Chapter 60). (All construction contracts awarded in excess of \$10,000 by grantees and their contractors or subgrantees).

All contractors and subcontractors performing work in connection with this Contract shall provide equal opportunity for employment because of race, religion, color, age, sex, national origin, sexual preference, disability or marital status. The aforesaid provision shall include, but not be limited to, the following: employment, upgrading, demotion or transfer, recruitment advertising; layoff or termination; rates of pay or other forms of compensation; and selection for training, including apprenticeship. The Contractor agrees to post in a conspicuous place available for employees and applicants for employment, such notices as may be required by any authority having jurisdiction over the Work setting forth the provisions of the nondiscrimination law.

**D. DAVIS-BACON & RELATED ACTS**

If construction, alternation or repair of public buildings or public works project is funded or assisted under one or more Federal statute, the Davis-Bacon prevailing wage provisions may apply to the project if any of the applicable statutes requires payment of Davis-Bacon wage rates.

The Davis-Bacon Act requires that each contract over \$2,000 to which the United States or the District of Columbia is a party for the construction, alteration, or repair of public buildings or public works shall contain a clause setting forth the minimum wages to be paid to various classes of laborers and mechanics employed under the contract. Under the provisions of the Act, contractors or their subcontractors are to pay workers employed directly upon the site of the work no less than the locally prevailing wages and fringe benefits paid on projects of a similar character.



In addition to the Davis-Bacon Act itself, Congress has added prevailing wage provisions to approximately 60 statutes which assist construction projects through grants, loans, loan guarantees, and insurance. These "related Acts" involve construction in such areas as transportation, housing, air and water pollution reduction, and health. Davis-Bacon wage determinations are to be used in accordance with the provisions of Regulations, 29 CFR Part 1, Part 3, and Part 5.

#### **E. COPELAND ANTI-KICKBACK ACT**

(1) Contractor. The contractor shall comply with 18 U.S.C. § 874, 40 U.S.C. § 3145, and the requirements of 29 C.F.R. pt. 3 as may be applicable, which are incorporated by reference into this contract.

(2) Subcontracts. The contractor or subcontractor shall insert in any subcontracts the clause above and such other clauses as the FEMA may by appropriate instructions require, and also a clause requiring the subcontractors to include these clauses in any lower tier subcontracts. The prime contractor shall be responsible for the compliance by any subcontractor or lower tier subcontractor with all of these contract clauses.

(3) Breach. A breach of the contract clauses above may be grounds for termination of the contract, and for debarment as a contractor and subcontractor as provided in 29 C.F.R. § 5.12.

#### **F. CONTRACT WORK HOURS AND SAFETY STANDARDS**

The Contractor shall comply with Sections 103 and 107 of the Contract Work Hours and Safety Standards Act (40 U.S.C. 3702-3704) as supplemented by Department of Labor regulations (29 CFR Part 5).

#### **G. FEDERAL CLEAN AIR AND WATER ACTS**

Contractor agrees to comply with all applicable standards, orders or regulations issued pursuant to the Clean Air Act (42 U.S.C. 7401-7671q) and the Federal Water Pollution Control Act as amended (33 U.S.C. 1251-1387), and will report violations to FEMA and the Regional Office of the Environmental Protection Agency (EPA).

#### **H. SUSPENSION AND DEBARMENT**

Non-federal entities are subject to the non-procurement debarment and suspension regulations implementing Executive Orders 12549 and 12689, 2 CFR part 180. These regulations restrict awards, subawards, and contracts with certain parties that are debarred, suspended, or otherwise excluded from or ineligible for participation in Federal assistance programs or activities.

a. This contract is a covered transaction for purposes of 2 C.F.R. pt. 180 and 2 C.F.R. pt. 3000. As such the contractor is required to verify that none of the contractor, its principals (defined at 2 C.F.R. § 180.995), or its affiliates (defined at 2 C.F.R. § 180.905) are excluded (defined at 2 C.F.R. § 180.940) or disqualified (defined at 2 C.F.R. § 180.935).

b. The contractor must comply with 2 C.F.R. pt. 180, subpart C and 2 C.F.R. pt. 3000, subpart C and must include a requirement to comply with these regulations in any lower tier covered transaction it enters into.

c. This certification is a material representation of fact relied upon by the City. If it is later determined that the contractor did not comply with 2 C.F.R. pt. 180, subpart C and 2 C.F.R. pt. 3000, subpart C, in addition to remedies available to the City, the Federal Government may pursue available remedies, including but not limited to suspension and/or debarment.



d. The bidder or proposer agrees to comply with the requirements of 2 C.F.R. pt. 180, subpart C and 2 C.F.R. pt. 3000, subpart C while this offer is valid and throughout the period of any contract that may arise from this offer. The bidder or proposer further agrees to include a provision requiring such compliance in its lower tier covered transactions.

## **I. ANTI-LOBBYING**

Byrd Anti-Lobbying Amendment, 31 U.S.C. § 1352 (as amended). Contractors who apply or bid for an award of \$100,000 or more shall file the required certification. Each tier certifies to the tier above that it will not and has not used Federal appropriated funds to pay any person or organization for influencing or attempting to influence an officer or employee of any agency, a member of Congress, officer or employee of Congress, or an employee of a member of Congress in connection with obtaining any Federal contract, grant, or any other award covered by 31 U.S.C. § 1352. Each tier shall also disclose any lobbying with non-Federal funds that takes place in connection with obtaining any Federal award. Such disclosures are forwarded from tier to tier up to the recipient.

This provision is applicable to all Federal-aid construction contracts and to all related sub-contracts which exceed \$100,000 (49 CFR 20).

1. The prospective participant certifies, by signing and submitting this bid or proposal, to the best of his or her knowledge and belief, that:

a. No Federal appropriated funds have been paid or will be paid, by or on behalf of the undersigned, to any person for influencing or attempting to influence an officer or employee of any Federal agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of

Congress in connection with the awarding of any Federal contract, the making of any Federal grant, the making of any Federal loan, the entering into of any cooperative agreement, and the extension, continuation, renewal, amendment, or modification of any Federal contract, grant, loan, or cooperative agreement.

b. If any funds other than Federal appropriated funds have been paid or will be paid to any person for influencing or attempting to influence an officer or employee of any Federal agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with this Federal contract, grant, loan, or cooperative agreement, the undersigned shall complete and submit Standard Form-LLL, "Disclosure Form to Report Lobbying," in accordance with its instructions.

2. This certification is a material representation of fact upon which reliance was placed when this transaction was made or entered into. Submission of this certification is a prerequisite for making or entering into this transaction imposed by 31 U.S.C. 1352. Any person who fails to file the required certification shall be subject to a civil penalty of not less than \$10,000 and not more than \$100,000 for each such failure.

3. The prospective participant also agrees by submitting its bid or proposal that the participant shall require that the language of this certification be included in all lower tier subcontracts, which exceed \$100,000 and that all such recipients shall certify and disclose accordingly.

## **J. RECYCLED PRODUCTS / RECOVERED MATERIALS**

The Contractor agrees to comply with all the requirements of Section 6002 of the Resource Conservation and Recovery Act (RCRA), as amended (42 U.S.C. 6962), including, but not limited to, the regulatory





provisions of 40 CFR Part 247, and Executive Order 12873, as they apply to the procurement of the items designated in Subpart B of 40 CFR Part 247.

**K. MINORITY / WOMEN'S / LABOR  
SURPLUS FIRMS PARTICIPATION**

In accordance with the requirements as stated in C.F.R. 200.321, the City encourages the active participation of minority businesses, women's business enterprises and labor surplus area firms as a part of any subsequent agreement whenever possible.

If subcontracts are to be let, through a prime contractor, that contractor is required to take the affirmative steps listed in items (1) through (5) below.

(1) Placing qualified small and minority businesses and women's business enterprises on solicitation lists;

(2) Assuring that small and minority businesses, and women's business enterprises are solicited whenever they are potential sources;

(3) Dividing total requirements, when economically feasible, into smaller tasks or quantities to permit maximum participation by small and minority businesses, and women's business enterprises;

(4) Establishing delivery schedules, where the requirement permits, which encourage participation by small and minority businesses, and women's business enterprises;

(5) Using the services and assistance, as appropriate, of such organizations as the Small Business Administration and the Minority Business Development Agency of the Department of Commerce.

**CONTACT INFORMATION FORM**

IN ACCORDANCE WITH AD-21-02 titled “Disaster Debris Management Services” attached hereto as a part hereof, the undersigned submits the following:

**A) Contact Information**

The Contact information form shall be electronically signed by one duly authorized to do so, and in case signed by a deputy or subordinate, the principal's properly written authority to such deputy or subordinate must accompany the proposal. This form must be completed and submitted through [www.bidsync.com](http://www.bidsync.com) as part of the bidder's submittal. The vendor must provide their pricing through the designated lines items listed on the BidSync website.

**COMPANY INFORMATION:**COMPANY: STREET ADDRESS: CITY, STATE & ZIP CODE: **PRIMARY CONTACT FOR THE PROJECT:**NAME:  TITLE: E-MAIL: TELEPHONE:  FAX: **AUTHORIZED APPROVER:**NAME:  TITLE: E-MAIL: TELEPHONE:  FAX: SIGNATURE: **B) Proposal Checklist**

Did you submit the following items, as stated in section 1.5 “Proposal Submission” of the bid package?

Title Page	Yes <input type="checkbox"/>
Table of Contents	Yes <input type="checkbox"/>
Letter of Interest	Yes <input type="checkbox"/>

Did you make sure to submit the following items, as stated in section 1.5.1 “Proposal Requirements” of the bid package?

Tab 1 - Qualifications and Experience	Yes <input type="checkbox"/>
Attachment F: References	Yes <input type="checkbox"/>
Tab 2 - Ability	Yes <input type="checkbox"/>
Attachment H: Financial Work Sheet	Yes <input type="checkbox"/>
Tab 3 – Project Understanding and Technical Approach	Yes <input type="checkbox"/>
Tab 4 – Project Cost	Yes <input type="checkbox"/>
Attachment J: Debris Management Proposal Form	Yes <input type="checkbox"/>
Tab 5 – Other Completed Documents	Yes <input type="checkbox"/>
Attachment A: Contact Information Form	Yes <input type="checkbox"/>
Attachment B: Non-Collusive Affidavit	Yes <input type="checkbox"/>
Attachment C: Proposer's Background Information	Yes <input type="checkbox"/>

Did you make sure to complete the following documents listed in section 1.6?

Vendor Information Form	Yes <input type="checkbox"/>
Form W-9 (Rev. October 2018)	Yes <input type="checkbox"/>
Sworn Statement on Public Entity Crimes Form	Yes <input type="checkbox"/>
Local Business Tax Receipts	Yes <input type="checkbox"/>
Veteran Owned Small Business Preference Certification	Yes <input type="checkbox"/>
Equal Benefits Certification Form	Yes <input type="checkbox"/>
Vendor Drug-Free Workplace Certification Form	Yes <input type="checkbox"/>
Scrutinized Company Certification	Yes <input type="checkbox"/>
E-Verify System Certification Statement	Yes <input type="checkbox"/>
Certification Regarding Lobbying; Debarment, Suspension and Other Responsibility Matters for Expenditure of Federal Funds	Yes <input type="checkbox"/>
Debarment, Suspension and Other Responsibility Matters	Yes <input type="checkbox"/>
Minority-Owned Business Enterprise	Yes <input type="checkbox"/>
Woman-Owned Business Enterprise	Yes <input type="checkbox"/>
HUBZone-Certified Small Businesses / Labor Surplus Area Firms	Yes <input type="checkbox"/>





City of Pembroke Pines

Attachment B

**NON-COLLUSIVE AFFIDAVIT**

BIDDER is the ,  
(Owner, Partner, Officer, Representative or Agent)

BIDDER is fully informed respecting the preparation and contents of the attached Bid and of all pertinent circumstances respecting such Bid;

Such Bid is genuine and is not a collusive or sham Bid;

Neither the said BIDDER nor any of its officers, partners, owners, agents, representative, employees or parties in interest, including this affidavit, have in any way colluded, conspired, connived or agreed, directly or indirectly, with any other BIDDER, firm or person to submit a collusive or sham Bid in connection with the Contract for which the attached Bid has been submitted; or to refrain from bidding in connection with such Contract; or have in any manner, directly or indirectly, sought by agreement or collusion, or communications, or conference with any BIDDER, firm, or person to fix the price or prices in the attached Bid or any other BIDDER, or to fix any overhead, profit, or cost element of the Bid Price or the Bid Price of any other BIDDER, or to secure through any collusion conspiracy, connivance, or unlawful agreement any advantage against (Recipient), or any person interested in the proposed Contract;

The price of items quoted in the attached Bid are fair and proper and are not tainted by collusion, conspiracy, connivance, or unlawful agreement on the part of the BIDDER or any other of its agents, representatives, owners, employees or parties in interest, including this affidavit.

Printed Name/Signature

Title

Name of Company

**PROPOSER'S BACKGROUND INFORMATION**

Please provide the following information. Additional sheets may be attached as required.

1) Under what former name has your business operated? Include a description of the business.

2) At what address was that business located?

3) Have you ever failed to complete work awarded to you. If so, when, where and why?

4) Have you personally inspected the proposed WORK and do you have a complete plan for its performance?

5) Will you subcontract any part of this WORK? If so, give details including a list of each sub-contractor(s) that will perform work in excess of ten percent (10%) of the contract amount and the work that will be performed by each subcontractor(s).

The foregoing list of subcontractor(s) may not be amended after award of the contract without the prior written approval of the Contract Administrator, whose approval shall not be reasonably withheld.

- 6) List and describe all bankruptcy petitions (voluntary or involuntary) which have been filed by or against the Proposer, its parent or subsidiaries or predecessor organizations during the past five (5) years. Include in the description the disposition of each such petition.

- 7) List and describe all successful Bond claims made to your surety (ies) during the last five (5) years. The list and descriptions should include claims against the bond of the Proposer and its predecessor organization(s).

- 8) List all claims, arbitrations, administrative hearings and lawsuits brought by or against the Proposer or its predecessor organizations(s) during the last (10) years. The list shall include all case names; case, arbitration or hearing identification numbers; the name of the project over which the dispute arose; and a description of the subject matter of the dispute.

- 9) List and describe all criminal proceedings or hearings concerning business related offenses in which the Proposer, its principals or officers or predecessor organization(s) were defendants.

- 10) Are you an ☐ Original provider, ☐ sales representative, ☐ distributor, ☐ broker, ☐ manufacturer, ☐ other, of the commodities/services proposed upon? If other than the original provider, explain below.



11) Have you ever been debarred or suspended from doing business with any governmental agency? If yes, please explain:

12) Describe the firm's local experience/nature of service with contracts of similar size and complexity, it the previous three (3) years:

The PROPOSER acknowledges and understands that the information contained in response to this Qualification Statement shall be relied upon by CITY in awarding the contract and such information is warranted by PROPOSER to be true. The discovery of any omission or misstatement that materially affects the PROPOSER's qualifications to perform under the contract may cause the CITY to reject the Bid, and if after the award, to cancel and terminate the award and/or contract.

---

(Company Name)

---

(Printed Name/Signature)

<b>ACORD CERTIFICATE OF LIABILITY INSURANCE</b>				DATE (MM/DD[YY])	
PRODUCER		THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW.			
		INSURERS AFFORDING COVERAGE			
INSURED <div>YOUR COMPANY NAME HERE</div>		<div>INSURER A: INSURER B. INSURER C. INSURER D. INSURER E.</div> <div>Companies providing coverage</div>			
COVERAGES					
THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. AGGREGATE LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS.					
INSR LTR	TYPE OF INSURANCE	POLICY NUMBER	POLICY EFFECTIVE DATE (MM/DDIYY)	POLICY EXPIRATION DATE (MM/DDIYY)	LIMITS
	<b>GENERAL LIABILITY</b> <div><input type="checkbox"/> COMMERCIAL GENERAL LIABILITY <input checked="" type="checkbox"/> CLAIMS MADE <input type="checkbox"/> OCCUR  GEN'L AGGREGATE LIMIT APPLIES PER: <input type="checkbox"/> policy <input type="checkbox"/> project <input type="checkbox"/> loc</div>	<div>Must Include General Liability</div>			<div>EACH OCCURRENCE \$ FIRE DAMAGE (Any one fire) \$ MED EXP (Any one person) \$ PERSONAL &amp; ADV INJURY \$ GENERAL AGGREGATE \$ PRODUCTS - COMP/OP AGG \$</div>
	<b>AUTOMOBILE LIABILITY</b> <div><input type="checkbox"/> ANY AUTO <input type="checkbox"/> ALL OWNED AUTOS <input type="checkbox"/> SCHEDULED AUTOS <input type="checkbox"/> HIRED AUTOS <input type="checkbox"/> NON-OWNED AUTOS</div>		<div>SAMPLE CERTIFICATE</div>		
	<b>GARAGE LIABILITY</b> <div><input type="checkbox"/> ANY AUTO</div>				<div>AUTO ONLY - EA ACCIDENT \$ OTHER THAN EA ACC \$ AUTO ONLY: AGG \$</div>
	<b>EXCESS LIABILITY</b> <div>OCCUR <input type="checkbox"/> CLAIMS MADE  DEDUCTIBLE RETENTION \$</div>				<div>EACH OCCURRENCE \$ AGGREGATE \$ \$ \$ \$</div>
	<b>WORKERS COMPENSATION AND EMPLOYERS' LIABILITY</b>				<div><div>WC STATU-TORY LIMITS</div><div>OTH-ER</div><div>E.L. EACH ACCIDENT \$ E.L. DISEASE - EA EMPLOYEE \$ E.L. DISEASE - POLICY LIMIT \$</div></div>
	<b>OTHER</b>				
DESCRIPTION OF OPERATIONS/LOCATIONS/VEHICLES/EXCL		<div>Certificate must contain wording similar to what appears below</div> <div>"THE CERTIFICATE HOLDER IS NAMED AS ADDITIONALLY INSURED WITH REGARD TO GENERAL LIABILITY"</div>			
CERTIFICATE HOLDER		ADDITIONAL INSURED; INSURER LETTER:		CANCELLATION	
<div>City of Pembroke Pines 601 City Center Way Pembroke Pines FL 33025</div>				<div>SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE, THE CERTIFICATE HOLDER SHALL MAIL 30 DAYS WRITTEN NOTICE TO THE INSURER.</div> <div>City Must Be Named as Certificate Holder</div> <div>AUTHORIZED REPRESENTATIVE</div>	

**AGREEMENT FOR DISASTER DEBRIS MANAGEMENT SERVICES**

**THIS IS AN AGREEMENT (“Agreement”)**, made and entered into on this \_\_\_\_ day of \_\_\_\_\_, **2021** by and between:

**CITY OF PEMBROKE PINES**, a municipal corporation, of the State of Florida, with a business address of 601 City Center Way, Pembroke Pines, Florida 33025, hereinafter referred to as “CITY”,

and

«Vendor\_Name\_Upper\_Case», a «Vendor\_Business\_Type», as listed with the Florida Division of Corporations, authorized to do business in the State of Florida, and with a business address of «Vendor\_Address\_Line\_1», «Vendor\_Address\_Line\_2» (hereinafter referred to as the “CONTRACTOR”). CITY and CONTRACTOR may hereinafter be referred to collectively as the "Parties."

**Recitals**

**WHEREAS**, the CITY may experience massive destruction wrought by the impact of a hurricane landfall, violent storms, spawning tornadoes as well as other natural and/or man- made disasters (hereinafter “Catastrophic Events”); and,

**WHEREAS**, the CITY finds it necessary to contract with Debris Recovery Contractors in order to remove disaster generated debris from public property and public rights of way so as to protect the public health and safety, minimize economic and environmental impacts and facilitate the restoration of normal public services following a Catastrophic Event; and,

**WHEREAS**, the CITY finds it necessary to contract with Debris Recovery Contractors in order to remove disaster generated debris from private property, subject to compliance with any and all local, state and federal regulations, including FEMA requirements so as to protect the public health and safety, minimize economic and environmental impacts and facilitate the restoration of normal public services following a Catastrophic Event; and,

**WHEREAS**, the CITY previously issued a Request for Proposal No. AD-21-02 (hereinafter “RFP”), for Disaster Debris Management Services on an as needed basis, a copy of which is attached hereto as **Exhibit “A”** and incorporated herein by reference; and,

**WHEREAS**, the prices set forth in this Agreement and being charged by the CONTRACTOR are consistent with the market value and rates currently being charged to local governments throughout South Florida for the same or similar work by other debris removal vendors and caused by the exigent circumstances that has resulted in the necessity for this Agreement; and,



**WHEREAS**, the services to be provided by the CONTRACTOR will include emergency push and storm debris collection and disposal in the CITY following a Catastrophic Event. Also, the CONTRACTOR will provide a range of related services including damage assessment, training, emergency planning and other services as needed and requested by the CITY; and,

**WHEREAS**, other services of the CONTRACTOR may include facilitating communication with the Federal Emergency Management Agency (hereinafter "FEMA"), the Federal Highway Administration (hereinafter "FHWA"), Broward County, the State of Florida and other federal, state or local agencies, and coordination with state insurance representatives; and,

**WHEREAS**, the CONTRACTOR desires to perform such services subject to the terms of this Agreement; and,

**WHEREAS**, FEMA's regulations require that the CITY has a written contract with its Contractors to be used following Catastrophic Events, as described above; and,

**WHEREAS**, the CITY and the CONTRACTOR have reached a mutual agreement as to the terms and conditions of such services; and,

**WHEREAS**, this Agreement does not preclude the CITY's from using other vendors which provide the same or similar services as provided by the CONTRACTOR on an as needed basis; and,

**WHEREAS**, this Agreement would potentially be invoked for City, County, State and Federally declared emergency disaster events and where the services will only be required when an emergency situation exists which threatens the life, safety or welfare of the citizens of Pembroke Pines; and,

**WHEREAS**, the City Commission of the City of Pembroke Pines, Florida deems it in the best interest of the citizens and residents of the CITY to enter into an agreement with CONTRACTOR for Disaster Debris Management Services.

**NOW, THEREFORE, IN CONSIDERATION** of the mutual terms, understandings, conditions, premises, covenants, and payment hereinafter set forth, and intending to be legally bound, the parties hereby agree as follows:

### **Article 1 – Recitals**

**1.1** The foregoing recitals are true and correct and incorporated herein by reference.

### **Article 2 - Scope of Professional Services**

**2.1 Debris Removal:** It is the intent of this Agreement for the CONTRACTOR to remove as quickly as possible all disaster generated debris from public property and public rights-of-way, and private property as authorized by the CITY, so as to protect the public health and

safety, minimize economic and environmental impacts and facilitate the restoration of normal public services. Clean up, demolition and removal will be limited to: (1) that which is determined to eliminate immediate threats to life, public health, and safety; (2) that which has been determined to eliminate immediate threats of significant damage to improved public property (or private property when specifically authorized by the CITY), and; (3) that which is considered essential to ensure economic recovery of the affected community to the benefit of the community-at-large. The Services shall consist of clean up, demolition, removal, reduction, and disposal of debris from CITY streets, roads, and right-of-ways, public property and facilities and any other facility or site as directed by the designated representative of the CITY.

Specifically, the Scope of Services will encompass the Disaster Debris Management Services as set forth in the RFP, attached hereto and made a part hereof as **Exhibit "A"** and the Contractor's Submittal, included in **Exhibit "B"** attached hereto and made a part hereof.

**2.1.1 Ownership and Disposal of Debris:** The CONTRACTOR shall be responsible for removal of debris up to the point where debris can only be described as light litter and additional collection can be facilitated only by sweeping and raking. All debris handled by the CONTRACTOR shall become the property of the CONTRACTOR upon final disposal at a properly permitted disposal site. The CONTRACTOR shall be responsible for the lawful disposal of all debris handled or transported. The CONTRACTOR shall not use any disposal site not designated by the CITY without written consent.

**2.1.2 Technical Disaster Recovery Assistance:** It is the intent of this agreement for the CONTRACTOR to provide disaster recovery technical assistance to appointed and elected officials of the CITY. This service shall include Program Management Assistance.

**2.1.3 Permits and Regulations:** All necessary permits, licenses and certificates required for the execution of this Agreement as set forth in **Exhibit "A"** shall be secured and paid for by the CONTRACTOR.

**2.1.4 Event Closure:** In accordance with Exhibit "A", CONTRACTOR will assist the CITY in preparing final reports necessary for reimbursement by FEMA, FHWA and any other applicable agencies for disaster recovery efforts by CITY staff and designated Debris Removal Contractors.

**2.1.5 Services and Facilities:** It is understood that, except as otherwise specifically stated in this Agreement and Attachments to this agreement, the CONTRACTOR shall provide and pay for all labor, tools, equipment, transportation, supervision, and all other services and facilities of any nature whatsoever necessary to execute, complete and deliver the services within the time specified in the Notice-To-Proceed as agreed upon by both parties.

**2.1.6 Measurement of Quantities:** Work specified herein shall be measured by the CITY according to U.S. Standard Measure and information provided by the

CONTRACTOR. The method of measurement and computation to be used to determine quantities of debris managed will be those generally recognized as conforming to good engineering practice. The principle method of measurement will be debris volume in cubic yards. Material measured in vehicles will be allowed at the full measured volume of the vehicle unless the inspector determines that a lesser volume has been loaded.

**2.1.7 Scheduled Passes:** The CONTRACTOR shall make multiple scheduled passes of each site, location or area impacted by the Catastrophic Event. The number and schedule of passes shall be determined through CITY-CONTRACTOR consultation. It is the CITY'S intent that the CONTRACTOR shall make as many passes as the CITY may direct to complete the removal and lawful disposal of all natural disaster generated debris.

**2.2 Supervision by CONTRACTOR:** The CONTRACTOR will supervise and direct all Services. The CONTRACTOR is solely responsible for the means, methods, techniques, sequences, safety program and procedures. The CONTRACTOR will employ and maintain on the worksite a qualified supervisor(s) who shall have full authority to act on behalf of the CONTRACTOR and all communications given to the supervisor(s) by the CITY's Authorized Representative shall be as binding as if given to the CONTRACTOR. The name(s) of the supervisor(s) will be supplied to the CITY for each issuance of a Notice to Proceed through an attachment to this Agreement in the form of a Memorandum for the Record.

**2.3 Changes in the Scope of Services:** The CITY and CONTRACTOR may at any time order changes within the scope of services without invalidating this Agreement. All changes affecting the project's costs or modifications of the terms, conditions, and the scopes of services of this Agreement shall be authorized by means of an official written Contract Change Order that is mutually agreed upon and signed by the CITY and the CONTRACTOR. All changes must be recorded on a written Contract Change Order before CONTRACTOR may proceed with the changes to the services provided. CITY's Signatory Authority for such changes shall be as set for in the CITY's Code of Ordinances.

### Article 3- Term of Agreement

**3.1 Term:** This Agreement shall be effective for an initial period of approximately five (5) years commencing with the date of execution by both Parties through December 31, \_\_\_\_\_ at 11:59 PM.

**3.2 Renewal:** Not applicable.

**3.3 Contract Pricing:** The pricing negotiated with the CONTRACTOR shall remain firm during the term of the Agreement period as evidenced in **Exhibit "B"** attached hereto and incorporated herein by reference.

### Article 4- Payment

**4.1** Payment for all services shall be done in accordance with Exhibit "A" and as set forth herein. Pricing for all services shall be done in accordance with **Exhibit "B"** attached hereto and incorporated herein by reference.



**4.2** The CONTRACTOR expressly agrees that it will not be compensated for disposing of any material not defined as eligible debris. The term "eligible debris" shall have that meaning as given under 44 C.F.R. 206.224 and as further defined in the FEMA Debris Management Assistance Policy Guidebook. The CONTRACTOR and CITY will inspect each load to verify that the contents are in accordance with the accepted definition of eligible debris. If any load is determined to contain material that does not conform to the definition of eligible debris, the load will be ordered to be deposited at another landfill or receiving facility. No payment will be allowed for that load and the CONTRACTOR will not invoice the CITY for such loads. For each suitable load picked up, hauled, and processed, a record of the cubic yards will be recorded by the CONTRACTOR and numbered tickets shall be supplied to the CITY by the CONTRACTOR and the CITY'S designee on site. Each invoice shall contain verification for each cubic yardage load ticket and also contain a summary sheet indicating, by day, the individual verified load receipt and invoice amounts. The CITY may temporarily remove any disputed amount line items in the bill from the invoice for review. Disposal tickets disputed will be returned to the CONTRACTOR within five (5) working days of invoice date for additional clarification prior to payment of those tickets.

**4.3** Invoices shall be submitted in duplicate to the Director of Public Services, City of Pembroke Pines, 8300 S. Palm Drive, Pembroke Pines, Florida 33025, no more than once every fifteen (15) days. Each invoice shall contain a detailed description of services and fees as set forth in **Exhibit "A"**.

**4.4** All payments shall be governed by the Local Government Prompt Payment Act, as set forth in Part VII, Chapter 218, Florida Statutes.

**4.5** Other than the fees set forth herein, the CONTRACTOR shall not be entitled to payment for expenses, fees, or other costs it may incur at any time and in any connection with its performance hereunder.

## **Article 5- CITY Obligations**

**5.1** The CITY shall furnish all information and documents necessary for the commencement of work to include valid written Notices to Proceed. A representative will be designated by the CITY to be the primary contact person for inspecting the work and answering any on-site questions prior to and after activation of this Agreement via a Notice to Proceed. Providing inspectors for the monitoring of debris operations shall be the responsibility of the CITY, as required by Federal law and policy governing those specific operations.

**5.2** The CITY shall pre-designate necessary Temporary Debris Storage and Reduction (TDSR) sites either within the CITY, or as designated by Broward County, for the sole purpose of the temporary storage and reduction of clean woody debris and construction and demolition materials. If requested by the CITY, the CONTRACTOR shall operate the TDSR sites and only CONTRACTOR vehicles and others specifically authorized by the CITY will be allowed to use these sites. The CONTRACTOR shall have a General Operation Plan, which describes the operations CONTRACTOR expects to carry out at each site, i.e., materials handling, reduction,

storage, recycling operations, equipment maintenance, etc. The CONTRACTOR shall include provisions for rodent control, noise abatement, etc. If any facilities are utilized for air curtain burning, they must be approved by the CITY and Broward County.

**5.3** The CITY may also establish homeowner drop-off sites for debris. If requested by the CITY, the CONTRACTOR shall be responsible for removing all debris from these sites.

**5.4** The CITY shall timely pay CONTRACTOR in accordance with Part VII, Chapter 218, Florida Statutes.

## **Article 6- FEMA Reimbursements and Requirements**

**The CONTRACTOR and any and all of its subcontractors, shall comply with 2 CFR 200.326 and 2 CFR Part 200 Appendix II. A breach of any of the below provisions may be grounds for termination of this Agreement, or for debarment of the CONTRACTOR.**

**6.1** CONTRACTOR shall assist CITY in completing any and all forms necessary for reimbursements from state or federal agencies, including but not limited to FEMA, relating to costs arising out of Disaster Debris Management Services. This may include, but is not limited to, the timely completion and submittal of reimbursement requests, preparation and submittal of any and all necessary cost substantiation and preparing replies to any and all agency denial or inquiries. CONTRACTOR responsibilities in this regard are set forth in **Exhibit "A"**.

**6.2** If reimbursement is denied to CITY due to CONTRACTOR's negligence collecting or removing debris, completing project worksheets and load tickets, or documenting work performed, CONTRACTOR upon notification from FEMA or the Florida Division of Emergency Management of such denial and upon written demand by the CITY, shall reimburse CITY for amounts denied due to CONTRACTOR's negligence. This obligation shall survive the term or termination of this Agreement.

**6.3** Notwithstanding anything to the contrary set forth herein, CONTRACTOR shall comply with the following federally required standard provisions, as set forth in 2 C.F.R. Sec.200.326. In the event of any conflicts, the provisions of this section shall prevail.

**6.3.1 Equal Employment Opportunity:** During the performance of this Agreement, CONTRACTOR agrees as follows:

(1) CONTRACTOR will not discriminate against any employee or applicant for employment because of race, color, religion, sex, sexual orientation, gender identity, or national origin. CONTRACTOR will take affirmative action to ensure that applicants are employed, and that employees are treated during employment, without regard to their race, color, religion, sex, sexual orientation, gender identity, or national origin. Such action shall include, but not be limited to the following: Employment, upgrading, demotion, or transfer, recruitment or recruitment advertising; layoff or termination; rates of pay or other forms of compensation; and selection for training, including apprenticeship. CONTRACTOR agrees to post in conspicuous places,

available to employees and applicants for employment, notices to be provided by the contracting officer setting forth the provisions of this nondiscrimination clause.

(2) CONTRACTOR will, in all solicitations or advertisements for employees placed by or on behalf of CONTRACTOR, state that all qualified applicants will receive consideration for employment without regard to race, color, religion, sex, sexual orientation, gender identity, or national origin.

(3) CONTRACTOR will not discharge or in any other manner discriminate against any employee or applicant for employment because such employee or applicant has inquired about, discussed, or disclosed the compensation of the employee or applicant or another employee or applicant. This provision shall not apply to instances in which an employee who has access to the compensation information of other employees or applicants as a part of such employee's essential job functions discloses the compensation of such other employees or applicants to individuals who do not otherwise have access to such information, unless such disclosure is in response to a formal complaint or charge, in furtherance of an investigation, proceeding, hearing, or action, including an investigation conducted by the employer, or is consistent with CONTRACTOR's legal duty to furnish information.

(4) CONTRACTOR will send to each labor union or representative of workers with which it has a collective bargaining agreement or other contract or understanding, a notice to be provided by the agency contracting officer, advising the labor union or workers' representative of CONTRACTOR's commitments under section 202 of Executive Order 11246 of September 24, 1965, and shall post copies of the notice in conspicuous places available to employees and applicants for employment.

(5) CONTRACTOR will comply with all provisions of Executive Order 11246 of September 24, 1965, and of the rules, regulations, and relevant orders of the Secretary of Labor.

(6) CONTRACTOR will furnish all information and reports required by Executive Order 11246 of September 24, 1965, and by the rules, regulations, and orders of the Secretary of Labor, or pursuant thereto, and will permit access to his books, records, and accounts by the contracting agency and the Secretary of Labor for purposes of investigation to ascertain compliance with such rules, regulations, and orders.

(7) In the event of CONTRACTOR's non-compliance with the nondiscrimination clauses of this Agreement or with any of such rules, regulations, or orders, this Agreement may be canceled, terminated or suspended in whole or in part and CONTRACTOR may be declared ineligible for further Government contracts in accordance with procedures authorized in Executive Order 11246 of September 24, 1965, and such other sanctions may be imposed and remedies invoked as provided in Executive Order 11246 of September 24, 1965, or by rule, regulation, or order of the Secretary of Labor, or as otherwise provided by law.



(8) CONTRACTOR will include the provisions of paragraphs (1) through (8) in every subcontract or purchase order unless exempted by rules, regulations, or orders of the Secretary of Labor issued pursuant to section 204 of Executive Order 11246 of September 24, 1965, so that such provisions will be binding upon each subcontractor or vendor. CONTRACTOR will take such action with respect to any subcontract or purchase order as may be directed by the Secretary of Labor as a means of enforcing such provisions including sanctions for noncompliance: *Provided*, however, that in the event CONTRACTOR becomes involved in, or is threatened with, litigation with a subcontractor or vendor as a result of such direction, CONTRACTOR may request the United States to enter into such litigation to protect the interests of the United States.

6.3.2 Davis-Bacon Act: CONTRACTOR shall comply with the Davis-Bacon Act, ( 40 U.S.C. 3141- 3144) as supplemented by Department of Labor regulations ( 29 CFR Part 5, “Labor Standards Provisions Applicable to Contracts Covering Federally Financed and Assisted Construction”). In accordance with the statute, contractors must be required to pay wages to laborers and mechanics at a rate not less than the prevailing wages specified in a wage determination made by the Secretary of Labor. In addition, contractors must be required to pay wages not less than once a week.

6.3.3 Copeland “Anti-Kickback” Act: CONTRACTOR shall comply with the Copeland “Anti-Kickback” Act, ( 40 U.S.C. 3145), as supplemented by Department of Labor regulations ( 29 CFR Part 3, “Contractors and Subcontractors on Public Building or Public Work Financed in Whole or in Part by Loans or Grants from the United States”). CONTRACTOR must be prohibited from inducing, by any means, any person employed in the construction, completion, or repair of public work, to give up any part of the compensation to which he or she is otherwise entitled. CITY must report all suspected or reported violations to the Federal awarding agency.

(1) Subcontracts. The CONTRACTOR shall insert in any subcontracts the provision above and such other clauses as FEMA may by appropriate instructions require, and also a clause requiring the subcontractors to include these clauses in any lower tier subcontracts. The CONTRACTOR shall be responsible for the compliance by any subcontractor or lower tier subcontractor with all of these Agreement clauses.

(2) Breach. A breach of the provisions of this section above may be grounds for termination of this Agreement, and for debarment as a contractor and subcontractor as provided in 29 C.F.R. § 5.12.

6.3.4 Contract Work Hours and Safety Standards Act. (40 U.S.C. 3701- 3708). Where applicable, pursuant to 40 U.S.C. 3702 and 3704, as supplemented by Department of Labor regulations ( 29 CFR Part 5) CONTRACTOR must be required to compute the wages of every mechanic and laborer on the basis of a standard work week of 40 hours. Work in excess of the standard work week is permissible provided that the worker is compensated

at a rate of not less than one and a half times the basic rate of pay for all hours worked in excess of 40 hours in the work week. The requirements of 40 U.S.C. 3704 are applicable to construction work and provide that no laborer or mechanic must be required to work in surroundings or under working conditions which are unsanitary, hazardous or dangerous.

- (1) Overtime requirements. No contractor or subcontractor contracting for any part of the contract work which may require or involve the employment of laborers or mechanics shall require or permit any such laborer or mechanic in any workweek in which he or she is employed on such work to work in excess of forty hours in such workweek unless such laborer or mechanic receives compensation at a rate not less than one and one-half times the basic rate of pay for all hours worked in excess of forty hours in such workweek.
- (2) Violation; liability for unpaid wages; liquidated damages. In the event of any violation of the clause set forth in paragraph (1) of this section the contractor and any subcontractor responsible therefor shall be liable for the unpaid wages. In addition, such contractor and subcontractor shall be liable to the United States (in the case of work done under contract for the District of Columbia or a territory, to such District or to such territory), for liquidated damages. Such liquidated damages shall be computed with respect to each individual laborer or mechanic, including watchmen and guards, employed in violation of the clause set forth in paragraph (1) of this section, in the sum of \$10 for each calendar day on which such individual was required or permitted to work in excess of the standard workweek of forty hours without payment of the overtime wages required by the clause set forth in paragraph (1) of this section.
- (3) Withholding for unpaid wages and liquidated damages. CITY shall upon its own action or upon written request of an authorized representative of the Department of Labor withhold or cause to be withheld, from any moneys payable on account of work performed by the contractor or subcontractor under any such contract or any other Federal contract with the same prime contractor, or any other federally-assisted contract subject to the Contract Work Hours and Safety Standards Act, which is held by the same prime contractor, such sums as may be determined to be necessary to satisfy any liabilities of such contractor or subcontractor for unpaid wages and liquidated damages as provided in the clause set forth in paragraph (2) of this section.
- (4) Subcontracts. The CONTRACTOR or subcontractor shall insert in any subcontracts the clauses set forth in paragraph (1) through (4) of this section and also a clause requiring the subcontractors to include these clauses in any lower tier subcontracts. The CONTRACTOR shall be responsible for compliance by any subcontractor or lower tier subcontractor with the clauses set forth in paragraphs (1) through (4) of this section.”

6.3.5 Clean Air Act: Pursuant to 42 U.S.C. 7401- 7671q. and the Federal Water Pollution Control Act ( 33 U.S.C. 1251- 1387), as amended CONTRACTOR agrees to comply with all applicable standards, orders or regulations issued pursuant to the Clean Air Act ( 42 U.S.C. 7401- 7671q) and the Federal Water Pollution Control Act as amended ( 33 U.S.C.

1251- 1387). CITY will report violations to the Federal awarding agency and the Regional Office of the Environmental Protection Agency (EPA).

#### Clean Air Act

- (1) The CONTRACTOR agrees to comply with all applicable standards, orders or regulations issued pursuant to the Clean Air Act, as amended, 42 U.S.C. § 7401 et seq.
- (2) The CONTRACTOR agrees to report each violation to CITY and understands and agrees that the CITY will, in turn, report each violation as required to assure notification to the State, Federal Emergency Management Agency, and the appropriate Environmental Protection Agency Regional Office.
- (3) The CONTRACTOR agrees to include these requirements in each subcontract exceeding \$150,000 financed in whole or in part with Federal assistance provided by FEMA.

#### Federal Water Pollution Control Act

- (1) The CONTRACTOR agrees to comply with all applicable standards, orders or regulations issued pursuant to the Federal Water Pollution Control Act, as amended, 33 U.S.C. 1251 et seq.
- (2) The CONTRACTOR agrees to report each violation to the CITY and understands and agrees that the CITY will, in turn, report each violation as required to assure notification to the State, Federal Emergency Management Agency, and the appropriate Environmental Protection Agency Regional Office.
- (3) The CONTRACTOR agrees to include these requirements in each subcontract exceeding \$150,000 financed in whole or in part with Federal assistance provided by FEMA.”

6.3.6 Compliance with State Energy Policy and Conservation Act. CONTRACTOR shall comply with all mandatory standards and policies relating to energy efficiency contained in the State energy conservation plan issued in compliance with the Energy Policy and Conservation Act (Pub.L. 94-163, 89 Stat. 871).

6.3.7. Suspension and Debarment. This Agreement is a covered transaction for purposes of 2 C.F.R. pt. 180 and 2 C.F.R. pt. 3000. As such the contractor is required to verify that none of the contractor, its principals (defined at 2 C.F.R. § 180.995), or its affiliates (defined at 2 C.F.R. § 180.905) are excluded (defined at 2 C.F.R. § 180.940) or disqualified (defined at 2 C.F.R. § 180.935)



- (1) The CONTRACTOR must comply with 2 C.F.R. pt. 180, subpart C and 2 C.F.R. pt. 3000, subpart C and must include a requirement to comply with these regulations in any lower tier covered transaction it enters into. This certification is a material representation of fact relied upon by CITY. If it is later determined that the contractor did not comply with 2 C.F.R. pt. 180, subpart C and 2 C.F.R. pt. 3000, subpart C, in addition to remedies available to State and CITY, the Federal Government may pursue available remedies, including but not limited to suspension and/or debarment.
- (2) The bidder or proposer agrees to comply with the requirements of 2 C.F.R. pt. 180, subpart C and 2 C.F.R. pt. 3000, subpart C while this offer is valid and throughout the period of any contract that may arise from this offer. The bidder or proposer further agrees to include a provision requiring such compliance in its lower tier covered transactions.”

**6.3.8. Byrd Anti-Lobbying Amendment.** 31 U.S.C. § 1352 (as amended). Contractors who apply or bid for an award of \$100,000 or more shall file the required certification. Each tier certifies to the tier above that it will not and has not used Federal appropriated funds to pay any person or organization for influencing or attempting to influence an officer or employee of any agency, a member of Congress, officer or employee of Congress, or an employee of a member of Congress in connection with obtaining any Federal contract, grant, or any other award covered by 31 U.S.C. § 1352. Each tier shall also disclose any lobbying with non-Federal funds that takes place in connection with obtaining any Federal award. Such disclosures are forwarded from tier to tier up to the recipient.”

#### 6.3.9 Recovered Materials.

(1) In the performance of this Agreement, the CONTRACTOR shall make maximum use of products containing recovered materials that are EPA-designated items unless the product cannot be acquired

(i) Competitively within a timeframe providing for compliance with the contract performance schedule

(ii) Meeting Agreement performance requirements; or

(iii) At a reasonable price.

(2) Information about this requirement, along with the list of EPA-designated items, is available at EPA’s Comprehensive Procurement Guidelines web site, <http://www.epa.gov/smm/comprehensive-procurement-guideline-cpg-program>.

**6.3.10 Pursuant to 44 CFR 13.36(i)(7), CONTRACTOR shall comply with FEMA requirements and regulations pertaining to reporting, including but not limited to those set forth at 44 CFR 40 and 41**

**6.3.11 Pursuant to 44 CFR 13.36(i)(8), CONTRACTOR agrees that if this Agreement results in any copyrightable materials or inventions, in accordance with 44 CFR 13.34,**

**FEMA reserves a royalty-free, nonexclusive and irrevocable license to reproduce, publish or otherwise use the copyright of said materials or inventions for Federal Government purposes**

**6.3.12 Access to Records.** In accordance with 44 CFR 13.36(i)(11) and Chapters 119 and 257, Florida Statutes,

**(1) The CONTRACTOR agrees to provide the CITY, State, FEMA, the Comptroller General of the United States or any of their authorized representatives access to any books, documents, papers and records of the CONTRACTOR which are directly pertinent to this Agreement for the purposes of making audits, examinations, excerpts and transcriptions.**

**(2) The CONTRACTOR agrees to maintain all books, records, accounts and reports required under this Agreement for a period of not less than five (5) years after the date of termination or expiration of the contract, except in the event of litigation or settlement of claims arising from the performance of the contract, in which case CONTRACTOR agrees to maintain same until the CITY, the State, FEMA, the Comptroller General, or any of their duly authorized representatives, have disposed of all such litigation, appeals, claims or exceptions related thereto.**

**6.3.13 No Obligation by the Federal Government**

**(1) Absent the express written consent by the Federal Government, the Federal Government or FEMA is not a party to this Agreement and shall not be subject to any obligations or liabilities to the City, CONTRACTOR, or any other party (whether or not a party to that contract) pertaining to any matter resulting from the underlying contract.**

**(2) The CONTRACTOR agrees to include the above clause in each subcontract financed in whole or in part with Federal assistance provided by FEMA. It is further agreed that the clause shall not be modified, except to identify the subcontractor who will be subject to its provisions.**

**6.3.14 DHS Seal, Logo, and Flags.** The CONTRACTOR shall not use DHS(s), logos, crests, or reproductions of flags or likenesses of DHS agency officials without specific FEMA pre-approval.

**6.3.15 Compliance with Federal Law, Regulations, and Executive Orders.** This is an acknowledgement that FEMA financial assistance will be used to fund this Agreement only. The CONTRACTOR will comply with all applicable federal law, regulations, executive orders, FEMA policies, procedures, and directives.

**6.3.16 Fraudulent Statements.** The CONTRACTOR acknowledges that 31 U.S.C. Chap. 38 applies to the CONTRACTOR's actions pertaining to this Contract.

## **Article 7- Termination**

**7.1 Termination.** This Agreement may be terminated by the CITY at any time and for any reason; but if any work or service/task hereunder is in progress but not completed as of the date of termination, then this Agreement may be extended upon written approval of the CITY until said work or service(s)/task(s) is completed and accepted.

- A.** Termination for Convenience. In the event this Agreement is terminated or cancelled upon the request and for the convenience of CITY, CITY shall reimburse CONTRACTOR for actual work satisfactorily completed. In the event this Agreement is terminated or cancelled upon the request and for the convenience of the CITY, termination costs, if any shall not apply.
- B.** Termination for Cause. This Agreement may be terminated by either party for cause after providing notice of default to the party in default and a reasonable period of time to cure the default.
- C.** Termination Due to Unavailability of Funds in Succeeding Fiscal Years. When funds are not appropriated or otherwise made available to support continuation or performance in the subsequent fiscal year, this Agreement shall be canceled and the CONTRACTOR shall be reimbursed for the reasonable value of any non-recurring costs incurred but not amortized in the price of supplies or services/tasks delivered under this Agreement.

## **Article 8- Insurance and Bonds**

**8.1** The CONTRACTOR shall indemnify and hold harmless the CITY and its officers, employees, agents and instrumentalities from any and all liability, losses or damages, including attorneys' fees and costs of defense, which the CITY or its officers, employees, agents or instrumentalities may incur as a result of claims, demands, suits, causes of actions or proceedings of any kind or nature arising out of, relating to or resulting from the performance of this Agreement by the CONTRACTOR or its employees, agents, servants, partners, principals or subcontractors. The CONTRACTOR shall pay all claims and losses in connection therewith and shall investigate and defend all claims, suits or actions of any kind or nature in the name of the CITY, where applicable, including appellate proceedings, and shall pay all costs, judgments, and attorneys' fees which may issue thereon. The CONTRACTOR expressly understands and agrees that any insurance protection required by this Agreement or otherwise provided by the CONTRACTOR shall in no way limit the responsibility to indemnify, keep and save harmless and defend the CITY or its officers, employees, agents and instrumentalities as herein provided.

**8.2** CONTRACTOR shall not commence work under this Agreement until it has obtained all insurance required under this paragraph and such insurance has been approved by the Risk Manager of the CITY nor shall the CONTRACTOR allow any subcontractor to commence work on any subcontract until all similar such insurance required of the subcontractor has been obtained and similarly approved.



**8.3** Certificates of Insurance, reflecting evidence of the required insurance, shall be filed with the CITY's Risk Manager prior to the commencement of this Agreement. Policies shall be issued by companies authorized to do business under the laws of the State of Florida. The insurance company shall be rated no less than "A" as to management, and no less than "Class VI" as to financial strength according to the latest edition of Best's Insurance Guide published by A.M. Best Company.

**8.4** Certificates of Insurance shall provide for thirty (30) days' prior written notice to the CITY in case of cancellation or material changes in the policy limits or coverage states. If the carrier cannot provide thirty (30) days' notice of cancellation, either the CONTRACTOR or their Insurance Broker must agree to provide notice.

**8.5** Insurance shall be in force until all obligations required to be fulfilled under the terms of the Agreement are satisfactorily completed as evidenced by the formal acceptance by the CITY. In the event the insurance certificate provided indicates that the insurance shall terminate and lapse during the period of this Agreement, the CONTRACTOR shall furnish, at least forty-five (45) days prior to the expiration of the date of such insurance, a renewed certificate of insurance as proof that equal and like coverage for the balance of the period of the Agreement and extension thereunder is in effect. The CONTRACTOR shall neither commence nor continue to provide any services pursuant to this Agreement unless all required insurance remains in full force and effect. CONTRACTOR shall be liable to CITY for any lapses in service resulting from a gap in insurance coverage.

## **8.6 REQUIRED INSURANCE**

CONTRACTOR shall be required to obtain all applicable insurance coverage, as indicated below, prior to commencing any work pursuant to this Agreement:

Yes No

✓ ☐ **8.6.1** Comprehensive General Liability Insurance written on an occurrence basis including, but not limited to: coverage for bodily injury and property damage, personal & advertising injury, products & completed operations, and contractual liability. Coverage must be written on an occurrence basis, with limits of liability no less than:

1. Each Occurrence Limit - \$1,000,000
2. Fire Damage Limit (Damage to rented premises) - \$100,000
3. Personal & Advertising Injury Limit - \$1,000,000
4. General Aggregate Limit - \$2,000,000
5. Products & Completed Operations Aggregate Limit - \$2,000,000

Products & Completed Operations Coverage shall be maintained for the later of three (3) years after the delivery of goods/services or final payment under the Agreement.

**The City of Pembroke Pines must be shown as an additional insured with respect to this coverage. The CITY's additional insured status shall extend to any coverage beyond the minimum limits of liability found herein.**

Yes No

- ✓ ☐ 8.6.2 Workers' Compensation and Employers' Liability Insurance covering all employees, and/or volunteers of the CONTRACTOR engaged in the performance of the scope of work associated with this Agreement. In the case any work is sublet, the CONTRACTOR shall require the subcontractors similarly to provide Workers' Compensation Insurance for all the latter's employees unless such employees are covered by the protection afforded by the CONTRACTOR. Coverage for the CONTRACTOR and all subcontractors shall be in accordance with applicable state and/or federal laws that may apply to Workers' Compensation Insurance with limits of liability no less than:

1. Workers' Compensation: Coverage A – Statutory
2. Employers Liability: Coverage B \$500,000 Each Accident  
\$500,000 Disease – Policy Limit  
\$500,000 Disease – Each Employee

If CONTRACTOR claims to be exempt from this requirement, CONTRACTOR shall provide CITY proof of such exemption along with a written request for CITY to exempt CONTRACTOR, written on CONTRACTOR letterhead.

Yes No

- ✓ ☐ 8.6.3 Comprehensive Auto Liability Insurance covering all owned, non-owned and hired vehicles used in connection with the performance of work under this Agreement, with a combined single limit of liability for bodily injury and property damage no less than:

1. Any Auto (Symbol 1)  
Combined Single Limit (Each Accident) - \$1,000,000
2. Hired Autos (Symbol 8)  
Combined Single Limit (Each Accident) - \$1,000,000
3. Non-Owned Autos (Symbol 9)  
Combined Single Limit (Each Accident) - \$1,000,000

If work under this Agreement includes transportation of hazardous materials, policy shall include pollution liability coverage equivalent to that provided by the latest version of the ISO pollution liability broadened endorsement for auto and the latest version of the ISO Motor Carrier Act endorsement, equivalents or broader language.

Yes No

- ☐ ✕ 8.6.3.1 If CONTRACTOR requests reduced limits under a Personal Auto Liability Policy and it is agreed to by the CITY, coverage shall include Bodily Injury limits of \$100,000 per person/\$300,000 per occurrence and Property Damage limits of \$300,000 per occurrence

Yes No

- ✓ ☐ 8.6.4 Umbrella/Excess Liability Insurance in the amount of **\$5,000,000.00** as determined appropriate by the CITY depending on the type of job and exposures contemplated. Coverage must be follow form of the General Liability, Auto Liability and Employer's

Liability. This coverage shall be maintained for a period of no less than the later of three (3) years after the delivery of goods/services or final payment pursuant to this Agreement.

**The City of Pembroke Pines must be shown as an additional insured with respect to this coverage. The CITY's additional insured status shall extend to any coverage beyond the minimum limits of liability found herein.**

Yes No

- ✓ ☐ 8.6.5 Professional Liability/Errors & Omissions Insurance with a limit of liability no less than \$1,000,000 per wrongful or negligent act. This coverage shall be maintained for a period of no less than three (3) years after the delivery of goods/services final payment pursuant to this Agreement. Retroactive date, if any, to be no later than the first day of service to the CITY.

Yes No

- ✓ ☐ 8.6.6 Environmental/Pollution Liability insurance shall be required with a limit of no less than \$2,000,000 per wrongful act. Coverage shall include: CONTRACTOR's completed operations, sudden, accidental and gradual pollution conditions. This coverage shall be maintained for a period of no less than the later of three (3) years after the delivery of goods/services or final payment pursuant to this Agreement. Retroactive date, if any, to be no later than the first day of service to the CITY.

**The City of Pembroke Pines must be shown as an additional insured with respect to this coverage. The CITY's additional insured status shall extend to any coverage beyond the minimum limits of liability found herein.**

Yes No

- ☐ ✕ 8.6.7 Cyber Liability including Network Security and Privacy Liability with a limit of liability no less than \$1,000,000 per loss. Coverage shall include liability arising from: theft, dissemination and/or use of confidential information stored or transmitted in electronic form, unauthorized access to, use of, or tampering with computer systems, including hacker attacks or inability of an authorized third party to gain access to your services, including denial of service, and the introduction of a computer virus into, or otherwise causing damage to, a customer's or third person's computer, computer system, network, or similar computer-related property and the data, software and programs thereon. If vendor is collecting credit card information, it shall cover all PCI breach expenses. Coverage is to include the various state monitoring and state required remediation as well as meet the various state notification requirements. This coverage shall be maintained for a period of no less than the later of three (3) years after delivery of goods/services or final payment of the Agreement. Retroactive date, if any, to be no later than the first day of service to the CITY.

**The City of Pembroke Pines must be shown as an additional insured with respect to this coverage. The CITY's additional insured status shall extend to any coverage beyond the minimum limits of liability found herein.**

Yes No

- ☐ \* 8.6.8 Crime Coverage shall include employee dishonesty, forgery or alteration, and computer fraud in an amount of no less than \$1,000,000 per loss. If CONTRACTOR is physically located on CITY's premises, a third-party fidelity coverage extension shall apply.

Yes No

- ☐ \* 8.6.9 Garage Liability & Garage-keepers Legal Liability for those that manage parking lots for the CITY or service CITY vehicles. Coverage must be written on an occurrence basis, with limits of liability no less than \$1,000,000 per Occurrence, including products & completed operations. This coverage shall be maintained for a period of no less than the later of three (3) years after the delivery of goods/services or final payment of this Agreement.

**The City of Pembroke Pines must be shown as an additional insured with respect to this coverage. The CITY's additional insured status shall extend to any coverage beyond the minimum limits of liability found herein.**

Yes No

- ☐ \* 8.6.10 Liquor Liability for those in the business of selling, serving or furnishing of any alcoholic beverages, whether licensed or not, shall carry a limit of liability of no less than \$1,000,000 per occurrence. Coverage shall be maintained for the later of three (3) years after the delivery of goods/services or final payment under the Agreement.

**The City of Pembroke Pines must be shown as an additional insured with respect to this coverage. The CITY's additional insured status shall extend to any coverage beyond the minimum limits of liability found herein.**

Yes No

- ☐ \* 8.6.11 Sexual Abuse & Molestation for any agreement involving a vulnerable population. Limits shall be no less than \$500,000 per occurrence. This coverage shall be maintained for a period of no less than the later of three (3) years after the delivery of goods/services or final payment of this Agreement. Retroactive date, if any, to be no later than the first day of service to the CITY.

**The City of Pembroke Pines must be shown as an additional insured with respect to this coverage. The CITY's additional insured status shall extend to any coverage beyond the minimum limits of liability found herein.**

Yes No

- ☐ \* 8.6.12 Builder's Risk Insurance shall be "All Risk" for one hundred percent (100%) of the completed value of the project that is the subject of this Agreement with a deductible of not more than five percent (5%) for Named Windstorm and \$20,000 per claim for all other perils. The Builder's Risk Insurance shall include interests of the CITY, the CONTRACTOR and subcontractors of the project. The CONTRACTOR shall include a separate line item for all costs associated with the Builder's Risk Insurance Coverage for the project. The CITY reserves the right at its sole discretion to utilize the CONTRACTOR's Builder's Risk Insurance or for the CITY to purchase its own Builder's



Risk Insurance for the Project. Prior to the CONTRACTOR purchasing the Builder's Risk insurance for the project, the CONTRACTOR shall allow the CITY the opportunity to analyze the CONTRACTOR's coverage and determine who shall purchase the coverage. Should the CITY utilize the CONTRACTOR's Builder's Risk Insurance, the CONTRACTOR shall be responsible for all deductibles. If the CITY chooses to purchase the Builder's Risk Coverage on the project, the CONTRACTOR shall provide the CITY with a change order deduct for all premiums and costs associated with the Builder's Risk insurance in their schedule. Should the CITY choose to utilize the CITY's Builder's Risk Program, the CITY shall be responsible for the Named Windstorm Deductible and the CONTRACTOR shall be responsible for the All Other Perils Deductible.

If and when 100% is not available or reasonable, the CITY Risk Manager is to make the determination as to what limits are appropriate for the given project.

Yes No

☐ ☒ 8.6.13 Other Insurance

## 8.7 REQUIRED ENDORSEMENTS

- 8.7.1 The City of Pembroke Pines shall be named as an Additional Insured on each of the Liability Policies required herein.
- 8.7.2 Waiver of all Rights of Subrogation against the CITY.
- 8.7.3 Thirty (30) Day Notice of Cancellation or Non-Renewal to the CITY.
- 8.7.4 CONTRACTOR's policies shall be Primary & Non-Contributory.
- 8.7.5 All policies shall contain a "severability of interest" or "cross liability" clause without obligation for premium payment of the CITY.
- 8.7.6 The City of Pembroke Pines shall be named as a Loss Payee on all Property and/or Inland Marine Policies as their interest may appear.

**8.8** Any and all insurance required of the CONTRACTOR pursuant to this Agreement must also be required by any subcontractor in the same limits and with all requirements as provided herein, including naming the CITY as an additional insured, in any work that is subcontracted unless such subcontractor is covered by the protection afforded by the CONTRACTOR and provided proof of such coverage is provided to CITY. The CONTRACTOR and any subcontractors shall maintain such policies during the term of this Agreement.

**8.9** The CITY reserves the right to require any other additional types of insurance coverage and/or higher limits of liability it deems necessary based on the nature of work being performed under this Agreement.

**8.10** The insurance requirements specified in this Agreement are minimum requirements and in no way reduce any liability the CONTRACTOR has assumed in the indemnification/hold harmless section(s) of this Agreement.

**8.11 Payment and Performance Bonds.** CONTRACTOR shall provide the CITY with a \$1,000,000.00 Payment and Performance Bond no later than 15 days after the agreement

has been fully executed by the Parties and shall remain in effect through December 15<sup>th</sup>, 2021, or event debris removal and disposal operations have reached total completion (whichever comes last). Each renewal term, CONTRACTOR is to provide the CITY with the Payment and Performance Bond no later than May 15<sup>th</sup> and shall remain in effect until December 15<sup>th</sup> of the same year or event debris removal and disposal operations have reached total completion (whichever comes last). If this Agreement is enacted due to a hurricane or other debris generating event during this time, the entire cost of the bond shall be borne by the CONTRACTOR. If this Agreement is not enacted for a hurricane or other debris generating event during this time, the CITY shall reimburse the contractor for the actual cost of the bond (without markup). The bond shall be conditioned upon the successful completion of all work, labor, services, materials to be provided and furnished, and the payment of all subcontractors, materials and laborers. If the value of the contracted work increases, the CONTRACTOR shall be required to provide an updated Performance and Payment Bond in an amount equal to the new value.

The CONTRACTOR shall execute and furnish to CITY a performance bond and a payment bond, each written by a corporate surety, having a resident agent in the State of Florida and having been in business with a record of successful continuous operation for at least five (5) years. The surety shall hold a current certificate of authority from the Secretary of Treasury of the United States as an acceptable surety on federal bonds in accordance with United States Department of Treasury Circular No. 570. If the amount of the Bond exceeds the underwriting limitation set forth in the circular, in order to qualify, the net retention of the surety company shall not exceed the underwriting limitation in the circular and the excess risks must be protected by coinsurance, reinsurance, or other methods, in accordance with Treasury Circular 297, revised September 1, 1978 (31DFR, Section 223.10, Section 223.11).

Further, the surety company shall provide CITY with evidence satisfactory to CITY, that such excess risk has been protected in an acceptable manner. The surety company shall have at least the following minimum qualification in accordance with the latest edition of A.M. Best's Insurance Guide, published by Alfred M. Best Company, Inc., Ambest Road, Oldwick, New Jersey 08858:

B+ to A+

Two (2) separate bonds are required and both must be approved by the CITY. The performance bond shall be conditioned that the CONTRACTOR perform this Agreement in the time and manner prescribed in the contract. The payment bond shall be conditioned that the CONTRACTOR promptly make payments to all persons who supply the CONTRACTOR with labor, materials and supplies used directly or indirectly by the CONTRACTOR in the prosecution of the work provided for in this Agreement and shall provide that the surety shall pay the same in the amount not exceeding the sum provided in such bonds, together with interest at the maximum rate allowed by law; and that they shall indemnify and save harmless the CITY to the extent of any and all payments in connection with the carrying out of this Agreement which the CITY may be required to make under the law.

Pursuant to the requirements of Section 255.05(1)(a), Florida Statutes, it shall be the duty of the CONTRACTOR to record the aforesaid payment and performance bonds in the public records of Broward County, with the CONTRACTOR to pay all recording costs.

## **Article 9-Indemnity and Liens**

**9.1 Indemnity.** CONTRACTOR shall indemnify and hold CITY and its Agents, officers, commissioners or employees harmless for any damages resulting from failure of CONTRACTOR to take out and maintain the above insurance. Additionally, CONTRACTOR agrees for good and valuable consideration in the amount of ten dollars (\$10.00) to protect, defend, indemnify, and hold the City of Pembroke Pines and its officers, commissions, employees and agents free and harmless from and against any and all losses, penalties, damages, settlements, costs, charges, professional fees or other expenses, liabilities of every kind and character resulting from the error, omission or negligent act of CONTRACTOR, its agents, employees or representative, in the performance of CONTRACTOR's duties set forth in this Agreement. CONTRACTOR further agrees to investigate, handle, respond to, provide defenses for and defend any such claims, etc., even if such claim is groundless, false or fraudulent.

**9.2 Warranty of Title and Waiver of Liens.** The CONTRACTOR shall not at any time suffer or permit any lien, attachment, or any other encumbrance under the laws of the State of Florida or otherwise by any person or persons whomsoever to remain on file with the CITY against any money due or to become due for any work done or materials furnished under this Agreement or by any reason or claim or demand against CONTRACTOR. Such lien, attachment, or encumbrance, until it is removed, shall preclude any and all claims or demands for any payment by virtue of this Agreement.

## **Article 10- Subcontractors**

**10.1 Local Resources** The CONTRACTOR shall, to the extent practicable, give priority to utilizing resources in CITY and surrounding areas, including but not limited to procuring supplies and equipment, awarding subcontracts, and employing workers.

### **10.2 Subcontractors**

**10.2.1** The CONTRACTOR shall be fully responsible to the CITY for the acts and omissions of its subcontractors and of persons directly or indirectly employed by them, as the CONTRACTOR is for the acts and omissions of persons employed by it. The CONTRACTOR shall cause appropriate provisions to be inserted in all subcontracts, which reflect the termination provisions that the CITY may exercise over the CONTRACTOR under this Agreement.

**10.2.2** Nothing contained in this Agreement shall create any contractual relationship between any subcontractor and the CITY or subject the CITY to liability of any kind to any subcontractor. The CONTRACTOR shall supply the names and addresses of subcontractors and materials suppliers when requested to do so by the CITY upon activation of the Agreement and updated by the CONTRACTOR to the CITY on a biweekly basis during said activation.

**10.2.3** CONTRACTOR represents that all persons delivering the services required by this Agreement have the knowledge and skills, either by training, experience, education, or a combination thereof, to adequately and competently perform the duties, obligations, and services set forth in the RFP, to provide and perform such services to CITY'S satisfaction for the agreed compensation, and meets all other requirements of the RFP, including without limitation insurance requirements. CONTRACTOR shall be solely responsible for payment of subcontractors, and its failure to pay subcontractors shall be grounds for withholding future payments to CONTRACTOR, or termination of this Agreement.

**10.2.4** The CONTRACTOR shall not use a subcontractor or material supplier against whom the CITY has a reasonable objection to, and shall to the extent practicable subcontract with local firms currently doing business with the CITY. All subcontractors will operate in strict accord with all local, state, and federal laws governing this type of work.

**10.2.5** No subcontract shall, under any circumstances, relieve the CONTRACTOR of its liability and obligations under this Agreement and all transactions with the CITY must be through the CONTRACTOR.

## **Article 11 - Special Conditions**

**11.1 Participating Offices:** The City of Pembroke Pines Public Service Department will participate in this Agreement. The CITY reserves the sole right to add additional CITY offices to the Agreement.

**11.2 Independent Contractor:** This Agreement does not create an employee/employer relationship between the parties. It is the intent of the parties that the CONTRACTOR is an independent contractor under this Agreement and not the CITY's employee for all purposes, including but not limited to, the application of the Fair Labor Standards Act minimum wage and overtime payments, Federal Insurance Contribution Act, the Social Security Act, the Federal Unemployment Tax Act, the provisions of the Internal Revenue Code, the State Workers' Compensation Act, and the State unemployment insurance law. The CONTRACTOR shall retain sole and absolute discretion in the judgment of the manner and means of carrying out CONTRACTOR's activities and responsibilities hereunder provided, further that administrative procedures applicable to services rendered under this Agreement shall be those of CONTRACTOR, which policies of CONTRACTOR shall not conflict with CITY, State, H.U.D., or United States policies, rules or regulations relating to the use of CONTRACTOR's Funds provided for herein. The CONTRACTOR agrees that it is a separate and independent enterprise from the CITY, that it has full opportunity to find other business, that it has made its own investment in its business, and that it will utilize a high level of skill necessary to perform the work. This Agreement shall not be construed as creating any joint employment relationship between the CONTRACTOR and the CITY and the CITY will not be liable for any obligation incurred by CONTRACTOR, including but not limited to unpaid minimum wages and/or overtime premiums.

**11.3 Liquidated Damages:** Liquidated damages will be deducted from the Agreement sum as set forth in **Exhibit "A"** for each regular workday the CONTRACTOR fails without justifiable



excuse to perform in accordance with its contractual obligations or, if this Agreement does not provide specific performance standards or timeliness requirements, in accordance with general industry standards of performance for similar services under similar conditions. The CONTRACTOR will make every attempt to supply the awarded goods/services within the time frame(s) requested. Repeated failure to supply the goods and services may result in termination of the Agreement for cause and shall be cause-in-hand for the CITY to procure in the open market goods/services meeting or similar to those specified in the Agreement and obligate the CONTRACTOR to pay the CITY any increase in costs occasioned thereby.

**11.4 Pre-event Condition:** The CONTRACTOR shall return all staging and process areas to their pre-event condition or better.

**11.5 No Solicitation:** The CONTRACTOR shall not solicit work from private citizens or others to be performed in the designated work areas during the term of this Agreement.

**11.6 Work Hours:** The Debris Recovery Contractors will/may conduct its operations seven (7) days per week during the hours of 7 a.m. to 10 p.m. Monday through Friday and 8 a.m. to 10 p.m. on weekends and holidays unless otherwise directed by CITY's Director of Public Service or his designee. However, unless directed otherwise, volumetric reduction operations at temporary debris storage and reduction sites may be conducted on a twenty-four (24) hour, seven (7) day basis. CONTRACTOR will conduct its services at the times and dates necessary appropriate to perform its duties as provided for in this Agreement.

**11.7 Protection of Property:** The CONTRACTOR shall not enter upon private property for any reason without obtaining permission, and the CONTRACTOR shall be responsible for the preservation of all public and private property, along and adjacent to the work site(s) and shall use every precaution necessary to prevent damage and injury thereto. When or where any direct or indirect damage or injury is done to public or private property by or on account of the work, or in consequence of the non-execution thereof on the part of the CONTRACTOR, the CONTRACTOR shall restore, at its own expense, such property to a condition similar or equal to that existing before such damage or injury was done, by repairing or rebuilding or otherwise restoring, as may be directed by the Public Service Director, or he shall make good such damage or injury in an acceptable manner.

**11.8 Equipment:** All of the CONTRACTOR'S equipment utilized for this Agreement shall be:

- A. In good operating condition and provided with all needed maintenance to sustain this condition for the duration of the Agreement, subject to inspection and approval by the CITY.
- B. Properly registered and insured in accordance with the Motor Vehicle Laws of Florida and in compliance with all federal, state, and local safety regulations.
- C. All loading equipment shall be operated from the road, street, or right-of-way using buckets and/or boom and grapple devices to collect and load debris. No equipment shall be allowed behind the curb or outside of the defined roadway/shoulder section

unless directed by the CITY. If operation of the equipment shall be required outside of the ride-away, the CITY will provide Right-of-Entry agreements executed with the property owner prior to the CONTRACTOR work being authorized. No tracked equipment shall be operated on any paved or improved roadway surface.

- D. Prior to commencing operations, the CONTRACTOR shall affix to each piece of equipment, signs or markings indicating the Owner/Operator's name and unique identification number. One sign shall be placed on each side of the equipment. For trucks, trailers and other equipment intended to haul debris, the maximum volume of cubic yards of the load bed shall be shown. Signs shall be maintained in an easily readable fashion for the duration of the work hereunder. Minimum letter size shall be three (3) inches in height.
- E. All trucks and trailers utilized in hauling debris shall be provided with a tailgate that will permit the vehicle to be loaded to capacity and effectively contain the debris on the vehicle while hauling. Sideboards or other extensions to the bed are allowable provided they meet all applicable rules and regulations, cover the front and/or sides, and are constructed in a manner to withstand severe operating conditions. The sideboards must be constructed of 2"x 6" boards or greater and may not extend more than two (2) feet above the medal bed sides. Once installed, all sideboards and extensions must remain in place throughout the operation, or the vehicle shall be re-measured and re-marked. All extensions to the bed are subject to acceptance or rejection by the CITY inspector.
- F. The CONTRACTOR shall use trucks, trailers, and/or equipment approved for use under this Agreement for this Agreement only, and such equipment shall not be used for any other work during the term of this Agreement. A list of approved equipment shall be submitted to the CITY.

**11.9 Securing Debris:** The CONTRACTOR shall be responsible for properly and adequately securing debris within each piece of equipment utilized to haul debris. Prior to leaving the loading site, the CONTRACTOR shall ensure that each load is secure and trimmed so that no debris extends horizontally beyond the bed of the equipment in any direction. All loose debris shall be reasonably compacted during loading and secured during transport. Tarps or other coverings shall be provided and used by the CONTRACTOR to prevent materials from falling or being blown from the bed.

**11.10 Traffic Control:** The CONTRACTOR shall mitigate the impact of operations on local traffic to the fullest extent practicable. The CONTRACTOR is responsible for establishing and maintaining appropriate traffic controls in all work areas. The CONTRACTOR shall provide sufficient signing, flagging and barricading to ensure the safety of vehicular and pedestrian traffic in all work areas. All work shall be done in conformity with all applicable federal, state and local laws, regulations and ordinances governing personnel, equipment and work place.

**11.11 Inspection Stations:**

- A. Upon request by the CITY, the CONTRACTOR shall construct and maintain inspection stations and towers at the entry point for each TDSR site and disposal area. These stations will be the points of load volume verification by the CITY.
- B. The trip tickets for debris hauling will be completed upon arrival of debris trucks at the inspection station. Upon request by the CITY, the CONTRACTOR shall make all necessary arrangements with private disposal operators to facilitate the posting of a CITY inspector/monitor onsite for the duration of debris disposal operations. Minimum required standards for the inspection station shall include an inspection tower with desks and chairs for at least two (2) persons, one of whom will be a representative of the CITY.
- C. The inspection towers shall be of sturdy construction using pressure treated wood and of sufficient height as to allow a complete view of the load bed of each piece of equipment being used to haul debris. The floor area shall be a minimum of 8'x 8' constructed of 2" x 8" joints, 16" on center with ¾" plywood supported by 6" x 6" posts. The perimeter of the floor area shall be protected by a 4' high wall constructed of 2" x 4" studs and ½' plywood. The floor area shall be covered with a roof to protect the occupants from the elements. The roof shall provide a minimum of 6'6" head room below the support beams. Access shall be by wooden steps with a handrail. At the conclusion of the debris removal process, the CONTRACTOR shall remove the structure.

#### **11.12 Hazardous Materials:**

- A. The CONTRACTOR shall set aside and reasonably protect any hazardous materials encountered during debris removal operations. The CONTRACTOR shall notify the CITY of the nature and location of any such debris encountered.
- B. The CONTRACTOR must not transport hazardous materials to the TDSR sites or landfills that are not specifically authorized to accept such materials. However, the CONTRACTOR will be responsible for proper handling and storage of any hazardous materials brought to the TDSR site and if requested to manage the site by the CITY, the CONTRACTOR shall provide a suitable area at each TDSR site to accommodate such hazardous materials. The area shall be lined with impervious material and surrounded with berms or other containment structures to contain potential leakage.
- C. The CITY recognizes that construction and demolition debris might contain small amounts of asbestos, lead based paints, or similar materials. These materials may be handled in the same manner as other debris when they constitute less than twenty percent (20%) of a load of debris destined for a TDSR site. Any load containing more than twenty percent (20%) shall be taken directly to a properly permitted Class I landfill authorized to receive such hazardous waste.

**11.13 Inoperable Private Vehicles and Equipment:** The CONTRACTOR shall not move abandoned vehicles that interfere with debris removal operations. The CONTRACTOR shall instead report the location of such vehicles to the City of Pembroke Pines Police Department.

**11.14 Reports:** The CONTRACTOR shall make daily reports to the CITY to detail the progress of the debris removal and disposal program. Such reports shall include a description of all areas where work was done, detailing the street names and address blocks where debris removal was completed. The reports must also include the types and volumes of debris transported, reduced and disposed of.

**11.15 Affiliation:** CONTRACTOR and its employees, agents, and subcontractors shall not be employed by or affiliated with the Debris Monitoring Contractors. For purposes of this Agreement, Debris Monitoring Contractors are those contractors that were awarded a contract pursuant to RFP AD-21-03.

## **Article 12- Public Records**

12.1 The City of Pembroke Pines is public agency subject to Chapter 119, Florida Statutes. The CONTRACTOR shall comply with Florida's Public Records Law. Specifically, the CONTRACTOR shall:

12.1.1 Keep and maintain public records required by the CITY to perform the service;

12.1.2 Upon request from the CITY's custodian of public records, provide the CITY with a copy of the requested records or allow the records to be inspected or copied within a reasonable time at a cost that does not exceed the cost provided in Chapter 119, Florida Statutes, or as otherwise provided by law;

12.1.3 Ensure that public records that are exempt or that are confidential and exempt from public record disclosure requirements are not disclosed except as authorized by law for the duration of the Agreement term and, following completion of the Agreement, CONTRACTOR shall destroy all copies of such confidential and exempt records remaining in its possession after the CONTRACTOR transfers the records in its possession to the CITY; and

12.1.4 Upon completion of the Agreement, CONTRACTOR shall transfer to the CITY, at no cost to the CITY, all public records in CONTRACTOR's possession. All records stored electronically by the CONTRACTOR must be provided to the CITY, upon request from the CITY's custodian of public records, in a format that is compatible with the information technology systems of the CITY.

12.2 The failure of CONTRACTOR to comply with the provisions set forth in this Article shall constitute a Default and Breach of this Agreement and the CITY shall enforce the Default in accordance with the provisions set forth in **this Agreement**.



**IF THE CONTRACTOR HAS QUESTIONS REGARDING THE APPLICATION OF CHAPTER 119, FLORIDA STATUTES, TO THE CONTRACTOR'S DUTY TO PROVIDE PUBLIC RECORDS RELATING TO THIS AGREEMENT, CONTACT THE CUSTODIAN OF PUBLIC RECORDS AT:**

**CITY CLERK  
601 CITY CENTER WAY, 4<sup>th</sup> FLOOR  
PEMBROKE PINES, FL 33025  
(954) 450-1050  
[mgraham@ppines.com](mailto:mgraham@ppines.com)**

**Article 13- Scrutinized Companies**

**13. Scrutinized Companies.** CONTRACTOR, its principals or owners, certify that they are not listed on the Scrutinized Companies that Boycott Israel List, Scrutinized Companies with Activities in Sudan List, Scrutinized Companies with Activities in the Iran Petroleum Energy Sector List, or is engaged in business operations with Syria. In accordance with Section 287.135, Florida Statutes, as amended, a company is ineligible to, and may not, bid on, submit a proposal for, or enter into or renew a contract with any agency or local governmental entity for goods or services if:

13.1 Any amount of, at the time bidding on, submitting a proposal for, or entering into or renewing such contract, the company is on the Scrutinized Companies that Boycott Israel List, created pursuant to Section 215.4725, Florida Statutes, or is engaged in a boycott of Israel; or

13.2 One million dollars or more if, at the time of bidding on, submitting a proposal for, or entering into or renewing such contract, the company:

13.2.1 Is on the Scrutinized Companies with Activities in Sudan List or the Scrutinized Companies with Activities in the Iran Petroleum Energy Sector List, created pursuant to Section 215.473, Florida Statutes; or

13.2.2 Is engaged in business operations in Syria.

**Article 14- Equal Benefits for Employees**

14.1 CONTRACTOR certifies that it is aware of the requirements of Section 35.39 of the CITY's Code of Ordinances and certifies that **(check only one box below)**:

- ☐ CONTRACTOR currently complies with the requirements of Section 35.39 of the CITY's Code of Ordinances; or

- ☐ CONTRACTOR will comply with the conditions of Section 35.39 of the CITY's Code of Ordinances; or
- ☐ CONTRACTOR will not comply with the conditions of Section 35.39 of the CITY's Code of Ordinances; or
- ☐ CONTRACTOR does not comply with the conditions of Section 35.39 of the CITY's Code of Ordinances because of the following allowable exemption (**check only box below**):
  - ☐ CONTRACTOR does not provide benefits to employees' spouses in traditional marriages; or
  - ☐ CONTRACTOR provides an employee the cash equivalent of benefits because CONTRACTOR is unable to provide benefits to employees' Domestic Partners or spouses despite making reasonable efforts to provide them. To meet this exception, CONTRACTOR shall provide a notarized affidavit that it has made reasonable efforts to provide such benefits. The affidavit shall state the efforts taken to provide such benefits and the amount of the cash equivalent. Case equivalent means the amount of money paid to an employee with a Domestic Partner or spouse rather than providing benefits to the employee's Domestic Partner or spouse. The case equivalent is equal to the employer's direct expense of providing benefits to an employee's spouse; or
  - ☐ CONTRACTOR is a religious organization, association, society, or any non-profit charitable or educational institution or organization operated, supervised, or controlled by or in conjunction with a religious organization, association, or society; or
  - ☐ CONTRACTOR is a governmental agency.

14.2 Except where federal or state law mandates to the contrary, a contractor awarded a contract pursuant to a competitive solicitation shall provide benefits to Domestic Partners and spouses of its employees, irrespective of gender, on the same basis as it provides benefits to employees' spouses in traditional marriages.

14.3 CONTRACTOR shall provide the City Manager and his/her designee, access to its records for the purpose of audits and/or investigations to ascertain compliance with the provisions of this Article, and upon request shall provide evidence that the CONTRACTOR is in compliance with the provisions of this Article upon the renewal of this AGREEMENT or when the City Manager or his/her designee receives a complaint or has reason to believe CONTRACTOR may not be in compliance with the provisions of this Article. Records shall include but not be limited to providing the City Manager and his/her designee with certified copies of CONTRACTOR's records pertaining to its benefits policies and its employment policies and practices.

14.4 CONTRACTOR must conspicuously make available to all employees and applicants for employment the following statement:

**“During the performance of this Agreement with the City of Pembroke Pines, Florida, the CONTRACTOR will provide Equal Benefits to its**

**employees with spouses, as defined by Section 35.39 of the City of Pembroke Pines Code of Ordinances, and its employees with Domestic Partners and all Married Couples”.**

14.5 By executing this Agreement, CONTRACTOR certifies that it agrees to comply with the above and Section 35.39 of the City of Pembroke Pines Code of Ordinances, as may be amended from time to time.

#### **Article 15- Miscellaneous**

**15.1 Governing Law and Venue:** This Agreement shall be governed by and construed in accordance with the laws of the State of Florida as now and hereafter in force. The venue for any and all actions or claims arising out of or related to this Agreement shall be in Broward County, Florida.

**15.2 Headings.** Headings herein are for the convenience of reference only and shall not be considered in any interpretation of this Agreement.

**15.3 Assignments; Amendments.** This Agreement, and any interests herein, shall not be assigned, transferred or otherwise encumbered, under any circumstances, by CONTRACTOR without the prior written consent of CITY. For purposes of this Agreement, any change of ownership of CONTRACTOR shall constitute an assignment which requires CITY approval. However, this Agreement shall run to the benefit of CITY and its successors and assigns.

It is further agreed that no modification, amendment, or alteration in the terms or conditions contained herein shall be effective unless contained in a written document executed with the same formality and of equal dignity herewith.

**15.4 Waiver.** Failure of CITY to insist upon strict performance of any provision or condition of this Agreement, or to execute any right therein contained, shall not be constructed as a waiver or relinquishment for the future of any such provision, condition, or right, but the same shall remain in full force and effect.

**15.5 Non-Discrimination & Equal Opportunity Employment:** During the performance of the Agreement, neither the CONTRACTOR nor any subcontractors shall discriminate against any employee or applicant for employment because of race, religion, color, gender, national origin, sex, age, marital status, political affiliation, familial status, sexual orientation, or disability if qualified. CONTRACTOR will take affirmative action to ensure that employees are treated during employment, without regard to their race, religion, color, gender, national origin, sex, age, marital status, political affiliation, familial status, sexual orientation, or disability if qualified. Such actions must include, but not be limited to, the following: employment, promotion, demotion or transfer, recruitment or recruitment advertising, layoff or termination, rates of pay or other forms of compensation, and selection for training, including apprenticeship. CONTRACTOR shall agree to post in conspicuous places, available to employees and applicants for employment, notices to be provided by the contracting officer setting forth the provisions of this nondiscrimination clause.

CONTRACTOR further agrees that CONTRACTOR will ensure that subcontractors, if any, will be made aware of and will comply with this nondiscrimination clause.

**15.6 Compliance with Statutes:** It shall be the CONTRACTOR's responsibility to be aware of and comply with all statutes, ordinances, rules, orders, regulations and requirements of all local, CITY, state, and federal agencies as applicable, and as amended from time to time.

**15.7 Severability.** If any provision of this Agreement or application thereof to any person or situation shall to any extent, be held invalid or unenforceable, the remainder of this Agreement, and the application of such provisions to persons or situations other than those as to which it shall have been held invalid or unenforceable, shall not be affected thereby, and shall continue in full force and effect, and be enforced to the fullest extent permitted by law.

**15.8 Records.** CONTRACTOR shall keep such records and accounts and require any and all subcontractors to keep records and accounts as may be necessary in order to record complete and correct entries as to personnel hours charged to this engagement, and any expenses for which CONTRACTOR expects to be reimbursed. Such books and records will be available at all reasonable times for examination and audit by CITY and shall be kept for a period of ten (10) years after the completion of all work to be performed pursuant to this Agreement. Incomplete or incorrect entries in such books and records will be grounds for disallowance by CITY of any fees or expenses based upon such entries.

**15.9 No Contingent Fees.** CONTRACTOR warrants that it has not employed or retained any company or person, other than a bona fide employee working solely for CONTRACTOR to solicit or secure this Agreement, and that it has not paid or agreed to pay any person, company, corporation, individual or firm, other than a bona fide employee working solely for CONTRACTOR any fee, commission, percentage, gift, or other consideration contingent upon or resulting from the award or making of this Agreement. For the breach or violation of this provision, CITY shall have the right to terminate the Agreement without liability at its discretion, to deduct from the contract price, or otherwise recover the full amount of such fee, commission, percentage, gift or consideration.

**15.10 Dispute Resolution:** Upon the occurrence of any dispute or disagreement between the parties hereto arising out of or in connection with any term or provision of this Agreement, the subject matter hereof, or the interpretation or enforcement hereof (the "Dispute"), both Parties shall engage in informal, good faith discussions and attempt to resolve the Dispute. In connection therewith, upon written notice of either party, each of the parties will appoint a designated officer whose task it shall be to meet for the purpose of attempting to resolve such Dispute. The designated officers shall meet as often as the parties shall deem to be reasonably necessary. Such officers will discuss the Dispute. If the parties are unable to resolve the Dispute in accordance with this Section, and in the event that either of the parties concludes in good faith that amicable resolution through continued negotiation with respect to the Dispute is not reasonably likely, then the parties may mutually agree to submit to binding or nonbinding arbitration or mediation.

**15.10.1 Arbitration.** In addition to any other remedy provided hereunder, CITY, at its option, may use arbitration to resolve any controversy or claim arising out of or relating to this Agreement if arbitration is elected by CITY. Any controversy or claim arising out of or



relating to this Agreement, or breach thereof, may be settled by arbitration in accordance with the rules of the American Arbitration Association and judgment upon the award rendered by the arbitrators may be entered into by any court having jurisdiction thereof. In the event arbitration is elected by CITY, such controversy or claim shall be submitted to one arbitrator selected from the National Panel of The American Arbitration Association.

**15.10.2 Operations During Dispute.**

15.10.2.1 In the event that a dispute, if any, arises between CITY and CONTRACTOR relating to this Agreement, performance or compensation hereunder, CONTRACTOR shall continue to render service in full compliance with all terms and conditions of this Agreement as interpreted by CITY regardless of such dispute.

15.10.2.2 CONTRACTOR expressly recognizes the paramount right and duty of CITY to provide adequate maintenance of CITY's Property, and further agrees, in consideration for the execution of this Agreement, that in the event of such a dispute, if any, it will not seek injunctive relief in any court, but will negotiate with CITY for an adjustment on the matter or matters in dispute and, upon failure of said negotiations to resolve the dispute, may present the matter to a court of competent jurisdiction in an appropriate suit therefore instituted by it or by CITY.

**15.11 Binding Authority:** Each person signing this Agreement on behalf of either party individually warrants that he or she has full legal power to execute this Agreement on behalf of the party for whom he or she is signing, and to bind and obligate such party with respect to all provisions contained in this Agreement.

**15.12 Exhibits.** Each exhibit referred to in this Agreement forms an essential part of this Agreement. The exhibits if not physically attached should be treated as part of this Agreement and are incorporated herein by reference.

**15.13 Legal Representation:** It is acknowledged that each party to this Agreement had the opportunity to be represented by counsel in the preparation of this Agreement and, accordingly, the rule that a contract shall be interpreted strictly against the party preparing same shall not apply herein due to the joint contributions of both Parties.

**15.14 Notice.** Whenever any party desires to give notice unto any other party, it must be given by written notice, sent by certified United States mail, with return receipt requested, addressed to the party for whom it is intended and the remaining party, at the places last specified, and the places for giving of notice shall remain such until they shall have been changed by written notice in compliance with the provisions of this section. For the present, CONTRACTOR and CITY designate the following as the respective places for giving of notice:

As to CONTRACTOR:

\_\_\_\_\_  
 \_\_\_\_\_  
 \_\_\_\_\_  
 \_\_\_\_\_  
 \_\_\_\_\_

As to CITY:

Charles F. Dodge, City Manager  
 City of Pembroke Pines  
 601 City Center Way, 4<sup>th</sup> Floor  
 Pembroke Pines, FL 33025  
 (954) 450-1040 (phone)  
 (954) 437-1149 (facsimile)

With a Copy to:

Director of Public Services  
 City of Pembroke Pines  
 8300 South Palm Drive  
 Pembroke Pines, FL 33025  
 (954) 518-9060 (phone)  
 (954) 435-6755 (facsimile)

With a Copy to:

Samuel S. Goren, Esq., City Attorney  
 Goren, Cherof, Doody & Ezrol P.A.  
 3099 East Commercial Boulevard, Suite 200  
 Fort Lauderdale, Florida 33308  
 (954) 771-4500 (phone)  
 (954) 771-4923 (facsimile)

Each party hereto may change its mailing address by giving to the other party notice of such change.

**15.15 Extent of Agreement.** This Agreement represents the entire and integrated agreement between the CITY and the CONTRACTOR and supersedes all prior negotiations, representations or agreements, either written or oral.

**15.16 Assignment of Rights/Subletting of Contract:** Neither this Agreement nor any interest herein shall be assigned, subcontracted, transferred, or encumbered by CONTRACTOR, except with the prior approval of the City Manager or designee, which shall be in his sole and absolute discretion. CONTRACTOR may subcontract any portion of the work required by this Agreement pursuant to a Subcontractor Plan. The Subcontractor Plan shall specify the anticipated work to be completed by subcontractors, and include a list of all such subcontractors. If additional subcontractors are to be used during the term of this Agreement, other than those submitted in the Proposal, a list of such subcontractors shall be provided to the City Manager or designee, subject to his approval, prior to use.

**15.17 Attorneys' Fees.** In the event that either party brings suit for enforcement of this Agreement, each party shall bear its own attorney's fees and court costs, except as otherwise provided under the indemnification provisions set forth herein above.

**15.18 Bankruptcy:** It is agreed that if CONTRACTOR is adjudged bankrupt, either voluntarily or involuntarily, then this Agreement shall terminate effective on the date and at the time the bankruptcy petition is filed.

**15.19 Counterparts and Execution.** This Agreement may be executed in multiple originals or counterparts, each of which shall be deemed to be an original and together shall constitute one and the same agreement. Execution and delivery of this Agreement by the Parties shall be legally binding, valid and effective upon delivery of the executed documents to the other party through facsimile transmission, email, or other electronic delivery.

**15.20 Ownership of Documents.** Reports, surveys, plans, studies and other data provided in connection with this Agreement are and shall remain the property of CITY whether or not the project for which they are made is completed. CITY hereby agrees to use CONTRACTOR's work product for its intended purposes.

**15.21 Third Parties.** The services to be performed by the CONTRACTOR are intended solely for the benefit of the CITY. No person or entity not a signatory to this Agreement shall be entitled to rely on the CONTRACTOR's performance of its services hereunder, and no right to assert a claim against the CONTRACTOR by assignment of indemnity rights or otherwise shall accrue to a third party as a result of this Agreement or the performance of the CONTRACTOR's services hereunder.

**15.22 Signatory Authority.** CONTRACTOR shall provide CITY with copies of requisite documentation evidencing that the signator for CONTRACTOR has the authority to enter into this Agreement.

**15.23 Uncontrollable Forces.** Neither CITY nor CONTRACTOR shall be considered to be in default of this Agreement if delays in or failure of performance shall be due to Uncontrollable Forces, the effect of which, by the exercise of reasonable diligence, the non-performing party could not avoid. The term "Uncontrollable Forces" shall mean any event which results in the prevention or delay of performance by a party of its obligations under this Agreement and which is beyond the reasonable control of the nonperforming party. It includes, but is not limited to: fire, flood, earthquakes, storms, lightning, epidemic, war, riot, civil disturbance, sabotage, and governmental actions.

15.23.1 Neither party shall, however, be excused from performance if nonperformance is due to forces, which are preventable, removable, or remediable, and which the nonperforming party could have, with the exercise of reasonable diligence, been prevented, removed, or remedied with reasonable dispatch. The nonperforming party shall, within a reasonable time of being prevented or delayed from performance by an uncontrollable force, give written notice to the other party describing the circumstances and uncontrollable forces preventing continued performance of the obligations of this Agreement.

**15.24 Electronic Signatures.** Each party agrees that electronic signatures, whether digital or encrypted, of the parties included in this Agreement are intended to authenticate this Agreement and to have the same force and effect as manual signatures. Delivery of a copy of this Agreement or any other document contemplated hereby bearing an original or electronic signature by facsimile transmission (whether directly from one facsimile device to another by means of a dial-up connection or whether mediated by the worldwide web), by electronic mail in “portable document format” (“.pdf”) form, or by any other electronic means intended to preserve the original graphic and pictorial appearance of a document, will have the same effect as physical delivery of the paper document bearing an original or electronic signature.

### **15.25. E-Verify.**

Contractor certifies that it is aware of and complies with the requirements of Section 448.095, Florida Statutes, as may be amended from time to time and briefly described herein below.

#### **15.25.1 Definitions for this Section:**

“Contractor” means a person or entity that has entered or is attempting to enter into a contract with a public employer to provide labor, supplies, or services to such employer in exchange for salary, wages, or other remuneration. “Contractor” includes, but is not limited to, a vendor or consultant.

“Subcontractor” means a person or entity that provides labor, supplies, or services to or for a contractor or another subcontractor in exchange for salary, wages, or other remuneration.

“E-Verify system” means an Internet-based system operated by the United States Department of Homeland Security that allows participating employers to electronically verify the employment eligibility of newly hired employees.

#### **15.25.2 Registration Requirement; Termination:**

Pursuant to Section 448.095, Florida Statutes, effective January 1, 2021, Contractors, shall register with and use the E-verify system in order to verify the work authorization status of all newly hired employees. Contractor shall register for and utilize the U.S. Department of Homeland Security’s E-Verify System to verify the employment eligibility of:

15.25.2.1 All persons employed by a Contractor to perform employment duties within Florida during the term of the contract;

15.25.2.2 All persons (including subconsultants/subcontractors) assigned by Contractor to perform work pursuant to the contract with the City of Pembroke Pines. The Contractor acknowledges and agrees that registration and use of the U.S. Department of Homeland Security’s E-Verify System during the term of the contract is a condition of the contract with the City of Pembroke Pines; and

15.25.2.3 The Contractor shall comply with the provisions of Section 448.095, Fla. Stat., "Employment Eligibility," as amended from time to time. This includes,



but is not limited to registration and utilization of the E-Verify System to verify the work authorization status of all newly hired employees. Contractor shall also require all subcontractors to provide an affidavit attesting that the subcontractor does not employ, contract with, or subcontract with, an unauthorized alien. The Contractor shall maintain a copy of such affidavit for the duration of the contract. Failure to comply will lead to termination of this Contract, or if a subcontractor knowingly violates the statute, the subcontract must be terminated immediately. Any challenge to termination under this provision must be filed in the Circuit Court no later than twenty (20) calendar days after the date of termination. Termination of this Contract under this Section is not a breach of contract and may not be considered as such. If this contract is terminated for a violation of the statute by the Contractor, the Contractor may not be awarded a public contract for a period of one (1) year after the date of termination.

**THE REMAINDER OF THIS PAGE  
HAS BEEN INTENTIONALLY LEFT BLANK**



## **REFERENCES FORM**

Provide specific examples of similar contracts. References should be capable of explaining and confirming your firm's capacity to successfully complete the scope of work outlined herein. **This form should be duplicated for each reference and any additional information that would be helpful can be attached.**

### **Reference Contact Information:**

Name of Firm, City, County or Agency:

Address:

City/State/Zip:

Contact Name:  Title:

E-Mail Address:

Telephone:  Fax:

### **Project Information:**

Name of Contractor Performing the work:

Name and location of the project:

Nature of the firm's responsibility on the project:

Project duration:  Completion (Anticipated) Date:

Size of project:  Cost of project:

Work for which staff was responsible:

Contract Type:

The results/deliverables of the project:



*City of Pembroke Pines*

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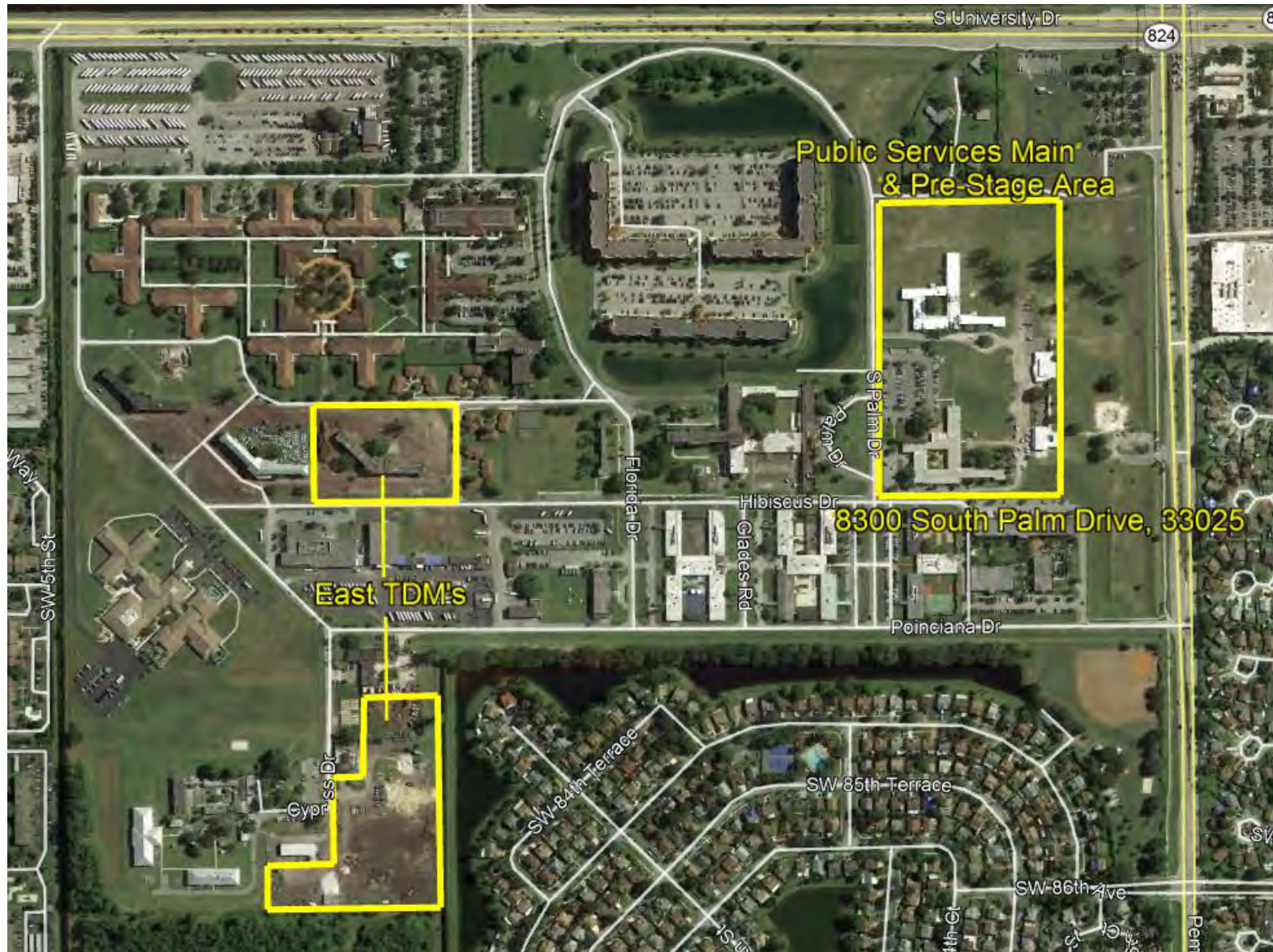
## **Temporary Debris Management Sites and Work Zones**

Included in this Attachment are the following items:

1. Map showing the Temporary Debris Management Sites (TDMS) located at the Pembroke Pines Howard C. Forman Health Park Campus. Zone 3.
2. Map showing the Temporary Debris Management Sites (TDMS) located on Stirling Road west of I-75. Zone 12.
3. Map of City showing Work Zones.
4. Individual Zone Maps.

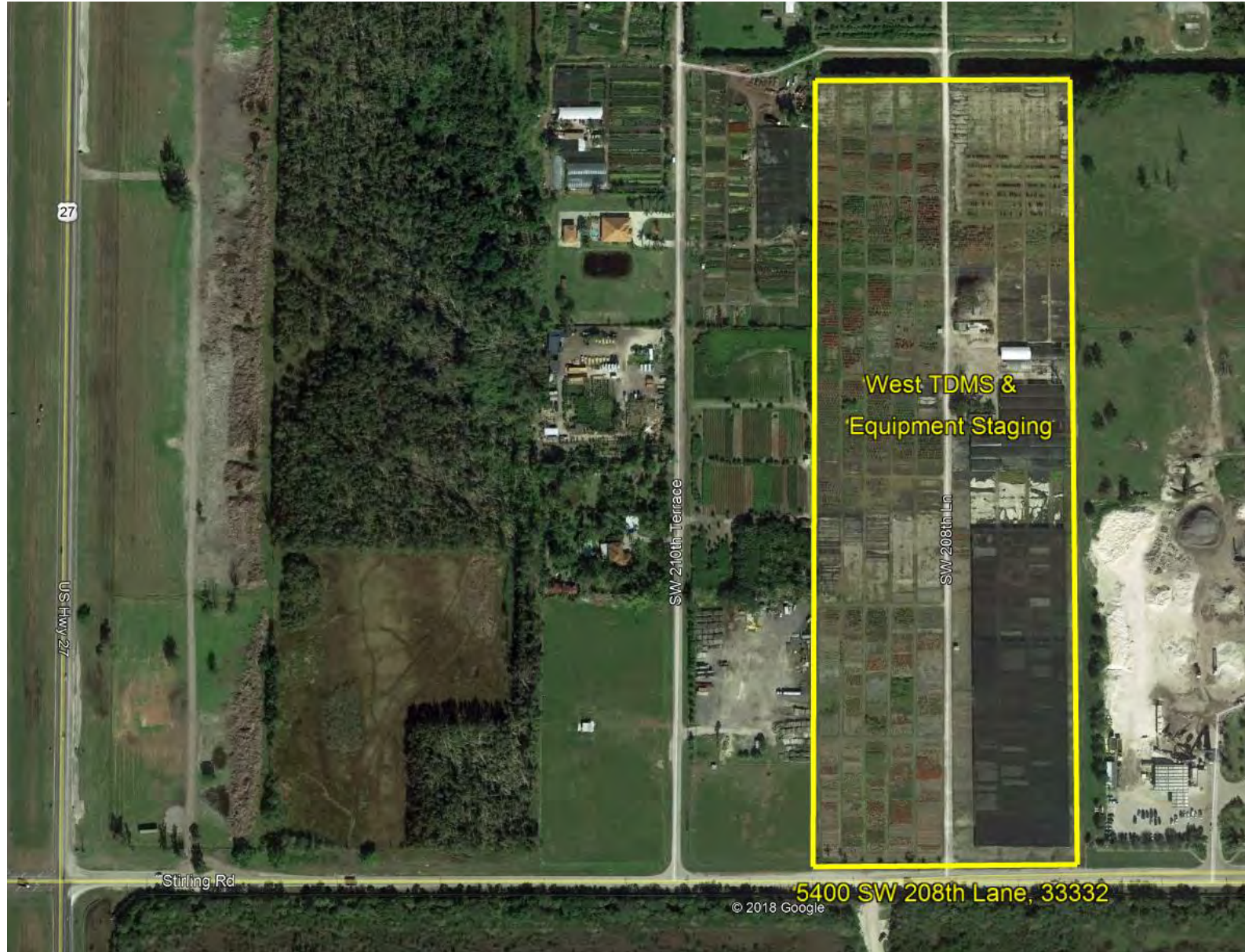


## East TDMS, Public Services Main Office, and First Push Pre-Stage Site

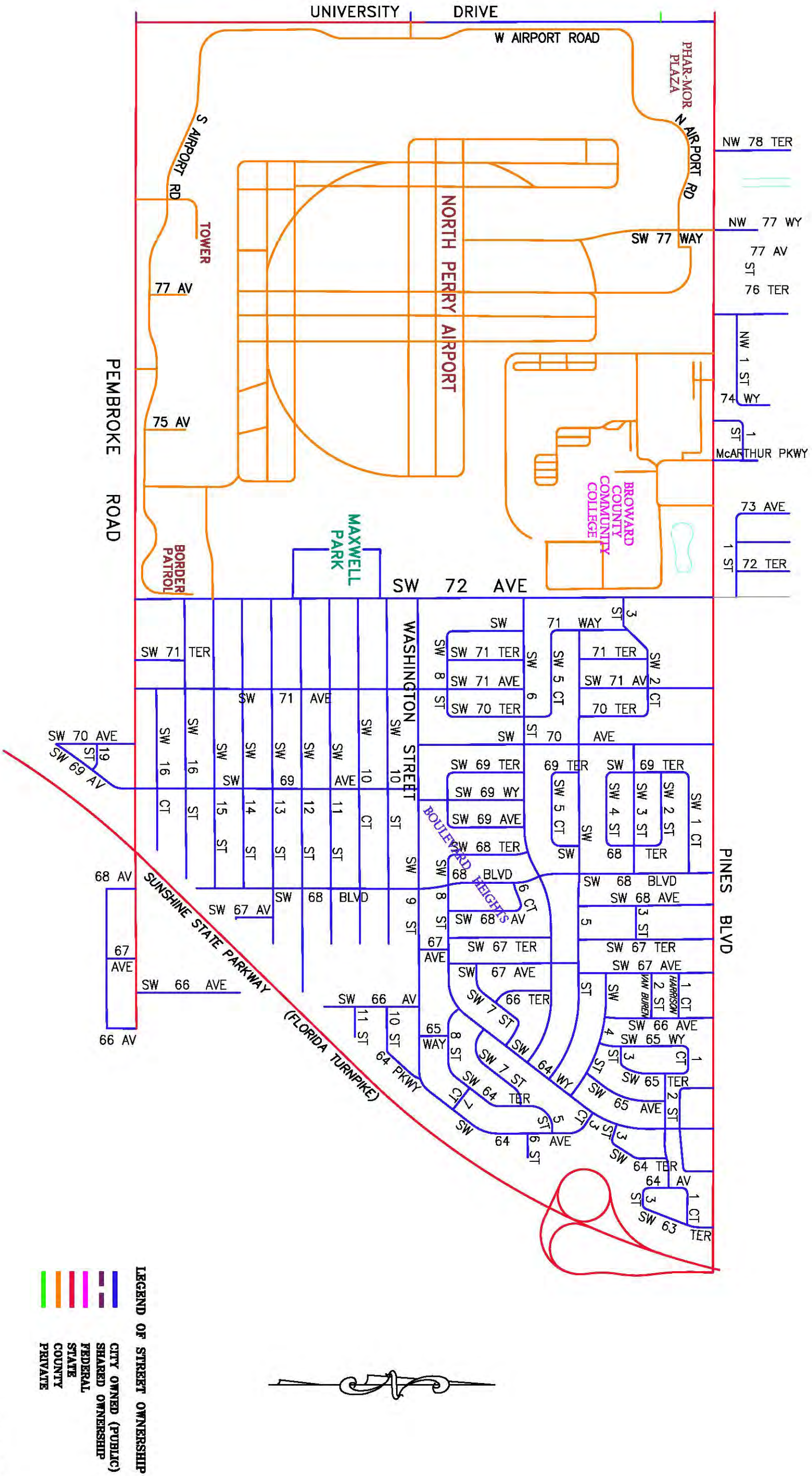




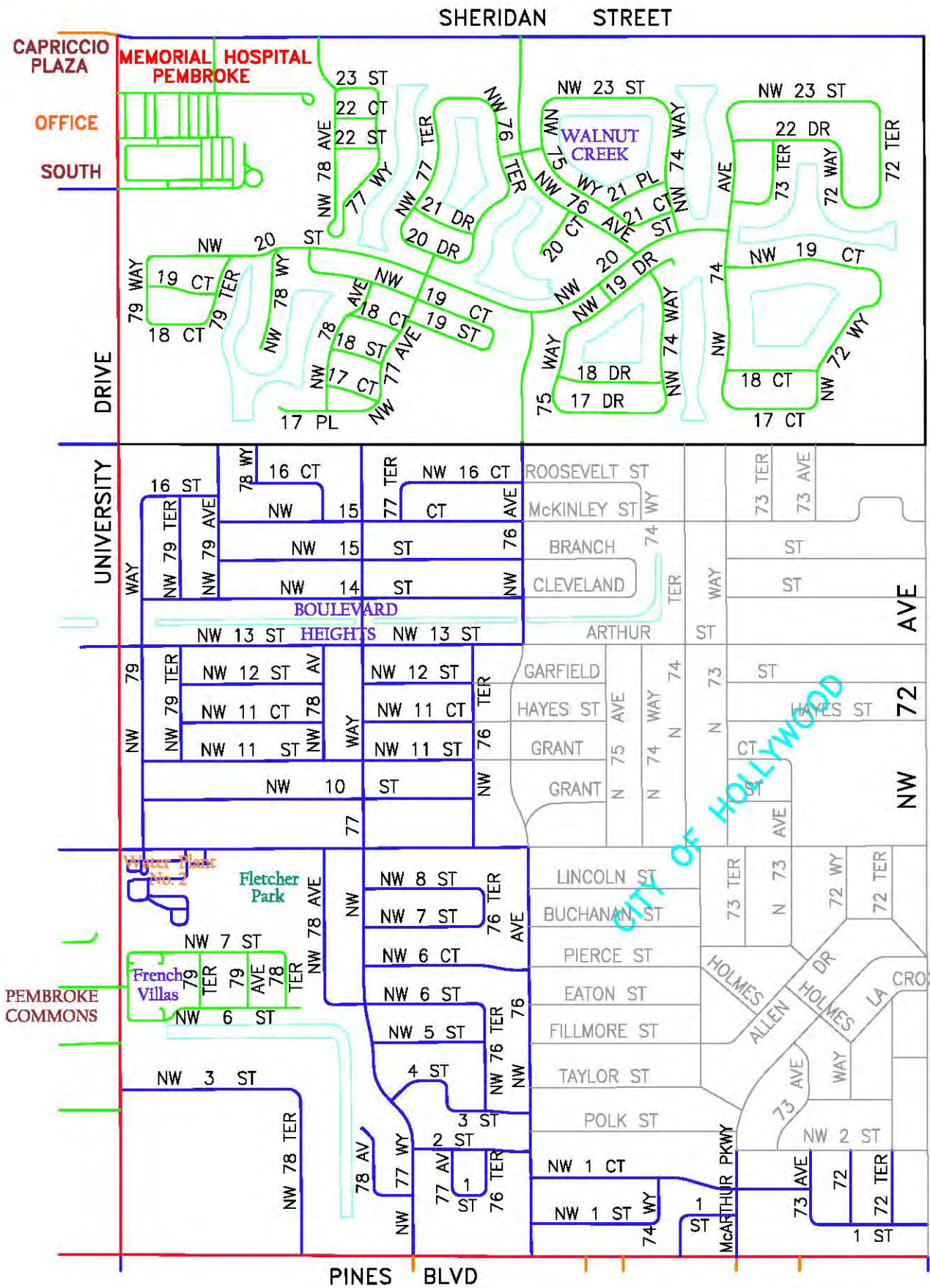
## West TDMS, and First Push Pre-Stage Site







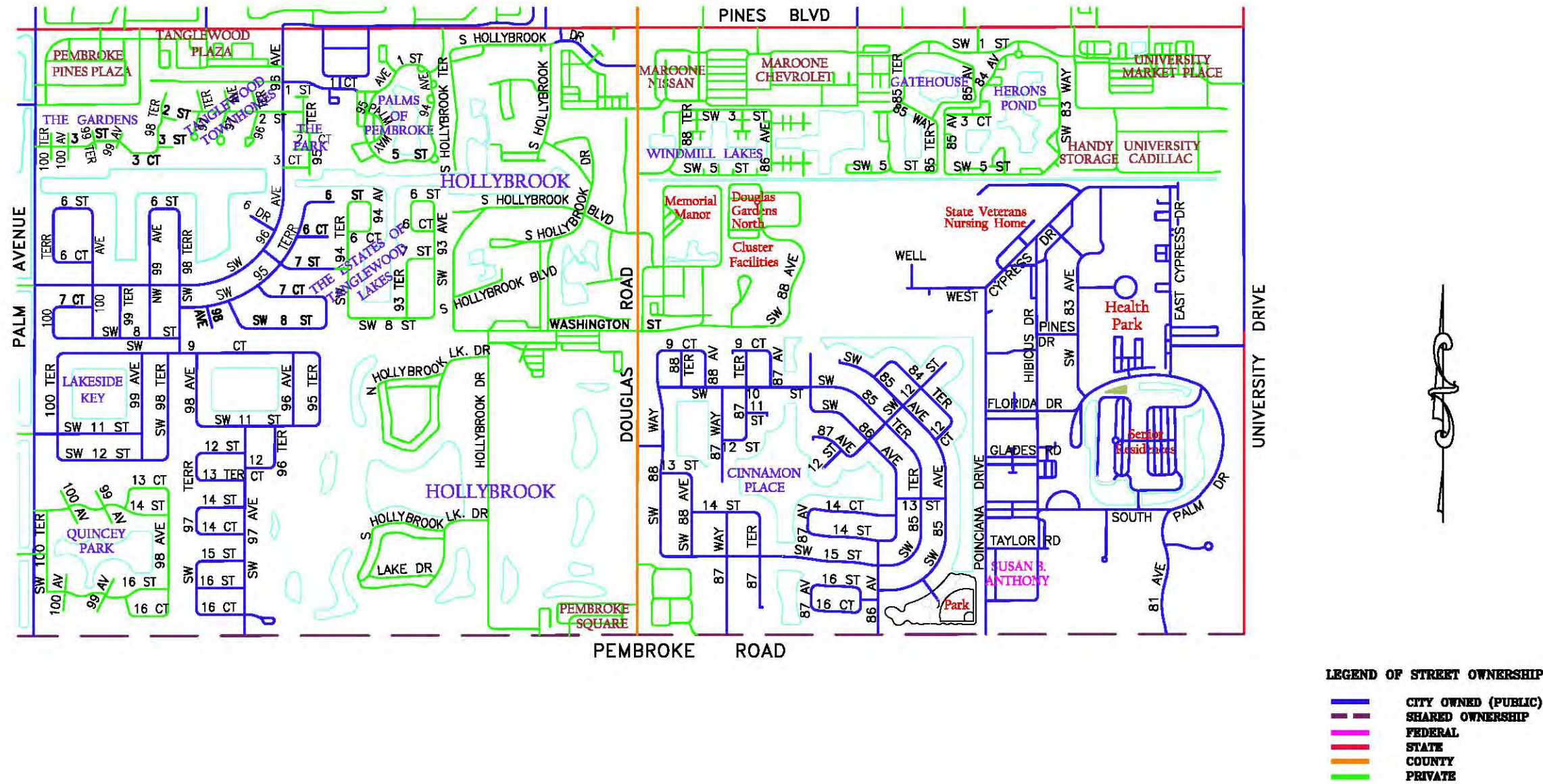




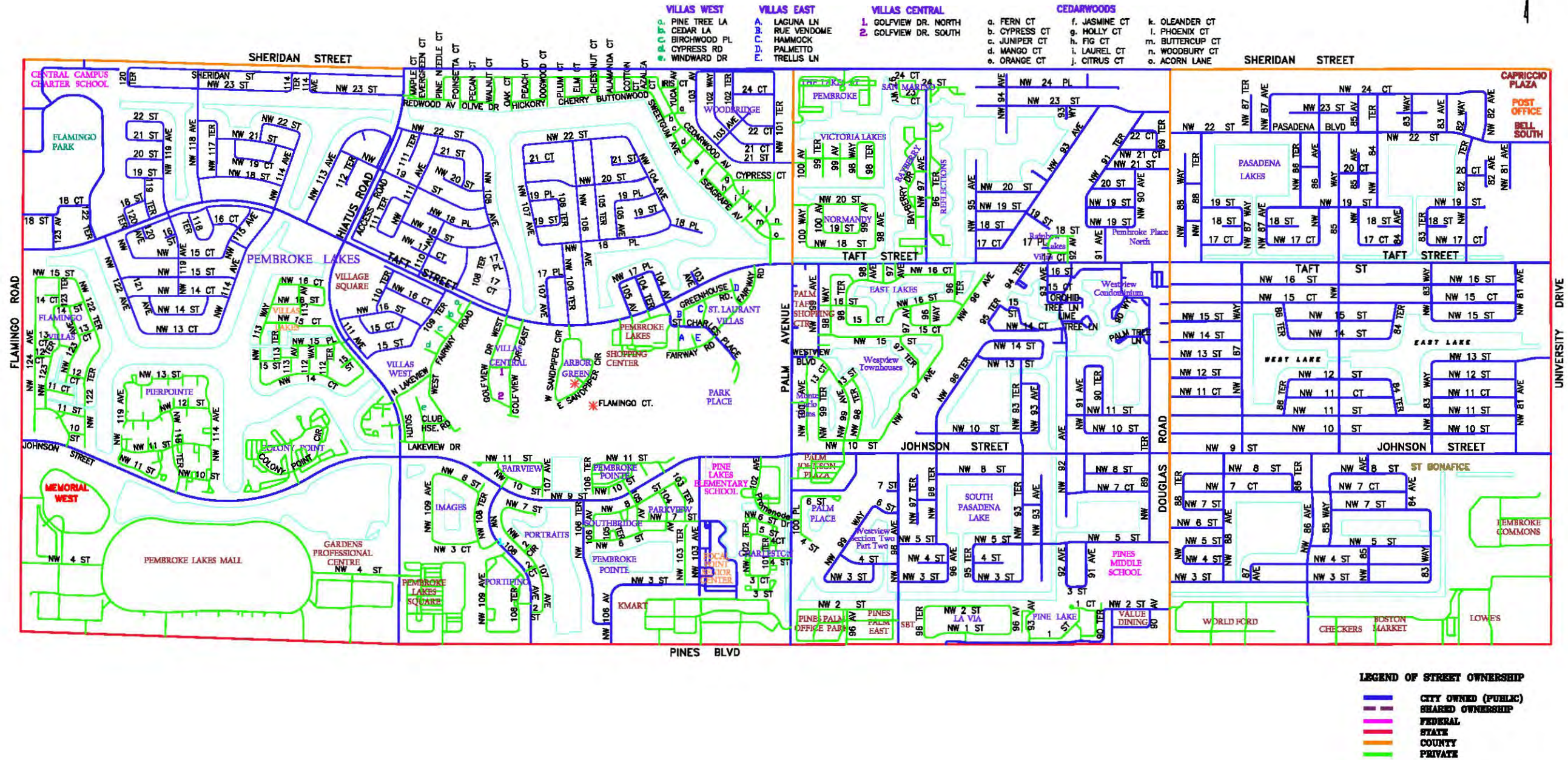
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	STATE
	COUNTY
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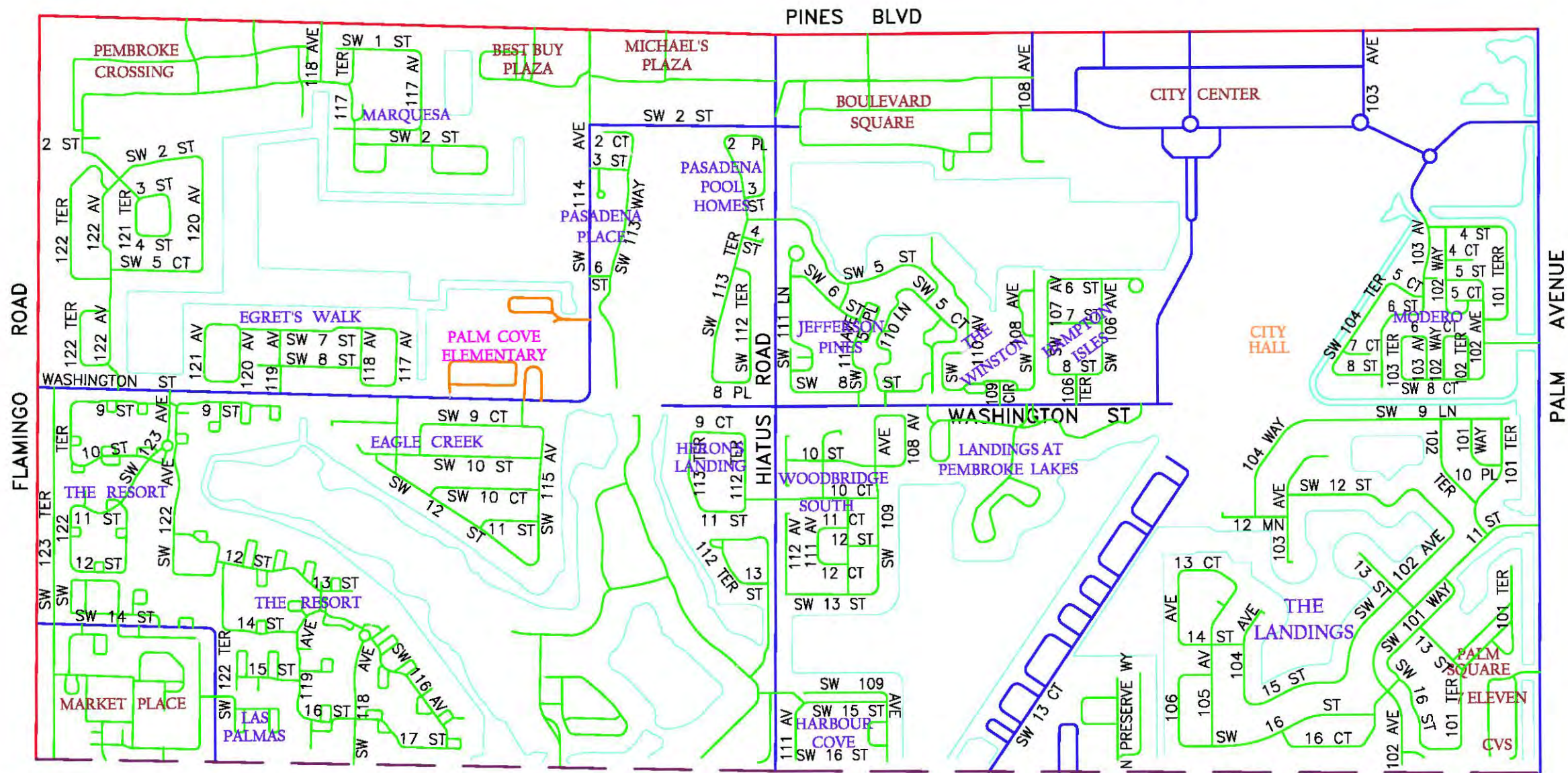








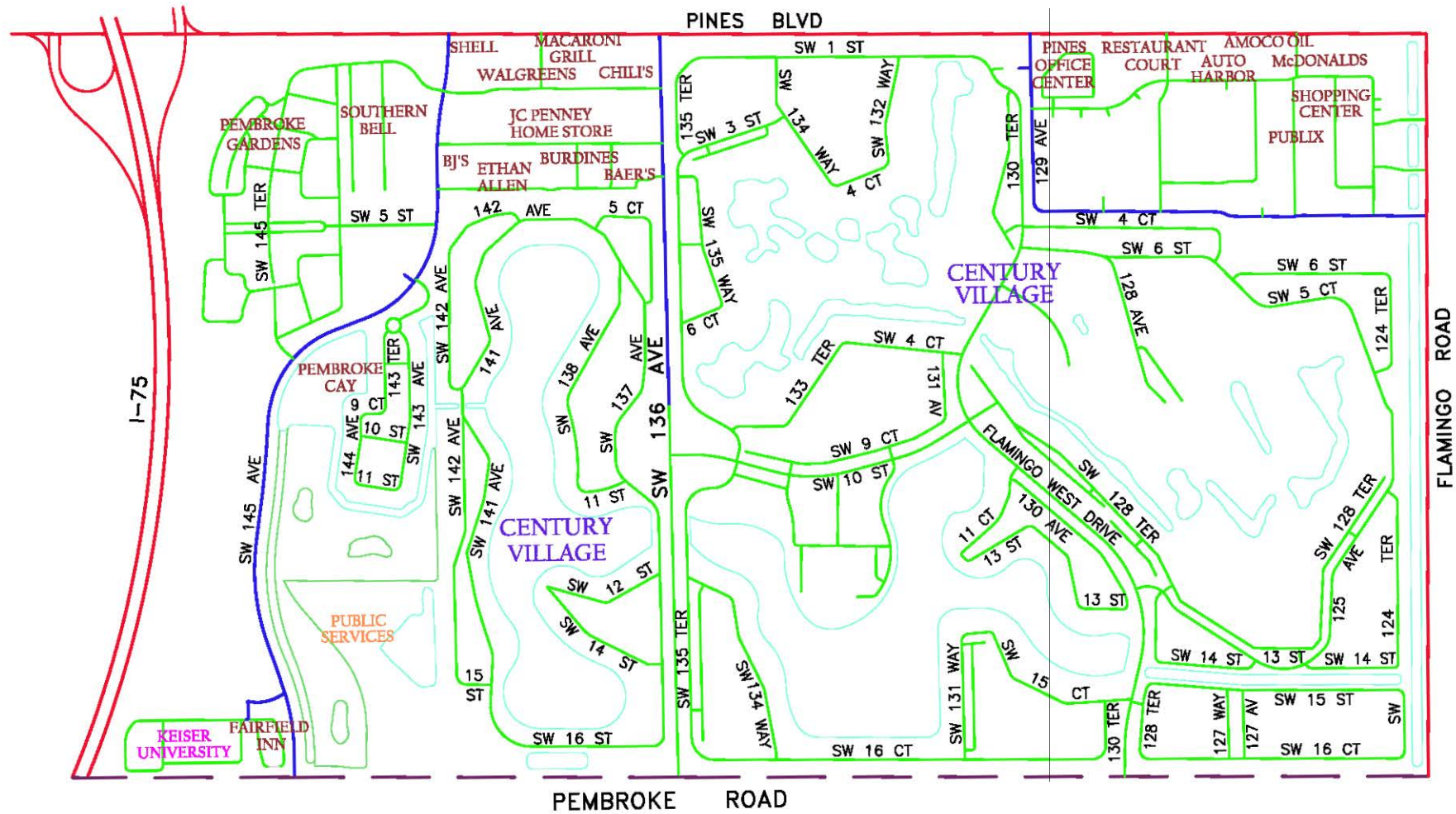




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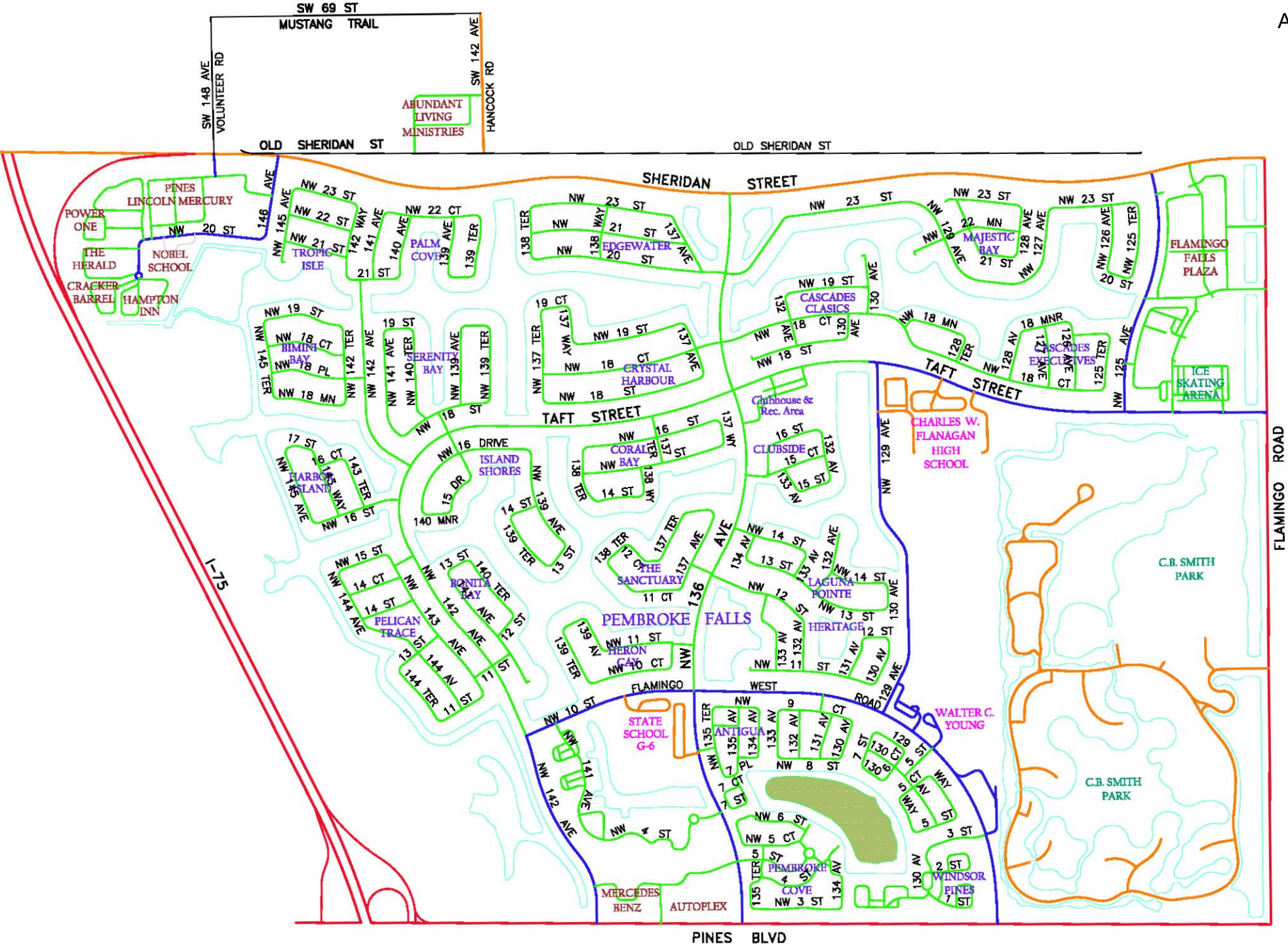
	CITY OWNED (PUBLIC)
	SHARED OWNERSHIP
	FEDERAL
	STATE
	COUNTY
	PRIVATE





- LEGEND OF STREET OWNERSHIP**
- CITY OWNED (PUBLIC)
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  - FEDERAL
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  - COUNTY
  - PRIVATE

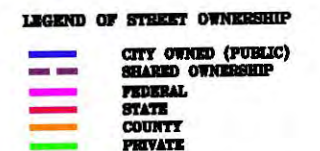




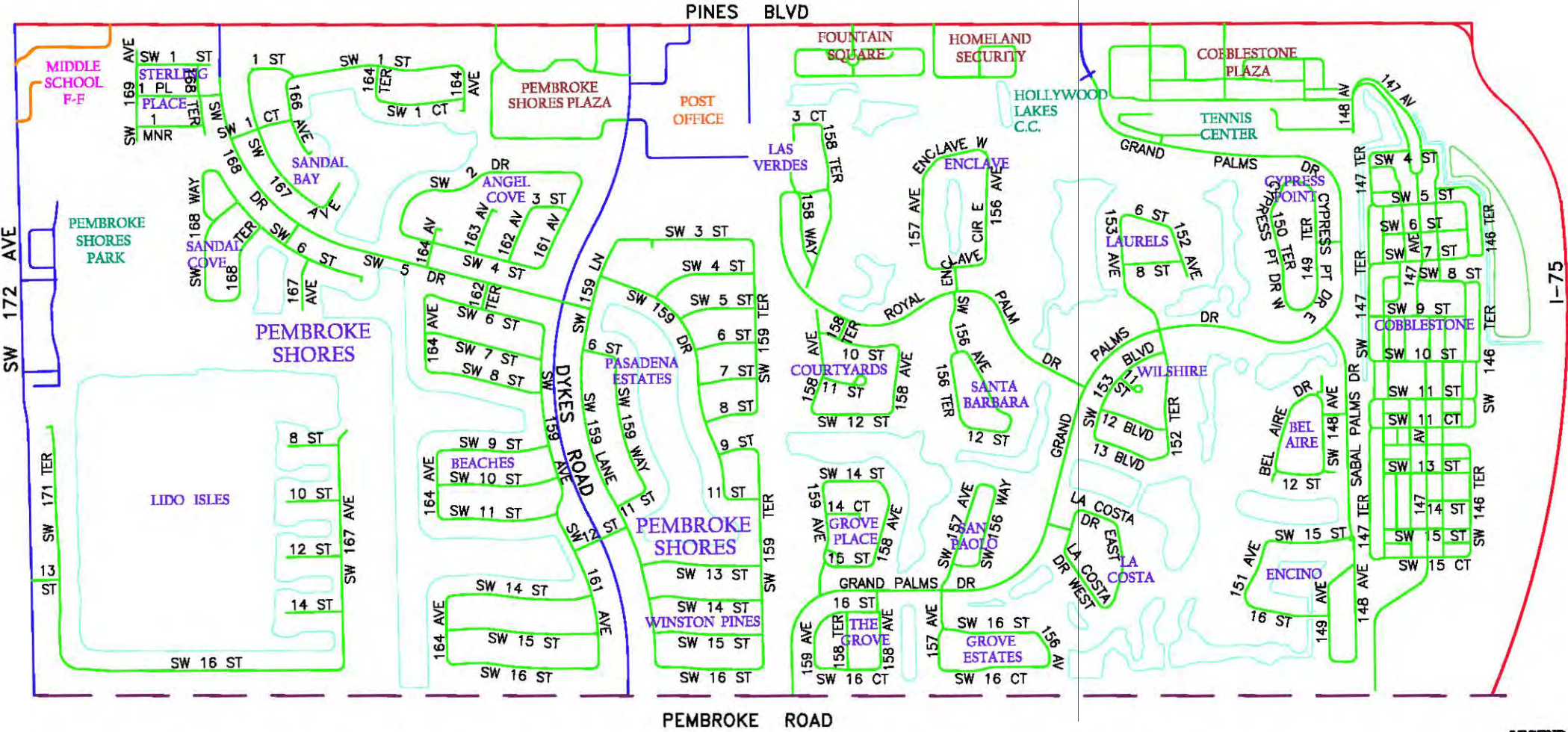
**LEGEND OF STREET OWNERSHIP**

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- PRIVATE



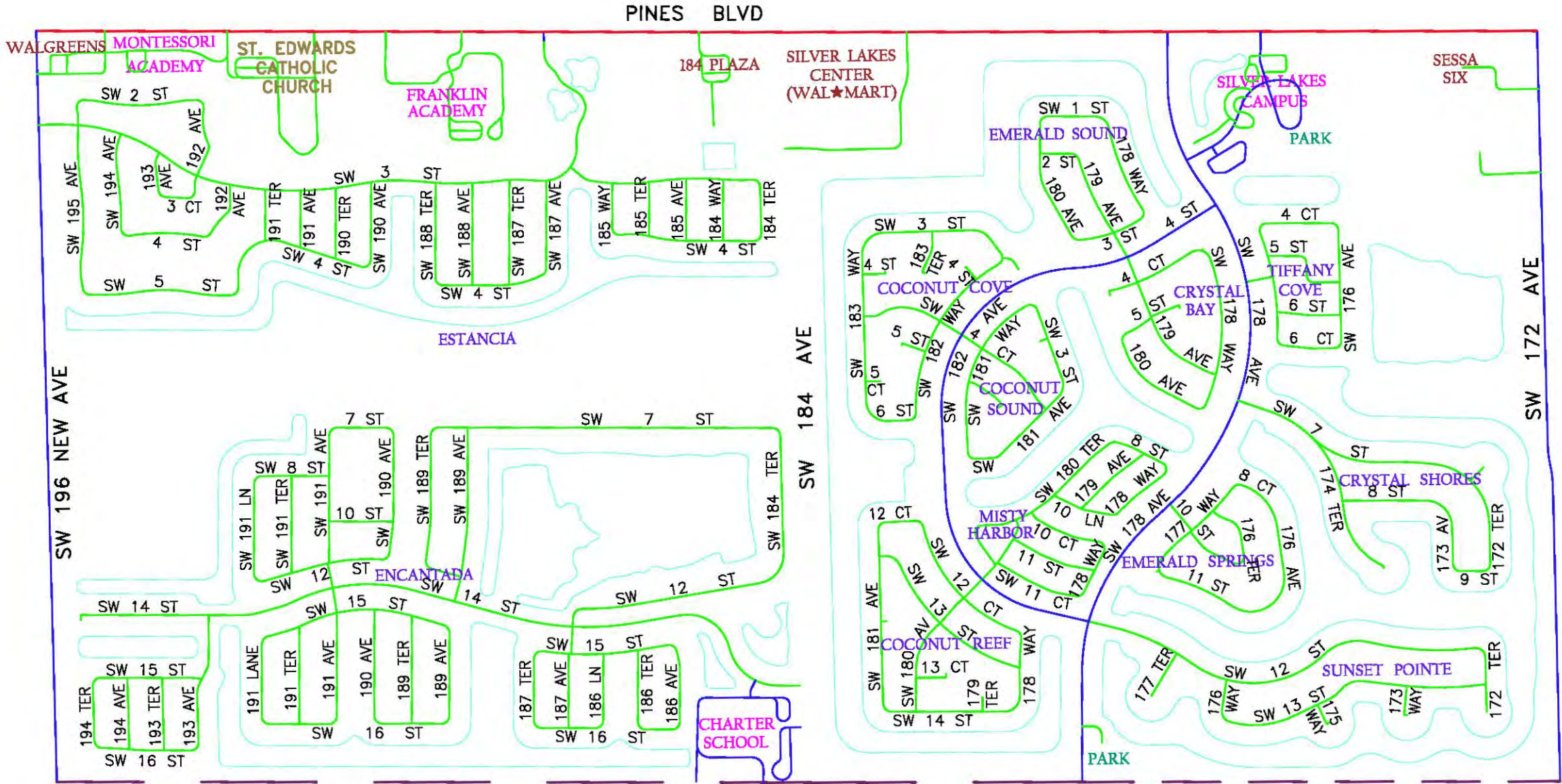






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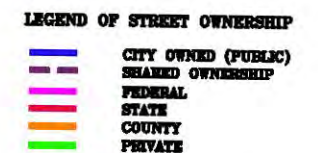




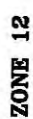
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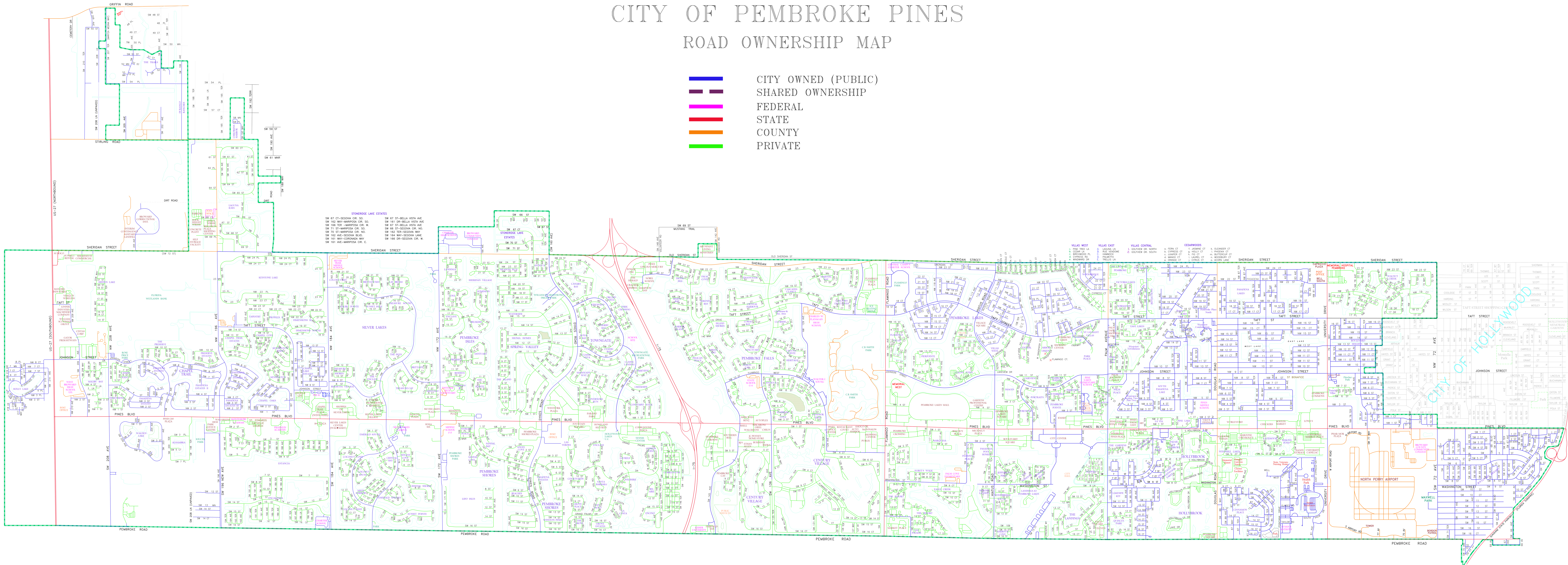
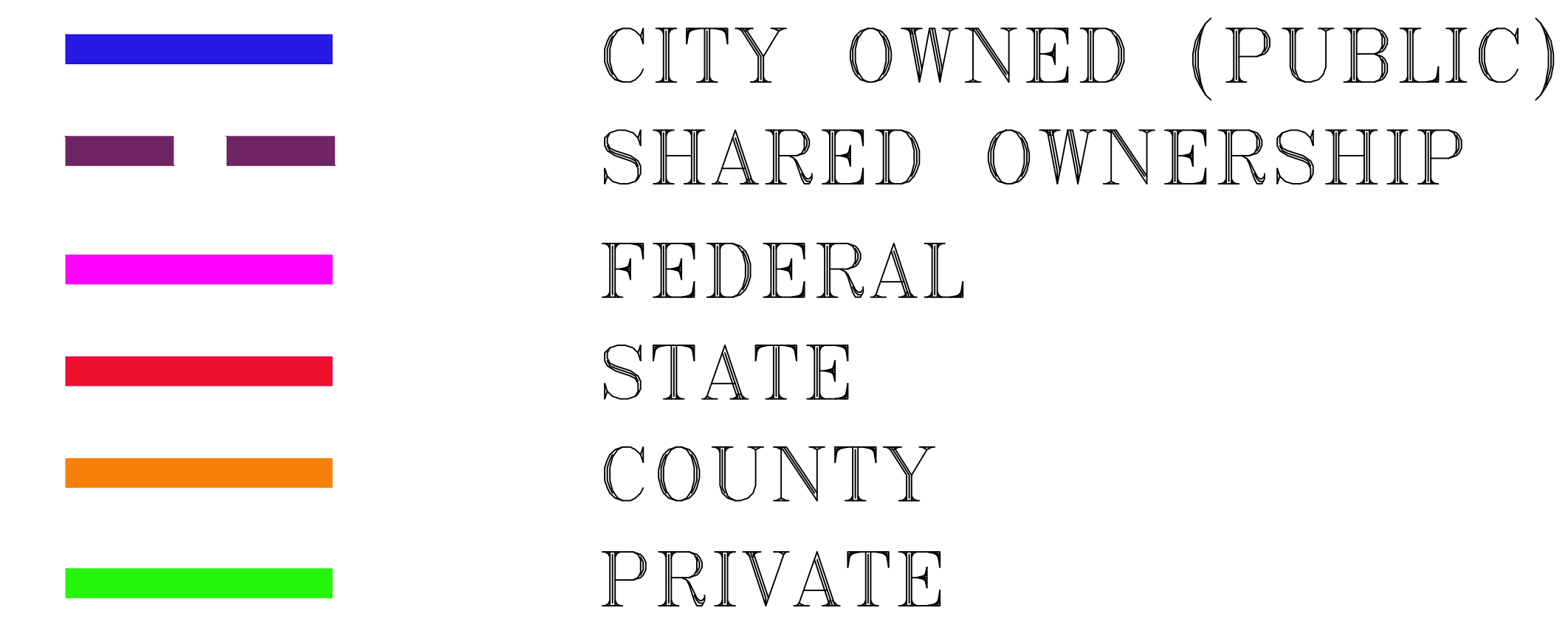








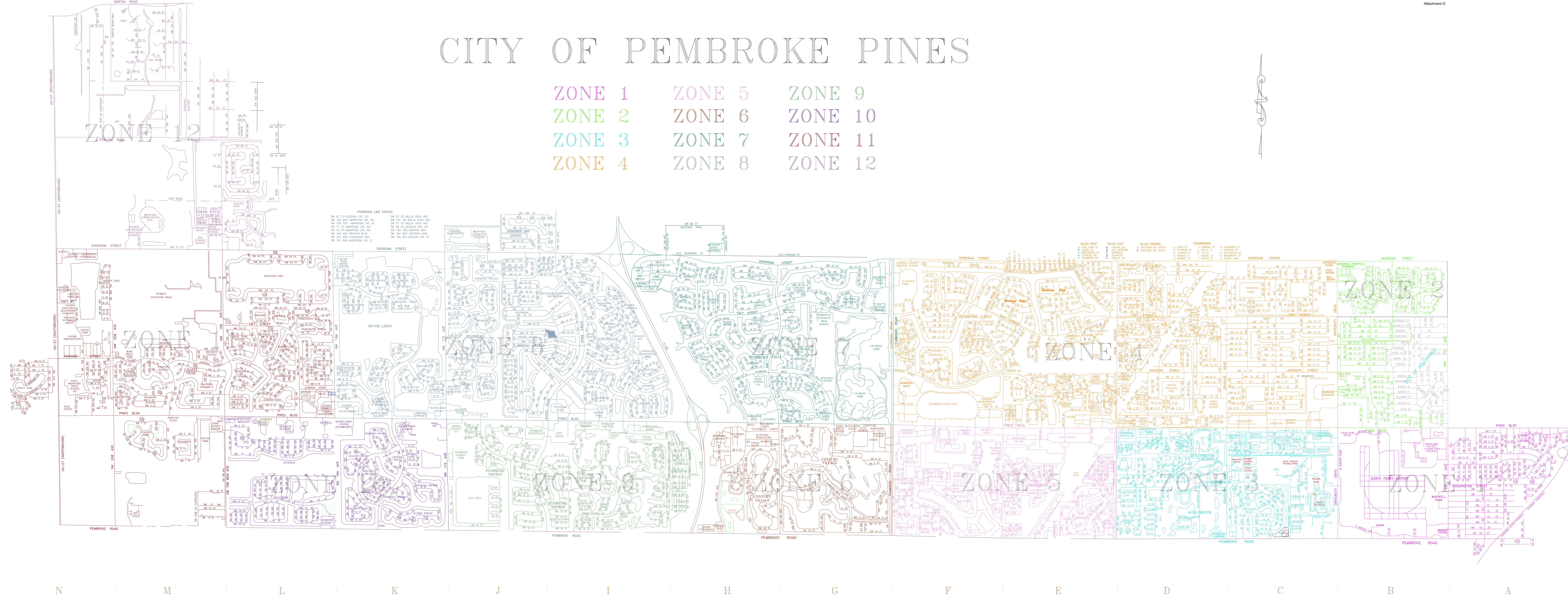






# CITY OF PEMBROKE PINES

- |        |        |         |
|--------|--------|---------|
| ZONE 1 | ZONE 5 | ZONE 9  |
| ZONE 2 | ZONE 6 | ZONE 10 |
| ZONE 3 | ZONE 7 | ZONE 11 |
| ZONE 4 | ZONE 8 | ZONE 12 |







## **FINANCIAL WORK SHEET**

### **Instructions**

This is not a request for a copy of your financial statements. However, the City reserves the right to review your financial statements if such a review is in the City's best interest. The following data and ratios must be derived and/or calculated from the most recent financial statements audited by an independent accounting professional ("IAP"). Examples include the independent CPA, tax accountant, and financial statement preparer, or similar professional, external to the firm/company/organization submitting this form. Providing false or grossly inaccurate information may disqualify you or your company from doing business with the City under this or future solicitations. Each question must have an appropriate response. A blank, a response of "not applicable" or an unqualified response will be determined non-responsive. If you have any questions about how to complete this form, you are required to ask during the appropriate advertised period.

### **Proposer's Information:**

Proposer's (Applicant's) Company Name: \_\_\_\_\_

Proposer's Address: \_\_\_\_\_

### **Independent Accounting Professional "IAP" Information:**

("IAP" that audited the most recent financial statements for the above named Proposer/ Applicant)

IAP's Company Name: \_\_\_\_\_

IAP's Contact Name: \_\_\_\_\_

IAP's Address: \_\_\_\_\_

IAP Contact Phone #: \_\_\_\_\_

Is the "IAP" that is preparing/assisting in the preparation of this worksheet, certified? (Y/N) \_\_\_\_\_

If certified, please indicate the certification of the "IAP" (i.e. CPA, CMA, CGMA, EA, etc.) \_\_\_\_\_

### **Financial Statement Information:**

The most recent financial statements audited by the "IAP" were for the period ending: \_\_\_\_\_

Were these statements Compilation/Review only? (Y/N) \_\_\_\_\_

Audited? (Y/N): \_\_\_\_\_

If audited, unqualified? (Y/N): \_\_\_\_\_

### **Financial Data and Ratios:**

The income for the most recent three fiscal years was:

<b>Fiscal Year Ending</b>	<b>Gross Income</b>	<b>EBITDA (Earnings before Interest, Taxes, Depreciation, Amortization )</b>	<b>Net Income after taxes</b>	<b>Gross Profit Margin %</b>	<b>Net Profit Margin %</b>
<b>Total</b>					



Provide the following for the most recent audited fiscal year:

1. Current Ratio  $\frac{\quad}{\quad}$   
*[Current assets/ current liabilities]*

2. Debt to Asset Ratio  $\frac{\quad}{\quad}$   
*[Total Debt/ Total Assets]*

3. Debt-To-EBITDA Leverage Ratio  $\frac{\quad}{\quad}$   
*[Total debt / EBITDA]*

4. Return on Assets:  $\frac{\quad}{\quad}$   
*[Net Income Before Taxes / Total Assets]*

I certify that I am the independent accounting professional "IAP" that audited the financial statements referenced above and that the information provided in this worksheet is true and accurate.

\_\_\_\_\_  
Print Name

\_\_\_\_\_  
Signature

\_\_\_\_\_  
Date

**ELECTRONIC CODE OF FEDERAL REGULATIONS**  
**e-CFR data is current as of October 14, 2016**

[Title 2](#) → [Subtitle A](#) → [Chapter II](#) → Part

200 Title 2: Grants and Agreements

**PART 200—UNIFORM ADMINISTRATIVE REQUIREMENTS, COST PRINCIPLES,  
AND AUDIT REQUIREMENTS FOR FEDERAL AWARDS**

**Procurement Standards**

**§200.317 Procurements by states.**

When procuring property and services under a Federal award, a state must follow the same policies and procedures it uses for procurements from its non-Federal funds. The state will comply with §200.322 Procurement of recovered materials and ensure that every purchase order or other contract includes any clauses required by section §200.326 Contract provisions. All other non-Federal entities, including subrecipients of a state, will follow §§200.318 General procurement standards through 200.326 Contract provisions.

**§200.318 General procurement standards.**

(a) The non-Federal entity must use its own documented procurement procedures which reflect applicable State, local, and tribal laws and regulations, provided that the procurements conform to applicable Federal law and the standards identified in this part.

(b) Non-Federal entities must maintain oversight to ensure that contractors perform in accordance with the terms, conditions, and specifications of their contracts or purchase orders.

(c)(1) The non-Federal entity must maintain written standards of conduct covering conflicts of interest and governing the actions of its employees engaged in the selection, award and administration of contracts. No employee, officer, or agent may participate in the selection, award, or administration of a contract supported by a Federal award if he or she has a real or apparent conflict of interest. Such a conflict of interest would arise when the employee, officer, or agent, any member of his or her immediate family, his or her partner, or an organization which employs or is about to employ any of the parties indicated herein, has a financial or other interest in or a tangible personal benefit from a firm considered for a contract. The officers, employees, and agents of the non-Federal entity may neither solicit nor accept gratuities, favors, or anything of monetary value from contractors or parties to subcontracts. However, non-Federal entities may set standards for situations in which the financial interest is not substantial or the gift is an unsolicited item of nominal value. The standards of conduct must provide for disciplinary actions to be applied for violations of such standards by officers, employees, or agents of the non-Federal entity.

(2) If the non-Federal entity has a parent, affiliate, or subsidiary organization that is not a state, local government, or Indian tribe, the non-Federal entity must also maintain written standards of conduct covering organizational conflicts of interest. Organizational conflicts of interest means that because of

## Attachment I

relationships with a parent company, affiliate, or subsidiary organization, the non-Federal entity is unable or appears to be unable to be impartial in conducting a procurement action involving a related organization.

(d) The non-Federal entity's procedures must avoid acquisition of unnecessary or duplicative items. Consideration should be given to consolidating or breaking out procurements to obtain a more economical purchase. Where appropriate, an analysis will be made of lease versus purchase alternatives, and any other appropriate analysis to determine the most economical approach.

(e) To foster greater economy and efficiency, and in accordance with efforts to promote cost-effective use of shared services across the Federal Government, the non-Federal entity is encouraged to enter into state and local intergovernmental agreements or inter-entity agreements where appropriate for procurement or use of common or shared goods and services.

(f) The non-Federal entity is encouraged to use Federal excess and surplus property in lieu of purchasing new equipment and property whenever such use is feasible and reduces project costs.

(g) The non-Federal entity is encouraged to use value engineering clauses in contracts for construction projects of sufficient size to offer reasonable opportunities for cost reductions. Value engineering is a systematic and creative analysis of each contract item or task to ensure that its essential function is provided at the overall lower cost.

(h) The non-Federal entity must award contracts only to responsible contractors possessing the ability to perform successfully under the terms and conditions of a proposed procurement. Consideration will be given to such matters as contractor integrity, compliance with public policy, record of past performance, and financial and technical resources. See also §200.213 Suspension and debarment.

(i) The non-Federal entity must maintain records sufficient to detail the history of procurement. These records will include, but are not necessarily limited to the following: rationale for the method of procurement, selection of contract type, contractor selection or rejection, and the basis for the contract price.

(j)(1) The non-Federal entity may use a time and materials type contract only after a determination that no other contract is suitable and if the contract includes a ceiling price that the contractor exceeds at its own risk. Time and materials type contract means a contract whose cost to a non-Federal entity is the sum of:

(i) The actual cost of materials; and

(ii) Direct labor hours charged at fixed hourly rates that reflect wages, general and administrative expenses, and profit.

(2) Since this formula generates an open-ended contract price, a time-and-materials contract provides no positive profit incentive to the contractor for cost control or labor efficiency. Therefore, each contract must set a ceiling price that the contractor exceeds at its own risk. Further, the non-Federal entity awarding such a contract must assert a high degree of oversight in order to obtain reasonable assurance that the contractor is using efficient methods and effective cost controls.

(k) The non-Federal entity alone must be responsible, in accordance with good administrative practice and sound business judgment, for the settlement of all contractual and administrative issues arising



out of procurements. These issues include, but are not limited to, source evaluation, protests, disputes, and claims. These standards do not relieve the non-Federal entity of any contractual responsibilities under its contracts. The Federal awarding agency will not substitute its judgment for that of the non-Federal entity unless the matter is primarily a Federal concern. Violations of law will be referred to the local, state, or Federal authority having proper jurisdiction.

[78 FR 78608, Dec. 26, 2013, as amended at 79 FR 75885, Dec. 19, 2014; 80 FR 43309, July 22, 2015]

### **§200.319 Competition.**

(a) All procurement transactions must be conducted in a manner providing full and open competition consistent with the standards of this section. In order to ensure objective contractor performance and eliminate unfair competitive advantage, contractors that develop or draft specifications, requirements, statements of work, or invitations for bids or requests for proposals must be excluded from competing for such procurements. Some of the situations considered to be restrictive of competition include but are not limited to:

- (1) Placing unreasonable requirements on firms in order for them to qualify to do business;
- (2) Requiring unnecessary experience and excessive bonding;
- (3) Noncompetitive pricing practices between firms or between affiliated companies;
- (4) Noncompetitive contracts to consultants that are on retainer contracts;
- (5) Organizational conflicts of interest;
- (6) Specifying only a “brand name” product instead of allowing “an equal” product to be offered and describing the performance or other relevant requirements of the procurement; and
- (7) Any arbitrary action in the procurement process.

(b) The non-Federal entity must conduct procurements in a manner that prohibits the use of statutorily or administratively imposed state, local, or tribal geographical preferences in the evaluation of bids or proposals, except in those cases where applicable Federal statutes expressly mandate or encourage geographic preference. Nothing in this section preempts state licensing laws. When contracting for architectural and engineering (A/E) services, geographic location may be a selection criterion provided its application leaves an appropriate number of qualified firms, given the nature and size of the project, to compete for the contract.

(c) The non-Federal entity must have written procedures for procurement transactions. These procedures must ensure that all solicitations:

- (1) Incorporate a clear and accurate description of the technical requirements for the material, product, or service to be procured. Such description must not, in competitive procurements, contain features which unduly restrict competition. The description may include a statement of the qualitative nature of the material, product or service to be procured and, when necessary, must set forth those minimum essential characteristics and standards to which it must conform if it is to satisfy its intended use. Detailed product specifications should be avoided if at all possible. When it is impractical or uneconomical to make a clear and accurate description of the technical requirements, a “brand name

or equivalent” description may be used as a means to define the performance or other salient requirements of procurement. The specific features of the named brand which must be met by offers must be clearly stated; and

(2) Identify all requirements which the offerors must fulfill and all other factors to be used in evaluating bids or proposals.

(d) The non-Federal entity must ensure that all prequalified lists of persons, firms, or products which are used in acquiring goods and services are current and include enough qualified sources to ensure maximum open and free competition. Also, the non-Federal entity must not preclude potential bidders from qualifying during the solicitation period.

[78 FR 78608, Dec. 26, 2013, as amended at 79 FR 75885, Dec. 19, 2014]

### **§200.320 Methods of procurement to be followed.**

The non-Federal entity must use one of the following methods of procurement.

(a) Procurement by micro-purchases. Procurement by micro-purchase is the acquisition of supplies or services, the aggregate dollar amount of which does not exceed the micro-purchase threshold (§200.67 Micro-purchase). To the extent practicable, the non-Federal entity must distribute micro-purchases equitably among qualified suppliers. Micro-purchases may be awarded without soliciting competitive quotations if the non-Federal entity considers the price to be reasonable.

(b) Procurement by small purchase procedures. Small purchase procedures are those relatively simple and informal procurement methods for securing services, supplies, or other property that do not cost more than the Simplified Acquisition Threshold. If small purchase procedures are used, price or rate quotations must be obtained from an adequate number of qualified sources.

(c) Procurement by sealed bids (formal advertising). Bids are publicly solicited and a firm fixed price contract (lump sum or unit price) is awarded to the responsible bidder whose bid, conforming with all the material terms and conditions of the invitation for bids, is the lowest in price. The sealed bid method is the preferred method for procuring construction, if the conditions in paragraph (c)(1) of this section apply.

(1) In order for sealed bidding to be feasible, the following conditions should be present:

(i) A complete, adequate, and realistic specification or purchase description is available;

(ii) Two or more responsible bidders are willing and able to compete effectively for the business; and

(iii) The procurement lends itself to a firm fixed price contract and the selection of the successful bidder can be made principally on the basis of price.

(2) If sealed bids are used, the following requirements apply:

(i) Bids must be solicited from an adequate number of known suppliers, providing them sufficient response time prior to the date set for opening the bids, for local, and tribal governments, the

invitation for bids must be publicly advertised;

(ii) The invitation for bids, which will include any specifications and pertinent attachments, must define the items or services in order for the bidder to properly respond;

(iii) All bids will be opened at the time and place prescribed in the invitation for bids, and for local and tribal governments, the bids must be opened publicly;

(iv) A firm fixed price contract award will be made in writing to the lowest responsive and responsible bidder. Where specified in bidding documents, factors such as discounts, transportation cost, and life cycle costs must be considered in determining which bid is lowest. Payment discounts will only be used to determine the low bid when prior experience indicates that such discounts are usually taken advantage of; and

(v) Any or all bids may be rejected if there is a sound documented reason.

(d) Procurement by competitive proposals. The technique of competitive proposals is normally conducted with more than one source submitting an offer, and either a fixed price or cost-reimbursement type contract is awarded. It is generally used when conditions are not appropriate for the use of sealed bids. If this method is used, the following requirements apply:

(1) Requests for proposals must be publicized and identify all evaluation factors and their relative importance. Any response to publicized requests for proposals must be considered to the maximum extent practical;

(2) Proposals must be solicited from an adequate number of qualified sources;

(3) The non-Federal entity must have a written method for conducting technical evaluations of the proposals received and for selecting recipients;

(4) Contracts must be awarded to the responsible firm whose proposal is most advantageous to the program, with price and other factors considered; and

(5) The non-Federal entity may use competitive proposal procedures for qualifications-based procurement of architectural/engineering (A/E) professional services whereby competitors' qualifications are evaluated and the most qualified competitor is selected, subject to negotiation of fair and reasonable compensation. The method, where price is not used as a selection factor, can only be used in procurement of A/E professional services. It cannot be used to purchase other types of services though A/E firms are a potential source to perform the proposed effort.

(e) [Reserved]

(f) Procurement by noncompetitive proposals. Procurement by noncompetitive proposals is procurement through solicitation of a proposal from only one source and may be used only when one or more of the following circumstances apply:

(1) The item is available only from a single source;

(2) The public exigency or emergency for the requirement will not permit a delay resulting from competitive solicitation;

(3) The Federal awarding agency or pass-through entity expressly authorizes noncompetitive proposals in response to a written request from the non-Federal entity; or

(4) After solicitation of a number of sources, competition is determined inadequate.

[78 FR 78608, Dec. 26, 2013, as amended at 79 FR 75885, Dec. 19, 2014; 80 FR 54409, Sept. 10, 2015]

**§200.321 Contracting with small and minority businesses, women's business enterprises, and labor surplus area firms.**

(a) The non-Federal entity must take all necessary affirmative steps to assure that minority businesses, women's business enterprises, and labor surplus area firms are used when possible.

(b) Affirmative steps must include:

(1) Placing qualified small and minority businesses and women's business enterprises on solicitation lists;

(2) Assuring that small and minority businesses, and women's business enterprises are solicited whenever they are potential sources;

(3) Dividing total requirements, when economically feasible, into smaller tasks or quantities to permit maximum participation by small and minority businesses, and women's business enterprises;

(4) Establishing delivery schedules, where the requirement permits, which encourage participation by small and minority businesses, and women's business enterprises;

(5) Using the services and assistance, as appropriate, of such organizations as the Small Business Administration and the Minority Business Development Agency of the Department of Commerce; and

(6) Requiring the prime contractor, if subcontracts are to be let, to take the affirmative steps listed in paragraphs (1) through (5) of this section.

**§200.322 Procurement of recovered materials.**

A non-Federal entity that is a state agency or agency of a political subdivision of a state and its contractors must comply with section 6002 of the Solid Waste Disposal Act, as amended by the Resource Conservation and Recovery Act. The requirements of Section 6002 include procuring only items designated in guidelines of the Environmental Protection Agency (EPA) at 40 CFR part 247 that contain the highest percentage of recovered materials practicable, consistent with maintaining a satisfactory level of competition, where the purchase price of the item exceeds \$10,000 or the value of the quantity acquired during the preceding fiscal year exceeded \$10,000; procuring solid waste management services in a manner that maximizes energy and resource recovery; and establishing an affirmative procurement program for procurement of recovered materials identified in the EPA guidelines.

[78 FR 78608, Dec. 26, 2013, as amended at 79 FR 75885, Dec. 19, 2014]



**§200.323 Contract cost and price.**

(a) The non-Federal entity must perform a cost or price analysis in connection with every procurement action in excess of the Simplified Acquisition Threshold including contract modifications. The method and degree of analysis is dependent on the facts surrounding the particular procurement situation, but as a starting point, the non-Federal entity must make independent estimates before receiving bids or proposals.

(b) The non-Federal entity must negotiate profit as a separate element of the price for each contract in which there is no price competition and in all cases where cost analysis is performed. To establish a fair and reasonable profit, consideration must be given to the complexity of the work to be performed, the risk borne by the contractor, the contractor's investment, the amount of subcontracting, the quality of its record of past performance, and industry profit rates in the surrounding geographical area for similar work.

(c) Costs or prices based on estimated costs for contracts under the Federal award are allowable only to the extent that costs incurred or cost estimates included in negotiated prices would be allowable for the non-Federal entity under Subpart E—Cost Principles of this part. The non-Federal entity may reference its own cost principles that comply with the Federal cost principles.

(d) The cost plus a percentage of cost and percentage of construction cost methods of contracting must not be used.

**§200.324 Federal awarding agency or pass-through entity review.**

(a) The non-Federal entity must make available, upon request of the Federal awarding agency or pass-through entity, technical specifications on proposed procurements where the Federal awarding agency or pass-through entity believes such review is needed to ensure that the item or service specified is the one being proposed for acquisition. This review generally will take place prior to the time the specification is incorporated into a solicitation document. However, if the non-Federal entity desires to have the review accomplished after a solicitation has been developed, the Federal awarding agency or pass-through entity may still review the specifications, with such review usually limited to the technical aspects of the proposed purchase.

(b) The non-Federal entity must make available upon request, for the Federal awarding agency or pass-through entity pre-procurement review, procurement documents, such as requests for proposals or invitations for bids, or independent cost estimates, when:

(1) The non-Federal entity's procurement procedures or operation fails to comply with the procurement standards in this part;

(2) The procurement is expected to exceed the Simplified Acquisition Threshold and is to be awarded without competition or only one bid or offer is received in response to a solicitation;

(3) The procurement, which is expected to exceed the Simplified Acquisition Threshold, specifies a "brand name" product;

(4) The proposed contract is more than the Simplified Acquisition Threshold and is to be awarded to

other than the apparent low bidder under a sealed bid procurement; or

(5) A proposed contract modification changes the scope of a contract or increases the contract amount by more than the Simplified Acquisition Threshold.

(c) The non-Federal entity is exempt from the pre-procurement review in paragraph (b) of this section if the Federal awarding agency or pass-through entity determines that its procurement systems comply with the standards of this part.

(1) The non-Federal entity may request that its procurement system be reviewed by the Federal awarding agency or pass-through entity to determine whether its system meets these standards in order for its system to be certified. Generally, these reviews must occur where there is continuous high-dollar funding, and third party contracts are awarded on a regular basis;

(2) The non-Federal entity may self-certify its procurement system. Such self-certification must not limit the Federal awarding agency's right to survey the system. Under a self-certification procedure, the Federal awarding agency may rely on written assurances from the non-Federal entity that it is complying with these standards. The non-Federal entity must cite specific policies, procedures, regulations, or standards as being in compliance with these requirements and have its system available for review.

#### **§200.325 Bonding requirements.**

For construction or facility improvement contracts or subcontracts exceeding the Simplified Acquisition Threshold, the Federal awarding agency or pass-through entity may accept the bonding policy and requirements of the non-Federal entity provided that the Federal awarding agency or pass-through entity has made a determination that the Federal interest is adequately protected. If such a determination has not been made, the minimum requirements must be as follows:

(a) A bid guarantee from each bidder equivalent to five percent of the bid price. The “bid guarantee” must consist of a firm commitment such as a bid bond, certified check, or other negotiable instrument accompanying a bid as assurance that the bidder will, upon acceptance of the bid, execute such contractual documents as may be required within the time specified.

(b) A performance bond on the part of the contractor for 100 percent of the contract price. A “performance bond” is one executed in connection with a contract to secure fulfillment of all the contractor's obligations under such contract.

(c) A payment bond on the part of the contractor for 100 percent of the contract price. A “payment bond” is one executed in connection with a contract to assure payment as required by law of all persons supplying labor and material in the execution of the work provided for in the contract.

#### **§200.326 Contract provisions.**

The non-Federal entity's contracts must contain the applicable provisions described in Appendix II to Part 200—Contract Provisions for non-Federal Entity Contracts Under Federal Awards. When procuring property and services under a Federal award, a state must follow the same policies and procedures it uses for procurements from its non-Federal funds. The state will comply with §200.322

## Attachment I

Procurement of recovered materials and ensure that every purchase order or other contract includes any clauses required by section §200.326 Contract provisions. All other non-Federal entities, including sub recipients of a state, will follow §§200.318 General procurement standards through 200.326 Contract provisions.

Note: The vendor must provide their pricing through the designated lines items listed on the BidSync website.

To be considered as the Prime Contractor, bidders must bid on all of the categories of the Debris Management Proposal Form, and must provide pricing for each item within all categories of the Debris Management Proposal Form. Failure to do so will render the bid as incomplete and the bidder's submittal will not be considered for the Prime Contractor position.

The City will also contract with the remaining qualified Contractors to form a pool of vendors in order to insure adequate resources at the time of an event. These Contractors may be called upon in order of ranking to replace the Prime Contractor as a whole, or to supplement the Prime Contractor as needed. Bidders are encouraged, but not required, to submit pricing for every item in the Debris Management Proposal Form to be considered for this supplemental role.

The contractor shall supply an Operations Manager with a cell phone and 1/2 ton pickup or SUV at no additional cost. The Operations Manager must remain within the City of Pembroke Pines and on call during all hours of operation.

AD-21-02 "Disaster Debris Management Services"				VENDOR NAME:		
Bid #	Description	Qty	Unit	Price	Total	Notes
<b>Schedule A - Crew including Equipment and Labor</b>						
1.01	<b>Push Crew Class A</b> - Cat 930 or equal wheel loader with root rake or grapple and operator with cell phone. ¼ or 1 ton truck with chainsaw operator and one laborer with related supplies and equipment.	223	hour		\$ -	
1.02	<b>Push Crew Class B</b> - Cat 289 or equal compact track loader/grapple and operator with cell phone. ¼ or 1 ton truck with chainsaw operator and one laborer with related supplies and equipment.	223	hour		\$ -	
1.03	<b>Cut Crew Class A</b> - ¼ or 1 ton truck with chainsaw operator, one laborer, cell phone, and related supplies and equipment.	223	hour		\$ -	
1.04	<b>Cut Crew Class B</b> - ¼ or 1 ton truck with climber/chainsaw operator, one laborer, cell phone, and related supplies and equipment.	223	hour		\$ -	
1.05	<b>Push Loader Crew Class A</b> - Cat 930 or equal wheel loader with root rake or grapple and operator with cell phone.	223	hour		\$ -	
1.06	<b>Push Loader Crew Class B</b> - Cat 289 or equal compact track loader with root rake or grapple and operator with cell phone.	223	hour		\$ -	
					\$ -	

<b>Schedule B - Collection of Debris &amp; Hauling to TDMS or Final Destination</b>						
2.01	<b>Vegetative Debris Removal - Hauling 25 miles away (50 miles round trip)</b> Work consists of the collection and transportation of eligible vegetative debris on the ROW or other public property to a City approved TDMS or FDS.	230000	cubic yard		\$ -	
2.02	<b>C&amp;D &amp; Mixed Debris Removal - Hauling 25 miles away (50 miles round trip)</b> Work consists of the collection and transportation of eligible C&D and mixed debris on the ROW or other public property to a City approved TDMS or FDS.	230000	cubic yard		\$ -	
2.03	<b>Canals / Waterways Debris Removal - Hauling 25 miles away (50 miles round trip)</b> Work consists of the collection and transportation of eligible debris from public canals and waterways to a City approved TDMS or FDS.	230000	cubic yard		\$ -	
2.04	<b>Curbside Separation of Mixed Debris</b> Work consists of separating of all mixed debris on the ROW or other public property in order for it to be transported to a City approved TDMS or City approved final disposal site.	230000	cubic yard		\$ -	
					\$ -	

<b>Schedule C - TDMS Management and Operation, Debris Reduction, and Haul-out to FDS</b>						
3.01	<b>TDMS Management and Operation</b> Work as described in Section 1.3.18.5. Per cubic yard of debris hauled into each TDMS.	130000	cubic yard		\$ -	
3.02	<b>Vegetative Debris Reduction at TDMS</b> Work consists of reduction of eligible vegetative disaster related debris through grinding as described in Section 1.3.18.6.	95000	cubic yard		\$ -	



3.03	<b>C&amp;D Debris Reduction at TDMS</b> Work consists of reduction of eligible C&D disaster related debris through compaction as described in Section 1.3.18.6.	35000	cubic yard		\$ -	
3.04	<b>Separation of Mixed Debris at TDMS</b> Work consists of separating all mixed debris at TDMS site in order for it to be reduced and transported to a City approved final destination site.	1	cubic yard		\$ -	
3.05	<b>Haul-out of Reduced Vegetative Debris to a City Approved Final Disposal Site - Hauling 50 miles away (100 miles round trip)</b> Work consists of loading and transporting of eligible reduced vegetative disaster related debris from a City approved TDMS to a City designated final disposal site.	31500	cubic yard		\$ -	
3.06	<b>Haul-out of C&amp;D Debris to a City Approved Final Disposal Site - Hauling 50 miles away (100 miles round trip)</b> Work consists of loading and transporting of eligible reduced C&D disaster related debris at a City approved TDMS to a City designated final disposal site.	2000	cubic yard		\$ -	
					\$ -	

**Schedule D - Additional Hauling Mileage**

4.01	<b>Additional Hauling Mileage - Collection of Debris and Hauling to TDMS or FDS</b> Cost for each additional mile for hauling of eligible debris picked up from the ROW, canal or waterway, or other public property to a TDMS or FDS in excess of 50 miles round trip.	1	mile		\$ -	
4.02	<b>Additional Hauling Mileage - Haul-out of Debris from TDMS to a FDS</b> Cost for each additional mile for hauling of reduced eligible reduced debris from a TDMS to an FDS in excess of 100 mile round trip.	1	mile		\$ -	
					\$ -	

**Schedule E - White Goods, Dead Animal, Hazardous Trees, Limbs, & Stumps**

5.01	<b>TDMS Remediation</b> Per acre cost to remediate the physical features of each TDMS to its pre-use or better than condition within 30 calendar days of receiving the last load of disaster-related debris.	1	acre		\$ -	
5.02	<b>Bagged Ice</b> Per pound cost, delivered on pallets in 40' semi-trailer load quantities	1	pound		\$ -	
5.03	<b>Bottled Water</b> Per case cost, 16 ounce bottles in cases of 24 bottles each, delivered on pallets in 40' semi-trailer load quantities	1	case		\$ -	
5.04	<b>ROW White Goods Debris Removal - AC Units Refrigerators and freezers</b> Work consists of the removal of eligible White Goods from the ROW to a City approved facility for recycling. Contractor shall be responsible for recovering/disposing refrigerants as required by law as well as unit decontamination in a contained area.	1	each		\$ -	
5.05	<b>ROW White Goods Debris Removal - Washers dryers stoves ovens &amp; water heaters</b> Work consists of the removal of eligible White Goods from the ROW to a City approved facility for recycling. Contractor shall be responsible for recovering/disposing refrigerants as required by law as well as unit decontamination in a contained area.	1	each		\$ -	
5.06	<b>Dead Animal Removal</b> Work consists of the removal of dead animal carcasses from the ROW to a City approved FDS.	1	each		\$ -	

5.07	<b>Removal of Hazardous Limbs</b> Work consists of removing all damaged limbs from a tree that contains one or more eligible hazardous limbs. Limbs must be cut into sizes that are manageable for collection and placed in a single pile in the safest possible location on the City ROW or public property for collection.	6000	tree		\$ -	
5.08	<b>Removal of Hazardous Trees - 6 inch to 12 inch diameter</b> Work consists of removing eligible hazardous trees from the ROW or other public property. Trees must be cut into sizes that are manageable for collection and placed in the safest possible location on the City ROW or public property for collection.	196	tree		\$ -	
5.09	<b>Removal of Hazardous Trees - 12.01 inch to 24 inch diameter</b> Work consists of removing eligible hazardous trees from the ROW or other public property. Trees must be cut into sizes that are manageable for collection and placed in the safest possible location on the City ROW or public property for collection.	1	tree		\$ -	
5.10	<b>Removal of Hazardous Trees - 24.01 inch to 36 inch diameter</b> Work consists of removing eligible hazardous trees from the ROW or other public property. Trees must be cut into sizes that are manageable for collection and placed in the safest possible location on the City ROW or public property for collection.	31	tree		\$ -	
5.11	<b>Removal of Hazardous Trees - 36.01 inch to 48 inch diameter</b> Work consists of removing eligible hazardous trees from the ROW or other public property. Trees must be cut into sizes that are manageable for collection and placed in the safest possible location on the City ROW or public property for collection.	1	tree		\$ -	
5.12	<b>Removal of Hazardous Trees - 48.01 inch and larger diameter</b> Work consists of removing eligible hazardous trees from the ROW or other public property. Trees must be cut into sizes that are manageable for collection and placed in the safest possible location on the City ROW or public property for collection.	1	tree		\$ -	
5.13	<b>Removal of Hazardous Stumps - 24 inch to 36 inch diameter</b> Work consists of removing eligible hazardous stumps from the ROW or public property and transporting resulting debris to a City approved TDMS or final disposal site. Rate includes removal and backfill of stump hole. Backfill must be within 24 hrs.	1	stump		\$ -	
5.14	<b>Removal of Hazardous Stumps - 36.01 inch to 48 inch diameter</b> Work consists of removing eligible hazardous stumps from the ROW or public property and transporting resulting debris to a City approved TDMS or final disposal site. Rate includes removal and backfill of stump hole. Backfill must be within 24 hrs.	11	stump		\$ -	
5.15	<b>Removal of Hazardous Stumps - 48.01 inch to 60 inch diameter</b> Work consists of removing eligible hazardous stumps from the ROW or public property and transporting resulting debris to a City approved TDMS or final disposal site. Rate includes removal and backfill of stump hole. Backfill must be within 24 hrs.	1	stump		\$ -	

5.16	<b>Removal of Hazardous Stumps - 60.01 inch diameter and above</b> Work consists of removing eligible hazardous stumps from the ROW or public property and transporting resulting debris to a City approved TDMS or final disposal site. Rate includes removal and backfill of stump hole. Backfill must be within 24 hrs.	1	stump		\$ -	
					\$ -	

**Schedule F - Other Trees, Limbs, & Stumps**

6.01	<b>Removal of Hazardous Limbs (Non-Eligible) - Hauling 25 miles away (50 miles round trip)</b> Work consists of removing all damaged limbs from a tree that does not contain any eligible hazardous limbs. All debris must be removed immediately and disposed of by Contractor at a City approved disposal site. Contractor is not permitted to use the TDMS.	1	tree		\$ -	
6.02	<b>Removal of Hazardous Trees (Non-Eligible) - Under 6" in Diameter - Hauling 25 miles away (50 miles round trip)</b> Work consists of removing hazardous trees under 6" in diameter, including the stumps. All debris must be removed immediately and disposed of by Contractor at a City approved disposal site. Contractor is not permitted to use the TDMS.	1	tree		\$ -	
6.03	<b>Removal of Hazardous Stumps (Non-Eligible) - Under 24" - Hauling 25 miles away (50 miles round trip)</b> Work consists of removal and disposal of stump and backfill of stump hole. Backfill must be within 24 hrs. All debris must be removed immediately and disposed of by Contractor at a City approved disposal site. Contractor is not permitted to use the TDMS.	1	stump		\$ -	
6.04	<b>Stump Grinding of Flush Cuts (Non-Eligible) - Under 24" diameter</b> Work consists of grinding flush cut stumps in the City ROW or other public property to 12" below grade to include trade standard site cleanup.	1	stump		\$ -	
6.05	<b>Stump Grinding of Flush Cuts (Non-Eligible) - 24 inch to 36 inch diameter</b> Work consists of grinding flush cut stumps in the City ROW or other public property to 12" below grade to include trade standard site cleanup.	1	stump		\$ -	
6.06	<b>Stump Grinding of Flush Cuts (Non-Eligible) - 36.01 inch to 48 inch diameter</b> Work consists of grinding flush cut stumps in the City ROW or other public property to 12" below grade to include trade standard site cleanup.	1	stump		\$ -	
6.07	<b>Stump Grinding of Flush Cuts (Non-Eligible) - 48.01 inch to 60 inch diameter</b> Work consists of grinding flush cut stumps in the City ROW or other public property to 12" below grade to include trade standard site cleanup.	1	stump		\$ -	
6.08	<b>Stump Grinding of Flush Cuts (Non-Eligible) - 60.01 inch diameter and above</b> Work consists of grinding flush cut stumps in the City ROW or other public property to 12" below grade to include trade standard site cleanup.	1	stump		\$ -	
					\$ -	
<b>TOTAL:</b>					\$ -	





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CITY COMMISSION**

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April 21, 2021

RFP # AD-21-02

**Addendum # 1  
City of Pembroke Pines  
RFP # AD-21-02  
Disaster Debris Management Services**

On April 21, 2021, the City Commission made a motion to increase the Payment and Performance Bond requirement from \$500,000 to \$1,000,000. As a result, all references to the \$500,000 Payment and Performance Bond shall be changed to \$1,000,000, including but not limited to the red-line change to Section 1.3.30 as shown below:

**1.3.30 PAYMENT AND PERFORMANCE BOND**

The Primary Contractor must have a \$10,000,000 or higher bond capacity. Contractor(s) in the pool of qualified contractors may have a lesser bonding capacity. Proof of bonding capability must be provided with the bid. The Primary Contractor shall provide the City with a ~~\$500,000~~ \$1,000,000 Payment and Performance Bond no later than May 15<sup>th</sup> of each year. The bond shall remain in effect through December 15<sup>th</sup> of that same year, or event debris removal and disposal operations have reached total completion (whichever comes last). If the contract is enacted due to a hurricane or other debris generating event during this time, the entire cost of the bond shall be borne by the Contractor(s). If the contract is not enacted for a hurricane or other debris generating event during this time, the City shall reimburse the contractor(s) for the actual cost of the bond (without markup). At the City's discretion, contractor(s) in the pool of qualified contractors may also be required to furnish their Payment and Performance Bond by May 15<sup>th</sup> as well.

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**Bid #AD-21-02 - Disaster Debris Management Services**

<b>Time Left</b>	1 day, 3 hrs	<b>Notifications</b>	<a href="#">Report</a>
<b>Bid Started</b>	Mar 18, 2021 10:33:37 PM EDT	<b># of suppliers that viewed</b>	84  ( <a href="#">View</a> )
<b>Bid Ends</b>	May 4, 2021 2:00:00 PM EDT	<b>Q &amp; A</b>	<a href="#">Questions &amp; Answers</a>
<b>Agency Information</b>	City of Pembroke Pines, FL ( <a href="#">view agency's bids</a> )		Q&A Deadline: Apr 5, 2021 8:30:00 PM EDT
<b>Bid Classifications</b>	<a href="#">Classification Codes</a>		
<b>Bid Regions</b>	<a href="#">Regions</a>		
<b>Bid Contact</b>	<a href="#">see contact information</a>		
<b>Pre-Bid Conference(s)</b>	Apr 1, 2021 10:00:00 AM EDT		

Attendance is optional

Location: There will be a non-mandatory scheduled pre-bid meeting on April 1, 2021 at 10:00 a.m. Meeting location will be at the Public Services Building at 8300 S. Palm Drive, Pembroke Pines, FL 33025.

At the time of writing this notice, the City will not be opening up the physical location for public access as City offices are closed to the public, due to the COVID-19 Coronavirus Pandemic.

As a result, meetings may be a combination of in-person and virtual, all as provided by law. In any event, the public is encouraged to attend the meeting virtually in lieu of attending the meeting in person.

While considering public health concerns, in the abundance of caution, the City is requesting that interested parties utilize live streaming as a safe way for vendors and the public to participate in lieu of attending the meeting in person.

The public is invited to attend the meeting virtually via the Cisco Webex Meetings platform.

WebEx Meeting Link: <https://ppines.webex.com/meet/purchasing>

Cisco Webex Meeting Number: 717 019 586

Join by Phone Number: +1-408-418-9388

The public may download the Cisco Webex Meetings app from <https://www.webex.com/downloads.html/>.

If any member of the public requires additional information about this meeting or has any questions about how to access the meeting, please contact:

Danny Bedit, Procurement Department  
 City of Pembroke Pines  
 8300 South Palm Drive,  
 Pembroke Pines, FL 33025  
 954-518-9022  
[purchasing@ppines.com](mailto:purchasing@ppines.com)

[Transcript](#) [Attendance](#)

**Revise Bid** Click here to add an [addendum](#) to your bid information.

**Copy Bid** Click here to [copy](#) the bid and relist it as a new bid

**View Rules** Click here to [change](#) the rules for this bid.

**Advertisement Notification** [Send an Advertisement Email](#)

**Bid Packet** [Packet for Bid AD-21-02](#) ([download](#))

**Approval**

**View Approval Flow** [View Approval Flow](#)

**Approval Status** Approved

**Bid Comments**

Contract Duration	5 years
Contract Renewal	Not Applicable
Prices Good for	90 days
Budgeted Amount	\$0.00
Standard Disclaimer	Bids/proposals must be submitted electronically

Please note vendors should be registered on BidSync under the name of the organization that they are operating as and it should match the organization name on the documents that they are submitting and utilizing when responding to the solicitation.

The vendor must provide the necessary information on the BidSync website and upload all of the requested documents listed in the PROPOSAL REQUIREMENTS section of this solicitation. Unless otherwise specified, the City requests for vendors to upload their documents as one (1) PDF document in the order that is outline in the bid package.

The City recommends for proposers to submit their proposals as soon as they are ready to do so. Please allow ample time to submit your proposals on the BidSync website. Proposals may be modified or withdrawn prior to the deadline for submitting Proposals. BidSync Support is happy to help you with submitting your proposal and to ensure that you are submitting your proposals correctly, but we ask that you contact their support line at 1-800-990-9339 with ample time before the bid closing date and time.

PLEASE DO NOT SUBMIT ANY PROPOSALS VIA MAIL, E-MAIL OR FAX.

However, please note that any required Bid Bond or Cashier's Check should be in a sealed envelope, plainly marked "BID SECURITY" (with the Solicitation Number and Title) and sent to the City of Pembroke Pines, City Clerk's Office, 4th Floor, 601 City Center Way, Pembroke Pines, FL 33025.

Bid Comments	<p>The City of Pembroke Pines is seeking proposals from qualified firms, hereinafter referred to as the Contractor(s) or Primary Contractor, to provide services to remove, process, and lawfully dispose of disaster generated debris on public property and public rights-of-way in the City of Pembroke Pines, Florida in response to an emergency event such as, but not limited to, hurricanes or other natural or manmade disasters. The City is seeking proposals from highly qualified Contractors with experience in the specialized management of disaster response labor for the removal of debris along with the preparation, response, recovery, and mitigation phases of any emergency or disaster. Contractor(s) must have the capability and ability to rapidly respond to wide scale debris volumes typically produced in hurricanes, tornadoes, and other disaster types as well as small scale debris volumes.</p> <p>It is the intent of the City to award the top ranked contractor, per the evaluation committee's ranking, as the Prime Contractor for Disaster and Debris Management Services for the City of Pembroke Pines. To be considered as the Prime Contractor, bidders must bid on all of the categories of the Debris Management Proposal Form, and must provide pricing for each item within all categories of the Debris Management Proposal Form. Failure to do so will render the bid as incomplete and the bidder's submittal will not be considered for the Prime Contractor position.</p> <p>The City will also contract with the remaining qualified Contractor(s) to form a pool of contractors in order to insure adequate resources at the time of an event. These Contractors may be called upon in order of ranking to replace the Prime Contractor as a whole, or to supplement the Prime Contractor as needed. Bidders are encouraged, but not required, to submit pricing for every item in the Debris Management Proposal Form to be considered for this supplemental role.</p> <p>NOTE: This solicitation is not a request for Emergency Debris Monitoring Services. The City currently maintains contract(s) with Consultant(s) to provide that service and reviews those services through a separate procurement process. This RFP is specifically for Emergency Debris Removal Services. Contractors shall not include proposals that include Debris Monitoring Services. One or more Contractor(s) may be selected to provide differing elements or levels of scope of work in accordance with the capabilities and extent of involvement each respondent proposes. Contracts issued resulting from this RFP shall only be activated in the event of a declared emergency. There is no guarantee any contract resulting from the RFP will be activated or any work will be performed.</p>
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Documents

Select All | Select None | Download Selected

- ☐ 1.  [AD-21-02 Disaster Debris Management.pdf](#) [\[download\]](#) 
- ☐ 3.  [Attachment B - Non-Collusive Affidavit](#) [\[download\]](#) 
- ☐ 5.  [Attachment D - Sample Insurance Certificate.pdf](#) [\[download\]](#) 
- ☐ 7.  [Attachment F - References Form](#) [\[download\]](#) 
- ☐ 9.  [Attachment H - Financial Work Sheet.pdf](#) [\[download\]](#) 
- ☐ 11. [Attachment J - Debris Management Proposal Form.xlsx](#) [\[download\]](#) 
- ☐ 2.  [Attachment A - Contact Information Form.docx](#) [\[download\]](#) 
- ☐ 4.  [Attachment C - Proposers Background Information.docx](#) [\[download\]](#) 
- ☐ 6.  [Attachment E - Specimen Contract - Disaster Debris Management Services.pdf](#) [\[download\]](#) 
- ☐ 8.  [Attachment G - Temporary Debris Management Sites TDMS and Work Zones.pdf](#) [\[download\]](#) 
- ☐ 10.  [Attachment I - 2 CFR 200 - Uniform Administrative Requirements for Federal Awards.pdf](#) [\[download\]](#) 
- ☐ 12.  [Addendum 1.pdf](#) [\[download\]](#) 

 = Included in Bid Packet     = Excluded from Bid Packet

Items

 Schedule A - Crew including Equipment and Labor	<a href="#">[Description]</a>
 Schedule B - Collection of Debris & Hauling to TDMS or Final Destination	<a href="#">[Description]</a>
 Schedule C - TDMS Management and Operation, Debris Reduction, and Haul-out to FDS	<a href="#">[Description]</a>

<a href="#">⊞ Schedule D - Additional Hauling Mileage</a>	<a href="#">[Description]</a>
<a href="#">⊞ Schedule E - White Goods, Dead Animal, Hazardous Trees, Limbs, &amp; Stumps</a>	<a href="#">[Description]</a>
<a href="#">⊞ Schedule F - Other Trees, Limbs, &amp; Stumps</a>	<a href="#">[Description]</a>

Addendum #1 - Made On Apr 21, 2021 10:21:27 PM EDT			
New Documents	Addendum 1.pdf		
Previous End Date	Apr 27, 2021 2:00:00 PM EDT	New End Date	May 4, 2021 2:00:00 PM EDT

Change Made On Apr 8, 2021 2:42:43 PM EDT			
Previous End Date	Apr 20, 2021 2:00:00 PM EDT	New End Date	Apr 27, 2021 2:00:00 PM EDT

Contractor Advertisements	<a href="#">View All Ads</a>
There are no advertisements on this solicitation.	

Questions? Contact a Periscope Source representative: 800-990-9339 or email: [source-support@periscopeholdings.com](mailto:source-support@periscopeholdings.com)







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or call 800-990-9339

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## Question and Answers for Bid #AD-21-02 - Disaster Debris Management Services

[Create New Question](#)

Question Deadline: Apr 5, 2021 8:30:00 PM EDT

### Overall Bid Questions

There are no questions associated with this bid.

Questions? Contact a Periscope Source representative: 800-990-9339 or email: [source-support@periscopeholdings.com](mailto:source-support@periscopeholdings.com)

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**CrowderGulf, LLC**

Bid Contact **Melinda Edwards**  
**medwards@crowdergulf.com**  
**Ph 800-992-6207**  
**Fax 251-459-7433**

Address **5629 Commerce Blvd E**  
**Mobile, AL 36619**

Item #	Line Item	Notes	Unit Price	Qty/Unit	Attch. Docs
AD-21-02--01-01	Schedule A - Crew including Equipment and Labor: Push Crew Class A	<b>Supplier Product Code:</b>	<b>First Offer - \$280.00</b>	223 / hour	<b>\$62,440.00</b> Y Y
AD-21-02--01-02	Schedule A - Crew including Equipment and Labor: Push Crew Class B	<b>Supplier Product Code:</b>	<b>First Offer - \$240.00</b>	223 / hour	<b>\$53,520.00</b> Y Y
AD-21-02--01-03	Schedule A - Crew including Equipment and Labor: Cut Crew Class A	<b>Supplier Product Code:</b>	<b>First Offer - \$115.00</b>	223 / hour	<b>\$25,645.00</b> Y Y
AD-21-02--01-04	Schedule A - Crew including Equipment and Labor: Cut Crew Class B	<b>Supplier Product Code:</b>	<b>First Offer - \$180.00</b>	223 / hour	<b>\$40,140.00</b> Y
AD-21-02--01-05	Schedule A - Crew including Equipment and Labor: Push Loader Crew Class A	<b>Supplier Product Code:</b>	<b>First Offer - \$155.00</b>	223 / hour	<b>\$34,565.00</b> Y
AD-21-02--01-06	Schedule A - Crew including Equipment and Labor: Push Loader Crew Class B	<b>Supplier Product Code:</b>	<b>First Offer - \$120.00</b>	223 / hour	<b>\$26,760.00</b> Y
Lot Total					<b>\$243,070.00</b>

Item #	Line Item	Notes	Unit Price	Qty/Unit	Attch. Docs
AD-21-02--02-01	Schedule B - Collection of Debris & Hauling to TDMS or Final Destination: Vegetative Debris Removal - Hauling 25 miles away (50 miles round trip)	<b>Supplier Product Code:</b>	<b>First Offer - \$10.40</b>	230000 / cubic yard	<b>\$2,392,000.00</b> Y
AD-21-02--02-02	Schedule B - Collection of Debris & Hauling to TDMS or Final Destination: C&D & Mixed Debris Removal -	<b>Supplier Product Code:</b>	<b>First Offer - \$11.60</b>	230000 / cubic yard	<b>\$2,668,000.00</b> Y

Hauling 25 miles away (50 miles round trip)

AD-21-02--02-03	Schedule B - Collection of Debris & Hauling to TDMS or Final Destination: Canals / Waterways Debris Removal - Hauling 25 miles away (50 miles round trip)	<b>Supplier Product Code:</b>	<b>First Offer - \$28.00</b>	230000 / cubic yard	<b>\$6,440,000.00</b>	<b>Y</b>
AD-21-02--02-04	Schedule B - Collection of Debris & Hauling to TDMS or Final Destination: Curbside Separation of Mixed Debris	<b>Supplier Product Code:</b>	<b>First Offer - \$1.00</b>	230000 / cubic yard	<b>\$230,000.00</b>	<b>Y</b>
Lot Total					<b>\$11,730,000.00</b>	
Item #	Line Item	Notes	Unit Price	Qty/Unit	Attch.	Docs
AD-21-02--03-01	Schedule C - TDMS Management and Operation, Debris Reduction, and Haul-out to FDS: TDMS Management and Operation	<b>Supplier Product Code:</b>	<b>First Offer - \$1.80</b>	130000 / cubic yard	<b>\$234,000.00</b>	<b>Y</b>
AD-21-02--03-02	Schedule C - TDMS Management and Operation, Debris Reduction, and Haul-out to FDS: Vegetative Debris Reduction at TDMS	<b>Supplier Product Code:</b>	<b>First Offer - \$3.60</b>	95000 / cubic yard	<b>\$342,000.00</b>	<b>Y</b>
AD-21-02--03-03	Schedule C - TDMS Management and Operation, Debris Reduction, and Haul-out to FDS: C&D Debris Reduction at TDMS	<b>Supplier Product Code:</b>	<b>First Offer - \$3.60</b>	35000 / cubic yard	<b>\$126,000.00</b>	<b>Y</b>
AD-21-02--03-04	Schedule C - TDMS Management and Operation, Debris Reduction, and Haul-out to FDS: Separation of Mixed Debris at TDMS	<b>Supplier Product Code:</b>	<b>First Offer - \$1.25</b>	1 / cubic yard	<b>\$1.25</b>	<b>Y</b>
AD-21-02--03-05	Schedule C - TDMS Management and Operation, Debris Reduction, and Haul-out to FDS: Haul-out of Reduced Vegetative Debris to a City Approved Final Disposal Site	<b>Supplier Product Code:</b>	<b>First Offer - \$5.25</b>	31500 / cubic yard	<b>\$165,375.00</b>	<b>Y</b>
AD-21-02--03-06	Schedule C - TDMS	<b>Supplier Product Code:</b>	<b>First Offer - \$8.00</b>	2000 / cubic yard	<b>\$16,000.00</b>	<b>Y</b>



Management and Operation, **Product**  
 Debris Reduction, and Haul-out **Code:**  
 to FDS: Haul-out of C&D Debris  
 to a City Approved Final  
 Disposal Site - Hauling 50 miles

Lot Total **\$883,376.25**

Item #	Line Item	Notes	Unit Price	Qty/Unit	Attch. Docs
AD-21-02--04-01	Schedule D - Additional Hauling Mileage: Additional Hauling Mileage - Collection of Debris and Hauling to TDMS or FDS	Supplier Product Code:  Supplier Notes: Per CY Per Mile	First Offer - \$0.25	1 / mile	\$0.25 Y

AD-21-02--04-02	Schedule D - Additional Hauling Mileage: Additional Hauling Mileage - Haul-out of Debris from TDMS to a FDS	Supplier Product Code:  Supplier Notes: Per CY Per Mile	First Offer - \$0.20	1 / mile	\$0.20 Y
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Lot Total **\$0.45**

Item #	Line Item	Notes	Unit Price	Qty/Unit	Attch. Docs
AD-21-02--05-01	Schedule E - White Goods, Dead Animal, Hazardous Trees, Limbs, & Stumps: TDMS Remediation	Supplier Product Code:	First Offer - \$3,000.00	1 / acre	\$3,000.00 Y
AD-21-02--05-02	Schedule E - White Goods, Dead Animal, Hazardous Trees, Limbs, & Stumps: Bagged Ice	Supplier Product Code:	First Offer - \$0.30	1 / pound	\$0.30 Y
AD-21-02--05-03	Schedule E - White Goods, Dead Animal, Hazardous Trees, Limbs, & Stumps: Bottled Water	Supplier Product Code:	First Offer - \$2.70	1 / case	\$2.70 Y
AD-21-02--05-04	Schedule E - White Goods, Dead Animal, Hazardous Trees, Limbs, & Stumps: ROW White Goods Debris Removal - AC Units Refrigerators and freezers	Supplier Product Code:	First Offer - \$95.00	1 / each	\$95.00 Y
AD-21-02--05-05	Schedule E - White Goods, Dead Animal, Hazardous Trees, Limbs, &	Supplier Product	First Offer - \$50.00	1 / each	\$50.00 Y

	Stumps: ROW White Goods Debris Removal - Washers dryers stoves ovens & water heaters	<b>Code:</b>				
AD-21-02--05-06	Schedule E - White Goods, Dead Animal, Hazardous Trees, Limbs, & Stumps: Dead Animal Removal	<b>Supplier Product Code:</b>	<b>First Offer - \$50.00</b>	1 / each	<b>\$50.00</b>	<b>Y</b>
AD-21-02--05-07	Schedule E - White Goods, Dead Animal, Hazardous Trees, Limbs, & Stumps: Removal of Hazardous Limbs, per tree	<b>Supplier Product Code:</b>	<b>First Offer - \$80.00</b>	6000 / each	<b>\$480,000.00</b>	<b>Y</b>
AD-21-02--05-08	Schedule E - White Goods, Dead Animal, Hazardous Trees, Limbs, & Stumps: Removal of Hazardous Trees - 6 inch to 12 inch diameter, per tree	<b>Supplier Product Code:</b>	<b>First Offer - \$70.00</b>	196 / each	<b>\$13,720.00</b>	<b>Y</b>
AD-21-02--05-09	Schedule E - White Goods, Dead Animal, Hazardous Trees, Limbs, & Stumps: Removal of Hazardous Trees - 12.01 inch to 24 inch diameter, per tree	<b>Supplier Product Code:</b>	<b>First Offer - \$190.00</b>	1 / each	<b>\$190.00</b>	<b>Y</b>
AD-21-02--05-10	Schedule E - White Goods, Dead Animal, Hazardous Trees, Limbs, & Stumps: Removal of Hazardous Trees - 24.01 inch to 36 inch diameter, per tree	<b>Supplier Product Code:</b>	<b>First Offer - \$260.00</b>	31 / each	<b>\$8,060.00</b>	<b>Y</b>
AD-21-02--05-11	Schedule E - White Goods, Dead Animal, Hazardous Trees, Limbs, & Stumps: Removal of Hazardous Trees - 36.01 inch to 48 inch diameter, per tree	<b>Supplier Product Code:</b>	<b>First Offer - \$390.00</b>	1 / each	<b>\$390.00</b>	<b>Y</b>
AD-21-02--05-12	Schedule E - White Goods, Dead Animal, Hazardous Trees, Limbs, & Stumps: Removal of Hazardous Trees - 48.01 inch and larger diameter, per tree	<b>Supplier Product Code:</b>	<b>First Offer - \$445.00</b>	1 / each	<b>\$445.00</b>	<b>Y</b>
AD-21-02--05-13	Schedule E - White Goods, Dead Animal, Hazardous Trees, Limbs, & Stumps: Removal of Hazardous Stumps - 24 inch to 36 inch diameter, per stump	<b>Supplier Product Code:</b>	<b>First Offer - \$200.00</b>	1 / each	<b>\$200.00</b>	<b>Y</b>
AD-21-02--05-14	Schedule E - White Goods, Dead Animal, Hazardous Trees, Limbs, & Stumps: Removal of Hazardous	<b>Supplier Product Code:</b>	<b>First Offer - \$290.00</b>	11 / each	<b>\$3,190.00</b>	<b>Y</b>

Stumps - 36.01 inch to 48 inch  
diameter, per stump

AD-21-02--05-15	Schedule E - White Goods, Dead Animal, Hazardous Trees, Limbs, & Stumps: Removal of Hazardous Stumps - 48.01 inch to 60 inch diameter, per stump	<b>Supplier Product Code:</b>	<b>First Offer - \$395.00</b>	1 / each	<b>\$395.00</b>	<b>Y</b>
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AD-21-02--05-16	Schedule E - White Goods, Dead Animal, Hazardous Trees, Limbs, & Stumps: Removal of Hazardous Stumps - 60.01 inch diameter and above, per stump	<b>Supplier Product Code:</b>	<b>First Offer - \$495.00</b>	1 / each	<b>\$495.00</b>	<b>Y</b>
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Lot Total **\$510,283.00**

Item #	Line Item	Notes	Unit Price	Qty/Unit	Attch.	Docs
AD-21-02--06-01	Schedule F - Other Trees, Limbs, & Stumps: Removal of Hazardous Limbs (Non-Eligible) - Hauling 25 miles away, per tree	<b>Supplier Product Code:</b>	<b>First Offer - \$265.00</b>	1 / each	<b>\$265.00</b>	<b>Y</b>
AD-21-02--06-02	Schedule F - Other Trees, Limbs, & Stumps: Removal of Hazardous Trees (Non-Eligible) - Under 6" in Diameter, per tree	<b>Supplier Product Code:</b>	<b>First Offer - \$365.00</b>	1 / each	<b>\$365.00</b>	<b>Y</b>
AD-21-02--06-03	Schedule F - Other Trees, Limbs, & Stumps: Removal of Hazardous Stumps (Non-Eligible) - Under 24" - per stump	<b>Supplier Product Code:</b>	<b>First Offer - \$400.00</b>	1 / each	<b>\$400.00</b>	<b>Y</b>
AD-21-02--06-04	Schedule F - Other Trees, Limbs, & Stumps: Stump Grinding of Flush Cuts (Non-Eligible) - Under 24" diameter, per stump	<b>Supplier Product Code:</b>	<b>First Offer - \$300.00</b>	1 / each	<b>\$300.00</b>	<b>Y</b>
AD-21-02--06-05	Schedule F - Other Trees, Limbs, & Stumps: Stump Grinding of Flush Cuts (Non-Eligible) - 24 inch to 36 inch diameter, stump	<b>Supplier Product Code:</b>	<b>First Offer - \$400.00</b>	1 / each	<b>\$400.00</b>	<b>Y</b>
AD-21-02--06-06	Schedule F - Other Trees, Limbs, & Stumps: Stump Grinding of Flush Cuts (Non-Eligible) - 36.01 inch to 48 inch diameter	<b>Supplier Product Code:</b>	<b>First Offer - \$500.00</b>	1 / each	<b>\$500.00</b>	<b>Y</b>
AD-21-02--06-07	Schedule F - Other Trees, Limbs, & Stumps: Stump Grinding of Flush Cuts	<b>Supplier Product Code:</b>	<b>First Offer - \$650.00</b>	1 / each	<b>\$650.00</b>	<b>Y</b>



(Non-Eligible) - 48.01 inch to 60 inch  
diameter **Code:**

AD-21-02--06-08	Schedule F - Other Trees, Limbs, & Stumps: Stump Grinding of Flush Cuts (Non-Eligible) - 60.01 inch diameter and above	<b>Supplier Product Code:</b>	<b>First Offer - \$850.00</b>	1 / each	<b>\$850.00</b>	<b>Y</b>
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Lot Total **\$3,730.00**

Supplier Total **\$13,370,459.70**

**CrowderGulf, LLC**

Item: **Schedule A - Crew including Equipment and Labor:Push Crew Class A**

**Attachments**

1\_CROWDERGULF FINAL PROPOSAL\_PEMBROKE PINES, FL.pdf

## City of Pembroke Pines, FL

RFP # AD-21-02

Disaster and Debris Management Services

*Tuesday, May 4, 2021 @ 2:00 pm*



*Crowder Gulf is committed to protecting  
and preserving our environment.*

**Ashley Ramsay – Naile, President**  
5629 Commerce Blvd E  
Mobile, AL 36619  
800-992-6207 Phone  
251-459-7433 Fax  
[jramsay@crowdergulf.com](mailto:jramsay@crowdergulf.com)  
[www.crowdergulf.com](http://www.crowdergulf.com)



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▪ <i>Attachment C: Background Information</i>	
▪ <i>Attachment E: Contract – Reviewed</i>	
▪ <i>Attachment G: Site Maps &amp; Work Zones –Reviewed</i>	
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▪ <i>Certification Regarding Lobbying, Debarment, Suspension, Etc.</i>	
▪ <i>Exceptions – None &amp; Additional Information – Addendum Acknowledgement</i>	



Disaster Recovery and Debris Management

5629 Commerce Blvd. East  
Mobile, Alabama 36619

Office: (800) 992-6207  
Fax: (251) 459-7433

May 3, 2021

City of Pembroke Pines  
Attn: City Clerk  
City Hall Administration Building, 4<sup>th</sup> Floor Conference Room  
601 City Center Way  
Pembroke Pines, FL 33025

**Re: RFP # AD-21-02 Disaster Debris Management Services**

CrowderGulf is pleased to submit the enclosed proposal as a firm and irrevocable offer in response to the RFP referenced above. We want to express our desire to enter into agreement with Pembroke Pines for Disaster Debris and Management Services. We believe we are the best company to provide Pembroke Pines the requested services based on our personal experience, and our many years of experience and capabilities as synopsisized below and demonstrated in the attached proposal. **In addition, the CrowderGulf team has experience working within the City of Pembroke Pines after Hurricane Wilma and many surrounding communities after Hurricane Irma.**

CrowderGulf is a national full-service debris management firm with over fifty-one (51) years' experience in helping communities like Pembroke Pines recover from disasters. Having managed successful debris clean-up operations in fifteen (15) states, **including Florida**, we have developed one of the most capable recovery management teams in the Country. **During the 2020 Hurricane / Storm Season, the CrowderGulf Team responded to nine major disaster (7 tropical events and 2 tornados), having 28 contracts activated in six different states. One of the most notable accomplishments is the consistent daily production rates and that CrowderGulf removed over 22 million Cubic Yards of debris, to date.** Our team completed 91 activations during the 2017 Hurricane season and CrowderGulf received the **American Public Works Association – Florida Chapter 2018 Contractor of the Year Award** for our work within the City of Punta Gorda, Florida. Our disaster experience includes the completion of **over five hundred (500) disaster recovery projects** and success in removing, reducing and disposing of **over three hundred and seventy-five (375) million cubic yards of debris** and is testament to our ability to meet the scope of work established by the City.

CrowderGulf's management team includes previous FEMA Directors, Emergency Managers and qualified Debris Specialists with 40+ years of training and "boots on the ground" field experience. You will find our team fully knowledgeable in all aspects of debris clean-up from operational methodology to quality control and FEMA public assistance reimbursements. We recognize that an efficient, orderly and safe debris management operation can only be achieved by experienced on-site personnel. Our key management and field staff have obtained numerous FEMA and OSHA certifications in emergency management, safety and environmental compliance and remain with you from contract activation to closeout.

The knowledge and experience of the CrowderGulf management team, coupled with our personal inventory of heavy equipment and a large cadre of dedicated subcontractors, has meant that every project has been completed successfully and within contract timelines. **Our team is dedicated to following FEMA 325 guidelines and meeting 2 CFR requirements.** Our past experience enables us to assemble uniquely trained and experienced project teams and match specialized equipment and resources with project execution requirements. We believe training and pre-planning are keys to a successful debris removal operation. CrowderGulf provides **pre-planning and training** to our clients **free of charge** throughout the contract term.

CrowderGulf is committed to responding to any event in the City, regardless of size or type, with utmost promptness. **Don Madio, Florida Regional Manager**, is a seasoned member of the CrowderGulf team. He is a long time Florida resident and has first-hand experience working disaster declarations within the State of Florida. He recently managed multiple contracts after Hurricanes Michael and Irma devastated the State. In addition, Joe Hayes, Project Manager and Local Florida Representative has been assigned to meet the needs and requests of the City throughout the year. Both he and Don can provide valuable knowledge and experience with an inherent commitment and dedication to the City. Don Madio can be reached at 813-285-8749 or [dmadio@crowdergulf.com](mailto:dmadio@crowdergulf.com) and Joe Hayes can be reached at [jhayes@crowdergulf.com](mailto:jhayes@crowdergulf.com). Or, you may contact the CrowderGulf Disaster Assistance office at 1-800-992-6207.



Page 2

Financial strength is one of the most important aspects for the City to consider when selecting a debris contractor. Following a major disaster, the City's financial burdens could be substantial. It is important to have a financially strong disaster-experienced contractor, such as CrowderGulf, that will work to get the job completed, regardless of any delays in invoice payments. **During the 2018 hurricane season (Hurricane Michael), CrowderGulf was able to self-finance nearly 95% of over \$150,000,000 in payments to subcontractors with all subcontractors being paid on a weekly basis.**

CrowderGulf's financial stability is solid and reliable and over the years we have established an excellent line of credit with our financial institution. We have always paid our subcontractors and personnel weekly. This ensures that we are able to provide the very best subcontractors for the City and that we are able to secure additional qualified subcontractors to fulfill any concurrent contracts. CrowderGulf has always met all financial obligations without interruption.

<b>AGGREGATE BONDING CAPACITY</b>	<b>\$ 500,000,000</b>
<b>SINGLE BONDING CAPACITY</b>	<b>\$ 250,000,000</b>
<b>OTHER AVAILABLE FUNDING</b>	<b>\$ 80,000,000</b>

CrowderGulf maintains **all required insurances** such as General Liability, Personal Injury, Workers Compensation, Automobile/Equipment Liability, as well as Maritime Insurance. Additional information regarding insurance has been presented with our proposal response.

**CrowderGulf has encountered and successfully handled everything within the City's Scope of Work identified in the RFP.** This includes removal of eligible disaster-related vegetation, construction & demolition (C&D), hazardous waste, white goods, e-goods, stump removal, marine debris removal, debris reduction and disposal etc. Details of our abilities are summarized in our Past Performance in the attached proposal. A summary of our debris management services include the following.

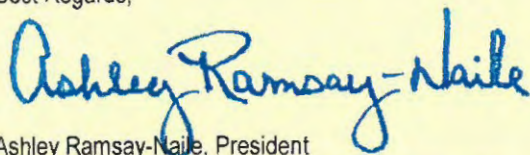
**Our Disaster Management Services include the following:**

Pre Planning and Training	Waterway Debris Removal	Demolition
Emergency Road Clearance	Marine Salvage	Dredging
ROW & ROW Debris Removal	Bio-Mass Recycling	Portable Housing
Development & Operation of DMS	Derelect Vehicle and Abandoned Vehicle Removal	Levee Construction
Final Debris Disposal	Removal & Disposal of White Goods & E-Goods	Sonar Scanning
Hazardous Materials Handling	Tree Trimming and Removal (leaners /hangers)	Marine Construction
Technical Disaster Recovery Assistance	Sand Removal, Screening & Breach Restoration	Cellular Tower Construction
Historic Property Preservation	Temporary Ice, Water and Other Consumables	Road and Utility Work
Bulkhead and Pier Replacement Pile Driving	Temporary Power Services/Generators	Land Clearing and Site Prep

We greatly appreciate the opportunity to submit this proposal. **We assure you that our professional disaster debris team will exceed the expectations of the City.** We will be pleased to provide any additional information that would assist in deliberations and look forward to your favorable response.

As the President of CrowderGulf, I attest that this proposal is presented in fairness and in good faith without collusion or fraud and I, Ashley Ramsay-Naile, have the authority to bind CrowderGulf in all transactions relative to the award of RFP # AD-21-02. In addition, Reid Loper, Vice President, also has the authority to bind the company.

Best Regards,



Ashley Ramsay-Naile, President  
[jramsay@crowdergulf.com](mailto:jramsay@crowdergulf.com) / [knoll@crowdergulf.com](mailto:knoll@crowdergulf.com)





# 1. Qualifications

**City of Pembroke Pines, FL**  
*RFP # AD-21-02 Disaster and Debris Management Services*



## Tab 1: Qualifications and Experience

### CrowderGulf At-A-Glance

- Full time (365 days/yr.) Debris Management Company with over 50 years of successful experience in debris management, removal and disposal services.
- Bases of Operation:
 

<u>Primary</u>	<u>Mobile, Alabama</u>
<u>Satellite Offices</u>	<u>Palm Harbor, Deerfield Beach and Winter Garden, FL</u>
	D'Iberville, Mississippi
	Hilton Head Island and Laurens, South Carolina
	Austin and Denton, Texas
	Richmond, Virginia
- Never failed to complete all contract obligations and never defaulted on a contract.
- Committed to the same Project Management Team remaining with the project from start to finish.
- Large cadre of management personnel with extensive disaster debris training and experience.
- Completed simultaneous debris projects after all major hurricanes since 1969.
- Simultaneously managed 94 debris projects across 3 states in 2017.
- Over 500 disaster recovery projects successfully completed.
- Successfully removed, reduced and disposed of over 375 million cubic yards of debris.
- Industry leader in waterway debris removal, including work after Hurricane Sandy and Deep Horizon Oil Spill.
- Fully committed to using local citizens and qualified local subcontractors to the maximum extent, including Minority Business Enterprise (MBE) owners.
- No lawsuits, liens or judgments by clients ever filed or pending and no bankruptcy proceedings filed or pending.
- No lawsuits, liens or judgments by CrowderGulf to clients ever filed.
- Over 350 pieces of company-owned/leased equipment available for rapid response.
- Experienced in providing FEMA compliant documentation to every client. We provide unlimited support and accurate documentation to help ensure that no clients are denied reimbursement.
- Well-developed and proven Debris Management and Operations Plan that is reviewed and revised after every event.
- Quality Control always maintained to reinforce the "Clean as You Go" policy for debris removal.
- Technical advice and training available to all clients throughout the contract term, at no cost to client.
- Significant financial strength:
 

AGGREGATE BONDING CAPACITY	\$ 500,000,000
SINGLE BONDING CAPACITY	\$ 250,000,000
OTHER AVAILABLE FUNDING	\$ 80,000,000

#### 2020 Historic Storm Season

During the 2020 Hurricane / Storm Season, the CrowderGulf Team responded to nine major disaster (7 tropical events and 2 tornados), having 28 contracts activated in six different states. One of the most notable accomplishments is the consistent daily production rates and that CrowderGulf removed over 22 Million Cubic Yards of debris, to date.

## Over Fifty Years of Debris Management Experience

CrowderGulf's owners, John and Woodie Ramsay, joined forces with local contractors in 1969 to clean up Biloxi and much of the Mississippi Gulf Coast after Hurricane Camille. The business continued to grow and in 1984, they began doing business as Gulf Equipment Corporation, an Alabama General Contractor licensed in seven Southeastern states. Based on the work generated, John and Woodie developed three divisions in Gulf Equipment: tower erection, construction, and disaster management.

In 2002, CrowderGulf was formally created by the Ramsay brothers as an independent disaster management company. During the last four and a half decades, CrowderGulf has managed over **500 disaster recovery projects in 15 states and has successfully removed, reduced and disposed of over 375 million cubic yards of debris**. CrowderGulf's current and past performance, as highlighted in this proposal, demonstrates our expertise in successfully completing multiple contracts simultaneously, regardless of their locations or the amount of damage.

**CrowderGulf has encountered and successfully handled everything within the City's Scope of Work identified in this RFP.** We are committed to completing every project in a minimum amount of time and in a safe, orderly, and practical manner. CrowderGulf contracts have involved disaster debris work in all eligible areas identified in FEMA's Public Assistance Program, Category A. The confidence that we can deliver services to the City effectively and efficiently is bred from our past successes.

All disaster management work is completed in full regulatory compliance with all agencies involved in disaster recovery, including the Federal Emergency Management Agency (FEMA), the Federal Highway Administration (FHWA), the Environmental Protection Agency (EPA), the Florida Department of Environmental Protection, the Florida Department of Health and the Florida Department of Transportation. This commitment to regulatory detail has Florida Department of Transportation CrowderGulf a reputation as a company of integrity, dependability and reliability.

CrowderGulf is committed to working as a team with City personnel to facilitate the pre-planning that will assure a smooth debris removal operation in the event of a disaster. We can assist in preparing and updating Debris Management, Emergency Operations and Mitigation Plans. In addition, CrowderGulf will provide preparedness training designed specifically to meet the needs of the City. **Our training and technical advice is provided free of charge throughout the contract term.**

The CrowderGulf Staff is dedicated to providing the City of Pembroke Pines with priority service, quality performance and expert on-site management. The combination of CrowderGulf's human resources, extensive equipment inventory, financial capacity and experienced subcontracting teams, allow the company to honor all contractual commitments with dispatch and efficiency, regardless of geographic location or size of disaster. The depth of these integrated components will also allow CrowderGulf to respond to those special needs of the City that may not have been considered in the pre-event contract.

*"Our City was devastated by Hurricane Michael on October 10, 2018, the largest disaster that the Florida Panhandle has endured in decades. With the quick activation by your company for debris hauling, the City of Parker was on the road to recovery in a matter of weeks. Your team was able to coach us through the cleanup with skill and patience as we navigated logistics and public relations hurdles."*

*Richard Musgrave, Mayor  
City of Parker, FL*



## **CrowderGulf Services Available to the City**

CrowderGulf has a plan tailored to meet the needs and specific requirements of the City of Pembroke Pines. The services provided will consist of furnishing all labor, materials, and equipment to complete and deliver full Emergency Response and Recovery Services. CrowderGulf is able to offer the City the widest possible spectrum of debris management and disaster recovery services which are itemized below:

### **Pre Planning & Training**

Annual pre-disaster debris management planning sessions include training, review of emergency management plans, Debris Management Site (DMS) selection and other disaster recovery components.

### **Emergency Road Clearance "PUSH"**

CrowderGulf provides push services by making certain that roadways designated by the City are clear and passable within 70 working hours from issuance of a Notice to Proceed (NTP) with such clearance.



### **ROW & ROE Debris Removal**

CrowderGulf performs permitting, clearing, and/or removing FEMA eligible disaster related debris from the public rights-of-way, private property, streets, roads, canals, lakes, ponds and waterways in the City's jurisdiction as directed. Each load of debris is accurately and verifiably recorded on load tickets and presented to the City daily along with requested daily and weekly reports.



### **Development and Operation of DMS**

CrowderGulf constructs DMS to handle the volume of debris generated in the City by the disaster. Operation of the DMS includes debris separation, reduction, recycling and proper holding, separating and disposal of hazardous waste and fluids. DMS are fully restored to original condition after project completion. CrowderGulf can also assist in selecting and identifying appropriate DMS locations and provide site specific operational plans.

### **Final Debris Disposal**

CrowderGulf disposes of all debris, including reduced debris, in accordance with all applicable federal, state and local laws, standards and regulations. Tipping fees are typically associated with final disposal facilities and can be paid by CrowderGulf and back billed at a later date as a pass through cost at the City's request.

### **Stump Removal**

All stump removal will be conducted following all FEMA 325 regulations. Stumps left on the rights-of-way will be hauled as regular vegetative debris. Only hazardous stumps that meet FEMA stump requirements will be removed upon FEMA approval. Complete documentation will be collected before and after the extraction.



### **Tree Trimming & Removal (Leaners and Hangers)**

CrowderGulf performs tree trimming and removal in accordance with American National Standard ANSI A300. Other tasks also associated with tree trimming are tree topping, stump grinding, grubbing, clearing, hauling and disposal of trees to abate imminent and/or significant threats to public health and safety. All Tree work is directed by the City and a FEMA representative.



### Demolition

CrowderGulf provides demolition services and removal of condemned structures and buildings that pose a threat to public health and safety. All demolition services requested are commenced with safety and regulatory requirements in place and all local, state and federal requirements are followed.

### Derelict Vehicle Removal & Abandoned Vehicle Removal

CrowderGulf can perform all aspects of vessel and vehicle removal from land or water. Also offered is assistance with Ownership records and contact verification procedures. If needed, a storage site is established, maintained and managed for the vessel and/or vehicle holding as may be required by law. Documentation is kept on all stages of the removal of each vessel and vehicle from collection to final disposal.



### Removal & Disposal of White Goods & E-Goods

CrowderGulf is experienced in the special handling of white goods (refrigerators, stoves, ac units, etc.) and e-goods (electronic equipment). All regulations on the proper disposal of hazardous fluids removal are followed.

### Waterway Debris Removal & Shoreline Restoration

CrowderGulf has completed numerous projects throughout the Southeast removing marine debris from storm water drainage ditches to large rivers and canal systems. Removal of debris from the rivers and canals can require the use of shallow draft boats and barges equipped with knuckle-booms or track-hoes with debris grapples. In shallow water areas with limited access and extremely sensitive areas, the debris will be removed by hand labor. CrowderGulf has also completed earthen fill repairs and restoration as well as armored shorelines consisting of rip-rap, (both stone and recycled concrete). Additionally, CrowderGulf has the capabilities and experience to install gabions, geo-web products and various types of bulkheads and retaining walls.



### Sonar Scanning

CrowderGulf has conducted numerous large scale operations utilizing sonar imagery and underwater video and photography. Sonar scanning is a technological and efficient way to locate and remove sunken marine debris from waterways.

### Technical Disaster Recovery Assistance

CrowderGulf can provide assistance with all aspects of the Public Assistance Program including damage survey reports, project worksheets, documentation support and consultations/negotiation services and any other technical assistance needed.



### Other services CrowderGulf is experienced in are, but not limited to:

Household Hazardous Waste (HHW)	
Temporary Ice, Water and Other Consumables	
Levee Construction	Hazardous Materials Handling
Land Clearing and Site Preparation	Historic Property Preservation
Road and Utility Work	Temporary Power Services/Generators
Marine Salvage	Dredging
Marine Construction	Pile Driving
Bulkhead and Pier Replacement	Bio-Mass Recycling
Portable Housing	Wetlands Restoration
Cellular Tower Construction	

**See Reference Form – Attachment F enclosed**

**Supplier Response Form****REFERENCES FORM**

Provide specific examples of similar contracts. References should be capable of explaining and confirming your firm's capacity to successfully complete the scope of work outlined herein. **This form should be duplicated for each reference and any additional information that would be helpful can be attached.**

**Reference Contact Information:**

Name of Firm, City, County or Agency: Baldwin County, AL

Address: 22070 Hwy 59 Central Annex II 3rd & 4th Floor

City/State/Zip: Robertsdale, AL 36567

Contact Name: Terri Graham

Title: Solid Waste

E-Mail Address: tgraham@baldwincountyal.gov

Telephone: 251-972-6878

Fax: 251-937-0201

**Project Information:**

Name of Contractor Performing the work: CrowderGulf

2020 Hurricane Sally - Baldwin County Alabama

Name and location of the project:

Nature of the firm's responsibility on the project:

2020 Hurricane Sally - Removed & disposed vegetation, C&D,,  
Compacted C&D, mulch, leaners & hangers, white goods, E-  
Waste. Reduction by grinding & compaction. Monitored by  
Tetra Tech.

Project duration: 09/25/2020 Completion (Anticipated) Date: 07/30/2021

Size of project: 5,256,829

Cost of project: \$57,950,182

Work for which staff was responsible: Removed & Disposed: Veg, C&D, Compacted  
C&D, Mulch, hangers (30,367 trees),  
leaners (4,326 trees), White Goods (165),  
E-waste (20); Reduced by Grinding

Contract Type: Firm Fixed

The results/deliverables of the project: Disaster Debris Removal and Disposal th



**REFERENCES FORM**

Provide specific examples of similar contracts. References should be capable of explaining and confirming your firm's capacity to successfully complete the scope of work outlined herein. **This form should be duplicated for each reference and any additional information that would be helpful can be attached.**

**Reference Contact Information:**

Name of Firm, City, County or Agency: Lee County, FL

Address: 10500 Buckingham Rd.

City/State/Zip: Fort Myers, FL 33905

Contact Name: Jason Fournier

Title: Public Utilities Manager

E-Mail Address: jfournier@leegov.com

Telephone: 239-229-5733

Fax: 239-533-8000

**Project Information:**

Name of Contractor Performing the work: CrowderGulf Joint Venture, Inc.

Hurricane Irma, Hurricane Wilma, Hurricane  
Jeanne and Hurricane Charley - Lee County, FL

Name and location of the project:

Nature of the firm's responsibility on the project:

After Hurricane Irma in 2017 CrowderGulf worked with the County to remove and dispose of vegetation, C&D, mulch, leaners / hangers. Reduction operations at 13 grinding sites.

Project duration: 09/16/2017 Completion (Anticipated) Date: 07/05/2018

Size of project: 1,729,186

Cost of project: \$29,654,974

Removed & Disposed: vegetation, C&D,  
mulch, leaners (3,733)/ hangers (70,730  
trees); Reduced: at 13 site by grinding  
Monitored by Thompson - ADMS

Work for which staff was responsible:

Contract Type: Firm Fixed

The results/deliverables of the project: Disaster Debris Removal and Disposal th

**REFERENCES FORM**

Provide specific examples of similar contracts. References should be capable of explaining and confirming your firm's capacity to successfully complete the scope of work outlined herein. **This form should be duplicated for each reference and any additional information that would be helpful can be attached.**

### Reference Contact Information:

Name of Firm, City, County or Agency: Bay County, FL

Address: 11411 Landfill Road

City/State/Zip: Panama City, FL 32413

Contact Name: Keith Bryant

Title: Director of Public Works

E-Mail Address: kbryant@baycountyfl.gov

Telephone: 850-248-8302

Fax: 850-248-8732

### Project Information:

Name of Contractor Performing the work: CrowderGulf Joint Venture, Inc.

2018 Hurricane Michael, 2005 Hurricane Dennis, 1995 Hurricane Opal - Bay County Florida.

Name and location of the project:

Nature of the firm's responsibility on the project:

After Hurricane Michael in 2018, CrowderGulf worked with the County to remove & disposal of vegetation, C&D< ROW to DMS, Site Management, C&D Compaction, L&H, Stumps, White Goods, E-Waste, and HHW. Special Projects included waterway debris removal from canals and drainageways.

Project duration: 10/2018

Completion (Anticipated) Date: 09/15/2020

Size of project: 3,234,454

Cost of project: \$40,543,677

Removed & Disposed: (ROW, PPDR, Waterway) vegetation; C&D; Leaners (6,275); Hangers (7,220 Trees); White Goods (492); Reduced by Grinding (1,846,395 CY); C&D Compact

Work for which staff was responsible:

Contract Type: Firm Fixed

The results/deliverables of the project: Disaster Debris Removal and Disposal th

### **REFERENCES FORM**

Provide specific examples of similar contracts. References should be capable of explaining and confirming your firm's capacity to successfully complete the scope of work outlined herein. **This form should be duplicated for each reference and any additional information that would be helpful can be attached.**

**Reference Contact Information:**

Name of Firm, City, County or Agency: Metro Nashville & Davidson County, TN

Address: 750 South 5th Street

City/State/Zip: Nashville, TN 37206

Contact Name: Phillip Jones

Title: Operations Manager

E-Mail Address: phillip.jones@nashville.gov

Telephone: 615-862-8769

Fax: 615-533-2377

**Project Information:**

Name of Contractor Performing the work: CrowderGulf, LLC.

2020 Severe Storms - Metro Nashville &  
Davidson County, TN

Name and location of the project:

Nature of the firm's responsibility on the project:

Removed & Disposed: vegetation throughout the County.

Project duration: 03/08/2020 Completion (Anticipated) Date: 05/30/2020

Size of project: 430,629

Cost of project: \$5,549,854

CrowderGulf worked to remove and dispose of  
vegetation after a tornado swept through the  
County.

Work for which staff was responsible:

Contract Type: Firm Fixed

The results/deliverables of the project: Disaster Debris Removal and Disposal th

**REFERENCES FORM**



Provide specific examples of similar contracts. References should be capable of explaining and confirming your firm's capacity to successfully complete the scope of work outlined herein. **This form should be duplicated for each reference and any additional information that would be helpful can be attached.**

**Reference Contact Information:**

Name of Firm, City, County or Agency: Calcasieu Parish, LA

Address: 10150 Python Street 4th Floor

City/State/Zip: Lake Charles, LA 70602

Contact Name: Alan Wainwright

Title: Public Works Operations Manager

E-Mail Address: awainwright@calcasieuparish.gov

Telephone: 337-721-3700

Fax: 337-721-4196

**Project Information:**

Name of Contractor Performing the work: CrowderGulf

Calcasieu Parish, LA - 2020 Hurricane Laura

Name and location of the project:

Nature of the firm's responsibility on the project:

Removed & Disposed: vegetation, C&D, Mulch, Hangers,  
Leaners, Stumps, White Goods, Refrigerator Contents.  
Reduced by Grinding, Burning & Compacting - 12 Sites

Project duration: 08/2020

Completion (Anticipated) Date: 08/2021

Size of project: 6,506,597

Cost of project: \$114,536,724

Work for which staff was responsible:

Removed & Disposed: Veg, C&D, C&D  
compacted, mulch, hangers (31,198 trees),  
leaners (14,594 trees)  
Reduced by Grinding (886,418 CY) &

Contract Type: Firm Fixed

The results/deliverables of the project: Disaster Debris Removal and Disposal th

**Please enter your password below and click Save to save your response.**

Please be aware that typing in your password acts as your electronic signature, which is just as legal and binding as an original signature. (See [Electronic Signatures in Global and National Commerce Act](#) for more information.)

**To take exception:**

- 1) Click Take Exception.
- 2) Create a Word document detailing your exceptions.
- 3) Upload exceptions as an attachment to your offer on BidSync's system.

By completing this form, your bid has not yet been submitted. Please click on the place offer button to finish filling out your bid.

Username **crowdergulf**

Password |  \*

Save

[Take Exception](#)

[Close](#)

\* Required fields



CrowderGulf

# RFP#AD-21-02 Disaster Debris Management Services City of Pembroke Pines, FL

1. **Client:** Baldwin County, AL **Population:** 212,628  
**Address:** 22070 Hwy 59, Central Annex II 3rd & 4th floor, Robertsdale, AL 36567  
**Contact:** Terri Graham, Solid Waste, 251-972-6878, [TGraham@baldwincountyal.gov](mailto:TGraham@baldwincountyal.gov)  
 Joey Nunnally, Pre-Construction Manager, Public Works, 251-972-8557, [jnunnally@baldwincountyal.gov](mailto:jnunnally@baldwincountyal.gov)

**Project Title:** 2020 Hurricane Sally (09/2020)

- Removed & Disposed: vegetation

2014 Severe Storms, Flooding & Tornadoes (5/2014)

- Removed & Disposed: vegetation

2010 BP Oil Spill (5/2010-7/2010)

- Implemented proactive measures to contain oil spill by providing & installing containment & absorbent boom along the Coastal Waters of Baldwin County

2005 Hurricane Katrina (9/2005-3/2006)

- Removed & Disposed: vegetation, C&D, concrete, reduced by grinding

2005 Hurricane Dennis (7/2005-8/2005)

- Removed & Disposed: vegetation, C&D, concrete, reduced by grinding

2004 Hurricane Ivan (9/2004-4/2005)

- Removed & Disposed: vegetation, concrete, stumps
- Reduced by burning

**Contract Value:**

**CY Recovered & Reduced:**

Sally	\$57,950,182+	5,256,829+
Severe Storms	\$12,897	1,066
BP Oil	\$4,280,107	Lump Sum
Katrina	\$3,748,310	309,998
Dennis	\$564,552	44,563
Ivan	\$33,164,762	1,967,622

2. **Client:** Lee County, FL **POP:** 739,224  
**Address:** 10500 Buckingham Rd, Fort Myers, FL 33905  
**Contact:** Jason Fournier, Public Utilities Mgr Cell: 239-229-5733, Ofc: 239-533-8000 [jfournier@leegov.com](mailto:jfournier@leegov.com)  
 Jim Bjostad, Public Safety Em. Manager, Cell: 239-476-2147, Ofc: 239-533-0617, [jbostad@leegov.com](mailto:jbostad@leegov.com)  
 Old Contact - Mr. Lindsey Sampson, Solid Waste Director, 239-533-8000, [L.Sampson@leegov.com](mailto:L.Sampson@leegov.com)

**Project Title:** 2017 Hurricane Irma (9/19/2017 – 01/14/2018)

- Removed & Disposed: vegetation, C&D, Mulch, leaner/hangers (68,195 trees)
- Reduce by grinding (13 sites)

2005 Hurricane Wilma (10/2005-12/2005)

- Removed & Disposed: vegetation, C&D, stumps (114)
- Reduced by grinding

- Special Projects: Debris Removal, Division of Natural Resources, (05/06-06/06) removed waterway debris

2004 Hurricane Jeanne (8/2004-12/2004)

2004 Hurricane Charley

- Removed & Disposed: vegetation, C&D, stumps
- Reduced by grinding & burning

**Contract Value:**

**CY Recovered & Reduced:**

Irma	\$26,000,276	2,024,742
Wilma	\$7,995,412	451,948
Jeanne/Charley	\$14,000,000	902,555





CrowderGulf

# RFP#AD-21-02 Disaster Debris Management Services City of Pembroke Pines, FL

3. **Client:** Bay County, FL **POP:** 183,563  
**Address:** 11411 Landfill Rd, Panama City, FL 32413  
**Contact:** Keith Bryant, Dir. Of Public Works 850-248-8302 [kbryant@baycountyfl.gov](mailto:kbryant@baycountyfl.gov)  
Don Murray, Director General Services, 850-248-8732, [dmurray@baycountyfl.gov](mailto:dmurray@baycountyfl.gov)  
Richard Hunt, (now Glen Ogborn) Solid Waste Manager, 850-233-5047, [gogborn@baycountyfl.gov](mailto:gogborn@baycountyfl.gov)  
**Project Title:** 2018 Hurricane Michael  
  - PUSH Operations
  - Removed & Disposed: vegetation, C&D, ROW to DMS, Site Management, C&D Compaction, L&H, Stump, White Goods, E-Waste, HHW
  - Waterway Removal – Canals and Drainage ways
  - Reduced by grinding
2005 Hurricane Dennis (7/2005-8/2005)  
  - Removed & Disposed: vegetation, C&D
  - Reduced by grinding
1995 Hurricane Opal  
  - Removed & Disposed: vegetation, C&D

<b>Contract Value:</b>		<b>CY Recovered &amp; Reduced:</b>
Michael	\$40,543,677	3,234,454
Michael-W	\$ 8,672,394	556,319
Michael -C	\$1,527,678	27,278
Dennis	\$166,784	9,175
Opal	\$1,300,000	

4. **Client:** Metro Government Nashville & Davidson County, TN **POP:** 691,000  
**Address:** 750 South 5th Street, Nashville, TN 37206  
**Contact:** Phillip Jones Operations Manager 615-862-8769 or 615-533-2377, [phillip.jones@nashville.gov](mailto:phillip.jones@nashville.gov)  
**Project Title:** 2020 Severe Storms – March Tornado (03/08/2020-05/30/2020)  
  - Removed & Disposed: vegetation

<b>Contract Value:</b>		<b>CY Recovered &amp; Reduced:</b>
Tornado	\$5,549,854	430,629

5. **Client:** Calcasieu Parish, LA **Population:** 202,445  
**Address:** 1015 Pithon St, 4<sup>th</sup> Floor, Lake Charles, LA 70602  
**Contact:** Alan Wainwright, Public Works Operations Manager, 337-721-3700, [awainwright@calcasieuparish.gov](mailto:awainwright@calcasieuparish.gov)  
**Project Title:** 2020 Hurricane Laura (08/2020-Ongoing)  
  - Removed & Disposed: vegetation, C&D, Mulch, Hangers, Leaners, Stumps, White Goods, Refrigerator Contents
  - Reduced by Grinding, Burning & Compacting
  - 12 Sites
2008 Hurricane Ike (9/2008-10/2008)  
  - Removed & Disposed: vegetation, C&D
2005 Hurricane Rita – Subcontractor for Ceres (USACE) (9/2005-8/2006)  
  - Removed & Disposed: vegetation, C&D, ash, mulch, white goods (44,432), e-goods (2,484), leaners (9,698) /hangers (26,741), stumps (5,333), small engines (110)
  - Reduced by burning & grinding (14 disposal sites)
  - Special Projects: Surveyed houses for asbestos demo & proper disposal of asbestos

<b>Contract Value:</b>		<b>CY Recovered &amp; Reduced:</b>
Laura	\$114,536,724+	6,506,597+
Ike	\$78,350	7,891
Rita	\$81,506,090	9,463,080



CrowderGulf

**RFP#AD-21-02 Disaster Debris Management Services  
City of Pembroke Pines, FL**

6. **Client:** City of Chattanooga, TN **POP: 179,000**  
**Address:** 101 E. 11<sup>th</sup> Street Chattanooga, TN 37402  
**Contact:** Maura Sullivan, Chief Operating Officer 423-643-7230 [purchasing@chattanooga.gov](mailto:purchasing@chattanooga.gov)  
**Project Title:** **2020 Severe Storms – Easter Tornado (04/27/2020-06/09/2020)**  
     ▪ Removed & Disposed: vegetation  
**Contract Value:** **CY Recovered & Reduced:**  
     Tornado \$5,008,139 382,183
7. **Client:** Harrison County, MS **Population: 205,027**  
**Address:** 1801 23<sup>rd</sup> Ave, Gulfport, MS 39501  
**Contact:** Rupert H. Lacy, Emergency Management Director, 228-865-4002, [rupertlacy@co.harrison.ms.us](mailto:rupertlacy@co.harrison.ms.us)  
**Project Title:** **2020 Hurricane Zeta (11/04/2020-Ongoing)**  
     ▪ Removed & Disposed: vegetation, C&D  
     ▪ Reduced by grinding  
**2005 Hurricane Katrina (8/2005-9/2005)**  
     ▪ Emergency Push  
**1998 Hurricane Georges**  
     ▪ Removed & Disposed: vegetation, C&D, stumps  
**Contract Value:** **CY Recovered & Reduced:**  
     Zeta \$6,539,423+ 654,150  
     Katrina \$ 608,369 Hourly  
     Georges \$3,600,000 400,000
8. **Client:** City of Corpus Christi, TX **Population: 325,605 / Nueces County**  
**Address:** 2525 Hygeia, Corpus Christi, TX 78415  
**Contact:** Lawrence Mikolajczyk, Director of Solid Waste, 361-857-1972, [lawm@cctexas.com](mailto:lawm@cctexas.com)  
**Project Title:** **2017 Hurricane Harvey (8/31/2017 – 01/17/2018)**  
     ▪ Removed & disposed of vegetation, mulch and hangers (28,601 trees), reduction by grinding (2 sites)  
**2017 Non Disaster Related (6/2017-7/2017)**  
**2016 Non Disaster Related (4/2016-5/2016)**  
**2015 Non Disaster Related (5/2015)**  
**2014 Non Disaster Related (7/2014)**  
     ▪ Removed & Disposed: vegetation, C&D, emergency brush collection  
**Contract Value:** **CY Recovered & Reduced:**  
     Harvey \$7,338,326 536,074  
     2017 \$299,977 41,663  
     2016 \$494,444 68,672  
     2015 \$203,330 26,406  
     2014 \$46,709 6,487



## Past Performance Chart (Minimum of 7 Years' Experience, as a Prime Contractor providing Debris Removal Services to Municipalities with Populations over 150,000 which resulted in over \$2 Million in debris removal costs)

The chart below contains a partial listing of contracted work accomplished by CrowderGulf as Prime Contractor (unless otherwise stated) for the past 7 years. Contracts serviced in which the population is 150,000 or greater are highlighted in yellow. Monitoring Companies, Approximate Cubic Yardage and Project Dollar Value are provided for each project listed. In addition, project values exceeding \$2 Million dollars are marked in yellow for your review. Please feel free to contact any of our past clients for references regarding our past performance. A complete past performance list can be made available dating back to Hurricane Frederick in 1979 if needed for evaluation purposes.

OWNER/LOCATION & TIMELINE	DESCRIPTION OF WORK	PROJECT VALUE	APPROX. CY	CONTRACTING POINT OF CONTACT
2020 Hurricane Zeta	7-Activations – 2 DMS's – EM-3550 (MS), EM-3549 (LA)	\$25,190,715+ Total Event Cost	1,923,883+ Total Event CY	Invoiced through February 26, 2021
Audubon Nature Institute, LA 10/31/2020-12/15/2020	Removed & Disposed: Veg, hangers, leaners / Specialty Tree Removal; Monitored by Tetra Tech	\$593,154	9,668	Daniel Illg, Arboricultural Supervisor, 6500 Magazine Street New Orleans, LA 70118 Ofc: 504-212-5232 cell: 985-960-8873, <a href="mailto:dillg@auduboninstitute.org">dillg@auduboninstitute.org</a> Cecile Halliwill, Director of Purchasing, Ofc: 504-212-5325 cell: 985-774-7549 <a href="mailto:challiwill@auduboninstitute.org">challiwill@auduboninstitute.org</a>
Biloxi, MS 11/5/2020-Ongoing	Removed & Disposed: Veg; Reduced by Grinding; Monitored by True North	\$3,939,197+	272,608+	Mr. Billy Ray Allen, Public Works Director 780 Esters Blvd. Biloxi, MS 39530 228-435-6271 <a href="mailto:ballen@biloxi.ms.us">ballen@biloxi.ms.us</a> Mayor Andrew "FoFo" Gillich, 140 Lameuse Street 2nd Floor, Biloxi MS 39530 <a href="mailto:mayor@biloxi.ms.us">mayor@biloxi.ms.us</a>
D'Iberville, MS 11/04/2020-Ongoing	Removed & Disposed: Veg; Reduced by Grinding; Self Monitored	\$332,537+	35,034+	Mike Mullins, Director of Public Works 10383 Automall Parkway D'Iberville, MS 39540 Ofc: 228-669-5539 Cell: 228-669-5539 <a href="mailto:mmullins@diberville.ms.us">mmullins@diberville.ms.us</a>
Gulfport, MS 11/08/2020-Ongoing	Removed & Disposed: Veg, C&D, Leaners and Hangers, Stumps; Reduced by Grinding;	\$6,158,269+	481,892+	Robert (Chris) K. Riemann, Engineering Director 4050 Hewes Avenue Gulfport, MS 39507 Ofc: 228-868-5740 Cell: 228-518-2980 <a href="mailto:kriemann@gulfport-ms.gov">kriemann@gulfport-ms.gov</a>
Harrison Co, MS 11/04/2020-Ongoing	Removed & Disposed: Veg; Reduced by Grinding;	\$6,539,423+	654,150+	Rupert H. Lacy, Director of Emergency Management 1801 23rd Avenue Gulfport, MS 39502 Ofc: 228-865-4002 Cell: 228-323-6420 <a href="mailto:rupertlacy@co.harrison.ms.us">rupertlacy@co.harrison.ms.us</a>
Jackson Co, MS 11/06/2020-01/31/2021	Removed & Disposed: Veg, Parks and Golf Courses Reduced by Grinding;	\$7,148,349	436,284	W. Brian Fulton, County Administrator 2915 Canty Street Pascagoula, MS 39567 228-769-3088 <a href="mailto:Brian_Fulton@co.jackson.ms.us">Brian_Fulton@co.jackson.ms.us</a>
Pascagoula, MS 11/20/2020-12/18/2020	Removed & Disposed: Veg; Reduced by Grinding;	\$271,986	20,888	Karen Kennedy, City Clerk 603 Watts Avenue Pascagoula, MS 39567 Ofc: 228-938-6615 <a href="mailto:cityclerk@cityofpascagoula.com">cityclerk@cityofpascagoula.com</a>
Wiggins, MS 01/21/2021-02/25/2021	Removed and disposed Vegetation to DMS; Reduction by Grinding.	\$207,800	13,359	Michelle Gill, Project Engineer (Tice Engineering), 510 South Vardaman Street Wiggins, MS 39577 Office: 601-928-4121 Cell: 601528-4152 <a href="mailto:michelle.gill@ticeeng.com">michelle.gill@ticeeng.com</a>
2020 Hurricane Sally	10-Activations – 37 DMS's – FEMA DR-4563-AL / DR-4564-FL	\$109,038,941+ Total Event Cost	8,657,766+ Total Event CY	Invoiced through February 26, 2021
AL DOT SW Region – Mobile 09/24/2020 – 01/22/2021	Removed & Disposed: Veg, C&D, Compacted C&D, Mulch, hangers (5,427 trees), leaners (3,217 trees) Reduced by Grinding (458,146 CY) & Compaction (52,249 CY); (17 DMS); Monitored by Thompson	\$14,126,883	858,695+	Matthew Erickson, SW Region Engineer 1701 West I-65 Service Road North Mobile, AL 36618 Ofc: 251-470-8200 <a href="mailto:ericksonm@dot.state.al.us">ericksonm@dot.state.al.us</a>
Atmore, AL 10/1/2020 – 11/01/2020	Removed & Disposed: Veg, hangers (1,082 trees), leaners (28 trees); Reduced by Grinding (43,759 CY); Monitored by GMC	\$673,070	56,050	Mayor Jim Staff, 201 East Louisville Ave. Atmore, AL 36502 Ofc: 251-368-2253 <a href="mailto:celial@cityofatmore.com">celial@cityofatmore.com</a>
Baldwin Co, AL 09/25/2020 – Ongoing	Removed & Disposed: Veg, C&D, Compacted C&D, Mulch, hangers (30,367 trees), leaners (4,326 trees), White Goods (165), E-waste (20); Reduced by Grinding (2,011,772 CY) & Compaction (95,036 CY); Monitored by Tetra Tech	\$57,950,182+	5,256,829+	Joey Nunnally, County Engineer 22070 Hwy 59 Central Annex II 3rd & 4th Floor Robertsdaile, AL 36567 251-972-8557 <a href="mailto:jnunnally@baldwincounty.al.gov">jnunnally@baldwincounty.al.gov</a>



## RFP#AD-21-02 Disaster Debris Management Services City of Pembroke Pines, FL

OWNER/LOCATION & TIMELINE	DESCRIPTION OF WORK	PROJECT VALUE	APPROX. CY	CONTRACTING POINT OF CONTACT
Bay Minette, AL 09/25/2020 – 11/03/2020	Removed & Disposed: Veg, C&D, hangers (1,212 trees), leaners (48 trees); Reduced by Grinding (136,344 CY); Monitored by Self Monitored	\$1,516,900	141,808	Rita Diedtrick, City Clerk, 301 D'Olive Street Bay Minette, AL 36507 Ofc: 251-580-1637 <a href="mailto:rdiedtrich@ci.bay-minette.al.us">rdiedtrich@ci.bay-minette.al.us</a>
Daphne, AL 09/22/2020 – 01/05/2021	Removed & Disposed: Veg, hangers (3,113 trees), leaners (158 trees), Stumps (1); Reduced by Grinding (307,749 CY); Monitored by True North	\$4,570,398	376,872	Denise Penry, EMA Accountant, 26435 Public Works Road Daphne, AL 36526 Ofc: 251-621-3182 <a href="mailto:dpenry@daphneal.com">dpenry@daphneal.com</a>
Fairhope, AL 09/21/2020 – Ongoing	Removed & Disposed: Veg, C&D, Mulch, hangers (6,447 trees), leaners (308 trees), stumps (11); Reduced by Grinding (443,623 CY); Monitored by True North	\$8,703,289+	742,841+	John Saraceno, Emergency Management Coordinator, 161 N. Section Street Fairhope, AL 36532 Ofc: 251-929-7415 Cell: 251-331-1103 <a href="mailto:John.Saraceno@fairhopeal.gov">John.Saraceno@fairhopeal.gov</a>
Gulf Shores, AL 09/25/2020 – 01/27/2021	Removed & Disposed: Veg, C&D, Parks debris, Trails debris, waterway debris, stumps (1,315), Mulch, Compacted C&D, HHW (9,460 Lbs), E-Waste (64), White Goods (144), Hangers (6,608 trees), Leaners (2,858 trees), Stumps (196); Reduced by Grinding (346,291 CY) & Compacting (34,482 CY); Monitored by Thompson	\$8,972,998	580,181	Mark Acreman, PW Director, 1905 West 1 <sup>st</sup> Street Gulf Shores, AL 36542 251-968-1155 <a href="mailto:macreman@gulfshoresal.gov">macreman@gulfshoresal.gov</a>
Orange Beach, AL 09/20/2020 - Ongoing	Removed & Disposed: Veg, C&D, Municipal debris, beach debris, trail debris, waterway debris, wetlands debris, C&D compacted, mulch, HHW (70,140 lbs), E-Waste (185), white goods (1,290), hangers (2,877 trees), leaners (366 trees), Stumps (342); Reduced by Grinding (209,101 CY) & Compacting (126,298 CY); Monitored by Thompson	\$11,062,414+	520,577+	Mr. Phillip West, Coastal Resource Director, 4101 Orange Beach Blvd Orange Beach, AL 36561 Ofc: 251-981-6788 Cell: 251-747-6166 <a href="mailto:pwest@orangebeachal.gov">pwest@orangebeachal.gov</a>
Spanish Fort, AL 09/28/2020 – 11/16/2020	Removed & Disposed: Veg, C&D, Hangers (66 trees), leaners (13 trees); Monitored by Thompson	\$1,124,337	93,337	Mary Lynn Williams, City Clerk, 7361 Spanish Fort Blvd. Spanish Fort, AL 36527 Ofc: 251-626-4884 <a href="mailto:cityclerk@cityofspanishfort.com">cityclerk@cityofspanishfort.com</a>
Okaloosa Co, FL 09/25/2020 – 11/2/2020	Removed & Disposed: Veg, C&D, mulch; Reduced by Grinding (21,265 CY); Monitored by Tetra Tech	\$338,470	30,576	Jim Reece, Solid Waste Recycling Coordinator, 84 Ready Ave. Fort Walton Beach, FL 32548 Ofc: 850-651-7394 Cell: 850-978-1063 <a href="mailto:jreece@myokaloosa.com">jreece@myokaloosa.com</a>
2020 Hurricane Laura	8-Activations – 25 DMS's – FEMA DR-4559-LA / EM-3540-TX	\$205,421,221+ Total Event Cost	13,436,727+ Total Event CY	Invoiced through February 26, 2021
Alexandria, LA 8/31/2020-11/4/2020	Removed & Disposed: Veg, C&D, Parks and Zoo debris, mulch, hangers (2,552 trees), leaners (98 trees), stumps (11); Reduced by Grinding (212,944 CY); 1 Site; Monitored by Tetra Tech	\$3,643,508	274,885	Darren Green, Debris Manager 625 Murray Street Alexandria, LA 71301 Ofc: 318-441-6060 Cell: 318-446-2342 <a href="mailto:darren.green@cityofalex.com">darren.green@cityofalex.com</a>
Calcasieu Parish, LA 9/3/2020-Ongoing	Removed & Disposed: Veg, C&D, C&D compacted, mulch, hangers (31,198 trees), leaners (14,594 trees); Reduced by Grinding (886,418 CY) & compacting (3,105,456 CY); 12 Sites; Monitored by Tetra Tech	\$114,536,724+	6,506,597+	Allen Wainwright, Director of Engineering and Public Works 1015 Pithon Street, 4 <sup>th</sup> Floor Lake Charles, LA 70602 337-721-3700 <a href="mailto:awainwright@calcasieuparish.gov">awainwright@calcasieuparish.gov</a>
DeQuincy, LA 9/14/2020-Ongoing	Removed & Disposed: Veg, C&D, mulch, hangers (284 trees), leaners (29 trees), stumps, white goods (81), refrigerator contents; Reduced by Grinding (76,335 CY), burning & compacting (7,810 CY); 2 Sites; Monitored by Tetra Tech	\$2,148,069+	159,961+	Riley Smith, Mayor 300 N Holly Street DeQuincy, LA 70633 <a href="mailto:SmithRiley@ymail.com">SmithRiley@ymail.com</a>
Iowa, LA 9/7/2020-Ongoing	Removed & Disposed: Veg, C&D, hangers (486 trees), leaners (15 trees); Reduced by Grinding (43,142 CY) & compacting (10,021 CY); 1 Site; Monitored by Tetra Tech	\$1,284,225+	95,652+	Paul Hess, Mayor, 115 N. Thompson Ave Iowa, LA 70647 <a href="mailto:mayor@iowala.org">mayor@iowala.org</a>
Lake Charles, LA 9/3/2020-Ongoing	Removed & Disposed: Veg, C&D, Compacted C&D, Mulch, hangers (18,246 trees), leaners (719 trees), white goods (451); Reduced by Grinding (1,711,311 CY) & compacting (1,119,081 CY); 5 Sites; Monitored by Tetra Tech	\$68,390,542+	4,738,616+	John Cardone, Jr. City Administrator 326 Pujo Street, 10 <sup>th</sup> Floor Lake Charles, LA 70601 Ofc: 337-491-1381 Cell: 337-794-1513 <a href="mailto:mayorsactionline@cityoflc.us">mayorsactionline@cityoflc.us</a>



# RFP#AD-21-02 Disaster Debris Management Services City of Pembroke Pines, FL

OWNER/LOCATION & TIMELINE	DESCRIPTION OF WORK	PROJECT VALUE	APPROX. CY	CONTRACTING POINT OF CONTACT
<b>Sulphur, LA</b> 9/2/2020-Ongoing	<b>Removed &amp; Disposed:</b> Veg, C&D, Compacted C&D, Mulch, hangers (3,326 trees), leaners (194), white goods (336) <b>Reduced by Grinding</b> (105,170 CY) & compacting (113,561 CY); 1 Site; <b>Monitored by Tetra Tech</b>	\$12,953,895+	1,032,959+	<b>Stacy Dowden</b> , Director of Public Works 101 N. Huntington Street Sulphur, LA 70663 Ofc: 337-527-4500 Cell: 337-764-8044 <a href="mailto:sdowden@sulphur.org">sdowden@sulphur.org</a>
<b>Vinton, LA</b> 9/1/2020-Ongoing	<b>Removed &amp; Disposed:</b> Veg, C&D, Compacted C&D, Mulch, hangers (250 trees), leaners (3 trees), white goods (236), HHW (6500 Lbs); <b>Reduced by Grinding</b> (92,142 CY) & compacting (26,698 CY); 2 Sites <b>Monitored by Tetra Tech</b>	\$2,464,258+	192,121+	<b>Mayor Kenneth Stinson</b> , 1200 Horridge Street Vinton, LA 70668 Ofc: 337-496-3806 <a href="mailto:mayor@cityofvinton.com">mayor@cityofvinton.com</a>
<b>Westlake, LA</b> 9/3/2020-Ongoing	<b>Removed &amp; Disposed:</b> Veg, C&D, Compacted C&D, Mulch, Hangers (313 trees), leaners (401 trees) <b>Reduced by Grinding</b> (187,202 CY) & compacting (39,370 CY); 1 Site; <b>Monitored by Tetra Tech</b>	\$5,481,963+	435,936	<b>Mayor Robert Hardey</b> , 101 Mulberry Street Westlake, LA 70669 Ofc: 337-532-2757 <a href="mailto:mayor@cityofwestlake.com">mayor@cityofwestlake.com</a>
<b>2020 Tornado</b>	<b>2 Activations – 2 DMS's – FEMA DR-4541-TN</b>	\$10,557,993 Total Event Cost	812,812 Total Event CY	
<b>Chattanooga, TN</b> 4/26/2020-06/09/2020	<b>Removed &amp; disposed:</b> vegetation, C&D, mulch, C&D compaction, Parks debris, hangers (60 trees), leaners (41 trees); <b>Reduced by Grinding</b> (209,796 CY), by C&D compaction (74,963 CY) DMS sites (1); <b>Monitored by Tetra Tech ADMS</b>	\$5,008,139	382,183	<b>Maura Sullivan</b> , Chief Operating Officer 101 E. 11 <sup>th</sup> Street Chattanooga, TN 37402 Ph: 423-643-7230 <a href="mailto:purchasing@chattanooga.gov">purchasing@chattanooga.gov</a>
<b>Metro Government Nashville &amp; Davidson County, TN</b>	<b>Removed &amp; Disposed:</b> vegetation, C&D, mulch, C&D compacted, Parks debris, stumps (73); <b>Reduced by Grinding</b> (215,722 CY), by C&D compaction (107,750 CY) DMS sites (4); <b>Monitored by Tetra Tech ADMS</b>	\$5,549,854	430,629	<b>Phillip Jones</b> , PW Operations Manger 750 South 5 <sup>th</sup> Street Nashville, TN 37206 Ph: 615-533-2377 <a href="mailto:phillip.jones@nashville.gov">phillip.jones@nashville.gov</a>
<b>2019 Tornado - TX</b>	<b>1 Activation – 1 DMS</b>			
<b>Richardson, TX</b> 10/25/2019-12/6/2019	<b>Removed &amp; Disposed:</b> vegetation; c&d; mulch; <b>Reduced by Grinding</b> (43,519 CY); <b>Monitored by Rostan</b>	\$670,890	59,443	<b>Travis Switzer</b> , Assitant Director Public Services 1260 Columbia Dr. Richardson, TX 75081 Ofc. (972) 744-4402, Cell. (972) 744-5814, <a href="mailto:travis.switzer@cor.gov">travis.switzer@cor.gov</a>
<b>2019 Tropical Storm Imelda</b>	<b>1 Activation – 1 DMS FEMA DR-4466-TX</b>			
<b>Montgomery Co, TX</b> 10/1/2019-11/8/2019	<b>Removed &amp; Disposed:</b> C&D Direct; E-waste (840); White Goods (178); <b>Monitored by Atkins Global</b>	\$401,065	24,727	<b>Darren Hess</b> , Director of EM 9472 Airport Rd Conroe, TX 77303, 936-523-3901 <a href="mailto:Darren.hess@mctx.org">Darren.hess@mctx.org</a>
<b>2019 Special Project - TX</b>	<b>1 Activation – 1 DMS</b>			
<b>Dickinson, TX</b> 01/2019-02/2019	<b>Removed &amp; disposed: Waterway Debris Removal from Dickinson Bayou resulting from Hurricane Harvey</b>	\$2,900,321	27,872	<b>Stephanie Russell</b> , Assistant City Administrator 4000 Liggio, Dickinson, TX 77539 281-337-8839 <a href="mailto:srussell@ci.dickinson.tx.us">srussell@ci.dickinson.tx.us</a>
<b>2019 Misc – FL</b>		\$155,717 Total Event Cost		
<b>Ft Myers Beach, FL</b> 4/15/2019-5/8/2019	<b>Red Algae Removal</b>	\$136,817	Hrly	<b>Chelsea O'Riley</b> , Public Works Manager, 2525 Estero Blvd, Ft Myers Beach, FL 33931, 239-765-0202 ext 1700, <a href="mailto:chelsea@fmbgov.com">chelsea@fmbgov.com</a>
<b>Okaloosa Co, FL</b> 4/18/2019	<b>Debris &amp; Underbrush Removal</b>	\$18,900	Hrly	<b>Jim Reece, CHMM</b> , Recycling Coordinator, 84 Ready Ave, NW, Ft Walton Beach, FL 32548, Tel: 850-651-7394, Fax: 850-651-7397, <a href="mailto:jreece@myokaloosa.com">jreece@myokaloosa.com</a>
<b>2019 Hurricane Dorian</b>	<b>2 Activations – 2 DMS's – FEMA DR-4464-SC</b>	\$430,366 Total Event Cost	31,294 Total Event CY	
<b>Dorchester Co, SC</b> 9/16/2019-10/18/2019	<b>Removed &amp; Disposed:</b> vegetation; mulch; <b>Reduced by Grinding</b> (46,568 CY); Citizen Sites Managed; <b>Monitored by Tetra Tech</b>	\$408,086	31,294	<b>Jason Carrher</b> Public Works Director, 2120 E. Main Street Dorchester, SC 29437 (843) 607-5908 cell (843) 832-0070 work <a href="mailto:jcarraher@dorchestercountysc.gov">jcarraher@dorchestercountysc.gov</a>
<b>Hilton Head, SC</b> 9/15/2019	<b>Emergency Push</b>	\$22,280	Hrly	<b>Jennifer Lyle</b> , Asst Town Engineer, One Town Center Ct, Hilton Head Island, SC 29928, work 843-341-4779 cell 843-384-2629, <a href="mailto:jennifer@hiltonheadislandsc.gov">jennifer@hiltonheadislandsc.gov</a>



# RFP#AD-21-02 Disaster Debris Management Services City of Pembroke Pines, FL

OWNER/LOCATION & TIMELINE	DESCRIPTION OF WORK	PROJECT VALUE	APPROX. CY	CONTRACTING POINT OF CONTACT
2018 Hurricane Michael CAT V (FL)	16 Activations – 29 DMS's – FEMA-DR-4399 FL	\$250,192,413 Total Event Cost	16,902,944 Total Event CY	
Apalachicola, FL 10/21/2018-12/18/2018	Removed & Disposed: vegetation; Leaners (5); Hangers (1,267 Trees); White Goods (15); Reduced by Grinding (52,178 CY); Monitored by Tetra Tech	\$1,085,115	59,069	Ronald W. Nalley, City Manager; 1 Avenue E., Apalachicola, FL 32320; <a href="mailto:amklibrary2017@gmail.com">amklibrary2017@gmail.com</a> ;
Bay Co, FL 10/17/2018-10/15/2020	Removed & Disposed: (ROW, PPDR, Waterway) vegetation; C&D; Leaners (6,275); Hangers (7,220 Trees); White Goods (492); Reduced by Grinding (1,846,395 CY); C&D Compact (488,141 CY); Projects: Waterway & Canal clearing; Debris removed from eligible parks, cemeteries & schools; Monitored by Landfall Strategies; Tetra Tech	\$40,543,677	3,234,454	Keith Bryant, Director of Public Works; 840 W. 11st Street, Panama City, FL 32401; 850-248-8302; <a href="mailto:kbryant@baycountycler.gov">kbryant@baycountycler.gov</a>
Bainbridge, GA 4/23/2019-7/29/2019	Removed & Disposed: vegetation; Leaners (659 ); Hangers (40,931 Trees); Stumps (16); Mulch; Reduced by Grinding (53,383 CY); Monitored by True North	\$1,407,790	67,467	Chris Hobby, City Manager, 101 South Broad Street, Bainbridge, GA 39817 (229) 248-2005 <a href="mailto:chrish@bainbridgecity.com">chrish@bainbridgecity.com</a>
Carrabelle, FL 10/30/2018-12/19/2018	Removed & Disposed: vegetation; Hangers (404 Trees); Reduced by Grinding (18,456 CY); Monitored by Tetra Tech	\$358,306	23,628	Courtney Dempsey, CRA Director; 1001 Gray Avenue, Carrabelle, FL 32322; 850-544-5233; <a href="mailto:citybel@gtcom.net">citybel@gtcom.net</a>
Dauphin Island, AL 10/10/2018-2/13/2019	Sand Removal	\$271,683	Hrly	Mayor Jeff Collier; 1011 Bienville Blvd.; Dauphin Island, AL 36528 251-861-5525; <a href="mailto:jcollier@townofdauphinisland.org">jcollier@townofdauphinisland.org</a>
Decatur Co, GA 3/22/2019-8/3/2019	Removed & Disposed: (ROW, ROE) Vegetation; C&D; Leander (1,914); Hangers (18,585 Trees); Stumps (82); Reduced by Grinding (212,988 CY); Monitored by True North	\$5,463,141	268,284	Chris Hobby, City Manager, 101 South Broad Street, Bainbridge, GA 39817 (229) 248-2005 <a href="mailto:chrish@bainbridgecity.com">chrish@bainbridgecity.com</a>
Dog Island, FL 9/12/2019-9/20/2019	Removed & Disposed: Vegetation / Construction & Demo	\$864,918	Lump Sum	Pamela Brownell, EM Director; 28 Airport Rd., Apalachicola, FL 32320; 850-653-8977 ext 100; Cell 850-653-6748; <a href="mailto:em3frank@fairpoint.net">em3frank@fairpoint.net</a>
Florida DEP 2/7/2019-6/6/2019	Removed & Disposed: Vegetation; Reduced Grinding (116,672 CY)	\$17,721,523	181,231	Scott Woolam, Sr Program Analyst, Div of State Lands, 3900 Commonwealth Blvd, Mail Station 100, Tallahassee, FL 32399-3000, 850-245-2806, <a href="mailto:Scott.Woolam@dep.state.fl.us">Scott.Woolam@dep.state.fl.us</a>
Franklin Co, FL 10/16/2018-1/4/2019	Removed & Disposed: vegetation; Leaners (67); Hangers (1,414 Trees); HHW (1,120 Lbs); White Goods (233); Freon (215); E-Waste (94); Reduced by Grinding (90,244 CY); Monitored by Tetra Tech	\$2,215,778	145,862	Pamela Brownell, EM Director; 28 Airport Rd., Apalachicola, FL 32320; 850-653-8977 ext 100; Cell 850-653-6748; <a href="mailto:em3frank@fairpoint.net">em3frank@fairpoint.net</a>
Jackson Co, FL 10/12/2018-9/20/2019	Emergency Push Removed & Disposed: vegetation; C&D; mulch; Hangers (21,388 Trees); Leaners (13,431); Stumps (7); Reduced by Grinding (2,399,088 CY); Monitored by Metrics / Thompson	\$40,141,024	3,229,193	Wilanne Daniels, County Administrator 2819 Panhandle Rd., Operations Complex, Marianna, FL 32446 Ofc: 850-693-6657 <a href="mailto:danielsw@jacksoncountycler.gov">danielsw@jacksoncountycler.gov</a> Rodney Andreasen, Director of Emergency Management; 850-718-0007; Cell 850-573-1058; <a href="mailto:randreasen@jacksoncountycler.gov">randreasen@jacksoncountycler.gov</a>
Lynn Haven, FL 10/10/2018-11/12/2019	Emergency Push Removed & Disposed: vegetation; Leaners (433); Hangers (1,588 Trees); Stumps (22); Reduced by Grinding (558,533 CY) & C&D Compaction (186,548 CY) [3 sites]; Debris removed from eligible parks, cemeteries & schools; Monitored by Tetra Tech; Provided Sat. Phones	\$13,761,821	1,066,007	Michael White, City Manager; 825 Ohio Ave., Lynn Haven, FL 32444; 865-265-2121, Cell 850-814-8740; <a href="mailto:citymanager@cityoflynnhaven.com">citymanager@cityoflynnhaven.com</a>
Mexico Beach, FL 2/25/2019-10/10/2019	Dredge, Sand Sift and Replacement	\$12,527,617	47,828	Tommy Davis, Public Works Manager 850-527-3087 201 Paradise Path Mexico Beach, FL 32410 <a href="mailto:tdavis@mexicobeachgov.com">tdavis@mexicobeachgov.com</a> Tanya Castro, City Administrator, 201 Paradise Path, Mexico Beach, FL 32410 <a href="mailto:t.castro@mexicobeachgov.com">t.castro@mexicobeachgov.com</a>
Panama City Beach, FL 1/14/2019-1/24/2019	Reduction by Grinding (54,233 CY), Haul out	\$443,085	18,074	Janine Thomas, PW Senior Administrative Support Specialist, 116 S. Arnold Road Panama City Beach, FL 32413 850-233-5100 <a href="mailto:jthomas@pcbqov.com">jthomas@pcbqov.com</a>



## RFP#AD-21-02 Disaster Debris Management Services City of Pembroke Pines, FL

OWNER/LOCATION & TIMELINE	DESCRIPTION OF WORK	PROJECT VALUE	APPROX. CY	CONTRACTING POINT OF CONTACT
<b>Panama City, FL</b> 10/11/2018-7/20/2020	<b>Emergency Push</b> <b>Removed &amp; Disposed:</b> vegetation; C&D; Leaners (20,185); Hangers (32,489 Trees); Stumps (6,968); <b>Reduced</b> by Grinding (2,304,854 CY) & Compacted C&D (1,662,850 CY); <b>Debris</b> removed from eligible parks, cemeteries & schools <b>Monitored</b> by Landfall Strategies	\$81,651,244	5,830,315	<b>Neil Fravel</b> , Director of Public Works; 819 E. 11 <sup>th</sup> Street, Panama City, FL 32401; 850-872-3015; <a href="mailto:nfravel@pcgov.org">nfravel@pcgov.org</a>
<b>Parker, FL</b> 10/23/2018-5/3/2019	<b>Emergency Push</b> <b>Removed &amp; Disposed:</b> vegetation; C&D; Leaners (344); Hangers (846 Trees); Stumps (21); <b>Reduced</b> by Grinding (389,576 CY) C&D Compaction (159,188 CY); <b>Monitored</b> by Tetra Tech	\$7,865,326	783,286	<b>Ashley Rizzo</b> Human Resources, Benefits & Safety Administrator, 850-871-4104; <a href="mailto:arizzo@cityofparker.com">arizzo@cityofparker.com</a> ; 1001 West Park Street, Parker, FL 32404 850-960-1908, Cell 850-528-9032; <a href="mailto:narowell@cityofparker.com">narowell@cityofparker.com</a>
<b>Washington Co, FL</b> 10/18/2018-5/31/2019	<b>Removed &amp; Disposed:</b> vegetation; Leaners (10,301); Hangers (35,683 Trees) Stumps (108); <b>Reduced</b> by Grinding (1,445,814 CY); <b>Monitored</b> by Witt O'Briens	\$23,870,365	1,948,246	<b>Ms. Lynne Abel</b> , EM Public Safety Director; 2300 Pioneer Road, Chipley, FL 32428; 850-638-6203; <a href="mailto:label@washingtonfl.com">label@washingtonfl.com</a>
<b>2018 Hurricane Florence CAT 1 (NC &amp; SC)</b>	<b>18 Activations – 16 DMS's – FEMA-DR-4393-NC FEMA-DR-4394-SC</b>	<b>\$29,914,480</b> Total Event Cost	<b>2,190,278</b> Total Event CY	
<b>Bald Head Island, NC</b> 10/10/2018-2/20/2019	<b>Removed &amp; Disposed:</b> vegetation; Leaners (275); Hangers (3,148 Trees); White Goods (225); HHW (1,440 Lbs); <b>Reduced</b> by Grinding (24,599 CY) C&D Compaction (7,858 CY); <b>Monitored</b> by Landfall Strategies	\$1,378,786	38,327	<b>Chris Clemmons</b> , Director of Public Works; 110 Rothschild Street, Holden Beach, NC 28463; 910-842-6488; <a href="mailto:pworks@hbtownhall.com">pworks@hbtownhall.com</a> <b>Chris McCall</b> – Village Manager, 910-457-9700; <a href="mailto:cmccall@villagebhi.org">cmccall@villagebhi.org</a>
<b>Bolivia, NC</b> 10/2/2018-1/15/2019	<b>Removed &amp; Disposed:</b> vegetation; Leaners (10); Hangers (36 Trees); <b>Reduced</b> by Grinding (749 CY); <b>Monitored</b> by Landfall Strategies	\$15,489	1,110	<b>Dustin Graham</b> , Director of Public Works; 700 Sunset Blvd., Sunset Beach, N 28468; 910-579-6297 ext 1048, Cell 910-443-1144; <a href="mailto:dgraham@sunsetbeachnc.gov">dgraham@sunsetbeachnc.gov</a> <b>Jane Marston</b> , Mayor; 910-471-2024
<b>Brunswick Co, NC</b> 9/26/2018-1/24/2019	<b>Removed &amp; Disposed:</b> vegetation; Leaners (2,196); Hangers (19,333 Trees); <b>Reduce</b> by Grinding (323,631 CY); <b>Monitored</b> by Landfall Strategies	\$6,106,287	385,556	<b>Wyatt Richardson</b> , Operation Services Director of Parks & Recreation; 102 Town Hall Drive, Leland, NC 28451; 910-332-4651, Cell 910-470-7347; <a href="mailto:wrichardson@townofleland.com">wrichardson@townofleland.com</a> <b>Micki Bozeman</b> , Solid Waste Coordinator, <a href="mailto:micki.bozeman@brunswickcountync.gov">micki.bozeman@brunswickcountync.gov</a>
<b>Calabash, NC</b> 12/10/2018-12/20/2018	<b>Grinding</b>	\$17,941	4,810	<b>Charles "Chuck" Nance, Jr.</b> Town Administrator 882 Persimmon Road Calabash, NC 28467 Ph: 910-579-6747 Cell: 910-742-1342 <a href="mailto:calabash@atmc.net">calabash@atmc.net</a>
<b>Caswell Beach, NC</b> 10/5/2018-1/22/2019	<b>Removed &amp; Disposed:</b> vegetation; Leaners (3); Hangers (182 Trees); <b>Reduced</b> by Grinding (8,721 CY); <b>Monitored</b> by Landfall Strategies	\$154,906	11,794	<b>Mayor Jane Marston</b> ; PO Box 93, Bolivia, NC 28422; 910-471-2024; <a href="mailto:townhall.bolivia@atmc.net">townhall.bolivia@atmc.net</a>
<b>Duplin Co, NC</b> 10/1/2018-12/11/2018	<b>Removed &amp; Disposed:</b> vegetation; White Goods (1,186); HHW (6,200 Lbs); <b>Reduced</b> by Grinding (92,323 CY) C&D Compaction (97,708 CY); <b>Monitored</b> by Tetra Tech	\$2,682,013	229,937	<b>Chris Vernon</b> , Emergency Management Director; 209 Seminary St. Kenansville, NC 28349; 910-296-2160 x224, Cell 910-271-2772; <a href="mailto:chris.vernon@duplincountync.com">chris.vernon@duplincountync.com</a>
<b>Fayetteville, NC</b> 9/26/2018-11/30/2018	<b>Removed &amp; Disposed:</b> vegetation; <b>Reduced</b> by Grinding (126,511 CY); <b>Monitored</b> by Tetra Tech	\$1,991,073	153,445	<b>Jackie Tuckey</b> , Public Information Officer 910-433-1854 <a href="mailto:jtuckey@ci.fay.nc.us">jtuckey@ci.fay.nc.us</a> <b>Scott L. Bullard</b> , Emergency Manager of Fire/EM; 433 Hay St., Fayetteville, NC 28301; 910-433-1789, Cell 910-551-4208; <a href="mailto:sbullard@ci.fay.nc.us">sbullard@ci.fay.nc.us</a>
<b>Holly Ridge, NC</b> 10/5/2018-1/9/2019	<b>Removed &amp; Disposed:</b> vegetation; mulch; Hangers (135 Trees); <b>Reduced</b> by Grinding (8,972 CY); <b>Monitored</b> by Tetra Tech	\$156,380	13,951	<b>Carin Z. Faulkner</b> , MPA Town Manager 910-329-7081 ext. 223
<b>Jacksonville, NC</b> 9/7/2018-2/6/2019	<b>Removed &amp; Disposed:</b> vegetation; Leaners (39,190); Hangers (2,823 Trees); <b>Reduced</b> by Grinding (273,804 CY); <b>Monitored</b> by Thompson	\$5,245,709	346,145	<b>Wally Hansen</b> , Public Services Director – Engineering & Construction; PO Box 128, Jacksonville, NC 28451; 910-938-5260; <a href="mailto:whansen@ci.jacksonville.nc.us">whansen@ci.jacksonville.nc.us</a> <b>Dr. Richard L. Woodruff</b> , City Manager; 910-938-5220; <a href="mailto:citymanager@ci.jacksonville.nc.us">citymanager@ci.jacksonville.nc.us</a>
<b>Leland, NC</b> 9/29/2018-12/21/2018	<b>Removed &amp; Disposed:</b> vegetation; Leaners (143); Hangers (872 Trees); <b>Reduced</b> by Grinding (113,667 CY); <b>Monitored</b> by Landfall Strategies	\$1,527,901	132,975	<b>Wyatt Richardson</b> , Operations Services Director; 102 Town Hall Drive, Leland, NC 28451 Ofc: 910-332-4651 Cell: 910-470-7347 <a href="mailto:wrichardson@townofleland.com">wrichardson@townofleland.com</a>
<b>Navassa, NC</b> 10/23/2018-11/28/2018	<b>Removed &amp; Disposed:</b> vegetation; C&D; <b>Monitored</b> by Landfall Strategies	\$184,995	17,724	<b>Mayor Eulis Willis</b> ; 334 Main St., Navassa, NC 28451; 910-371-2432; <a href="mailto:mayor@townofnavassa.org">mayor@townofnavassa.org</a>



## RFP#AD-21-02 Disaster Debris Management Services City of Pembroke Pines, FL

OWNER/LOCATION & TIMELINE	DESCRIPTION OF WORK	PROJECT VALUE	APPROX. CY	CONTRACTING POINT OF CONTACT
Northwest, NC 10/16/2018-11/17/2018	Removed & Disposed: vegetation; C&D; Leaners (15); Hangers (81 Trees); Monitored by Landfall Strategies	\$29,944	2,097	Mayor James Knox - 910-515-9677 - <a href="mailto:cityofnorthwest@cityofnorthwest.com">cityofnorthwest@cityofnorthwest.com</a>
North Topsail Beach, NC 9/18/2018-12/19/2018	Removed & Disposed: C&D; Reduction by C&D Compaction (40,177 CY); Sandscreening (37,170 CY); Monitored by Tetra Tech	\$1,282,198	62,474	Thomas Best, Public Works Director; 3315 Gray St., North Topsail Beach, NC 28460; 910-328-9297, Cell 910-376-0453; <a href="mailto:tbest@ntbnc.org">tbest@ntbnc.org</a>
Oak Island, NC 10/9/2018-1/23/2019	Removed & Disposed: vegetation; Leaners (154); Hangers (2,752 Trees); Reduced by Grinding (55,965 CY); Monitored by Landfall Strategies	\$1,764,065	150,972	David Kelley, Town Manager; <a href="mailto:dkelly@ci.oak-island.nc.us">dkelly@ci.oak-island.nc.us</a>
Onslow Co, NC 9/30/2018-1/12/2019	Removed & Disposed: vegetation; Leaners (78); Hangers (9,313 Trees); Reduced by Grinding (408,348 CY); Monitored by Tetra Tech	\$6,349,470	567,036	Norman Bryson, Emergency Services Director; 1180 Commons Drive North, Jacksonville, NC 28546; 910-347-4270, Cell 910-340-5033; <a href="mailto:Norman_Bryson@onslowcountync.gov">Norman_Bryson@onslowcountync.gov</a>
Richlands, NC 10/5/2018-1/5/2019	Removed & Disposed: vegetation; Hangers (182 Trees); Reduced by Grinding (7,599 CY); Monitored by Tetra Tech	\$138,476	11,311	Gregg Whitehead, Town Administrator 302 S. Wilmington Street Richlands, NC 28574 910-324-3301 <a href="mailto:administrator@richlandsnc.gov">administrator@richlandsnc.gov</a>
Sandy Creek NC 10/15/2018-11/12/2018	Removed & Disposed: vegetation; Reduced by Grinding (1,188 CY); Monitored by Landfall Strategies	\$14,987	1,410	Genn Marshall, Mayor; 910-655-6028 or 240-256-0810
SCDOT 9/4/2018-11/28/2018	Removed & Disposed: vegetation; Monitored by Thompson	\$117,975	4,867	Tom Johnson, SCDOT Manager / Emergency Operation; 803-354-2288; <a href="mailto:johnstona@scdot.org">johnstona@scdot.org</a>
Shallote, NC 10/5/2018-1/16/2019	Removed & Disposed: vegetation; Leaners (46); Hangers (563 Trees); Reduced by Grinding (10,169 CY); Monitored by Landfall Strategies	\$151,948	11,863	Mimi Gaither, Town Administrator; 910-619-7452
Swansboro, NC 9/7/2018-11/7/2018	Removed & Disposed: vegetation; Leaners (8); Hangers (87 Trees); Reduced by Grinding (30,816 CY); Monitored by Thompson	\$535,676	37,536	Scott Chase, Town Manager; 601 W. Corbett Avenue, Swansboro, NC 28584; 910-326-4428 x 175, Cell 910-712-4500; <a href="mailto:schase@ci.swansboro.nc.us">schase@ci.swansboro.nc.us</a>
Varnamtown, NC 10/11/2018-1/15/2019	Removed & Disposed: vegetation; Leaners (9); Hangers (283 Trees); Reduced by Grinding (4,368 CY); Monitored by Landfall Strategies	\$68,261	4,938	Judy Galloway, Mayor; 910-842-6697; <a href="mailto:jlg@atmc.net">jlg@atmc.net</a>
2018 Project Other Projects	4 Contracts	\$793,126		
Dauphin Island, AL	Tropical Storm Gordon – Sand Removal	\$14,000	Hourly	Mayor Jeff Collier; 1011 Bienville Blvd.; Dauphin Island, AL 36528 251-861-5525; <a href="mailto:jcollier@townofdauphinisland.org">jcollier@townofdauphinisland.org</a>
Eastern Shipbuilding Group	Dredging	\$741,332	Hourly	Greg Bourdreaux, Project Manager 2200 Nelson Street Panama City, FL 32402 850-763-1900 xt. 3328 Cell: 850-819-9093, <a href="mailto:gbourdreaux@easternshipbuilding.com">gbourdreaux@easternshipbuilding.com</a>
Orange Beach, AL	Miscellaneous Sand Projects	\$2,200	Hourly	Phillip West, Coastal Resource Manager; 4101 Oganee Beach Blvd., Orange Beach, AL 36561; 251-981-6788, Cell 251-747-6166; <a href="mailto:pwest@orangebeachal.gov">pwest@orangebeachal.gov</a>
TNC – The Nature Conservancy	Constructed Living Shoreline; Channel Dredging; Spoils Removal and Helen Woods Park Oyster Castle Pallets; Debris removed from eligible parks	\$28,800	Hourly	Mary Kate Brown, Coast Projects Manager, 118 N. Royal St. Suite 500 Mobile, AL 36602 251-433-1150 Cell: 251-550-3728, <a href="mailto:mkbrown@tnc.org">mkbrown@tnc.org</a>
2018 Red Tide / Fish Kill Cleanup	6 Contracts Activated for Event	\$2,341,980 Total Event Cost		
Barrier Islands Park, Boca Grande, FL 8/8/2018-8/14/2018	Remove debris from beach	\$7,051	Hourly	Sharon McKenzie, Exec. Dir., Barrier Islands Parks Society, PO Box 637, Boca Grande, FL 33921, 941-964-0060, <a href="mailto:smckenziebips@gmail.com">smckenziebips@gmail.com</a>
Collier Co, FL 8/27/2018-9/4/2018	Remove debris from Canal & Bay	\$47,444	Hourly	Gary McAlpin, <a href="mailto:Gary.McAlpin@colliercountyfl.gov">Gary.McAlpin@colliercountyfl.gov</a>
Ft Myers Beach, FL 7/31/2018-8/12/2018	Remove debris from Beach / Canal & Bay	\$262,767	Hourly	Chelsea O'Riley, <a href="mailto:chelsea@fmbgov.com">chelsea@fmbgov.com</a>
Lee Co, FL 8/20/2018-9/3/2018	Remove debris from Beach / Canal & Bay	\$374,201	Hourly	Mary Tucker, Dir of Procurement, Lee Co Board of County Commissioners, 1500 Monroe St, 4th Floor, Ft Myers, FL 33901, 239-533-8881, <a href="mailto:mtucker@leegov.com">mtucker@leegov.com</a>



## RFP#AD-21-02 Disaster Debris Management Services City of Pembroke Pines, FL

OWNER/LOCATION & TIMELINE	DESCRIPTION OF WORK	PROJECT VALUE	APPROX. CY	CONTRACTING POINT OF CONTACT
Sanibel, FL 7/31/2018-9/6/2018	Remove debris from Beach / Canal & Bay	\$1,556,961	Hourly	Laura Zautcke, Ops Manager, City of Sanibel, 800 Dunlop Rd, Sanibel, FL 33957, 239-472-9615, ext 368, <a href="mailto:Laura.Zautcke@mysanibel.com">Laura.Zautcke@mysanibel.com</a>
Sarasota Co, FL 8/28/2018-8/31/2018	Remove debris from Beach	\$93,556	Hourly	Lois Rose, Solid Waste Mgr. 4000 Knights Trail Road Nokomis, FL 34275 Ofc: 941-861-1589 Cell: 941-650-0722 Fax: 941-486-2620 <a href="mailto:lerose@scgov.net">lerose@scgov.net</a>
2017 Hurricane Nate	3 Contracts Activated for Event	\$2,119,616 Total Event Cost	165,947 Total Event CY	
Dauphin Island, AL 10/8/2017-4/3/2018	Clearing Sand from the Roads	\$2,100,704	163,903	Jeff Collier, Mayor, 1011 Bienville Blvd, Dauphin Island, AL 36528, 251-861-5525, <a href="mailto:jcollier@townofdauphinisland.org">jcollier@townofdauphinisland.org</a>  Wanda Sandagger, Administrative Assistant, 1011 Bienville Blvd, Dauphin Island, AL 36528, 251-861-5525, <a href="mailto:wsandagger@townofdauphinisland.org">wsandagger@townofdauphinisland.org</a>
Dauphin Island Water Authority, AL 12/12/2017-12/15/2017	Sand Push	\$5,702	Hrly	Vaile Feemster, <a href="mailto:DIWSA@AOL.COM">DIWSA@AOL.COM</a>
Mobile, AL 11/16/2017-11/20/2017	Removed & Disposed: C&D,	\$18,911	2,044	Bill Harkins, Public Works Dir, <a href="mailto:harkinsb@cityofmobile.org">harkinsb@cityofmobile.org</a>
2017 Hurricane Irma	64 Contracts Activated for Event - 115 DMS Managed for Event	\$202,589,827 Total Event Cost	10,447,423 Total Event CY	
Apopka, FL 9/24/2017-01/26/2018	Removed & Disposed: vegetation, hangers (1,194 ea), stumps (15); Tasks: Storm Sewer Cleaning; Monitored by Landfall Strategies	\$2,108,037	150,295	Josh Robinson, Solid Waste Operations Manager, 748 E. Cleveland St. Apopka, FL 32703, 407-703-1731 fax: 407-703-1748 <a href="mailto:jrobinson@apopka.net">jrobinson@apopka.net</a>
Arcadia, FL 10/2/2017-12/11/2017	Removed & Disposed: vegetation, hangers (894 Trees), leaners (107 trees), stumps(13); burned (33,868); Reduced: at 1 site by burning; Monitored by Landfall Strategies	\$499,522	33,868	Beth Carsten, Finance Director 23 North Polk Ave. Arcadia, FL 34266, 863-494-4114 fax: 863-494-4712 <a href="mailto:ecarsten@arcadia-fl.gov">ecarsten@arcadia-fl.gov</a>  Penny Delaney, City Clerk 23 North Polk Ave. Arcadia, FL 34266 863-494-4114 fax: 863-494-4712 <a href="mailto:pdelaney@arcadia-fl.gov">pdelaney@arcadia-fl.gov</a>
Aventura, FL 9/15/2017-11/07/2017	Removed & Disposed: vegetation, mulch, hangers (708 Trees) Reduced by Grinding at 1 site; Monitored by Volkert	\$379,842	8,367	Joseph Kroll, Public Works Director 19200 W. County Club Drive Aventura, FL 33180 cell: 305-525-1694, ofc: 305-466-8970 fax: 305-466-3277 <a href="mailto:jkrill@cityofaventura.com">jkrill@cityofaventura.com</a>  Alan Levin, Public Works Operations Manager 19200 W. Country Club Drive Aventura, FL 33180 cell: 305-218-6844 ofc: 305-466-8931 <a href="mailto:alevine@cityofaventura.com">alevine@cityofaventura.com</a>
Bonita Springs, FL 9/23/2017-12/12/2017	Removed & Disposed: C&D, vegetation, grind (412,401), mulch, leaners (357) / hangers (10,148 trees) Reduced: at 1 site by grinding Monitored by Thompson - ADMS	\$6,521,630	440,154	Matt Feeney, Public Works Director 9101 Bonita Beach Road, Bonita Springs, FL 34135 ofc: 239-949-6246 fax: 239-949-6245 <a href="mailto:matt.feeney@cityofbonitasprings.org">matt.feeney@cityofbonitasprings.org</a>  Arleen Hunter, Assistant City Manager 9101 Bonita Beach Road, Bonita Springs, FL 34135 ofc: 239-949-6262 <a href="mailto:Arleen.hunter@cityofbonitasprings.org">Arleen.hunter@cityofbonitasprings.org</a>
Brevard Co, FL 9/18/2017-11/29/2017	Removed & Disposed: C&D, vegetation, mulch Reduced: at 4 site by grinding Monitored by Tetra Tech - ADMS	\$2,370,625	172,031	"Euri" Euripides Rodriguez, SW Dir, 2725 Judge Fran Jamieson Way, Bldg A, Ste 118, Viera, FL 32940, 321-633-2042, <a href="mailto:euripides.rodriguez@brevardcounty.us">euripides.rodriguez@brevardcounty.us</a>
Casselberry, FL 9/20/2017-01/03/2018	Removed & Disposed: C&D, vegetation, mulch, leaners (58) / hangers (26 trees), stumps (21) Reduced: at 4 site by grinding Monitored by Tetra Tech - ADMS	\$364,046	20,817	Mr. Charles "Chuck" Smith Public Works Parks and Facilities Supervisor 95 Triplet Lake Drive Casselberry, FL 32707 cell: 321-388-4194 ofc: 407-262-7725 xt. 1717 <a href="mailto:csmith@casselberry.org">csmith@casselberry.org</a>  Willie Velez, Procurement Administrator 95 Triplet Lake Drive Casselberry, FL 32707 ofc: 407-262-7700 xt. 1137 fax: 407-262-7746, <a href="mailto:wvelez@casselberry.org">wvelez@casselberry.org</a>
Charlotte County, FL 11/11/2017-01/26/2018	Removed & Disposed: C&D, vegetation, leaners (238) / hangers (5,070 trees); Monitored by Tetra Tech - ADMS	\$1,032,095	6,193 Tons	Richard Allen, SW Operations Manager, 25550 Harbor View Rd, Unit 2, Port Charlotte, FL 33982, 941-764-4393, <a href="mailto:richard.allen@charlottecountyfl.gov">richard.allen@charlottecountyfl.gov</a>
Chatham Co, GA 9/20/2017-1/9/2018	Removed & Disposed: C&D, vegetation, mulch, grind (60,495) Reduced: at 1 site by grinding Monitored by Thompson- ADMS	\$440,701	26,958	Robert Drewry, Director of Public Works 7226 Varnedoe Drive Savannah, GA 31406 ofc: 912-652-6842 fax: 912-652-6845 <a href="mailto:rwedrewry@chathamcounty.org">rwedrewry@chathamcounty.org</a>  Robin L. Maurer, Assistant Purchasing Director 1117 Eisenhower Drive, Suite C Savannah, GA 31406 ofc: 912-790-1623 fax: 912-790-1627 <a href="mailto:rmaurer@chathamcounty.org">rmaurer@chathamcounty.org</a>



## RFP#AD-21-02 Disaster Debris Management Services City of Pembroke Pines, FL

OWNER/LOCATION & TIMELINE	DESCRIPTION OF WORK	PROJECT VALUE	APPROX. CY	CONTRACTING POINT OF CONTACT	
<b>Clay Co, FL</b> 9/18/2017-1/10/2018	<b>Removed &amp; Disposed:</b> C&D, vegetation, mulch, leaners / hangers, <b>Reduced:</b> at 6 site by grinding <b>Monitored by Landfall Strategies</b>	\$5,593,903	516,358	<b>John Ward</b> , EM Dir, 2519 SR 16 W, Green Cove Springs, FL 32043, 904-541-2767, <a href="mailto:John.Ward@claycountyfl.gov">John.Ward@claycountyfl.gov</a>	
<b>Cocoa Beach, FL</b> 9/18/2017-10/25/2017	<b>Removed &amp; Disposed:</b> C&D, vegetation, mulch, compacted C&D; <b>Reduced:</b> at 1 site by grinding <b>Monitored by Tetra Tech - ADMS</b>	\$207,256	16,838	<b>Rob Strong</b> , Project Manager, Public Works, 1600 Minutemen Causeway, Cocoa Beach, FL 32932, 321-868-3316, <a href="mailto:rstrong@cityofcocoa-beach.com">rstrong@cityofcocoa-beach.com</a>	
<b>Coleman, FL</b> 9/25/2017-12/18/2017	<b>Removed &amp; Disposed:</b> vegetation, mulch, Stumps (6) <b>Reduced:</b> at 1 site by grinding <b>Self Monitored</b>	\$28,464	2,557	<b>Mayor Milton Hill</b> , 3502 E. Warm Springs Avenue Coleman, FL 33521 cell: 352-978-9938 ofc: 352-748-1017 Fax: 352-748-2291 <a href="mailto:miltonhill@cityofcolemanfl.com">miltonhill@cityofcolemanfl.com</a>	<b>Ruth Busby</b> , Public Services Director 3502 E. Warm Springs Avenue Coleman, FL 33521 ofc: 352-748-1017 Fax: 352-748-2291 <a href="mailto:ruthbusby@cityofcolemanfl.com">ruthbusby@cityofcolemanfl.com</a>
<b>Collier County, FL</b> 5/15/2018-11/30/2018	<b>Removed &amp; Disposed:</b> drainage ditch debris, stumps (1,360), leaners (714); <b>Monitored by Tetra Tech - ADMS</b>	\$13,212,025	41,838	<b>Gino Santabarbara</b> , <a href="mailto:Gino.Santabarbara@colliercountyfl.gov">Gino.Santabarbara@colliercountyfl.gov</a>	<b>Tony Barone</b> , <a href="mailto:Tony.Barone@colliercountyfl.gov">Tony.Barone@colliercountyfl.gov</a>
<b>Deltona, FL</b> 9/19/2017-12/18/2017	<b>Removed &amp; Disposed:</b> vegetation, mulch, leaners (99) / hangers (2,734 trees); <b>Reduced:</b> at 1 site by grinding <b>Monitored by Tetra Tech - ADMS</b>	\$3,257,453	288,403	<b>Matt Doan</b> , PW Dir, 2345 Providence Blvd, Deltona, FL 32725, 386-878-8950, <a href="mailto:mdoan@deltonafl.gov">mdoan@deltonafl.gov</a>	
<b>DeSoto Co, FL</b> 10/2/2017-02/15/2018	<b>Removed &amp; Disposed:</b> vegetation, mulch, leaners (459) / hangers (1 trees), stumps (228); <b>Reduced:</b> at 1 site by grinding <b>Monitored by Landfall Strategies</b>	\$1,479,493	91,100	<b>Tom Moran</b> , Emergency Management Director 2200 NE Roan Street Arcadia, FL 34266 Cell: 863-993-5855, Ofc: 863-993-4831, Fax: 863-993-4840 <a href="mailto:t.moran@desotobocc.com">t.moran@desotobocc.com</a>	<b>Cindy Talamantez</b> , Purchasing Director 201 E. Oak Street, Suite 203 Arcadia, FL 34266 Ofc: 863-993-4816 Fax: 863-993-4819 <a href="mailto:c.talamantez@desotobocc.com">c.talamantez@desotobocc.com</a>
<b>Edgewater, FL</b> 9/19/2017-11/2/2017	<b>Removed &amp; Disposed:</b> vegetation <b>Monitored by Witt O'Briens - ADMS</b>	\$409,726	57,937	<b>Brenda DeWees</b> , Dir of Env Services, 409 Mango Tree Drive Edgewater, FL 32132 386-424-2400, <a href="mailto:bdeweess@cityofedgewater.org">bdeweess@cityofedgewater.org</a>	
<b>Edgewood, FL</b> 9/21/2017-11/9/2017	<b>Removed &amp; Disposed:</b> vegetation, mulch <b>Reduced:</b> at 1 site by grinding <b>Monitored by Landfall Strategies</b>	\$214,703	14,939	<b>Bea L. Meeks</b> , City Clerk, 405 Larue Ave. Edgewood, FL 32809 Cell: 352-267-8839, Ofc: 407-851-2920 Fax: 407-851-7361 <a href="mailto:bmeeks@edgewood-fl.gov">bmeeks@edgewood-fl.gov</a>	<b>Mayor Ray Bagshaw</b> 405 Larue Ave. Edgewood, FL 32809 Cell: 407-230-0355, Ofc: 407-851-2920 <a href="mailto:rbagshaw@edgewood-fl.gov">rbagshaw@edgewood-fl.gov</a>
<b>Estero, FL</b> 09/22/2017-02/04/2018	<b>Removed &amp; Disposed:</b> vegetation <b>Monitored by Rostan</b>	\$30,998	1,596	<b>David Willems</b> , Public Works Director 9401 Corkscrew Palms Circle Estero, FL 33928 239-221-5035 <a href="mailto:willems@estero-fl.gov">willems@estero-fl.gov</a>	
<b>Flagler Beach, FL</b> 9/22/2017-10/21/2017	<b>Removed &amp; Disposed:</b> vegetation, C&D, mulch <b>Reduced:</b> at 2 site by grinding; <b>Monitored by Thompson - ADMS</b>	\$320,364	25,535	<b>Larry Newsom</b> , City Manager, 105 South Second St, Flagler Beach, FL 32136, 386-517-2000, <a href="mailto:lnewsom@cityofflaglerbeach.com">lnewsom@cityofflaglerbeach.com</a>	
<b>FL DEP - Waterway</b> 09/18/2017-03/31/2018	<b>Waterway Debris Removal;</b> Remove waterway debris with boats to an offload site, load onto trucks for disposal	\$43,636,590	267,008	<b>Scott Woolam</b> , Sr Program Analyst, Div of State Lands, 3900 Commonwealth Blvd, Mail Station 100, Tallahassee, FL 32399-3000, 850-245-2806, <a href="mailto:Scott.Woolam@dep.state.fl.us">Scott.Woolam@dep.state.fl.us</a>	
<b>Flagler Co, FL</b> 9/26/2017-11/6/2017	<b>Removed &amp; Disposed:</b> vegetation <b>Monitored by Eisman Russo</b>	\$402,926	22,491	<b>Richard Gordon</b> , Asst Co Engineer, 1769 E Moody Blvd, Building 2, Bunnell, FL 32110, 386-313-4006, <a href="mailto:rgordon@flaglercounty.org">rgordon@flaglercounty.org</a>	
<b>Ft Myers, FL</b> 9/27/2017-12/5/2017	<b>Removed &amp; Disposed:</b> vegetation, mulch, leaners (47) / hangers (3,060 trees) <b>Reduced:</b> at 2 site by grinding <b>Monitored by Thompson - ADMS</b>	\$3,757,646	258,992	<b>Mr. Saeed Kazemi</b> , City Manager 2200 Second Street Ft. Myers, FL 33901 Cell: 239-851-1753 Ofc: 239-321-7024 <a href="mailto:SKazemi@cityofmyers.com">SKazemi@cityofmyers.com</a>	<b>Sandra Ryan</b> , Interim Dep. City Clerk 2200 Second Stret Ft. Myers, FL 33901 Ofc: 239-321-7035
<b>Ft Myers Beach, FL</b> 9/27/2017-12/7/2017	<b>Removed &amp; Disposed:</b> vegetation, mulch <b>Monitored by Thompson - ADMS</b>	\$257,847	20,298	<b>Roger Hernstadt</b> , Town Manager 2523 Estero Blvd. Fort Myers Beach, FL 33931 Ofc: 239-765-0202 Fax: 239-765-0909 <a href="mailto:Roger@fmbgov.com">Roger@fmbgov.com</a>	<b>Scott Baker</b> , Director of Public Works 2523 Estero Blvd. Fort Myers Beach, FL 33931 Cell: 239-218-7733 Ofc: 239-765-0202 <a href="mailto:sbaker@fortmyersbeachfl.gov">sbaker@fortmyersbeachfl.gov</a>
<b>Glades Co, FL</b> 10/3/2017-2/26/2018	<b>Removed &amp; Disposed:</b> vegetation, C&D <b>Reduced:</b> at 6 site by burning <b>Monitored by Thompson - ADMS</b>	\$397,295	42,414	<b>Angela Snow Colegrove</b> , EM Director 500 Ave J. Moore Haven, FL 33471 Cell: 863-673-1837 Ofc: 863-946-6020 Fax: 863-946-1091 <a href="mailto:asnow@myglades.com">asnow@myglades.com</a>	<b>Paul Carlisle</b> , County Manager 500 Ave J. Moore Haven, FL 33471 Ofc: 863-946-6000 <a href="mailto:pcarlisle@myglades.com">pcarlisle@myglades.com</a>



## RFP#AD-21-02 Disaster Debris Management Services City of Pembroke Pines, FL

OWNER/LOCATION & TIMELINE	DESCRIPTION OF WORK	PROJECT VALUE	APPROX. CY	CONTRACTING POINT OF CONTACT	
Hardee Co, FL 9/19/2017-1/31/2018	Removed & Disposed: vegetation, C&D, hangers (5,592), leaners (3) Monitored by Witt O'Briens - ADMS	\$1,067,905	67,343	Jill Newman, EM Director 404 W. Orange St. Wauchula, FL 33873 Cell: 863-832-0324 Ofc: 863-773-6373 Fax: 863-773-9390 <a href="mailto:jill.newman@hardeecounty.net">jill.newman@hardeecounty.net</a>	Willie Nabong, PW Director 205 Hanchey Road Wauchula, FL 33873 Ofc: 863-773-3272 Fax: 863-773-0107 <a href="mailto:willie.nabong@hardeecounty.net">willie.nabong@hardeecounty.net</a>
Hilton Head, SC	Push Operations	\$25,241	Hrly	Jennifer Lyle, Asst Town Engineer, One Town Center Ct, Hilton Head Island, SC 29928, 843-341-4779, <a href="mailto:jennifer@hiltonheadislandsc.gov">jennifer@hiltonheadislandsc.gov</a>	
Jupiter, FL 9/11/2017-10/24/2017	Push Operations Removed & Disposed: vegetation, C&D Monitored by Tetra Tech - ADMS	\$370,420	43,668	Mr. Thomas "Tom" Discoll, Director of Engineering & Public Works 210 Military Trail Jupiter, FL 33458 Cell: 561-440-0213 Ofc: 561-741-2215 Fax: 561-741-2515 <a href="mailto:thomasd@jupiter.fl.us">thomasd@jupiter.fl.us</a>	Mr. Doug Koennicke, Town Engineer 210 Military Trail Jupiter, FL 33458 Ofc: 561-741-2258 Cell: 561-723-4680, <a href="mailto:dougk@jupiter.fl.us">dougk@jupiter.fl.us</a>
Kissimmee, FL 9/18/2017-12/16/2017	Removed & Disposed: vegetation, C&D, mulch, e-waste (21) Reduced: at 1 site by grinding Monitored by Tetra Tech - ADMS	\$494,146	29,638	Kerrith Fiddler, PW Director, 101 Church Street, Suite 301 Kissimmee, FL 34741 Cell: 407-252-7823 Ofc: 407-518-2164 <a href="mailto:kfiddler@kissimmee.org">kfiddler@kissimmee.org</a>	George Allen, PW Operations Assistant Director 101 Church Street Kissimmee, FL 34741 Ofc: 407-518-2523 Cell: 407-624-0155 <a href="mailto:gallen@kissimmee.org">gallen@kissimmee.org</a>
Lake Co, FL 9/16/2017-02/28/2018	Removed & Disposed: vegetation, mulch, hangers (3,918 trees), leaners (22); Reduced: at 3 site by grinding Monitored by Tetra Tech - ADMS	\$6,114,179	355,512	Mary Hamilton Environmental Services Mgr., 323 N. Sinclair Ave. Tavares, FL 32778 Ofc: 352-483-9006 <a href="mailto:mhamilton@lakecountyfl.com">mhamilton@lakecountyfl.com</a>	David Salinas, Public Works Landfill Supervisor, 13130 County Landfill Rd., Tavares, FL 32778 Cell: 352-636-0851 Ofc: 352-343-3776 Fax: 352-253-1690 <a href="mailto:dsalinas@lakecountyfl.gov">dsalinas@lakecountyfl.gov</a>
Lake Mary, FL 9/19/2017-12/9/2017	Removed & Disposed: vegetation, C&D, mulch, leaners (10), hangers (453 trees); Reduced: at 1 site by grinding Monitored by Thompson - ADMS	\$563,577	43,935	Bruce Paster, PW Director 911 Wallace Court Lake Mary, FL 32746 Cell: 407-463-8133 Ofc: 407-585-1452 <a href="mailto:bpaster@lakemaryfl.com">bpaster@lakemaryfl.com</a>	Jill Alvarez, Purchasing Coordinator 100 N. Country Club Road Lake Mary, FL 32746 Ofc: 407-585-1403 Fax: 407-585-1464 <a href="mailto:jalvarez@lakemaryfl.com">jalvarez@lakemaryfl.com</a>
Lakeland, FL 9/19/2017-02/09/2018	Removed & Disposed: vegetation, C&D, mulch, leaners (413), hangers (12,189 trees), stumps (6); Reduced: at 3 site by grinding; Monitored by Thompson - ADMS	\$3,345,920	228,996	Heath Frederick, PW Director 228 S Massachusetts Ave. Lakeland, FL 33801 Cell: 386-747-2370 Ofc: 863-834-6001 <a href="mailto:heath.frederick@lakelandgov.net">heath.frederick@lakelandgov.net</a>	Greg James, PW Assistant Director 228 S. Massachusetts Avenue Lakeland, FL 33801 Cell: 863-608-1468 Ofc: 863-834-6040 <a href="mailto:greg.james@lakelandgov.net">greg.james@lakelandgov.net</a>
Lauderdale-By-The-Sea, FL 9/16/2017-10/9/2017	Removed & Disposed: vegetation, hangers (131 trees) Monitored by Witt O'Briens - ADMS	\$71,211	6,748	Don Prince, Director of Municipal Services 4501 N. Ocean Drive Lauderdale-By-The-Sea, FL 33308 Cell: 954-275-0808 Ofc: 954-640-4232 Fax: 954-776-0578 <a href="mailto:DonP@lbt-s-fl.gov">DonP@lbt-s-fl.gov</a>	Ralph "Bud" Bentley, Town Manager 4501 Ocean Drive Town of Lauderdale-By-The-Sea, FL 33308 Ofc: 954-640-4200 Fax: 954-776-1857 <a href="mailto:budb@lbt-s-fl.gov">budb@lbt-s-fl.gov</a>
Lazy Lakes, FL 9/17/2017-10/15/2017	Removed & Disposed: vegetation, hangers (3 trees)	\$2,887	332	Melissa Augustin, City Attorney, 3099 E Commercial Blvd, Ste 200, Ft Lauderdale, FL 33308, 954-771-4500, <a href="mailto:maugustin@cityatty.com">maugustin@cityatty.com</a>	
Lee Co, FL 9/16/2017-7/5/2018	Removed & Disposed: vegetation, C&D, mulch, leaners (3,733)/ hangers (70,730 trees); Reduced: at 13 site by grinding Monitored by Thompson - ADMS	\$29,654,974	1,729,186	Jason Fournier, Public Utilities Mgr, Public Utilities Manager 10500 Buckingham Rd. Fort Myers, FL 33905 Cell: 239-229-5733 Ofc: 239-533-8000 Fax: 239-338-3337 <a href="mailto:jfournier@leegov.com">jfournier@leegov.com</a>	Jim Bjostad, Public Safety Emergency Manager 2675 Ortiz Ave. Ft. Myers, FL 33905 Cell: 239-476-2147 Ofc: 239-533-0617 Fax: 239-477-3636 <a href="mailto:bjostad@leegov.com">bjostad@leegov.com</a>
Miami Springs, FL 9/14/2017-02/15/2018	Push Operations; Removed & Disposed: vegetation, C&D, mulch, leaners (314), hangers (3,862 trees), stumps (74) Reduced: at 1 site by grinding; Monitored by Thompson - ADMS	\$3,673,278	141,744	Tammy Romero, Procurement Specialist 201 Westward Drive Miami Springs, FL 33166 Ofc: 305-805-5035 Fax: 305-805-5018 <a href="mailto:romerot@miamisprings-fl.gov">romerot@miamisprings-fl.gov</a>	William Alonso, City Manager 201 Westward Drive Miami Springs, FL 33166 Ofc: 305-805-5014 <a href="mailto:alonso@miamisprings-fl.gov">alonso@miamisprings-fl.gov</a>
Miami, FL 10/4/2017-12/14/2017	Removed & Disposed: vegetation, C&D, mulch, leaners (162), hangers (4,213 trees), stumps (103) Reduced: at 1 site by grinding; Monitored by Tetra Tech - ADMS	\$1,452,739	64,163	Mario F. Nunez, Solid Waste Director 1290 N.W. 20 Street Miami, FL 33142 Ofc: 305-960-2804 Fax: 305-960-2850 <a href="mailto:mfnunez@miamigov.com">mfnunez@miamigov.com</a>	Robert Williams, Solid Waste Superintendent 1290 N.W. 20 Street Miami, FL 33142 Ofc: 305-960-2837 Fax: 305-960-2845 <a href="mailto:robwilliams@miamigov.com">robwilliams@miamigov.com</a>
Mount Dora, FL 9/26/2017-10/28/2017	Removed & Disposed: vegetation Reduced: at 1 site by grinding Monitored by Tetra Tech - ADMS	\$638,401	32,907	Mike Sheppard, Dep. Director Finance 510 N Baker St. Mount Dora, FL 32757 Ofc: 352-735-7179 Cell: 352-408-4692 <a href="mailto:sheppardm@cityofmoundora.com">sheppardm@cityofmoundora.com</a>	John McKinney, Finance Director 510 N. Baker St. Mount Dora, FL 32757 Ofc: 352-735-7158 Cell: 321-205-6401 <a href="mailto:mckinneyj@ci.mound-dora.fl.us">mckinneyj@ci.mound-dora.fl.us</a>



## RFP#AD-21-02 Disaster Debris Management Services City of Pembroke Pines, FL

OWNER/LOCATION & TIMELINE	DESCRIPTION OF WORK	PROJECT VALUE	APPROX. CY	CONTRACTING POINT OF CONTACT
<b>Nags Head, NC</b> 9/8/2017-10/12/2017	<b>Supplied</b> water pumps for standby use	\$11,486	Hrly	<b>David Ryan</b> , Town Engineer, 2200 Lark Ave. Nags Head, NC 27959 ofc. 252-441-6221, cell 252-475-0038, fax: 252-441-3350 <a href="mailto:david.ryan@nagsheadnc.gov">david.ryan@nagsheadnc.gov</a>
<b>Nassau Co, FL</b> 9/18/2017-2/9/2018	<b>Removed &amp; Disposed:</b> vegetation, mulch, leaners (81), hangers (7,113 trees); <b>Reduced:</b> at 1 site by grinding <b>Monitored</b> by Witt O'Briens - ADMS	\$2,978,945	209,674	<b>Scott Herring</b> PW Director 46026 Landfill Rd. Callahan, FL 32011 Ofc: 904-491-7330 Cell: 904-583-5665 Fax: 904-879-6323 <a href="mailto:sherring@nassaucountyfl.com">sherring@nassaucountyfl.com</a> <b>Shanea Jones</b> , County Manager 96135 Nassau Pl. Suite 1 Yulee, FL 32097 Ofc: 904-530-6010 Fax: 904-321-5784 <a href="mailto:sjones@nassaucountyfl.com">sjones@nassaucountyfl.com</a>
<b>North Port, FL</b> 9/15/2017-12/13/2017	<b>Removed &amp; Disposed:</b> vegetation, mulch, leaners (6), hangers (675 trees); <b>Reduced:</b> at 1 site by grinding <b>Monitored</b> by Rostan / Hall Pass - ADMS	\$737,413	47,241	<b>Monica Bramble</b> , Asst. PW Director 1100 N. Chamberlain Blvd. North Port, FL 34286 Ofc: 941-240-8060 Cell: 941-628-0015 Fax: 941-240-8063 <a href="mailto:mbramble@cityofnorthport.com">mbramble@cityofnorthport.com</a> <b>Frank Lama</b> , Solid Waste Manager 1100 Chamberlain Blvd. North Port, FL 34286 Ofc: 941-240-8074 Fax: 941-429-7079 <a href="mailto:flama@cityofnorthport.com">flama@cityofnorthport.com</a>
<b>Ocala, FL</b> 9/18/2017-02/26/2018	<b>Push Operations; Removed &amp; Disposed:</b> vegetation, mulch, leaners (96), hangers (377 trees); <b>Reduced:</b> at 2 site by grinding <b>Monitored</b> by Tetra Tech - ADMS	\$1,838,624	129,645	<b>Darren Park</b> , PW Director 1805 NE 30th Ave. Bldg. 300 Ocala, FL 34470 Ofc: 352-351-6733 Cell: 352-414-8622 Fax: 352-351-6731 <a href="mailto:dpark@ocalafl.org">dpark@ocalafl.org</a> <b>Ken Whitehead</b> , Asst. City Manager 1805 NE 30th Ave Bldg 600 Ocala, FL 34470 Ofc: 352-401-3974 Cell: 352-857-1223 <a href="mailto:kwhitehead@ocalafl.org">kwhitehead@ocalafl.org</a>
<b>Okeechobee Co, FL</b> 9/22/2017-12/08/2017	<b>Removed &amp; Disposed:</b> vegetation, ash, mulch, leaners (5), hangers (1,742 trees); <b>Reduced:</b> at 1 site by burning & grinding <b>Monitored</b> by Culpepper & Terpening - ADMS	\$1,412,646	122,407	<b>Mitchell Smeykal</b> , EM Director 707 NW 6th St. Ave Okeechobee, FL 34972 Ofc: 863-763-3212 Cell: 863-634-6273 Fax: 863-763-1569 <a href="mailto:msmeykal@co.okeechobee.fl.us">msmeykal@co.okeechobee.fl.us</a> <b>Russell Rowland</b> , Asst Co Administrator 1700 NW 9th Ave. Suite D Okeechobee, FL 34972 Ofc: 863-763-1811 Cell: 863-697-0121 Fax: 863-763-5529 <a href="mailto:rrowland@co.okeechobee.fl.us">rrowland@co.okeechobee.fl.us</a>
<b>Orange Co, FL</b> 9/15/2017-2/26/2018	<b>Removed &amp; Disposed:</b> vegetation, mulch, ash, leaners (152), hangers (3,762 ea & 15,556 trees), stumps (4), marine debris <b>Reduced:</b> at 3 site by grinding; <b>Monitored</b> by Tetra Tech - ADMS	\$6,869,563	364,326	<b>Ralphetta Aker</b> , PW Fiscal & Op Support Manager 4200 South John Young Parkway Orlando, FL 32839 Ofc: 407-836-8011 Fax: 407-836-7788 <a href="mailto:Ralphetta.Aker@ocfl.net">Ralphetta.Aker@ocfl.net</a> <b>Jennifer Cummings</b> PW Stormwater Manager 4200 S. John Young Pkwy Orlando, FL 32839 Ofc: 407-836-7795 Cell: 321-689-7624 <a href="mailto:jennifer.cummings@ocfl.net">jennifer.cummings@ocfl.net</a>
<b>Orlando, FL</b> 9/22/2017-12/1/2017	<b>Removed &amp; Disposed:</b> vegetation, mulch, hangers (2,974 trees) <b>Reduced:</b> at 2 site by grinding <b>Monitored</b> by Thompson - ADMS	\$1,316,790	57,928	<b>Mike Carroll</b> , Solid Wast Div. Manager 1028 S. Woods Ave. Orlando, FL 32805 Ofc: 407-246-3050 Cell: 407-538-8916 Fax: 407-246-2808 <a href="mailto:michael.carroll@cityoforlando.net">michael.carroll@cityoforlando.net</a> <b>Rick Howard</b> , PW Director 1028 S. Woods Ave. Orlando, FL 32805, Ofc: 407-246-3222 <a href="mailto:rick.howard@cityoforlando.net">rick.howard@cityoforlando.net</a>
<b>Ormond Beach, FL</b> 9/16/2017-10/26/2017	<b>Removed &amp; Disposed:</b> vegetation, mulch, leaners (20), hangers (3,608 trees); <b>Reduced:</b> at 1 site by grinding <b>Monitored</b> by Thompson - ADMS	\$2,022,282	130,212	<b>Kevin Gray</b> , PW Operations Manager 501 N. Orchard St. Ormond Beach, FL 32174 Ofc: 386-676-3577 Cell: 386-316-7725 <a href="mailto:kevin.gray@ormondbeach.org">kevin.gray@ormondbeach.org</a>
<b>Palm Coast, FL</b> 10/13/2017-11/6/2017	<b>Removed &amp; Disposed:</b> vegetation, C&D <b>Monitored</b> by True North - ADMS	\$162,856	22,007	<b>Jim Landon</b> , City Manager 160 Lake Avenue Palm Coast, FL 32164 Ofc: 386-986-3702 Fax: 386-986-3781 <a href="mailto:jlandon@palmcoastgov.com">jlandon@palmcoastgov.com</a> <b>Nester Abreu</b> , PW Director 1 Wellfield Grade Palm Coast, FL 32137 Ofc: 386-986-2360 Cell: 386-931-5177 <a href="mailto:nabreu@palmcoastgov.com">nabreu@palmcoastgov.com</a>
<b>Palm Springs, FL</b> 9/15/2017-11/2/2017	<b>Removed &amp; Disposed:</b> vegetation <b>Monitored</b> by Thompson - ADMS	\$133,345	17,072	<b>Mr. William "Bill" Golson</b> , Dir. Parks and Recreation 226 Cypress Lane Palm Springs, FL 33461 Ofc: 561-964-8820 Fax: 561-964-2387 <a href="mailto:bgolson@vpsfl.org">bgolson@vpsfl.org</a> <b>Kimberly Wynn</b> , Village Clerk 226 Cypress Lane Palm Springs, FL 33461 Ofc: 561-965-4010 Fax: 561-965-0899 <a href="mailto:kwynn@vpsfl.org">kwynn@vpsfl.org</a>
<b>Palmetto, FL</b> 10/5/2017-11/21/2017	<b>Removed &amp; Disposed:</b> vegetation, mulch, hangers (97 trees) <b>Reduced:</b> at 1 site by grinding <b>Monitored</b> by Witt O'Briens - ADMS	\$202,411	17,730	<b>Allen Tusing</b> , PW Director 600 17th Street W. Palmetto, FL 34221 Ofc: 941-723-4580 Cell: 941-737-0282 Fax: 941-723-4539 <a href="mailto:atusing@palmettofl.org">atusing@palmettofl.org</a> <b>Javier Vargas Dep.</b> Director PW 600 17th Street W. Palmetto, FL 34221 Ofc: 941-723-4580 Fax: 941-723-4539 <a href="mailto:jvargas@palmettofl.org">jvargas@palmettofl.org</a>
<b>Plantation, FL</b> 9/19/2017-1/8/2018	<b>Removed &amp; Disposed:</b> vegetation, hangers (2,104 trees) <b>Monitored</b> by Witt O'Briens - ADMS	\$1,714,266	194,605	<b>Dawn Mehler</b> , Administrative Analyst 750 NW 91st Avenue Plantation, FL 33324 Ofc: 954-797-2723 <a href="mailto:dmehler@plantation.org">dmehler@plantation.org</a> <b>Steve Rodgers</b> , PW Asst. Director 750 NW 91st Ave Plantation, FL 33324 Ofc: 954-452-2535 Fax: 954-452-2548 <a href="mailto:srodgers@plantation.org">srodgers@plantation.org</a>
<b>Polk Co, FL</b> 9/15/2017-04/05/2018	<b>Removed &amp; Disposed:</b> vegetation, mulch, leaners (71), hangers (27,456 trees); <b>Reduced:</b> at 11 site by grinding <b>Monitored</b> by Tetra Tec - ADMS	\$27,921,453	2,171,245	<b>Michael Teate</b> , Roads & Drainage Area Manager 3000 Sheffield Rd. Winter Haven, FL 33880 Ofc: 863-535-2200 Cell: 863-581-0541 <a href="mailto:michaeltate@polk-county.net">michaeltate@polk-county.net</a> <b>Jay Jarvis</b> , Drainage Director, <a href="mailto:jayjarvis@polk-county.net">jayjarvis@polk-county.net</a> , 300 Sheffield Rd. Winter Haven 33880, (863)535-2200



## RFP#AD-21-02 Disaster Debris Management Services City of Pembroke Pines, FL

OWNER/LOCATION & TIMELINE	DESCRIPTION OF WORK	PROJECT VALUE	APPROX. CY	CONTRACTING POINT OF CONTACT	
Polk Co School Board, FL 11/4/2017-02/28/2018	Removed & Disposed: vegetation, leaners (27), hangers (2,516 trees); Monitored by Tetra Tech - ADMS	\$345,164	14,322	Scott Reeves, Senior Coordinator of Support Services, 1430 Hwy 60 East Bartow, FL 33830 863-534-5052 <a href="mailto:Scott.reeves@polk-fl.net">Scott.reeves@polk-fl.net</a>	
Punta Gorda, FL 9/20/2017-10/16/2017	Removed & Disposed: vegetation, mulch, leaner (1), stump (1) Reduced: by grinding	\$131,971	17,770	Marian Pace, Procurement Manager 326 West Marion Ave. Punta Gorda, FL 33950 Ofc: 941-575-3348 Cell: 941-628-1592 Fax: 941-575-3340 <a href="mailto:mpace@pgorda.us">mpace@pgorda.us</a>	Howard Kunik, City Manager 326 West Marion Ave. Punta Gorda, FL 33950 Ofc: 941-575-3301 Fax: 941-575-3310 <a href="mailto:hkunik@pgorda.us">hkunik@pgorda.us</a>
Putnam Co, FL 9/21/2017-2/2/2018	Removed & Disposed: vegetation, mulch Reduced: at 4 site by grinding Self Monitored	\$3,935,714	317,203	Larry Gast, Dir. Solid Waste/Sanitation 140 County Landfill Rd. Palatka, FL 32177 Ofc: 386-329-1200 Fax: 386-329-0486 <a href="mailto:larry.gast@putnam-fl.com">larry.gast@putnam-fl.com</a>	Lynn Wooten Solid Waste Sanitation Admin 140 County Landfill Rd. Palatka, FL 32177 Ofc: 386-329-1201 Cell: 386-937-5231 Fax: 386-329-0486 <a href="mailto:Lynn.wasdin@putnam-fl.com">Lynn.wasdin@putnam-fl.com</a>
Sanford, FL 9/18/2017-11/12/2017	Removed & Disposed: vegetation, C&D, mulch Reduced: at 1 site by grinding Monitored by Witt O'Briens - ADMS	\$567,798	43,156	John P. Reichardt, PW Operations Mgr, 300 N Park Ave. Sanford, FL 32771 Ofc: 407-688-5087 Cell: 407-416-2998 <a href="mailto:John.reichardt@sanfordfl.gov">John.reichardt@sanfordfl.gov</a>	Bilal Iftikhar PW Director, 300 N Park Ave. Sanford, FL 32771 Ofc: 407-688-5085 Fax: 407-688-5081 <a href="mailto:bilal.iftikhar@sanfordfl.gov">bilal.iftikhar@sanfordfl.gov</a>
Sanibel Island, FL 9/18/2017-12/17/2017	Removed & Disposed: vegetation, mulch, leaners (122), hangers (720 trees), stumps (44); Reduced: at 1 site by grinding Monitored by Witt O'Briens - ADMS	\$2,217,420	161,910	Keith Williams II, PW Director 800 Dunlop Rd. Sanibel, FL 33957 Ofc: 239-472-6397 Cell: 239-691-8787 <a href="mailto:keith.williams@mysanibel.com">keith.williams@mysanibel.com</a>	Scott Krawczuk, Dep. Director Public Works 800 Dunlop Rd. Sanibel, FL 33957 Ofc: 239-472-6397 Cell: 239-770-2554 Fax: 239-472-6041
Sarasota Co, FL 9/13/2017-1/19/2018	Removed & Disposed: vegetation, mulch, leaners (2), hangers (77 trees); Reduced: at 3 site by grinding Monitored by Tetra Tech - ADMS	\$2,819,743	221,501	Lois Rose, Solid Waste Mgr. 4000 Knights Trail Road Nokomis, FL 34275 Ofc: 941-861-1589 Cell: 941-650-0722 Fax: 941-486-2620 <a href="mailto:lerose@scgov.net">lerose@scgov.net</a>	Scott Montgomery, EM Operations Mgr 6050 Porter Way Sarasota, FL 34236 Ofc: 941-861-5927 Fax: 941-861-5501 <a href="mailto:smontgo@scgov.net">smontgo@scgov.net</a>
St Petersburg, FL 9/16/2017-12/9/2017	Removed & Disposed: vegetation, mulch, stumps (8) Reduced: at 1 site by grinding Monitored by Tetra Tech - ADMS	\$1,190,184	163,792	Mike Vineyard, Park Operational Manager 1400 19th Street North. St. Petersburg, FL 33713 Ofc: 727-892-5233 <a href="mailto:michael.vineyard@stpete.org">michael.vineyard@stpete.org</a>	Mike Jeffries, Dir. Parks and Rec 1400 19th Street North St. Petersburg, FL 33713 Ofc: 727-892-5863 <a href="mailto:michael.jeffries@stpete.org">michael.jeffries@stpete.org</a>
Stuart, FL 9/14/2017-10/27/17	Push Operations; Removed & Disposed: vegetation, mulch, leaners (2) / hangers (171 trees); Reduced: at 1 site by grinding Monitored by Thompson - ADMS	\$181,132	11,850	Sam Amerson, Dir. Public Works 121 SW Flagler Ave. Stuart, FL 34994 Ofc: 772-288-5331 Cell: 772-260-9613 <a href="mailto:samerson@ci.stuart.fl.us">samerson@ci.stuart.fl.us</a>	Dave Peters, Asst. Director of PW, 121 SW Flagler Ave. Stuart, FL 34994 Ofc: 772-288-1292 Cell: 772-260-9615 <a href="mailto:dpeters@ci.stuart.fl.us">dpeters@ci.stuart.fl.us</a>
Sumter Co, FL 9/22/2017-2/24/2018	Removed & Disposed: vegetation, mulch, leaners (274), hangers (7,806 trees), stumps (78); Reduced: at 1 site by grinding; Monitored by Thompson - ADMS	\$1,391,971	59,826	Mark Wilson, Road and Bridge Superintendent 319 E. Anderson Ave. Bushnell, FL 33513 Ofc: 352-569-6700 Fax: 352-569-6701	Jackey Jackson, Asst. PW Director Operations 319 E. Anderson Ave. Bushnell, FL 33513 Ofc: 352-569-6700 Cell: 352-303-8543 Fax: 352-569-6701 <a href="mailto:jackey.jackson@sumtercountyfl.gov">jackey.jackson@sumtercountyfl.gov</a>
Sunny Isles Beach, FL 9/26/2017-9/29/2017	Removed & Disposed: mulch	\$37,866	1,538	Christopher Russo, City Manager 18070 Collins Ave. Sunny Isles Beach, FL 33160 Ofc: 305-947-0606 Fax: 305-949-3113 <a href="mailto:crusso@sibfl.net">crusso@sibfl.net</a>	
Sunrise, FL 9/17/2017-11/30/2017	Removed & Disposed: vegetation, C&D, mulch, leaners (263), hangers (3,804 trees); Reduced: at 3 site by grinding Monitored by Tetra Tech - ADMS	\$2,557,532	136,417	Scott Manning, Emergency Mgmt 10440 W. Oakland Park Blvd. Sunrise, FL 33351 Ofc: 954-746-3476 Cell: 954-383-2647 <a href="mailto:smanning@sunrisefl.gov">smanning@sunrisefl.gov</a>	Richard Salamon, City Manager 10770 West Oakland Park Blvd. Sunrise, FL 33351 Ofc: 954-746-3430 Fax: 954-746-3439 <a href="mailto:citymanager@sunrisefl.gov">citymanager@sunrisefl.gov</a>
Tarpon Springs, FL 9/18/2017-12/13/2017	Removed & Disposed: vegetation, C&D, mulch, leaners (34), hangers (703 trees); Reduced: at 1 site by grinding Monitored by Tetra Tech - ADMS	\$675,256	45,557	Tom Funcheon, PW Director 324 East Pine Street Tarpon Springs, FL 34689 Ofc: 727-942-5606 Cell: 727-224-6182 Fax: 727-943-9609 <a href="mailto:tfuncheon@ctsfl.us">tfuncheon@ctsfl.us</a>	Mr. Richard Butcher, 444 Huey Ave. South Tarpon Springs, FL 34689 Ofc: 727-938-3737 Fax: 727-934-0598
Tybee Island, GA 9/17/2017-11/21/2017	Removed & Disposed: C&D, white goods (31) Monitored by Rostan / Haul Pass - ADMS	\$75,798	9,735	Angela Hudson, Finance Director 403 Butler Ave. Tybee Island, GA 31328 Ofc: 912-472-5021 Fax: 912-786-9465 <a href="mailto:ahudson@cityoftybee.org">ahudson@cityoftybee.org</a>	Shawn Gillen, City Manager 403 Butler Ave. Tybee Island, GA 31328 Ofc: 912-472-5070 Cell: 404-309-1788 <a href="mailto:sgillen@cityoftybee.org">sgillen@cityoftybee.org</a>



## RFP#AD-21-02 Disaster Debris Management Services City of Pembroke Pines, FL

OWNER/LOCATION & TIMELINE	DESCRIPTION OF WORK	PROJECT VALUE	APPROX. CY	CONTRACTING POINT OF CONTACT	
Venice, FL 9/20/2017-10/17/2017	Removed & Disposed: vegetation Monitored by Thompson - ADMS	\$110,342	12,543	Judy Gamel, Executive Asst. City Managers Office 401 West Venice Ave. Venice, FL 34285 Ofc: 941-882-7398 Fax: 941-480-3031	John Venezian, Public Works Director 221 S. Seaboard Ave. Venice, FL 34285 Ofc: 941-882-7359 <a href="mailto:jveneziano@venicegov.com">jveneziano@venicegov.com</a>
Vero Beach, FL 9/18/2017-10/10/2017	Removed & Disposed: vegetation Reduced: at 1 site by grinding Monitored by Thompson - ADMS	\$440,532	35,621	Don Dexter, PW Manager 3405 Airport West Drive Vero Beach, FL 32960 Ofc: 772-978-4861 Cell: 772-473-7372 Fax: 772-978-4879 <a href="mailto:ddexter@covb.org">ddexter@covb.org</a>	Carol Shoaf, Purchasing Contractor Administrator 3455 Airport West Drive Vero Beach, FL 32961 Ofc: 772-978-5470 Fax: 772-770-6860 <a href="mailto:purchcss@covb.org">purchcss@covb.org</a>
(The) Villages Community, FL 9/15/2017-12/20/2017	Removed & Disposed: vegetation, mulch, stumps (34) Reduced: at 2 site by grinding Monitored by Volkert - ADMS	\$406,299	31,288	Diane Tucker, Admin Ops Manager 940 Lakeshore Drive The Villages, FL 32162 Ofc: 352-674-1920 Cell: 352-207-8626 Fax: 652-674-1921 <a href="mailto:diane.tucker@districtgov.org">diane.tucker@districtgov.org</a>	
Wilton Manors, FL 9/18/2017-10/14/2017	Removed & Disposed: vegetation, C&D, leaners (3), hangers (91 trees) Monitored by Tetra Tech - ADMS	\$222,615	25,961	David Archacki, Dir. Utilities / Emergency Mgmt 2020 Wilton Drive Wilton Manors, FL 33305 Ofc: 954-390-2129 Cell: 943-818-7315 <a href="mailto:darchacki@wiltonmanors.com">darchacki@wiltonmanors.com</a>	Bob Mays, Director of Finance 2020 Wilton Dr. Wilton Manors, FL 33305 Ofc: 954-390-2143 <a href="mailto:Bmays@wiltonmanors.com">Bmays@wiltonmanors.com</a>
2017 Hurricane Harvey	26 Contracts Activated for Event - 25 DMS Managed for Event	\$93,763,092 Total Event Cost	6,015,594 Total Event CY		
Alvin, TX 9/7/2017-10/16/2017	Removed & Disposed: C&D, vegetation, white goods (19), E-waste (200), HHW (11,100 Lbs); Monitored by True North - ADMS	\$252,613	12,446	Brian Smith, Director of Public Services, 1100 W Hwy 6, Alvin, TX 77511, 281-388-4315, <a href="mailto:bsmith@psf.cityofalvin.com">bsmith@psf.cityofalvin.com</a>	
Aransas Co, TX 9/5/2017-8/27/2018	Removed & Disposed: vegetation, C&D, mulch, compacted C&D, leaners (616), hangers (23,576 trees), white goods (9,729), HHW (66,560 Lbs), PPDR debris; Reduced: at 3 site by grinding; Monitored by Thompson - ADMS	\$38,281,175	2,395,235	Rick McLester, EM Coordinator, 301 N Live Oak St, Rockport, TX 78382, 361-790-0100, <a href="mailto:rmclester@aransascounty.org">rmclester@aransascounty.org</a>	
Baytown, TX 9/6/2017-10/25/2017	Removed & Disposed: vegetation, C&D, white goods (973), E-waste (131), HHW (34,680 Lbs); Monitored by True North - ADMS	\$776,463	34,828	Rick Davis, City Manager, 2401 Market St, Baytown, TX 77520, 281-420-6500, <a href="mailto:citymanager@baytown.org">citymanager@baytown.org</a>	
Brazoria Co, TX 9/13/2017-01/12/2018	Removed & Disposed: vegetation, C&D, white goods (2,376), HHW (103,720 Lbs), compacted C&D, mulch; Reduced: at 4 site by C&D compaction; Monitored by Tetra Tech - ADMS	\$3,417,026	161,448	Trey Haskens, Asst. County Engineer 451 N. Velasco, Suite 230 Angleton, TX 77515 Ofc: 979-583-7657 <a href="mailto:treyh@brazoria-county.com">treyh@brazoria-county.com</a>	
Chambers Co, TX 9/7/2017-10/13/2017	Removed & Disposed: C&D, vegetation, white goods (270), E-waste (34), HHW (2,350 Lbs) Monitored by True North - ADMS	\$205,142	10,534	Jimmy Sylvia, County Judge, 404 Washington Ave, Anahuac, TX 77514, 409-267-2440, <a href="mailto:jsylvia@co.chambers.tx.us">jsylvia@co.chambers.tx.us</a>	
Clear Lake Shores, TX 9/21/2017-10/14/2017	Removed & Disposed: C&D, vegetation, white goods (83), E-waste (40), HHW (3,500) Monitored by True North - ADMS	\$51,977	1,813	Mr. George Jones, City Administrator 1006 South Shore Dr. Clear Lake Shores, TX 77565 Ofc: 281-334-2799 Fax: 281-334-2866 <a href="mailto:gjones@clearlakeshores-tx.gov">gjones@clearlakeshores-tx.gov</a>	Chief Kenneth G. Cook, Police Chief 1006 South Shore Drive Clear Lake Shores, TX 77565 Ofc: 281-334-1034 Fax: 281-334-2866 <a href="mailto:kcook@clearlakeshores-tx.gov">kcook@clearlakeshores-tx.gov</a>
Corpus Christi, TX 8/31/2017-1/17/2018	Removed & Disposed: vegetation, mulch, hangers (19,232 trees); Reduced: at 2 site by grinding Monitored by Tetra Tech - ADMS	\$7,724,553	536,074	Lawrence Mikolajczyk, SW Dir, 2525 Hygeia St, Corpus Christi, TX 78415, 361-857-1972, <a href="mailto:lawm@cctexas.com">lawm@cctexas.com</a> Paul Bass, Asst. Dir. Of Support Services 361-826-1968 <a href="mailto:PaulB@cctexas.com">PaulB@cctexas.com</a>	
Dickinson, TX 9/7/2017-1/26/2018	Removed & Disposed: C&D, vegetation, white goods (5,178), E-waste (7,684), HHW (182,460 Lbs); Monitored by Tetra Tech - ADMS	\$5,942,702	191,789	Capt Steve Krone, Emergency Operations Dir, 4000 Liggio, Dickinson, TX 77539, 281-337-6308, <a href="mailto:skrone@ci.dickinson.tx.us">skrone@ci.dickinson.tx.us</a>	
Friendswood, TX 9/6/2017-1/15/2018	Removed & Disposed: C&D, white goods (5,804), E-waste (2,545), HHW (235,920 Lbs) Monitored by Tetra Tech - ADMS	\$4,096,828	135,952	Terry Byrd, EM Coordinator, 1600 Whitaker Dr, Friendswood, TX 77546, 281-996-3332, <a href="mailto:tbyrd@ci.friendswood.tx.us">tbyrd@ci.friendswood.tx.us</a>	
Galveston Co, TX 9/27/2017-11/22/2017	Removed & Disposed: C&D, white goods (134), e-waste (547) Monitored by Tetra Tech - ADMS	\$573,170	33,261	Rufus 'Lee' Crowder, Purchasing Agent 722 Moody Street 5th Floor Galveston, TX 77550 Ofc: 409-770-5372 <a href="mailto:rufus.crowder@co.galveston.tx.us">rufus.crowder@co.galveston.tx.us</a>	



## RFP#AD-21-02 Disaster Debris Management Services City of Pembroke Pines, FL

OWNER/LOCATION & TIMELINE	DESCRIPTION OF WORK	PROJECT VALUE	APPROX. CY	CONTRACTING POINT OF CONTACT	
<b>Ingleside, TX</b> 9/3/2017-02/08/2018	<b>Removed &amp; Disposed:</b> C&D, vegetation, compacted C&D, mulch; <b>Reduced:</b> at 3 site by grinding & compacting C&D <b>Monitored</b> by True North - ADMS	\$4,256,037	296,483	<b>Shanna Owens</b> , EM Coordinator 2425 8 <sup>th</sup> Street Ingleside, TX 78362 Ofc: 361-776-7422 <a href="mailto:sowens@inglesidetx.gov">sowens@inglesidetx.gov</a>	<b>Paul Baen</b> , Finance Director 3761 San Angelo St. Ingleside, TX 78362, Ofc: 361-776-2517
<b>Jones Creek, TX</b> 9/15/2017-10/16/2017	<b>Removed &amp; Disposed:</b> C&D <b>Monitored</b> by Witt O'Briens - ADMS	\$62,579	3,532	<b>Marshal William Tidwell</b> , Marshal/EM 7207 Stephen F. Austin Jones Creek, TX 77541 Ofc: 979-292-6393 Fax: 979-233-3712 <a href="mailto:jc.cityhall@coastal-link.net">jc.cityhall@coastal-link.net</a>	<b>Kimberly Morris</b> , Emergency Management Coordinator 7207 Stephen F. Austin Rd. Jones Creek, TX 77541 Ofc: 979-233-2700 Fax: 979-233-3712 <a href="mailto:jc.cityhall@coastal-link.net">jc.cityhall@coastal-link.net</a>
<b>LaMarque, TX</b> 9/16/2017-10/26/2017	<b>Removed &amp; Disposed:</b> C&D, vegetation, white goods (12), e-waste (29) <b>Monitored</b> by TCB - ADMS	\$396,256	21,994	<b>Charlete Todaro Warren</b> , PW Coordinator Emergency Management 1111 Bayou Road La Marque, TX 77568 Ofc: 409-938-9225 Cell: 409-457-7511 Fax: 409-935-0401 <a href="mailto:c.todaro@cityoflamarque.org">c.todaro@cityoflamarque.org</a>	<b>Robin Eldridge</b> , City Clerk 1111 Bayou Rd. La Marque TX 77568 Ofc: 409-938-9259 <a href="mailto:r.eldridge@cityoflamarque.org">r.eldridge@cityoflamarque.org</a>
<b>Lake Jackson</b> 9/16/2017-10/7/2017	<b>Removed &amp; Disposed:</b> vegetation <b>Monitored</b> by Tetra Tech - ADMS	\$20,548	4,281	<b>Keelie Kennedy</b> , Buyer 25 Oaks Drive Lake Jackson TX 77566 Ofc: 979-415-2420 Fax: 979-415-2520 <a href="mailto:kkennedy@lakejacksontx.gov">kkennedy@lakejacksontx.gov</a>	<b>Sally Villarreal</b> Asst. City Secretary, 25 Oaks Drive Lake Jackson TX 77566 Ofc: 979-415-2401 Fax: 979-415-2501 <a href="mailto:avillarreal@lakejacksontx.gov">avillarreal@lakejacksontx.gov</a>
<b>League City, TX</b> 9/7/2017-12/2/2017	<b>Removed &amp; Disposed:</b> C&D, white goods (3,209), E-waste (3,491), HHW (109,220 Lbs) <b>Monitored</b> by Tetra Tech - ADMS	\$2,422,457	116,461	<b>Bo Bass</b> , City Manager, 300 W Walker St. League City, TX 77573, 281-554-1414, <a href="mailto:john.baumgartner@leaguecitytx.gov">john.baumgartner@leaguecitytx.gov</a>	
<b>Liberty Co, TX</b> 10/16/2017-2/28/2018	<b>Removed &amp; Disposed:</b> C&D, C&D compacted <b>Reduced:</b> at 3 sites by compaction <b>Monitored</b> by Tetra Tech - ADMS	\$153,637	13,595	<b>Tom Branch</b> EM Coordinator 2400 Beaumont Ave. Jail Admin Bldg. Liberty TX 77575 Ofc: 936-334-3219 Cell: 713-816-9898 Fax: 936-336-3172 <a href="mailto:tom.brancy@co.liberty.tx.us">tom.brancy@co.liberty.tx.us</a>	<b>Crista Beasley</b> , Dep. EM Coordinator 2400 Beaumont Ave. Jail Admin Bldg. Liberty, TX 77575 Ofc: 936-334-3219 Fax: 936-336-3172 <a href="mailto:crista.beasley@co.liberty.tx.us">crista.beasley@co.liberty.tx.us</a>
<b>Montgomery Co, TX</b> 9/5/2017-2/6/2018	<b>Removed &amp; Disposed:</b> C&D, compacted C&D, white goods (1,013), E-waste (1,699), HHW (974 Lbs); <b>Reduced:</b> at 3 sites by grinding & compaction. <b>Monitored</b> by Tetra Tech - ADMS	\$2,172,773	118,097	<b>Chief Deputy Randy McDaniel</b> , EM Coordinator, 9472 Airport Rd, Conroe, TX 77303, 936-760-5852, <a href="mailto:Randy.McDaniel@omctx.org">Randy.McDaniel@omctx.org</a>	
<b>Nassau Bay, TX</b> 9/14/2017-10/19/2017	<b>Removed &amp; Disposed:</b> C&D, vegetation, white goods (95), E-waste (7), HHW (17,780 Lbs) <b>Monitored</b> by Witt O'Briens - ADMS	\$205,060	6,324	<b>Jamie Galloway</b> , EM Coordinator 1800 Space Park Dr. Suite 200 Nassau Bay, TX 77058 Ofc: 281-336-6298 Fax: 281-335-1555 <a href="mailto:jamie.galloway@nassaubay.com">jamie.galloway@nassaubay.com</a>	<b>Paul Lopez</b> , PW Director 18295 Upper Bay Rd. Nassau Bay TX 77258 Ofc: 281-333-2944 Fax: 281-333-2301 <a href="mailto:paul.lopez@nassaubay.com">paul.lopez@nassaubay.com</a>
<b>Newton Co, TX</b> 10/2/2017-12/13/2017	<b>Removed &amp; Disposed:</b> C&D, vegetation <b>Monitored</b> by Thompson - ADMS	\$104,047	8,859	<b>Rosemary Johnson</b> , Admin Assistant for Judge PO Box 1380 Newton, TX 75966 Ofc: 409-379-5691 Cell: 409-381-0677 Fax: 409-379-2107 <a href="mailto:newtoncountyjudge@co.newton.tx.us">newtoncountyjudge@co.newton.tx.us</a>	<b>Olen Bean</b> , Dep. EMC PO Box 1380 Newton, TX 75966 Ofc: 409-994-25431 Cell: 409-658-9241 <a href="mailto:olen.bean@co.jasper.tx.us">olen.bean@co.jasper.tx.us</a>
<b>Nueces Co, TX</b> 9/14/2017-11/21/2017	<b>Removed &amp; Disposed:</b> C&D, vegetation <b>Reduced:</b> at 1 site by grinding <b>Monitored</b> by Tetra Tech - ADMS	\$84,568	7,851	<b>Christopher Boyce</b> , Em. Mgmt Coordinator 901 Leopard Street, Room 106 Corpus Christi TX 78401 Ofc: 361-888-0513 Fax: 361-888-0445 <a href="mailto:christopher.boyce@nuecesco.com">christopher.boyce@nuecesco.com</a>	<b>Glen Sullivan</b> , PW Director 901 Leopard Street, Room 103 Corpus Christi, TX 78401 Ofc: 361-888-0490 Cell: 361-533-2356 Fax: 361-888-0485 <a href="mailto:glen.sullivan@nuecesco.com">glen.sullivan@nuecesco.com</a>
<b>Port Arthur, TX</b> 9/8/2017-1/19/2018	<b>Removed &amp; Disposed:</b> C&D, compacted C&D, white goods (3,551), E-Waste (47,886); <b>Reduced:</b> at 3 sites by compaction <b>Monitored</b> by Witt O'Briens - ADMS	\$11,140,779	487,974	<b>Glen White</b> , Solid Waste, 44 4th St. Port Arthur, TX 77640, 409-983-8501 <a href="mailto:glen.white@portarthurtx.gov">glen.white@portarthurtx.gov</a> , <b>Alison Walker</b> , Solid Waste Administrative Assistant 409-983-8501, <a href="mailto:Alison.walker@portarthurtx.gov">Alison.walker@portarthurtx.gov</a> <b>Armando Gutierrez</b> , PW Dir., 409-983-8513, <a href="mailto:armando.gutierrez@portarthurtx.gov">armando.gutierrez@portarthurtx.gov</a>	
<b>San Patricio Co, TX</b> 9/3/2017-2/9/2018	<b>Removed &amp; Disposed:</b> C&D, vegetative, mulch <b>Reduced:</b> at 3 site by grinding & compacting <b>Monitored</b> by True North - ADMS	\$4,297,535	296,667	<b>Sara Williams</b> , Emergency Management, 313 N Rachal St, Sinton, TX 78387, 361-587,3560, <a href="mailto:sara.williams@co.san-patricio.tx.us">sara.williams@co.san-patricio.tx.us</a>	
<b>Santa Fe, TX</b> 9/7/2017-11/2/2017	<b>Removed &amp; Disposed:</b> C&D, HHW (10,780 lbs) <b>Monitored</b> by Thompson - ADMS	\$374,485	22,580	<b>Joe Dickson</b> , City Manager, 12002 State Hwy 6, Santa Fe, TX 77510, 409-925-6412,	



## RFP#AD-21-02 Disaster Debris Management Services City of Pembroke Pines, FL

OWNER/LOCATION & TIMELINE	DESCRIPTION OF WORK	PROJECT VALUE	APPROX. CY	CONTRACTING POINT OF CONTACT
Seabrook, TX 9/9/2017-10/4/2017	Removed & Disposed: C&D, vegetation, white goods (37), HHW (3,120 Lbs); Monitored by Tetra Tech - ADMS	\$39,905	1,592	Gayle Cook, City Manager, 1700 1st St, Seabrook, TX 77586, 281-291-5719, <a href="mailto:gcook@seabrooktx.gov">gcook@seabrooktx.gov</a>
<b>TX GLO</b> 01/05/2018-03/15/2018	<b>Removed &amp; Disposed: Waterway debris</b>	<b>\$6,610,243</b>	<b>24,918</b>	<b>Tony Williams, Planning Senior Director 512-463-5055 <a href="mailto:tony.williams@glo.texas.gov">tony.williams@glo.texas.gov</a></b> <b>Vania Ramaekers, Contract Specialist, 512-463-5047, <a href="mailto:Vania.ramaekers@glo.texas.gov">Vania.ramaekers@glo.texas.gov</a></b>
Webster, TX 9/8/2017-10/3/2017	Removed & Disposed: C&D, vegetation, white goods (6), E-waste (89), HHW (2,580 Lbs); Monitored by True North - ADMS	\$46,607	2,141	Joe Ferro, EM Dir, 101 Pennsylvania Ave, Webster, TX 77598, 281-316-3712, <a href="mailto:jferro@cityofwebster.com">jferro@cityofwebster.com</a>
West Columbia, TX 9/23/17-10/16/2017	Removed & Disposed: C&D, white goods (7), E-waste (44), HHW (1,640 Lbs); Monitored by Witt O'Briens - ADMS	\$53,922	2,351	Chief Paul Odin, 310 E. Clay West Columbia, TX 77486 Ofc: 979-345-5121 Cell: 713-459-0732 Fax: 979-345-2730 <a href="mailto:chief@westcolumbiatx.org">chief@westcolumbiatx.org</a> <b>Debbie Sutherland, City Manager 512 E. Brazos Ave. West Columbia TX 77486 Ofc: 979-345-3123 Fax: 979-345-3178 <a href="mailto:citymanager@westcolumbiatx.org">citymanager@westcolumbiatx.org</a></b>
<b>2017 TS Cindy</b>				
Dauphin Island, AL 6/27/2017-6/29/2017	Sand Clearance from Roadways	\$6,540	Hourly	Jeff Collier, Mayor, 1011 Bienville Blvd, Dauphin Island, AL 36528, 251-861-5525, <a href="mailto:jcollier@townofdauphinisland.org">jcollier@townofdauphinisland.org</a> <b>Wanda Sandagger, Administrative Assistant, 1011 Bienville Blvd, Dauphin Island, AL 36528, 251-861-5525, <a href="mailto:wsandagger@townofdauphinisland.org">wsandagger@townofdauphinisland.org</a></b>
<b>2017 Tornado</b>				
<b>Hattiesburg, MS</b> 2/11/2017-5/27/2017	<b>Removed &amp; Disposed: vegetation, C&amp;D, stumps, leaners &amp; hangers; Monitored by Debris Tech - ADMS</b>	<b>\$2,237,052</b>	<b>150,710</b>	<b>Lamar Rutland, City Engineer, 212 W Front St, Hattiesburg, MS 39401, 601-545-4540, <a href="mailto:lrutland@hattiesburgms.com">lrutland@hattiesburgms.com</a></b>
<b>2017 Other Projects</b>				
Central, LA 6/28/2017-7/1/2017	Removed & Disposed: C&D Monitored by Debris Tech - ADMS	\$38,067	3,239	JR Shelton, Mayor, 13421 Hooper Rd, Ste 8, Central, LA 70818, 225-261-5989, <a href="mailto:jr.shelton@central-la.gov">jr.shelton@central-la.gov</a>
Corpus Christi, TX 6/14/2017-7/12/2017	Removed & Disposed: vegetation (Emergency Brush Collection)	\$299,977	41,663	Gilbert Montoya, 361-816-8156, <a href="mailto:gilbertm@cctexas.com">gilbertm@cctexas.com</a>
Newport News, VA 5/2017-7/2017	Removed trees from different locations in the City at various times	\$44,673	Lump Sum	Derrick Porter, Stormwater, 513 Oyster Point Rd, Newport News, VA 23602, <a href="mailto:dporter@nnqov.com">dporter@nnqov.com</a>
<b>2016 Hurricane Matthew</b>	<b>39 Contracts Activated for Event - 32 DMS Managed for Event</b>	<b>\$82,267,725</b> Total Event Cost	<b>5,675,560</b> Total Event CY	
Berkeley Co, SC 10/13/2016-12/18/2016	Removed & Disposed: vegetation, C&D, leaners & hangers, mulch; Reduced: at 1 site by grinding Monitored by Rostan Solutions / GP Strategies - ADMS	\$931,731	75,610	Melissa Wheatley, Deputy Director of Solid Waste, 212 Oakley Plantation Dr, Moncks Corner, SC 29461, 843-719-2343, <a href="mailto:melissa.wheatley@berkeleycountysc.gov">melissa.wheatley@berkeleycountysc.gov</a>
<b>Brevard Co, FL</b> 10/11/2016-1/4/2017	<b>Removed &amp; Disposed: vegetation, C&amp;D, mulch</b> <b>Reduced: at 1 site by grinding; Monitored by Tetra Tech - ADMS</b>	<b>\$3,231,102</b>	<b>265,794</b>	<b>"Euri" Euripides Rodriguez, SW Dir, 2725 Judge Fran Jamieson Way, Bldg A, Ste 118, Viera, FL 32940, 321-633-2042, <a href="mailto:euripides.rodriguez@brevardcounty.us">euripides.rodriguez@brevardcounty.us</a></b>
Bunnell, FL 10/14/2016-10/25/2016	Removed & Disposed: vegetation Monitored by Tetra Tech - ADMS	\$105,155	8,480	Perry Mitrano, SW Dir, 201 W Moody Blvd, Bunnell, FL 32110, 386-437-7500, <a href="mailto:pmitrano@bunnellcity.us">pmitrano@bunnellcity.us</a>
Callawassie Island, SC 10/8/2016-10/10/2016	Emergency Push	\$14,573	Hrly	Chief Waverly Patterson, Ops Dir, 176 Callawassie Dr, Okatie, SC 29909, 843-987-4150, <a href="mailto:chiefpatterson@hargray.com">chiefpatterson@hargray.com</a>
Chesapeake, VA 10/28/2016-11/3/2016	Removed & Disposed: vegetation	\$21,166	483	Eric Martin, PW Dir, 306 Cedar Rd, 3rd Floor, Chesapeake, VA 23322, 757-382-6380, <a href="mailto:emartin@cityofchesapeake.net">emartin@cityofchesapeake.net</a>
Clay Co, FL 10/18/2016-1/12/2017	Removed & Disposed: vegetation, C&D, leaners & hangers, mulch; Reduced: at 2 sites by grinding; Monitored by Landfall Strategies	\$1,142,823	127,682	John Ward, EM Dir, 2519 SR 16 W, Green Cove Springs, FL 32043, 904-541-2767, <a href="mailto:John.Ward@claycountygov.com">John.Ward@claycountygov.com</a>
Cocoa Beach, FL 10/12/2016-12/3/2016	Removed & Disposed: vegetation, C&D, mulch Reduced: at 2 sites by grinding; Monitored by Tetra Tech - ADMS	\$326,535	32,701	Rob Strong, Project Manager, Public Works, 1600 Minutemen Causeway, Cocoa Beach, FL 32932, 321-868-3316, <a href="mailto:rstrong@cityofcocoa-beach.com">rstrong@cityofcocoa-beach.com</a>
Currituck Co, NC 11/7/2016-2/24/2017	Removed & Disposed: vegetation, mulch; Reduced: at 1 site by grinding; Monitored by Tetra Tech - ADMS	\$46,664	2,805	Brenda McQueen, Superintendent of Buildings, PW, 153 Courthouse Rd, Currituck, NC 27929, 252-232-2504, <a href="mailto:brenda.mcqueen@currituckcountync.gov">brenda.mcqueen@currituckcountync.gov</a>
Deltona, FL 10/14/2016-12/1/2016	Removed & Disposed: vegetation, C&D, leaners & hangers, ash Reduced: at 1 site by burning; Monitored by Tetra Tech - ADMS	\$1,384,861	117,753	Matt Doan, PW Dir, 2345 Providence Blvd, Deltona, FL 32725, 386-878-8950, <a href="mailto:mdoan@deltonafl.gov">mdoan@deltonafl.gov</a>



## RFP#AD-21-02 Disaster Debris Management Services City of Pembroke Pines, FL

OWNER/LOCATION & TIMELINE	DESCRIPTION OF WORK	PROJECT VALUE	APPROX. CY	CONTRACTING POINT OF CONTACT
Duplin Co, NC 11/28/2016-12/1/2016	Removed & Disposed: C&D Monitored by Tetra Tech - ADMS	\$7,107	519	Matt Barwick, EM Coordinator, 209 Seminary St, PO Box 909, Kenansville, NC 28349, 910-296-2160 Ext. 231, <a href="mailto:matthew.barwick@duplincountync.com">matthew.barwick@duplincountync.com</a>
Edgecombe Co, NC 11/7/2016-2/24/2017	Removed & Disposed: C&D	\$516,525	20,257	Dee Waters, Purchasing Agent, 252-641-7888, <a href="mailto:deewaters@edgecombeco.com">deewaters@edgecombeco.com</a>
Edgewater, FL 10/8/2016-12/8/2016	Emergency Push; Removed & Disposed: ROW, Commercial, Private - vegetative, C&D, leaners & hangers, mulch; Reduced: at 1 site by grinding; Monitored by Witt O'Briens	\$2,936,463	201,602	Brenda DeWees, Dir of Env Services, 386-424-2400, <a href="mailto:bdeweess@cityofedgewater.org">bdeweess@cityofedgewater.org</a>
Fayetteville, NC 10/20/2016-2/15/2017	Removed & Disposed: vegetative, C&D, mulch Reduced: at 1 site by grinding; Monitored by Tetra Tech - ADMS	\$958,182	81,449	Jackie Tuckey, Management Analyst, 433 Hay St, Fayetteville, NC 28301-5537, 910-433-1854, <a href="mailto:jtuckey@ci.fay.nc.us">jtuckey@ci.fay.nc.us</a>
Flagler Beach, FL 10/13/2016-1/25/2017	Removed & Disposed: vegetative, C&D, Beach C&D, mulch Reduced: at 1 site by grinding, management and grinding of City hauls; Monitored by Tetra Tech - ADMS	\$312,482	23,926	Larry Newsom, City Manager, 105 South Second St, Flagler Beach, FL 32136, 386-517-2000, <a href="mailto:lnewsom@cityofflaglerbeach.com">lnewsom@cityofflaglerbeach.com</a>
Flagler Co, FL 10/7/2016-1/23/2017	Emergency Push; Removed & Disposed: ROW, Public Use Areas, Private HOA & Non HOA Rds - vegetative, C&D, leaners & hangers, white goods, mulch; Reduced: at 1 site by grinding, management and grinding of City hauls Monitored by Tetra Tech - ADMS	\$2,752,630	167,148	Richard Gordon, Asst Co Engineer, 1769 E Moody Blvd, Building 2, Bunnell, FL 32110, 386-313-4006, <a href="mailto:rgordon@flaglercounty.org">rgordon@flaglercounty.org</a>
FL DEP 2/16/2017-6/20/2017	Waterway Debris Removal; Remove waterway debris with boats to an offload site, load onto trucks for disposal; Debris removed from eligible parks Monitored by Eisman Russo - Zone 1, CDR McGuire - Zone 2, Tetra Tech - Zone 3	\$13,186,226	77,722	Scott Woolam, Sr Program Analyst, Div of State Lands, 3900 Commonwealth Blvd, Mail Station 100, Tallahassee, FL 32399-3000, 850-245-2806, <a href="mailto:Scott.Woolam@dep.state.fl.us">Scott.Woolam@dep.state.fl.us</a>
Fripp Island, SC 10/13/2016-10/28/2016	Emergency Push; Removed & Disposed: vegetative, leaners & hangers; Monitored by Witt O'Brien	\$111,040	3,967	Kate Hines, General Manager, <a href="mailto:Generalmanager@frippislandliving.com">Generalmanager@frippislandliving.com</a>
Garden City, GA 10/31/2016-1/17/2017	Removed & Disposed: vegetative, mulch; Reduced: at 1 site by grinding; Monitored by Rostan Solutions - ADMS	\$365,490	33,580	Benny Googe, PW Dir, 2 Bud Brown Rd, Garden City, GA 31408, 912-629-2296, <a href="mailto:bgooge@gardencity-ga.gov">bgooge@gardencity-ga.gov</a>
Hilton Head Island, SC 10/5/2016-7/01/2017	Emergency Push; Removed & Disposed: ROW, SCDOT Rds, Private Rds, Public Use Areas - vegetative, C&D, white goods, leaners & hangers, mulch; Debris removed from eligible parks, cemeteries & schools; Reduced: at 2 sites by grinding Waterway Debris removal from Drainageways Monitored by Tetra Tech - ADMS	\$37,124,940	3,012,487	Jennifer Lyle, Asst Town Engineer, One Town Center Ct, Hilton Head Island, SC 29928, 843-341-4779, <a href="mailto:jenniferl@hiltonheadislandsc.gov">jenniferl@hiltonheadislandsc.gov</a>
Hilton Head Plantation, SC 10/10/2016-10/31/2016	Emergency Push; Tasks: Access Tree clearance, ROE tree removal, Blue roof operations	\$195,567	Hrly	T. Peter Kristian, General Manager, 7 Surrey Ln, Hilton Head Island, SC 29926, <a href="mailto:pkristian@hhppoa.org">pkristian@hhppoa.org</a>
Jasper Co, SC 10/8/2016-10/12/2016	Emergency Push	\$24,636	Hrly	Wilbur Daley, Emergency Services Dir, 1509 Grays Hwy, Ridgeland, SC 29936, 843-726-7607, <a href="mailto:wilburd@jaspercountysc.gov">wilburd@jaspercountysc.gov</a>
Liberty Co, GA 10/14/2016-1/6/2017	Removed & Disposed: vegetative, C&D, leaners & hangers, stumps; Reduced: at 2 sites by burning Monitored by Tetra Tech - ADMS	\$1,736,692	183,194	Mike Hodges, EM Dir, 100 Liberty St, Hinesville, GA 31313, 912-368-2201, <a href="mailto:mike.hodges@libertycountyga.com">mike.hodges@libertycountyga.com</a>
Long Cove Owners Assoc. Hilton Head Island, SC 10/28/2016-11/21/2016	Removed & Disposed: vegetative, C&D, logs, mulch Reduced: at 1 sites by grinding	\$408,232	40,840	Tom Lee, General Manager, 399 Long Cove Dr, Hilton Head Island, SC 29928, 843-686-1071, <a href="mailto:tlee@longcoveclub.com">tlee@longcoveclub.com</a>
Marsh Side Owners Assoc. Hilton Head Island, SC 10/14/2016-11/3/2016	Tasks: Tree removal, stump grinding, blue tarp operations,	\$106,450	Hrly	Trish Norris, Property Manager, 5 Gumtree Rd, Hilton Head Island, SC 29926, 843-681-7301, <a href="mailto:propertymanager@marshsidehhi.com">propertymanager@marshsidehhi.com</a>
Norfolk, VA 10/14/2016-11/30/2016	Removed & Disposed: vegetative, stumps Reduced: at 1 site by grinding; Monitored by Thompson - ADMS	\$314,618	25,943	David Ricks, PW Dir, 810 Union St, Suite 700, Norfolk, VA 23510, 757-664-4614, <a href="mailto:David.Ricks@norfolk.gov">David.Ricks@norfolk.gov</a>
Ocean Isle Beach, NC 10/25/2016-11/9/2016	Removed & Disposed: C&D Monitored by Landfall Strategies	\$12,229	1,772	Justin Whiteside, Asst Town Administrator, 910-579-3469, <a href="mailto:justin@oibgov.com">justin@oibgov.com</a>
Orange Park, FL 11/28/2016-1/4/2017	Removed & Disposed: mulch; Reduced: at 1 site by grinding of debris hauled in by the Town; Monitored by Landfall Strategies	\$19,604	1,976	Jim Hanson, Town Manager, 2042 Park Ave, Orange Park, FL 32073, 904-278-3019, <a href="mailto:jhanson@townop.com">jhanson@townop.com</a>



## RFP#AD-21-02 Disaster Debris Management Services City of Pembroke Pines, FL

OWNER/LOCATION & TIMELINE	DESCRIPTION OF WORK	PROJECT VALUE	APPROX. CY	CONTRACTING POINT OF CONTACT
<b>Ormond Beach, FL</b> 10/11/2016-12/31/2016	<b>Removed &amp; Disposed:</b> vegetative, C&D, leaners & hangers, mulch; <b>Reduced:</b> at 1 site by grinding; <b>Monitored</b> by Thompson - ADMS	\$3,660,393	514,691	<b>Kevin Gray</b> , Operations Manager, PW, 501 N Orchard St, Ormond Beach, FL 32174, 386-676-3577, <a href="mailto:kevin.gray@ormondbeach.org">kevin.gray@ormondbeach.org</a>
<b>Palm Coast, FL</b> 10/9/2016-1/17/2017	<b>Removed &amp; Disposed:</b> vegetative, C&D, treated wood, mulch; <b>Reduced:</b> at 1 site by burning & grinding; <b>Reduced and hauled out</b> City hauled debris; <b>Monitored</b> by True North	\$1,172,253	68,151	<b>Ms. Renee Shevlin</b> , PW Operations Manager, 1 Wellfield Grade, Palm Coast, FL 32137, 386-986-4781, <a href="mailto:rshevlin@palmcoastgov.com">rshevlin@palmcoastgov.com</a>
<b>Port Wentworth, GA</b> 10/17/2016-1/15/2017	<b>Removed &amp; Disposed:</b> vegetative, C&D, leaners & hangers, stumps, mulch; <b>Reduced:</b> at 1 site by grinding <b>Monitored</b> by Tetra Tech - ADMS	\$84,022	6,282	<b>Chief Lance Moore</b> , Fire Dept, 317 Cantyre St, Port Wentworth, GA 31407, 912-401-0475, <a href="mailto:lmoores@cityofportwentworth.com">lmoores@cityofportwentworth.com</a>
<b>Raleigh, NC</b> 10/17/2016-11/11/2016	<b>Removed &amp; Disposed:</b> vegetative <b>Monitored</b> by Tetra Tech - ADMS	\$59,612	8,516	<b>Kelly Lindsey</b> , EM & Special Events, 222 W Hargett St, Suite 304, Raleigh, NC 27601, 919-996-2202, <a href="mailto:kelly.lindsey@raleighnc.gov">kelly.lindsey@raleighnc.gov</a>
<b>Rose Hill, NC</b> 10/20/2016-10/25/2016	<b>Removed &amp; Disposed:</b> vegetative	\$16,959	1,980	<b>Ivey Knowles</b> , PW Dir, 103 SE Railroad St, Rose Hill, NC 28458, 910-289-3159, <a href="mailto:rosehillpw@embarqmail.com">rosehillpw@embarqmail.com</a>
<b>SC DOT</b> 10/17/2016-1/13/2017	<b>Removed &amp; Disposed:</b> vegetative, leaners & hangers, stumps, mulch; <b>Reduced:</b> at 6 sites by grinding; <b>Monitored</b> by Thompson - ADMS	\$8,187,338	492,455	<b>Emmett I Kirwan</b> , SCDOT Procurement Manager, 955 Park St, Columbia, SC 29201, 803-737-0676, <a href="mailto:KirwanEI@scdot.org">KirwanEI@scdot.org</a>
<b>Southern Shores, NC</b> 11/18/2016-12/14/2016	<b>Removed &amp; Disposed:</b> vegetative, C&D	\$83,218	8,586	<b>Peter Rascoe</b> , Town Manager, 5375 N Virginia Dare Trail, Southern Shores, NC 27949, 252-261-2394, <a href="mailto:prascoe@southernshores-nc.gov">prascoe@southernshores-nc.gov</a>
<b>Stuart, FL</b> 10/7/2016-10/27/2016	<b>Emergency Push; Removed &amp; Disposed:</b> vegetative, stumps, mulch; <b>Reduced:</b> at 1 site by grinding <b>Monitored</b> by Witt O'Briens	\$109,356	10,085	<b>Sam Amerson</b> , PW Dir, 121 SW Flagler Ave, Stuart, FL 34994, 772-288-5331, <a href="mailto:samerson@ci.stuart.fl.us">samerson@ci.stuart.fl.us</a>
<b>Sunset Beach, NC</b> 10/26/2016-11/23/2016	<b>Removed &amp; Disposed:</b> vegetative, C&D <b>Monitored</b> by Landfall Strategies	\$95,563	13,849	<b>Dustin Graham</b> , PW Dir, 700 Sunset Blvd N, Sunset Beach, NC 28468, 910-579-6297, <a href="mailto:dgraham66@atmc.net">dgraham66@atmc.net</a>
<b>Thunderbolt, GA</b> 10/19/2016-1/17/2017	<b>Removed &amp; Disposed:</b> vegetative, mulch; <b>Reduced:</b> at 1 site by grinding; <b>Monitored</b> by Witt O'Briens	\$108,789	9,896	<b>Ray O'Neill</b> , PW Dir, 2821 River Dr, Thunderbolt, GA 31404, 912-644-7999, <a href="mailto:roneill@thunderboltga.gov">roneill@thunderboltga.gov</a>
<b>Washington Oaks Gardens Park, FL</b> 12/8/2016-12/13/2016	<b>Removed &amp; Disposed:</b> vegetative	\$56,524	4,096	<b>Renee Paolini</b> , 6400 N Oceanshore Blvd, Palm Coast, FL 32137, <a href="mailto:Renee.Paolini@dep.state.fl.us">Renee.Paolini@dep.state.fl.us</a>
<b>Windmill Harbour, SC</b> 10/14/2016-10/31/2016	<b>Removed &amp; Disposed:</b> vegetative, leaners & hangers, stumps, mulch; <b>Reduced:</b> at 1 site by grinding <b>Monitored</b> by Atkins Global	\$339,975	29,283	<b>Jaime Fenstermaker</b> , IMC Resort Services, 2 Corpus Christi, Ste #302, Hilton Head Island, SC 29928, 843-785-4775 ext 110, <a href="mailto:Jaime@imcresortservices.com">Jaime@imcresortservices.com</a>
<b>2016 Hurricane Hermine</b>	2 Contracts Activated for Event - 3 DMS Managed for Event	<b>\$9,080,715</b> Total Event Cost	<b>401,366</b> Total Event CY	
<b>Leon County, FL</b> 9/3/2016-2/3/2017	<b>Emergency Push; Removed &amp; Disposed:</b> vegetative, leaners & hangers, mulch; <b>Reduced:</b> at 3 sites by grinding <b>Monitored</b> by Witt O'Briens	\$5,721,729	237,200	<b>Dale Walker</b> , PW Director, 2280 Miccosukee Rd, Tallahassee, FL 32308, 850-606-1415, <a href="mailto:walkerda@leoncountyfl.gov">walkerda@leoncountyfl.gov</a>
<b>Tallahassee, FL</b> 9/3/2016-1/26/2017	<b>Emergency Push; Removed &amp; Disposed:</b> vegetative, leaners & hangers, mulch; <b>Reduced:</b> at 3 sites by grinding <b>Monitored</b> by Witt O'Briens	\$3,358,986	164,166	<b>Robby Powers</b> , EM Coordinator, 911 Eastwood Dr, Tallahassee, FL 32311, 850-891-2536, <a href="mailto:robby.powers@talgov.com">robby.powers@talgov.com</a>
<b>2016 Flooding Aug</b>				
<b>Central, LA</b> 8/25/2016-1/28/2017	<b>Removed &amp; Disposed:</b> C&D, HHW <b>Monitored</b> by Debris Tech - ADMS	\$5,486,871	324,951	<b>JR Shelton</b> , Mayor, 13421 Hooper Rd, Ste 8, Central, LA 70818, 225-261-5989, <a href="mailto:jr.shelton@central-la.gov">jr.shelton@central-la.gov</a>
<b>2016 Flooding, Tornados</b>				
<b>Brazoria County, TX</b> 6/16/2016-8/26/2016	<b>Removed &amp; Disposed:</b> C&D <b>Monitored</b> by Tetra Tech - ADMS	\$330,118	20,470	<b>Steve Rosa</b> , EM Coordinator, 111 E Locust St, Suite 102, Brazoria, TX 77515, 979-864-1801, <a href="mailto:steverosa@brazoria-county.com">steverosa@brazoria-county.com</a>



## RFP#AD-21-02 Disaster Debris Management Services City of Pembroke Pines, FL

OWNER/LOCATION & TIMELINE	DESCRIPTION OF WORK	PROJECT VALUE	APPROX. CY	CONTRACTING POINT OF CONTACT	
Texas General Land Office (GLO) 6/27/2016-7/8/2016	Removed & Disposed: vegetative debris on the beach area / Monitored by Tetra Tech - ADMS	\$397,252	6,394	Tony Williams, Planning Senior Director 512-463-5055 <a href="mailto:tony.williams@glo.texas.gov">tony.williams@glo.texas.gov</a>	Vania Ramaekers, Contract Specialist, 512-463-5047, <a href="mailto:Vania.ramaekers@glo.texas.gov">Vania.ramaekers@glo.texas.gov</a>
2016 Flooding, Tornadoes					
Montgomery County, TX 5/3/2016-5/27/2016 FEMA-4269 6/9/2016-7/20/2016 FEMA-4272	Removed & Disposed: (tornado debris & flooding debris) vegetation, C&D, white goods (80), ewaste (113) Monitored by Tetra Tech - ADMS	\$288,408 \$520,549	19,089 39,079	Randy McDaniel, EM Coordinator, 9472 Airport Rd, Conroe, TX 77303, 936-523-3910, <a href="mailto:Randy.McDaniel@mctx.org">Randy.McDaniel@mctx.org</a>	
Waller County, TX 5/4/2016-5/25/2016 FEMA-4269 6/20/2016-7/19/2016 FEMA-4272	Removed & Disposed: C&D Monitored by Tetra Tech - ADMS	\$19,674 \$18,402	1,186 1,183	Brian Cantrell, EMC, 701 Calvit St, Hempstead, TX 77445, 979-826-8282, <a href="mailto:b.cantrell@wallercounty.us">b.cantrell@wallercounty.us</a>	Trey Duhon, County Judge, 836, Austin St, Ste 203, Hempstead, TX 77445, 979-826-7700, <a href="mailto:t.duhon@wallercounty.us">t.duhon@wallercounty.us</a>
2016 LA Flooding					
Ouachita Parish, LA – FEMA-4263 3/30/2016-6/16/2016	Removed & Disposed: vegetation, C&D, white goods (18), e-waste (370), tires (105); Monitored by Volkert	\$397,774	32,161	Scotty Robinson, Parish President, 301 S Grand St #201, Monroe, LA 71201, 318-355-4260, <a href="mailto:srobinson@oppj.org">srobinson@oppj.org</a>	Daryl Dunbar, Volkert, PM,
St John the Baptist Parish, LA / 2/26/2016-3/6/2016	Provided Portable Showers / Event Restrooms for volunteer services that helped the citizens and Parish	\$7,574	Lump Sum	Travis Perrilloux, Asst Director Homeland Security & Emergency Preparedness, 1801 Airline Hwy W, LaPlace, LA 70068, 985-652-2222, <a href="mailto:travis.perrilloux@sibparish.com">travis.perrilloux@sibparish.com</a>	
2016 TX Flooding					
Newton County, TX 4/7/2016-7/15/2016	Removed & Disposed: C&D, white goods (378) Monitored by Thompson Consulting	\$349,990	37,030	Olan Bean, Asst EM Director, 409-658-9241	
2016 Winter Storm					
Essex County, VA (VPPSA) 3/10/2016-4/13/2016	Removed & Disposed: vegetation, C&D, stumps (44) Monitored by Arcadis / Rostan	\$138,739	16,359	Reese Peck, County Administrator, 804-445-5528, <a href="mailto:rpeck@essex-virginia.org">rpeck@essex-virginia.org</a>  Stephen Geissler, VPPSA Exec Director, 757-880-3535, <a href="mailto:sbgeissler@vppsa.org">sbgeissler@vppsa.org</a>	Jordan Bryant, Arcadis Operations Manager, 813-385-7280, <a href="mailto:jbryant@rostan.com">jbryant@rostan.com</a>
2016 Tornado					
Rowlett, TX 2/15/2016-4/20/2016	Removed & Disposed: vegetation, C&D, white goods (140), e-waste (49); Monitored by True North	\$680,036	70,738	Jim Proce, Asst. City Manager, 4000 Main St, Rowlett, TX 75088, 972-715-6113, <a href="mailto:jproce@rowlett.com">jproce@rowlett.com</a>	Doug Amato, True North Project Manager, <a href="mailto:damato@truenorthern.com">damato@truenorthern.com</a>
2016 Other Projects					
Corpus Christi, TX 4/21/2016-5/25/2016	Assisting City Maintenance with brush removal and disposal	\$494,444	68,672	Gilbert Montoya, 361-816-8156, <a href="mailto:gilbertm@cctexas.com">gilbertm@cctexas.com</a>	
Glades County, FL 3/14/2016-3/23/2016	Burn existing pile of debris	\$23,362	11,300	Angela Snow, EM Director, 1097 Health Park Dr, Moore Haven, FL 33471, <a href="mailto:asnow@myglades.com">asnow@myglades.com</a>	Bob Jones, <a href="mailto:BJones@myglades.com">BJones@myglades.com</a>
Newport News, VA 1/2016-12/2016	Removed trees from different locations in the City at various times	\$53,756	Lump Sum	Derrick Porter, Stormwater, 513 Oyster Point Rd, Newport News, VA 23602, <a href="mailto:dporter@nngov.com">dporter@nngov.com</a>	
2015 Tornado					
Friendswood, TX 11/9/2015-11/16/2015	Removed & Disposed: vegetation, C&D Monitored by Tetra Tech	\$140,516	8,782	Terry Byrd, Fire Marshall / EM Coordinator, 1600 Whitaker Dr, Friendswood, TX 77546, 281-996-3335, <a href="mailto:tbyrd@ci.friendswood.tx.us">tbyrd@ci.friendswood.tx.us</a>	Oliver Yao, Tetra Tech, Deputy Director of Post Disaster Programs   BDR Division, phone: (321) 441-8507, mobile: (407) 803-2522, <a href="mailto:Oliver.Yao@tetratech.com">Oliver.Yao@tetratech.com</a>



## RFP#AD-21-02 Disaster Debris Management Services City of Pembroke Pines, FL

OWNER/LOCATION & TIMELINE	DESCRIPTION OF WORK	PROJECT VALUE	APPROX. CY	CONTRACTING POINT OF CONTACT	
2015 Storms & Flooding					
South Carolina DOT 10/2015-11/2015	Removed & Disposed: C&D, white goods (278), e-waste (484 + 13,580 Lbs), HHW (28,000 Lbs) Counties: Lexington, Richland Monitored by Thompson	\$720,217	33,163	David Cook, SCDOT Maintenance Deputy Director, 955 Park St, Room 324, Columbia, SC 29201, 803-737-1268, <a href="mailto:cookdb@scdot.org">cookdb@scdot.org</a>	Danny Gardner, Thompson Program Manager, 1135 Townpark Ave, Suite 2101, Lake Mary, FL 32746, 407-792-0018, <a href="mailto:dgardner@thompsoncs.net">dgardner@thompsoncs.net</a>
2015 Severe Storms / Flooding					
Limestone County, AL 9/2015	Removed & Disposed: Waterway debris	\$60,860	Lump Sum	Richard Sanders, Co Engineer, 256-233-6681, <a href="mailto:richard.sanders@limestonecounty-al.gov">richard.sanders@limestonecounty-al.gov</a>	
2015 Flooding					
Blanco County, TX 6/2015-7/2015	Removed & Disposed: vegetation, C&D	\$48,033	2,495	Brett Bray, Blanco County Judge, PO Box 387, Johnson City, TX 78636, 830-868-4266, <a href="mailto:cojudge@co.blanco.tx.us">cojudge@co.blanco.tx.us</a>	
Republic Services, Corpus Christi, TX 7/2015	Removed & Disposed: C&D	\$24,392	3,285	Brian Cornelius, Republic Services, 4414 Agnes St, Corpus Christi, TX 78405, Cell 361-876-6006, <a href="mailto:bcornelius@republicservices.com">bcornelius@republicservices.com</a>	
2015 Ice Storm					
Raleigh, NC 3/25/2015-4/6/2015	Removed & Disposed: vegetation	\$208,740	29,820	Andrew Martin, Asst Dir of SW, 630 Beacon Lake Dr, Raleigh, NC 27610, 919-996-6868, <a href="mailto:Andrew.Martin@raleighnc.gov">Andrew.Martin@raleighnc.gov</a>	
2015 Other Projects					
Corpus Christi, TX 5/2015 & 7/2015	Removed & Disposed: vegetation	\$501,795	67,860	Gilbert Montoya, 361-816-8156, <a href="mailto:gilbertm@cctexas.com">gilbertm@cctexas.com</a>	
Hitchcock, TX 2/9/2015-2/17/2015	Grinding existing debris piles and hauling out mulch to final disposal	\$20,441	4,867	Denise McDaniel, PW Street Superintendent, 8401 Schiro Rd, Hitchcock, TX 77563, 409-986-5591	
Newport News, VA 4/2015-11/2015	Removed trees from different locations in the City at various times	\$44,929	Lump Sum	Derrick Porter, Stormwater, 513 Oyster Point Rd, Newport News, VA 23602, <a href="mailto:dporter@nngov.com">dporter@nngov.com</a>	
New Jersey Dept. of Environmental Protection 10/2015	Removed & Disposed: houses from navigation waterway displaced by nor'easter – non-asbestos C&D Managed an offloading site	\$219,289	760	Suzanne U. Dietrick, NJ DEP Site Remediation Program, Office of Dredging & Sediment, PO Box 420 Mail Code 401-06C, 401 East State St, Trenton, NJ 08625, p-609-292-8838 c-609-439-6673, <a href="mailto:Suzanne.Dietrick@dep.nj.gov">Suzanne.Dietrick@dep.nj.gov</a>	
Orange Beach, AL 4/2015	Demolition of Coastal Arts Center & Asbestos & Abatement of Children Studio	\$24,760	Lump Sum	Tim Tucker, <a href="mailto:ttucker@cityoforangebeach.com">ttucker@cityoforangebeach.com</a>	
Orange Beach, AL 4/2015	Dead fish removal and disposal from coastal waters & beaches	\$22,538	Hourly	Tony Kennon, Mayor, 4099 Orange Beach Blvd, Orange Beach, AL 36561, 251-981-6810, <a href="mailto:tkennon@cityoforangebeach.com">tkennon@cityoforangebeach.com</a>	
Palm Cove HOA, FL 4/2015-5/2015	Excavation, cleaning and shaping drainage ditches for proper water flow; Removal of a tree; Construction of rip rap & rebar diverter controlling flooding	\$34,913	Lump Sum	Jeff Murphy, President of Palm Cove HOA, <a href="mailto:jkm@tampabay.rr.com">jkm@tampabay.rr.com</a>	
Pensacola, FL 5/2015-10/2015	Emergency Dredging of Bayou Texar in 16 different locations	\$650,850	Lump Sum	Carl Flowers, 850-435-1817, <a href="mailto:CFlowers@cityofpensacola.com">CFlowers@cityofpensacola.com</a>	
RBM Contracting Services, LLC 3/2015	Norman Riley Bridge approach repair at Blackwater River State Forest near Baker, FL	\$24,003	Hourly	Branch McClendon, RBM, 15249 Business Hwy 331, Freeport, FL 32439, 850-835-0217, <a href="mailto:branchmcclendon@gmail.com">branchmcclendon@gmail.com</a>	
The Nature Conservancy (TNC) Arlington Cove 4/2015-5/2015	Forestry mowing and pallet staging	\$25,762	Lump Sum	Judy Haner, Marine & Freshwater Programs Manager, 251-433-1150 ext 103, <a href="mailto:jhaner@TNC.org">jhaner@TNC.org</a>	



## Monitoring Company Experience within the Past Five (5) Years

CrowderGulf's Past Performance (previously referenced) identifies the monitoring company for each client. The contact information for each monitoring company is listed below:

<b>Monitoring Companies - 2021</b>	
<b>Arcadis</b> <i>formerly Haul Pass &amp; Malcolm Pirnie</i>	<ul style="list-style-type: none"> <li>✓ <b>Jeff Cousins, Haul Pass - Operations Manager, Rostan Solutions, LLC,</b> Cell: 954-707-8637, <a href="mailto:jcousins@pirnie.com">jcousins@pirnie.com</a></li> <li>✓ <b>Darius Standusky, Rostan -</b> (813) 417-0106, <a href="mailto:dstankunas@rostansolutions.com">dstankunas@rostansolutions.com</a></li> <li>✓ <b>Andy Compton, Arcadis Principle Consultant,</b> 14025 Riveredge Dr, Ste 600, Tampa, FL 33637, 813-353-5715, <a href="mailto:Andy.Compton@arcadis-us.com">Andy.Compton@arcadis-us.com</a></li> </ul>
<b>Atkins Global</b> <i>formerly PBS&amp;J</i>	<ul style="list-style-type: none"> <li>✓ <b>J. Michael Healy, PE, (Mike) Senior Engineer III, Emergency Management, Atkins,</b> 4030 West Boy Scout Blvd, Suite 700, Tampa, FL 33607, Cell: (813) 267-7058, <a href="mailto:mike.healy@atkinglobal.com">mike.healy@atkinglobal.com</a>,</li> <li>✓ <b>Jenni Edgar, PBS&amp;J, Risk &amp; Emergency Management,</b> 919-357-3301, <a href="mailto:jedgar@pbsj.com">jedgar@pbsj.com</a></li> </ul>
<b>CDR Maguire</b>	<ul style="list-style-type: none"> <li>✓ <b>Jeff Stevens, CDR Maguire (Monitor),</b> 2255 Chapman St, 4<sup>th</sup> Floor, Providence, RI 02905, 401-536-8178, <a href="mailto:Jeffrey.Stevens@cdrmaguire.com">Jeffrey.Stevens@cdrmaguire.com</a></li> </ul>
<b>Diversified Consultants ,</b>	<ul style="list-style-type: none"> <li>✓ <b>Stephanie Thompson, Diversified Consultants,</b> 228-474-0017, <a href="mailto:mosspointci25605@bellsouth.com">mosspointci25605@bellsouth.com</a></li> </ul>
<b>HDR</b>	<ul style="list-style-type: none"> <li>✓ <b>Chuck McClendon,</b> <a href="mailto:ch.mclendon@gmail.com">ch.mclendon@gmail.com</a> (407) 353-0342</li> </ul>
<b>Polysurveying</b>	<ul style="list-style-type: none"> <li>✓ <b>Alan Bryant, P.E, Exec VP Polysurveying Eng.,</b> 5588 Jackson Rd, Mobile, AL 36619, 251-666-2010, <a href="mailto:mail@polysurveying.com">mail@polysurveying.com</a></li> </ul>
<b>Sepi Engineering</b>	<ul style="list-style-type: none"> <li>✓ 102 Wade Ave, Raleigh, NC 27605, 919-789-9977</li> </ul>
<b>Tetra-Tech</b> <i>formerly Leidos, SAIC, BDR Beck Disaster Relief</i>	<ul style="list-style-type: none"> <li>✓ <b>John Buri,</b> <a href="mailto:John.Buri@tetrattech.com">John.Buri@tetrattech.com</a> (713) 737-5763</li> <li>✓ <b>Simon Carlisle,</b> <a href="mailto:simon.carlyle@tetrattech.com">simon.carlyle@tetrattech.com</a> (407) 803-2525</li> <li>✓ <b>Oliver Yao, Leidos / SAIC, Deputy Director of Post Disaster Programs, BDR,</b> phone: (321) 441-8507, mobile: (407) 803-2522, <a href="mailto:Oliver.Yao@tetrattech.com">Oliver.Yao@tetrattech.com</a></li> <li>✓ <b>Betty Kamara, Tetra Tech,</b> 321-441-8518, <a href="mailto:Betty.Kamara@tetrattech.com">Betty.Kamara@tetrattech.com</a></li> <li>✓ <b>Anne Cabrera, SAIC,</b> 800 N Magnolia Ave., Ste 400, Orlando, FL; 954-599-4951, <a href="mailto:acabrera@beckdr.com">acabrera@beckdr.com</a></li> <li>✓ <b>Jan Pacenta, SAIC/Brown, Thorton &amp; Pacenta,</b> Pensacola, FL 850-221-1040, <a href="mailto:jpacenta@btcpas.com">jpacenta@btcpas.com</a></li> </ul>



<b>Monitoring Companies - 2021</b>	
<b>True North</b> <i>formerly Neel-Schaffer</i>	<ul style="list-style-type: none"> <li>✓ <b>Jonathan Kiser, PE, Neel Schaffer</b>, 772 Howard Ave., Biloxi, MS 39530, 228-374-1211, <a href="mailto:jonathan.kiser@neel-schaffer.com">jonathan.kiser@neel-schaffer.com</a>, <b>Sam Taylor, Neel-Schaffer Eng</b>, 228-374-1211, <a href="mailto:staylor@neel-schaffer.com">staylor@neel-schaffer.com</a> <b>Travis McCoy, Neel-Schaffer</b>, 601-948-3071, <a href="mailto:travis.mccoy@neel-schaffer.com">travis.mccoy@neel-schaffer.com</a></li> <li>✓ <b>Nelson Lucius, True North</b>, 817-870-2422, <a href="mailto:nelson.lucius@neel-schaffer.com">nelson.lucius@neel-schaffer.com</a></li> <li>✓ <b>Bryan Milling, True North Monitoring</b>, 707-502-2795, <a href="mailto:bmilling@truenorthem.com">bmilling@truenorthem.com</a></li> </ul>
<b>Thompson Engineering</b>	<ul style="list-style-type: none"> <li>✓ <b>Jon Hoyle, Thompson Engineering, formerly Beck</b>, 407-792-0018, Office 321-303-2543, <a href="mailto:jhoyle@thompsoncs.net">jhoyle@thompsoncs.net</a></li> <li>✓ <b>Nathan Counsell, formerly Beck</b>, 407-619-2781, <a href="mailto:ncounsell@rwbeck.com">ncounsell@rwbeck.com</a></li> </ul>
<b>Witt - O'Brien's</b>	<ul style="list-style-type: none"> <li>✓ <b>Bob Anderson, Project Manager</b>, 714-222-9922-cell, <a href="mailto:robert.anderson@obriensrm.com">robert.anderson@obriensrm.com</a></li> <li>✓ <b>Duane Miller, Manager, Consulting &amp; Response</b>, 251-716-1620-cell, <a href="mailto:duane.miller@obriensrm.com">duane.miller@obriensrm.com</a></li> <li>✓ <b>Chuck Brannon</b>, <a href="mailto:Chuck.Brannon@obriensrm.com">Chuck.Brannon@obriensrm.com</a> (850) 376-2375</li> <li>✓ <b>Kevan Parker</b>, <a href="mailto:kparker@wittobriens.com">kparker@wittobriens.com</a>, (850) 260-2884</li> </ul>
<b>Volkert</b>	<ul style="list-style-type: none"> <li>✓ <b>Kirby McCrary, P.E., Disaster Operations Manager, Volkert, Inc.</b>, 251-406-0166, <a href="mailto:kirby.mccrary@volkert.com">kirby.mccrary@volkert.com</a></li> </ul>
<b>DebrisTech</b>	<ul style="list-style-type: none"> <li>✓ <b>Brooks Wallace, P.E. / President</b> <a href="mailto:brooks@debristech.com">brooks@debristech.com</a> Office: 601-799-1037 / Cell: 601-916-1113 925 Goodyear Blvd., Picayune, MS 39466 <a href="http://www.debristech.com">www.debristech.com</a></li> </ul>
<b>Landfall Strategies</b>	<ul style="list-style-type: none"> <li>✓ <b>Jeff Kyte   President</b> <a href="mailto:jkyte@landfallstrategies.com">jkyte@landfallstrategies.com</a> Cell : 941.650.3022 Office: 941.451.7472</li> </ul>
<b>Culpepper and Terpening, Inc.</b>	<p>Stefan K. Matthes, P.E. / Senior Vice President <a href="mailto:smatthes@ct-eng.com">smatthes@ct-eng.com</a> 772-464-3537 ext 114 772-464-9497 fax 2980 South 25<sup>th</sup> Street Ft. Pierce, FL 34981</p>

## State and Federal Reimbursement Programs: Including, but not limited to (FEMA) / Public Assistance Program, FHWA and NRCS Experience

For almost four decades, the majority of CrowderGulf's work (95%) has been with municipalities that received reimbursement from FEMA under the Public Assistance (PA) Reimbursement Program. CrowderGulf officials are proud of the solid working relationships we have established and maintained over the years with numerous State Emergency Response Agencies as well as other key agencies involved in disaster response and recovery, including FEMA, the U.S. Army Corps of Engineers (USACE), the United States Coast Guard and U.S. Fish and Wildlife. The knowledge and experience of our Florida management team regarding federal, state and local regulatory guidelines is derived from our team member's many years of experience and previous positions in Florida local and state government. Florida team members include: John Wilson, previous Lee County Emergency Management Director, FEMA Region IV employee and Florida Dept. of Emergency Management Planner, John Campbell, previous Operations Chief for Lee County, Florida, Don Madio in the Disaster Management business since 1999, Charlie Hunter, previous Solid Waste and Operations Director for Brevard County, Florida. Our Team's previous work experience and expertise in the state of Florida is invaluable to our clients and the overall success of our Company. CrowderGulf has worked the following Florida Federal Disaster Events over the last 10 years. Additional information regarding the types of debris removed, quantities and points of contact may be obtained from our Past Performance submitted in this section:

EVENT	County / Municipality			
2020 Hurricane Sally	Okaloosa County			
2018 Hurricane Michael	Bay County Florida Department of Environmental Protection Franklin County Jackson County Washington County		City of Apalachicola Dog Island City of Lynn Haven Panama City City of Parker	City of Carrabelle City of Mexico Beach Panama City Beach
2017 Hurricane Irma	Brevard Co. Clay Co. DeSoto Co. Flagler Co. Glades County Hardee County Lake Co. Lee Co. Nassau Co.	Okeechobee Co Orange Co Orlando Polk Putnam Co. Sarasota County Sumter Co.	Apopka Arcadia Aventura Bonita Springs Casselberry Cocoa Beach Coleman Deltona Edgewater Edgewood Flagler Beach Fort Myers Ft Myers Beach Juniper Kissimmee Lake Mary Lakeland Lauderdale by the Sea North Port Ocala	Miami Springs Miami Mount Dora Ormond Beach Palm Coast Palm Springs Palmetto Plantation Punta Gorda Sanford Sanibel Island St. Petersburg Stuart Sunny Isles Beach Sunrise Tarpon Springs Venice Vero Beach Villages Community Wilton Manor
2016 Hurricane Matthew	Flagler County Clay County Brevard County		City of Edgewater City of Ormond Beach City of Palm Coast City of Stuart	City of Bunnell City of Cocoa Beach City of Deltona
2016 Hurricane Hermine	Leon County		City of Tallahassee	
2014 Severe Flooding	Escambia County		Walton County	
2012 Hurricane Sandy			Fort Lauderdale	
2012 Hurricane Isaac	Walton County		City of Key West	Town of Ft. Myers Beach
2012 Tornado	Polk County			
2012 T.S. Debby & Beryl	Nassau County		Town of Ft. Myers Beach	
2008 T.S. Fay	Leon County, FL			
2005 Hurricane Wilma	Collier County Lee County		City of Aventura City of Ft. Lauderdale City of Ft. Myers City of Pompano Beach City of Sanibel Island Village of Wellington Village of Lazy Lake	City of North Miami City of West Palm Beach City of Naples Town of Ft. Myers City of Pembroke Pines City of Wilton Manors



**RFP#AD-21-02 Disaster Debris Management Services  
Pembroke Pines, FL**

CrowderGulf has seen extensive changes in the organization and documentation required for federal government reimbursement. We are continuously reviewing policy and regulation changes to the Public Assistance Program to guarantee our clients are provided with the latest policy guidance along with accurate and complete documentation to assist in the reimbursement process. In an effort to provide the best service to clients, all CrowderGulf Management and field staff are trained in the FEMA's Debris Management Guide (FEMA 325), and Public Assistance Debris Monitoring Guide (FEMA 327). In addition, CrowderGulf's staff are encouraged to take FEMA courses both online and at conferences and collectively hold hundreds of FEMA course certifications. CrowderGulf has several debris specialists' on-staff to assist the City with debris related issues.

- **Gary Jones** has over 28 years working for the Federal Emergency Management Agency (FEMA). Gary served as Deputy Regional Director of FEMA Region VI for 17 years. During those 17 years as Deputy, he also served as Acting Regional Director for 4 years. Gary was responsible for administration of emergency management programs in the FEMA Region 6 states of Texas, Arkansas, Louisiana, New Mexico and Oklahoma. He provided direct oversight and implementation of response and recovery operations for presidentially declared disasters in the five-state region. Additionally, Gary served as a Branch Chief managing several Technological Hazards Branch programs to include Radiological Emergency Management Preparedness, Radiological Defense, Hazardous Materials, Earthquake Preparedness, Hurricane Preparedness, Dam Safety and Chemical Stockpile Emergency Preparedness programs. Gary was designated Federal Coordinating Officer for Hurricanes Katrina, Rita and Georges and provided executive leadership to over 300 federally declared disasters.
- Our Texas Director of Operations, **Buddy Young**, served as Regional Director of FEMA Region VI from 1993 – 2001 and served as Administrator for 133 federally declared disasters and emergencies. He is nationally known and recognized in the Emergency Management business and is extremely knowledgeable about FEMA policies and procedures.
- **Barrett Holmes** joined CrowderGulf after 31 years' experience in public service, leadership and planning. He served as the primary Department of Defense representative with **FEMA Region IV**. He has vast knowledge of and extensive experience working with civilian authorities at local, state, and federal levels concerning crisis management and disaster response. He was instrumental in planning, coordinating, integrating, and executing support for numerous disasters which include Hurricanes Earl, Isaac, and Sandy, as well as the Gulf Coast clean-up following the Deep Water Horizon oil spill.
- **John Campbell**, Regional Director / Senior Project Manager, has over 40 years' experience in disaster response planning and management. Mr. Campbell has a Master's degree in Logistics Management from the Florida Institute of Technology. After retirement from the U.S. Army as a full Colonel with 30 years of service, he served for six years as Chief of Operations for Lee County Emergency Management in Fort Myers, Florida. He has direct experience in debris recovery operations from Hurricane Iniki in Hawaii and Hurricanes Charley, Ivan and Wilma that impacted Southwest Florida. He also provided mutual aide to Escambia County, Florida following Hurricane Ivan. Mr. Campbell served as Senior Project Manager for CrowderGulf for all activated contracts in Florida following T.S. Debby in 2012. Mr. Campbell was previously qualified as an **accredited Professional Emergency Manager through the Florida Emergency Preparedness Association (FEPA)** and remains active in the organization. (NIMS Certified Instructor)
- Our Quality Control Specialist, **Leigh Anne Ryals** has 17 years in Emergency Management as Director with 12 Federally Declared Disasters. Her experience in working with FEMA Region IV and her specific knowledge of the FEMA public assistance program has been of valuable use to our clients. Her experience includes FEMA policy and application, project worksheet formulation, Pilot Program implementation and documentation requirements. Ms. Ryals has had firsthand experience in the FEMA/Office of Inspector General Audit process. And, she along with other CrowderGulf team members, provide training and education classes to our clients on policy and regulation changes.

Prior to coming on board with CrowderGulf, Ms. Ryals served on the Hurricane Liaison Team and received her Certified Local Emergency Manager Certification from the Alabama Emergency Management Agency and her Advanced Certification in Emergency Management from the Alabama Association of Emergency Managers. Because CrowderGulf has been one of the leading and most respected debris contractors for longer than any other company, many FEMA representatives are familiar with our company's work ethic, ability to work as a team and our constant endeavor to complete every project to the satisfaction of the Client and FEMA. The Company's goal is to establish communication with the FEMA representative/s (through the Client) and maintain a positive working relationship with all FEMA representatives throughout the recovery effort. As the field work is completed, FEMA's project review and auditing will begin. CrowderGulf has successfully worked with many monitoring companies as well as directly with municipalities to ensure that all documentation is complete and correct. Throughout any invoicing and auditing process, we are responsive to all FEMA and client requests. Because of our responsible record keeping and our record storage policy, we are able to provide documentation and answer questions with a very quick turnaround. This becomes extremely important when the applicant/client is trying to get reimbursed by FEMA.



## **Project Examples: Experience with FEMA, FHWA, NRCS and other Applicable Federal & State Agencies Project Examples:**

### **2018 Hurricane Michael – Panama City, FL**

**Time Period:**  
10/13/2018

**Amount Invoiced To Date:** \$ 78,421,709

**Funding Source:** FEMA      **Number of DMS Managed:** 5

**Volume Removed:** 5,754,852 cubic yards

**Client Contact Information:**

**Shane Daugherty** Environmental Services Manager;  
731 Messalina Dr, Panama City, FL 32401  
850-872-3172  
[sdaugherty@pcgov.org](mailto:sdaugherty@pcgov.org)



**CrowderGulf Key Personnel:**

Don Madio - Regional Manager  
Nick Pratt – Director of Operations  
Matt Lucas- Senior Project Manager

On October 10, 2018 Hurricane Michael made landfall just a few miles away from Panama City as a **Category 5** Hurricane, the strongest storm to ever impact the region.

**Initial Challenges:**

**A Historic “PUSH”**

The unprecedented magnitude of Hurricane Michael affected the entire region, but the City of Panama City was certainly one of the most devastated. All roads within the city had to be cleared of debris following the storm to allow first responders to access residents who were trapped in their homes. CrowderGulf “PUSH” crews were on the ground clearing streets within 12 hours of the storm passing. CrowderGulf had to scale up its normal push operations to accommodate for such a tremendous task, and our dedicated Team of managers proved invaluable in mobilizing over 3,000 personnel and pieces of equipment to clear roads. All of this was accomplished without the aid of many modern technologies such as cell phones and high speed internet, due to the fact that nearly all wireless communication towers were down for over 2 weeks. With the dedication and hard work of our Team as well as the City of Panama City, all roads were cleared by October 20, 2018.

**A “City within a City”**

The devastation of Hurricane Michael spread far beyond Panama City, making the task of finding living arrangements for personnel a major issue. Power was out in most areas for over 2 weeks following the storm, and traffic lights were out for even longer. In order to increase efficiency, CrowderGulf coordinated with local contacts to secure a 7 acre parcel and began constructing an “off the grid” living space for over 80 personnel and storage for a vast amount of equipment. CrowderGulf moved in generators to power the entire site until local power was restored. The area housed a complete mobile repair shop capable of handling any repair needed to vital equipment, restrooms, a kitchen, and mobile office trailers for data management.





### Debris Management

On October 15, Right of Way (ROW) pickup began with our team of self-loading grapple trucks. CrowderGulf permitted and constructed 5 Debris Management sites within the City to allow for our crews to remove debris from the right of ways as quickly as possible. 2 citizen drop off sites were also opened. To date, over **5,754,852 cubic yards** of debris has been removed from the right of ways. Over 8,000 hazardous trees also had to be cut and removed. Panama City has over 58 miles of storm water drainage and creeks, all of which became inaccessible and blocked due to Hurricane Michael. In order to mitigate the risk of flooding and restore access, CrowderGulf used innovative techniques and equipment to remove nearly 200,000 cubic yards of debris from these vital drainages.



## Collier County, FL Waterway and Canal Debris Removal (Hurricane Irma)

### Project Scope and Objectives

After Hurricane Irma, CrowderGulf's pre-event contract was activated by Collier County to performed debris removal within county maintained waterways, canals and ditches. CrowderGulf hauled and managed over 51,000 cubic yards of marine debris. Over 186,000 linear feet of ditches were cleaned using specialized equipment and methods that are considered cutting edge within the debris industry.

### Location

Collier County Waterways

### Time Frame

May 2018-August 2018

### Funding Source

**NRCS** and Collier County

### Cost

\$15,583,793.00





## The Nature Conservancy- Lightning Point Restoration

### Project Scope and Objectives

This project was to reestablish the historical shoreline marsh at Lightning Point. The Contract Work comprises of mechanical dredging/excavation of flotation access channels, construction of an offshore segmented rock breakwater (approximately 4,700 ft. in length), grading and construction of an articulated concrete block mattress (approximately 230 ft. in length), hydraulic and mechanical dredging to construct marsh creation areas/scrub-shrub areas and tidal creeks (approximately 40 acres). The Work also involves excavation and re-connection of an existing HDPE pipeline to an existing PVC pipeline, and excavation and backfill with crushed stone of two existing HDPE pipelines, as well as clearing/grubbing and excavation of an upland borrow site, including transport of excavated materials 1,500+ ft. to the fill area. The work will be performed from both land and water.

### Location

Bayou La Batre, AL

### Time Frame

October 2019-November 2020

### Funding Source

The Nature Conservancy

### Cost

\$12,841,311.64







**CrowderGulf**  
**RFP#AD-21-02 Disaster Debris Management Services**  
**Pembroke Pines, FL**

## Dickinson, TX- Dickinson Bayou Debris Removal (Hurricane Harvey)

### Project Scope and Objectives

After Hurricane Irene in 2011, numerous storm water easements, canals and City maintained watershed areas were damaged. CrowderGulf was tasked with improving the water flow and shoreline stability to prevent erosion, flooding and debris buildup. CrowderGulf completed 12 projects at 12 different locations throughout the City. The project consisted of debris removal, debris disposal and shoreline repair through the planting of vegetation to increase stability.

### Location

Dickinson Bayou

### Time Frame

January 2019-February 2019

### Funding Source

NRCS

### Cost

\$1,561,293.00



## 2017 Hurricane Matthew - South Carolina DOT

### Time Period:

10/17/2016 – 1/13/17

### Amount Invoiced:

\$8,187,338

### Project Managed for the Following Counties:

Darlington, Florence, and Sumter

### Number of DMS Managed: 6

- ❖ Whitehall DMS-Florence
- ❖ Freedom Blvd. DMS - Florence
- ❖ Johnsonville DMS - Florence
- ❖ Lack City Landfill - Florence
- ❖ City of Sumter Wood Chipping Site - Sumter
- ❖ Darlington Motor Speedway DMS - Darlington

*Volume Removed – 492,455 Cubic Yards*



**RFP#AD-21-02 Disaster Debris Management Services  
Pembroke Pines, FL**

**South Carolina DOT Contact Information:**

Justin Koon, Associate Engineer - Environmental Permits  
David B. Cook, P.E., State Maintenance Engineer  
SC Department of Transportation  
(803) 737-1290

**CrowderGulf Key Personnel:**

Barrett Holmes – Senior Project Mgr.  
Brian Smallwood - Project Manager

CrowderGulf was activated to remove vegetative debris, stumps and leaners and hangers on state roads and interstates in; Darlington, Florence and Sumter Counties by the South Carolina DOT on October 17 2016 following Hurricane Matthew.

**Darlington Motor Speedway DMS**



Debris was collected from State Roads and Interstates within Darlington County, the City of Hartsville and the City of Darlington. All debris collected from this assigned area was taken to the Darlington Motor Speedway site where it was reduced by chipping/grinding and hauled out to a final disposal facility. Cumulative yards collected and reduced by chipping and grinding at this site totaled 48,862 Cubic Yards. The Site pictured is located at 1301 Harry Byrd Hwy. Darlington, SC





**RFP#AD-21-02 Disaster Debris Management Services  
Pembroke Pines, FL****Sumter County, SC**

CrowderGulf was tasked with debris removal and reduction from all State, County and City of Sumter roadways. Debris managed at this location was reduced by chipping and grinding. Debris management totaled 56,797 Cubic Yards.

**Florence County, SC**

CrowderGulf cleared and removed debris from Timmonsville, Lake City, Johnsonville, Pamplico, Olanta, Quinby and County maintained areas outside the City limits of Florence. CrowderGulf was responsible for simultaneously operating four (4) DMS facilities in Florence County which included: Johnsonville Fire DMS (29,902- CYs), Lack City Landfill DMS (17,050 CYs), White Hall Shore DMS (160,154 CYs) and Freedom Avenue DMS (34,690 CYs). Total cumulative yards managed at these 4 sites totaled of 298,593 Cubic







## ➤ Contractor and Professional Licenses to do Business in the State of Florida

*Florida General Contractors License – See attached.*  
CrowderGulf Joint Venture, Inc. is a Florida Corporation

## ➤ List of all Judgments and Lawsuits (3) years

### Litigation Summary

CrowderGulf strives to maintain the utmost integrity and reputation in this industry. We have been very successful over the many years we have been in business but as any company can attest, being in business does allow a certain amount of exposure.

Palmisano, et al. v. CrowderGulf, LLC, et al.: CrowderGulf is currently defending a lawsuit filed by certain individuals who performed for subcontractors of CrowderGulf work during a waterway debris removal project following Hurricane Sandy in the central region of New Jersey. The individual plaintiffs have taken the position that CrowderGulf violated prevailing wage laws by not paying a prevailing wage for the work performed. However, the project was bid under emergency procurement procedures, and CrowderGulf's client represented that it was not a prevailing wage job. CrowderGulf expects to have no liability, or to be fully indemnified by its client if any liability is determined to exist. CrowderGulf expects our projected outcome to have no liability, or to be fully indemnified by its client if any liability is determined to exist."

In addition, the most current Dun & Bradstreet Report for CrowderGulf, it identifies the total number of suits, liens, judgments and bankruptcy proceedings as zero. Due to our diligent efforts, we have been involved in very few litigation cases, none of any significance.

### Code of Business Ethics

In mid-year of 2000, CrowderGulf adopted a written **Code of Business Ethics** that applies to all employees with special responsibilities on Foremen, Supervisors and Managers. The ethics program is in four parts: 1) The Ethic Logic; 2) Ethical Standards; 3) Ethics Policy; and 4) Ethics Training. The policy and standards are equally weighted on employees, contractors, subcontractors and consultants. *Our ethics plan is available upon request.*

### Criminal Convictions

CrowderGulf has never had any Criminal Convictions against CrowderGulf, company owners or officers.

### Penalties

CrowderGulf has never been terminated or debarred from a Contract.



Ron DeSantis, Governor

Halsey Beshears, Secretary



**STATE OF FLORIDA**  
**DEPARTMENT OF BUSINESS AND PROFESSIONAL REGULATION**

**CONSTRUCTION INDUSTRY LICENSING BOARD**

THE GENERAL CONTRACTOR HEREIN IS CERTIFIED UNDER THE  
PROVISIONS OF CHAPTER 489, FLORIDA STATUTES

**SMALLWOOD, WESLEY BRIAN**

CROWDER-GULF JOINT VENTURE, INC.  
5629 COMMERCE BLVD. EAST  
MOBILE AL 36619

**LICENSE NUMBER: CGC1522633**

**EXPIRATION DATE: AUGUST 31, 2022**

Always verify licenses online at [MyFloridaLicense.com](http://MyFloridaLicense.com)



Do not alter this document in any form.

This is your license. It is unlawful for anyone other than the licensee to use this document.

# *State of Florida*

## *Department of State*

I certify from the records of this office that CROWDER-GULF JOINT VENTURE, INC. is a corporation organized under the laws of the State of Florida, filed on September 3, 2002.

The document number of this corporation is P02000095020.

I further certify that said corporation has paid all fees due this office through December 31, 2021, that its most recent annual report/uniform business report was filed on April 15, 2021, and that its status is active.

I further certify that said corporation has not filed Articles of Dissolution.

*Given under my hand and the  
Great Seal of the State of Florida  
at Tallahassee, the Capital, this  
the Fifteenth day of April, 2021*



*Samuel R. Ruiz*  
**Secretary of State**

Tracking Number: 1211512926CC

To authenticate this certificate, visit the following site, enter this number, and then follow the instructions displayed.

<https://services.sunbiz.org/Filings/CertificateOfStatus/CertificateAuthentication>





## Florida Department of Transportation

RON DESANTIS  
GOVERNOR

605 Suwannee Street  
Tallahassee, FL 32399-0450

KEVIN J. THIBAUT, P.E.  
SECRETARY

June 1, 2020

CROWDER-GULF JOINT VENTURE, INC.  
5435 BUSINESS PARKWAY  
THEODORE, ALABAMA 36582

RE: CERTIFICATE OF QUALIFICATION

Dear Sir/Madam:

The Department of Transportation has qualified your company for the type of work indicated below. Unless your company is notified otherwise, this Certificate of Qualification will expire 6/30/2021. However, the new application is due 4/30/2021.

In accordance with S.337.14 (1) F.S. your next application must be filed within (4) months of the ending date of the applicant's audited annual financial statements.

If your company's maximum capacity has been revised, you can access it by logging into the Contractor Prequalification Application System via the following link:  
<HTTPS://fdotwp1.dot.state.fl.us/ContractorPreQualification/>

Once logged in, select "View" for the most recently approved application, and then click the "Manage" and "Application Summary" tabs.

**FDOT APPROVED WORK CLASSES:**  
DEBRIS REMOVAL (EMERGENCY)

You may apply for a Revised Certificate of Qualification at any time prior to the expiration date of this certificate according to Section 14-22.0041(3), Florida Administrative Code (F.A.C.), by accessing your most recently approved application as shown above and choosing "Update" instead of "View." If certification in additional classes of work is desired, documentation is needed to show that your company has done such work with your own forces and equipment or that experience was gained with another contractor and that you have the necessary equipment for each additional class of work requested.

All prequalified contractors are required by Section 14-22.006(3), F.A.C., to certify their work underway monthly in order to adjust maximum bidding capacity to available bidding capacity. You can find the link to this report at the website shown above.

Sincerely,

A handwritten signature in black ink that reads "Alan D. Autry". The signature is written in a cursive, flowing style.

Alan Autry, Manager  
Contracts Administration Office

AA:cg

[www.fdot.gov](http://www.fdot.gov)



# FLORIDA DEPARTMENT OF Environmental Protection

Marjory Stoneman Douglas Building  
3900 Commonwealth Boulevard  
Tallahassee, FL 32399

**Ron DeSantis**  
Governor

**Jeanette Nuñez**  
Lt. Governor

**Noah Valenstein**  
Secretary

October 13, 2020

**Wesley Smallwood**  
**Crowder-Gulf Joint Venture, Inc.**  
5629 Commerce Blvd. East  
Mobile, AL 36619  
Email: knoll@crowdergulf.com  
RE: Pre-Qualification Package

Hello:

The pre-qualification as of October 13, 2020 for **Crowder-Gulf Joint Venture, Inc.** is hereby acknowledged. This pre-qualification approves your firm to bid on the Florida Department of Environmental Protection's Bureau of Design and Construction projects requiring your State licenses until August 31, 2022.

Please feel free to contact me at (850) 245-2781 with any questions or concerns you may have.


Sincerely,

**Alyssa  
Skehan**

Digitally signed by Alyssa  
Skehan  
Date: 2020.10.13  
08:35:01 -04'00'

Alyssa Skehan, FCCM  
Government Operations Consultant II  
Bureau of Design and Construction  
Florida Department of Environmental Protection  
Phone: 850-245-2781 – Office

[www.dep.state.fl.us](http://www.dep.state.fl.us)



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- [BioPreferred Report](#)

[Exclusions](#)

- [Active Exclusions](#)
- [Inactive Exclusions](#)
- [Excluded Family Members](#)

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**CrowderGulf, LLC**  
DUNS: 195686477    CAGE  
Code: 45ZE0  
Status: **Active**


**5629 COMMERCE BLVD E**  
MOBILE, AL, 36619-9225  
UNITED STATES

**Expiration Date: 09/25/2021**  
Purpose of Registration: All Awards

**Entity Overview**

**Entity Registration Summary**  
DUNS: 195686477  
Name: CrowderGulf, LLC  
Doing Business As: CrowderGulf Joint Vent  
Business Type: Business or Organization  
Last Updated By: Melinda Edwards  
Registration Status: Active  
Activation Date: 10/01/2020  
Expiration Date: 09/25/2021

**Exclusion Summary**  
Active Exclusion Records? No



IBM-P-20200814-1154  
WWW6



## 2. Ability

**City of Pembroke Pines, FL**  
*RFP # AD-21-02 Disaster and Debris Management Services*

## Tab 2: Ability

### Sample Mobilization Parameters

Below are CrowderGulf's anticipated mobilization timelines for debris removal work. CrowderGulf has **never failed** to meet the end timelines for completing all projects and remains committed to **meeting all timelines**.

- Contacting the City's Debris Manager 72 hours prior to a predicted disaster event.
- Providing an advance CrowderGulf representative to the City's Emergency Operations Center 24-48 hours prior to a predicted disaster event or upon receiving notification of pending activation, if requested.
- Staging personnel and equipment in close proximity to the City to provide rapid deployment after the storm, while protecting those assets from damage/destruction by the event.
- Mobilizing resources and being operational for clearing debris and opening critical routes ("PUSH") within 24-48 hours of NTP if requested by the City.
- Being fully operational for hauling, sorting, and storing of debris within 48 hours of initial NTP.
- Being fully operational for reduction and disposal of debris within 72 hours of initial NTP.
- Maintaining full operational capability, 24 hours per day, 7 days per week for an extended period of time.
- Being able to clear all debris from all City maintained streets, roads and highway rights-of-way within 90 days from initial NTP.
- Rapidly adjusting the flow of resources based on the extent and magnitude of damage/debris.
- Providing Rapid Response Crews (RRC) as may be required.
- Being able to complete the entire debris management process from initial clearance through final disposal within 180 days from initial NTP or sooner as contract stipulates

### Deployment and Mobilization Tasks and Time Frame

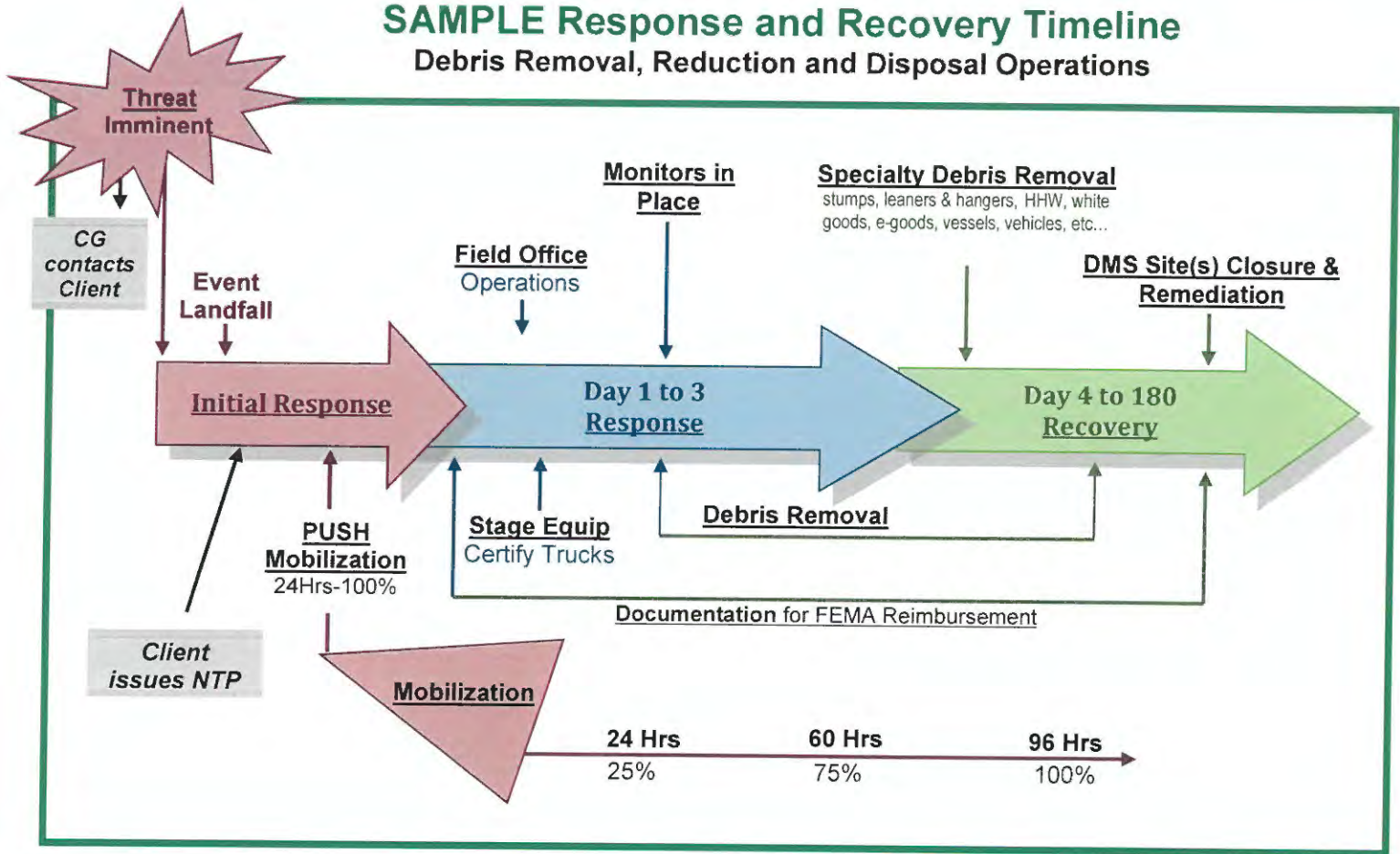
The tasks and time frames listed below provide an overview of the procedures and time frame associated with deployment, mobilization and set up of debris operations.

TASKS / FUNCTIONS	TIME FRAME (from Notice to Proceed)
Activate Team Notification Procedures	Immediately
Advance team to Client Emergency Operations Center	12-24 hours
Setup Mobile Command Center (if needed)	12-24 hours
Brief all Key Personnel on Status	6-8 hours
Assess damaged area for manpower and equipment requirements	24 hours
Upon receiving NTP, begin first wave mobilization of manpower	Within 24 hours
Collaborate with Client to identify and plan emergency clearance priorities, possible worksite limitations and/or assessment of suspected hazardous materials	Within 24 hours
Obtain required permits, if applicable	Within 24-48 hours
Set up onsite office, Staging area(s)	Within 24 hours
Certify Truck Capacities	Within 24 hours
Select & Develop Debris Management Sites	Within 24-72 hours



## SAMPLE Response and Recovery Timeline

### Debris Removal, Reduction and Disposal Operations

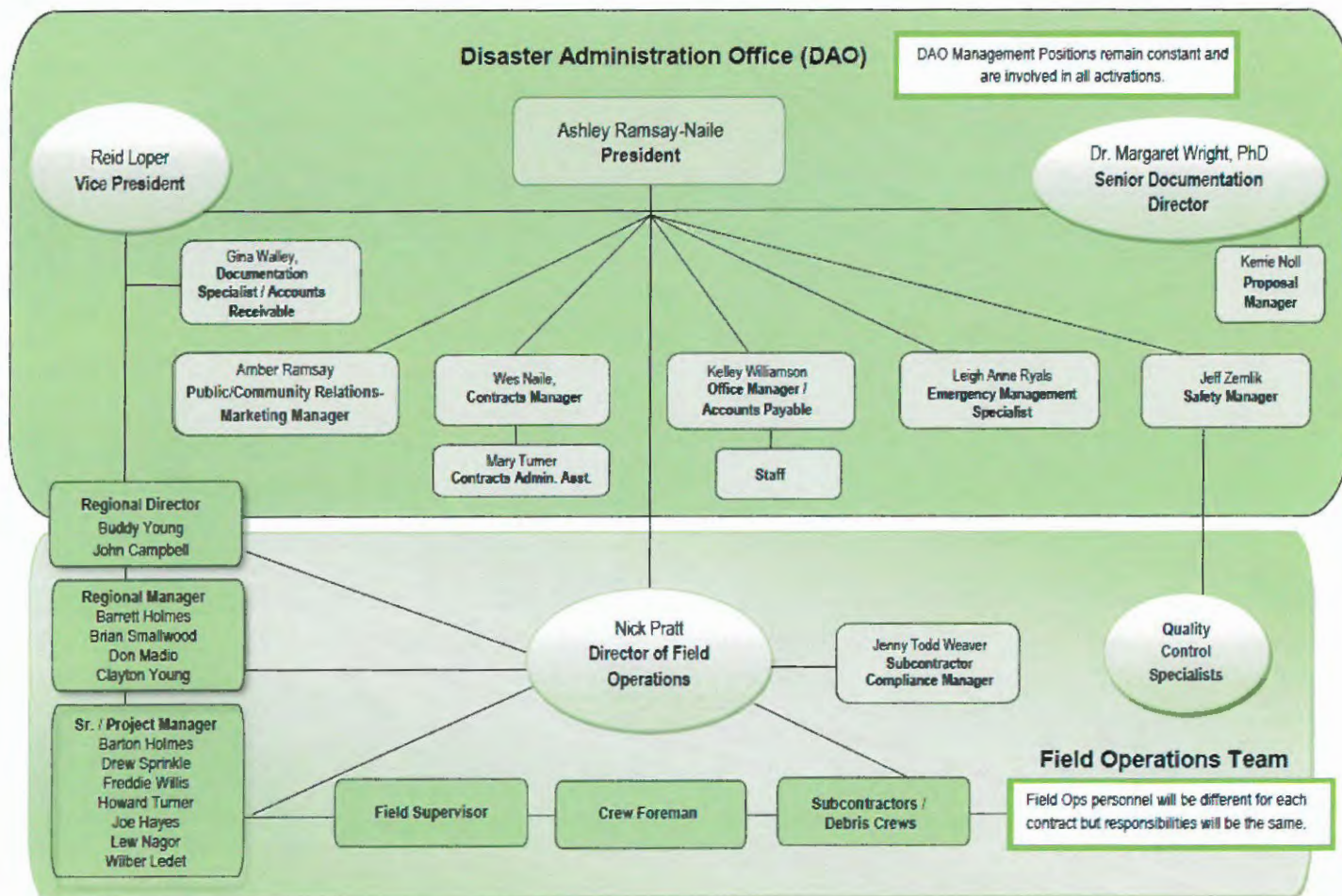


Because each activation / storm presents separate challenges and situations, the above information has been provided as a sample. During our pre-event training sessions with the City, we will work to frame out possible timelines for minor and major activations.



## ➤ Organizational Chart

The Organizational Chart presented below depicts the structure and chain of command of the Company. CrowderGulf uses an organizational hierarchy based on the nationally recognized Incident Command System (ICS). The ICS employs a cascade of organizational components in groups of five or less to assure good quality control in high stress operations. This arrangement limits the respective spans of control to tolerable levels. CrowderGulf's use of the ICS-based hierarchy of responsibilities exploits the strength and flexibility of its management/supervisory structure.



CrowderGulf Disaster Management brings a responsible and experienced organization to partner with the City of Pembroke Pines. CrowderGulf's extensive experience and personnel resources enables us to quickly assemble uniquely trained and experienced project teams and match specialized equipment and subcontractor resources with project execution requirements. All CrowderGulf officers, managers and supervisors have been involved in previous successful disaster related to debris operations and have been fully trained in quality control, safety, ethics and drug policies of CrowderGulf. Should we need their services we have additional management resources that include retired and semi-retired construction, City, County, FEMA, and Power Company professionals who are experienced in managing and inspecting disaster related work. We also have a standby agreement in place with various engineering companies to provide personnel for engineering services, if needed.

## Principals

Ashley Ramsay-Naile  
**President, Binding Authority to Authorized Contract for CrowderGulf**  
 (646) 872-1548 cell  
[jramsay@crowdergulf.com](mailto:jramsay@crowdergulf.com)



## ➤ Project Management Team Members

The names and biographical information of CrowderGulf's professional staff that could be assigned to the City's Management Team are provided below. Each individual is very experienced in emergency debris management. Depending on the need, additional staff may service the City. All additional CrowderGulf staff added will be upon approval of the City.

Name	Position	Email	Phone	Years' Experience
Nick Pratt	Director of Operations	<a href="mailto:npratt@crowdergulf.com">npratt@crowdergulf.com</a>	(251) 402-5566	16
John Campbell	Regional Director - East	<a href="mailto:jcampbell@crowdergulf.com">jcampbell@crowdergulf.com</a>	(859) 963-8672	25+
Buddy Young	Regional Director - West	<a href="mailto:byoung@crowdergulf.com">byoung@crowdergulf.com</a>	(940) 597-4252	25+
Don Madio	Regional Manager - FL	<a href="mailto:dmadio@crowdergulf.com">dmadio@crowdergulf.com</a>	(813) 285-8749	21
Barrett Holmes	Regional Manager - Carolinas, VA, NJ	<a href="mailto:bholmes@crowdergulf.com">bholmes@crowdergulf.com</a>	(864) 569-6611	25+
Brian Smallwood	Regional Manager - AL, MS, LA	<a href="mailto:bsmallwood@crowdergulf.com">bsmallwood@crowdergulf.com</a>	(251) 581-5789	10
Clayton Young	Regional Manager - TX	<a href="mailto:cyoung@crowdergulf.com">cyoung@crowdergulf.com</a>	(940) 206-6996	9
Reid Loper	Vice President / Senior Project Manager	<a href="mailto:rloper@crowdergulf.com">rloper@crowdergulf.com</a>	(678) 477-3755	15
Wesley Naile	Contracts Manager	<a href="mailto:wnaile@crowdergulf.com">wnaile@crowdergulf.com</a>	(251) 533-5585	15
Margaret Wright	Documentation Director / PhD	<a href="mailto:mwright@crowdergulf.com">mwright@crowdergulf.com</a>	(251) 604-6346	23
Leigh Anne Ryals	Emergency Management & Quality Control Specialist	<a href="mailto:lryals@crowdergulf.com">lryals@crowdergulf.com</a>	(251) 751-8660	25
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Drew Sprinkle	Project Manager - Gulf Coast	<a href="mailto:atsprinkle@crowdergulf.com">atsprinkle@crowdergulf.com</a>	(251) 423-1100	5
Freddie Willis	Project Manager - Gulf Coast	<a href="mailto:fwillis@crowdergulf.com">fwillis@crowdergulf.com</a>	(251) 455-5017	5
Howard Turner	Project Manager - East Coast	<a href="mailto:hturner@crowdergulf.com">hturner@crowdergulf.com</a>	(804) 814-6197	17
Isam Brisco	Project Manager - LA / TX	<a href="mailto:ibrisco@crowdergulf.com">ibrisco@crowdergulf.com</a>	(512) 373-0586	8
Joe Hayes	Project Manager - FL / Gulf Coast	<a href="mailto:jhayes@crowdergulf.com">jhayes@crowdergulf.com</a>	(561) 315-1360	5
Lew Najor	Project Manager - FL / Gulf Coast	<a href="mailto:lnajor@crowdergulf.com">lnajor@crowdergulf.com</a>	(850) 393-9985	26

### Nick Pratt – Director of Field Operations

Mr. Pratt serves as CrowderGulf's Director of Field Operations. His ability to coordinate our field assets and subcontractor resources has proved invaluable to the overall success of our many projects. Nick began his work at CrowderGulf in 2004 as an equipment operator and crew foreman following Hurricane Ivan. Having completed this large debris removal operation with great success, Nick's talents and abilities were used again to provide field supervision over crews in Pascagoula, MS following Hurricane Katrina in 2005 and in Texas after Hurricane Ike in 2008. Nick supervised and managed several hauling crews until the final cleanup work was completed in Bolivar, Texas. Nick was promoted to Project Manager in 2010 and was assigned project management duties for the BP Deep Water Horizon Oil Spill cleanup. He initially handled all of the logistics for the Oil Spill project, putting hundreds of pieces of CrowderGulf equipment in place and directing and training hundreds for CrowderGulf employees throughout the operation.



Nick has continued to assist our team by providing his expert knowledge and leadership in the field to complete any assignment given to him on or ahead of schedule. Nick has played a vital role as project manager for our large waterway debris removal contract with the New Jersey Dept. of Environmental Services, as a result of Hurricane Sandy in 2012. From 2012- 2018, Nick has worked numerous disaster responses for CrowderGulf providing Project Management and asset coordination assistance for multi-state responses. In 2017, Nick worked to secure subcontractors, field personnel, equipment and assets in 2017 after Hurricane Harvey struck the Texas Coast. Hurricane Irma devastated Florida two weeks later and he remobilized and oversaw the same task items along the Florida Coast. He managed to supply necessary subcontractors and equipment to all **91 activated contracts** in Texas and Florida after those two historical storms. **These two storms combined to require services from 683 Total Subcontractors throughout 2 States.** In addition, Mr. Pratt has been the Senior Project Manager in the field for the Florida Department of Environmental Protection waterway debris removal project that occurred after Hurricane Irma. Multiple Counties throughout Florida activated contracts and he worked with Project Managers to remove approximately **250,000 Cubic Yards** of waterway debris.



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In 2018, Mr. Pratt provided leadership and resource assets for CrowderGulf's simultaneous activations in North Carolina following Hurricane Florence in which CrowderGulf had **20 contract activations** and in the Florida Panhandle for **11 additional contract activations following the devastating Category V, Hurricane Michael. Most recently**, Mr. Pratt worked to secure necessary subcontractors, field personnel and equipment to approximately **11 Clients after Hurricanes Laura and Delta struck Louisiana and Hurricane Sally severely damaged the Alabama Coast**. Mr. Pratt's ability to assess each project's needs and assign personnel and inventory assets has been instrumental in our ability to meet each contract activation with the necessary resources to quickly and efficiently respond to each client. Mr. Pratt attended the University of South Alabama. He also holds certificates in CPR and First Aid, 40 hour HAZWOPER and refresher and in 30 HR OSHA Construction. (NIMS Trained)

### **Barrett Holmes – Regional Manager**

Colonel Retired Holmes joined the CrowderGulf Management Team with more than 30 years of successful leadership and management experience with the United States Army. He is a combat veteran of the United States Army with a distinguished military career where he successfully led engineer units from the platoon to brigade level. He commanded the 20<sup>th</sup> Engineer Battalion, and was assigned to the First Brigade Combat Team of the First Cavalry Division, Fort Hood Texas. The Battalion was awarded the Army Valorous Unit Citation Award for their combat service during Operation Iraqi Freedom II. Under his leadership, the 20<sup>th</sup> Engineer Battalion supervised construction projects valued at over \$718 million in eastern Baghdad, Iraq under austere conditions.



Following his service in Iraq, Colonel Holmes was selected to command the Japan Engineer District in Tokyo, Japan. As the District Engineer, he led the design and construction agency for all United States forces and federal agencies in Japan and was responsible for a multinational construction program valued at over \$975 million. Colonel Holmes then served as the Defense Coordinating Officer (DCO), the Principal Department of Defense representative with the Federal Emergency Management Agency (FEMA) Region IV. He coordinated Department of Defense resources for numerous disasters to include Hurricanes Earl, Isaac, and Sandy, and provided extended support for the United States Coast Guard during the Gulf Coast clean-up following the Deep Water Horizon oil spill.

As Regional Manager for the East Coast, following Hurricane Matthew in October 2016, his team was responsible for **17 projects** and removal and disposal of over **4.3 Million Cubic Yards** of storm debris. When Hurricane Irma devastated Florida in September 2018, he was able to assist with the Florida recovery efforts and was responsible for numerous projects throughout a multi-state area. This was part of the team effort in Florida to remove and dispose of over **11.8 Million Cubic Yards of storm debris**. During Hurricane Florence in September 2019, he provided leadership and management expertise for 19 projects to remove and dispose of over 2.1 Million Cubic Yards of storm debris. Currently, Barrett is working to provide debris removal services for the Alabama Department of Transportation after Hurricane Sally caused significant damage to the Alabama Gulf Coast.

He received a BA degree from Clemson University, an MA degree from the University of Florida and is a graduate of the Army War College with a Masters of Strategic Studies degree. He also affiliated with the Society of American Military Engineers and the Army Engineer Association. (NIMS Trained)

### **Don Madio – Regional Manager – Florida Resident**

Don Madio is a life-long resident of Florida and serves as CrowderGulf's Florida Regional Manager. A University of Florida graduate, Mr. Madio worked in journalism and commercial real estate before beginning his career in the disaster recovery industry in 1999. Since that time, he has served on more than 150 mid-to-large scale disaster recovery, waterway, and debris management projects, and found he enjoys the many challenges of working under pressure and problem solving the industry brings. Upon taking a position with CrowderGulf following Hurricane Mathew, Don oversaw 7 debris removal and waterway projects that were successfully completed within the Client's time frame and contract specifications. Shortly thereafter, Don became CrowderGulf's Regional Manager for the State of Florida, following the devastation of Hurricane Irma, one of the most powerful and damaging Atlantic hurricanes ever recorded. His extensive management experience, multi-tasking and organizational skills served him well, as he was tasked to oversee operations throughout the State. He and his team of project managers and field supervisors successfully managed **64 debris management and waterway projects, helping to remove and dispose of over 11.8 Million Cubic Yards of debris**.







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In 2018, Don and his team managed 6 simultaneous projects on the West Coast of Florida after a Red Tide event generated millions of tons of putrefied marine life along Florida's shoreline. Recently, Don supervised all of Hurricane Michael's debris management projects in the Florida Panhandle, which resulted in the removal and disposal of over **15 Million Cubic Yards** have been removed and disposed. When he isn't in the midst of storm season, Don enjoys traveling the State and building relationships with clients, as well as providing contract maintenance, training, and technical assistance. A seasoned believer in pre-planning and operational improvement, Don also administers annual training to project managers, field supervisors, and regional subcontractors. Mr. Madio is NIMS trained and holds multiple FEMA and USACE certifications.

### **Joe Hayes-Project Manager – Florida Resident**

Joe Hayes grew up around the storm relief and disaster management industry. Combined with a strong background in general contracting, he is accustomed to providing the leadership and oversight to complete projects expediently, efficiently, and to the clients' utmost satisfaction. In 2016, Joe joined CrowderGulf team as a field supervisor in the wake of Hurricane Matthew. In 2017, Joe was tasked as a project manager after Hurricane Irma tore through the state; successfully managing a number of projects in the South Florida area. Through these projects and the combined effort of the CrowderGulf team, **10 MILLION CUBIC YARDS** of Hurricane Irma related debris were managed and disposed of; facilitating an extensive statewide recovery. In 2018, following the devastation of Hurricane Michael, Joe was tasked with managing the removal and disposal of debris in Jackson County, FL. Mr. Hayes, along with his CrowderGulf team were able to mitigate the challenges of such a large scale disaster while employing innovative support and leadership to provide relief to the devastated county. He and his team of field supervisors oversaw hundreds of assets and personnel; providing the logistics that resulted in over **2.5 MILLION CUBIC YARDS** of debris being removed and disposed of in Jackson County alone. When Joe is not working in the field on an active project, he is the CrowderGulf representative for the South Florida area. Mr. Hayes is a South Florida native and an honors graduate of Florida Atlantic University.



### **Brian Smallwood – Regional Manager, LEED AP**

Mr. Smallwood graduated Auburn University in 2006 with a Bachelor's Degree in Building Science. After graduation, he worked as a Project Manager in Atlanta, GA for one of the largest general contracting firms in the nation. There he built a strong management foundation and obtained the necessary fundamentals to plan and coordinate with owners, engineers and government officials. Mr. Smallwood has the skills to estimate, propose, contract, coordinate, schedule, manage, budget, document and close-out a project from start to finish. Mr. Smallwood is often the first employee on the ground after a disaster. His fast mobilization time is of great benefit to clients as it generates an extremely quick start time. Mr. Smallwood has the ability to accurately assess damaged areas to help municipalities plan for a recovery effort. **Currently**, he is working in Louisiana after Hurricanes Laura and Delta caused tremendous damage to the Calcasieu Parish area. He is the Senior Project Manager for all 7 activations, including Calcasieu Parish and the Towns/City's of Sulphur, Iowa, West Lake, DeQuincy, Lake Charles and Vinton. **In 2018 after CAT 5 Hurricane Michael made landfall in Bay County**, Mr. Smallwood managed the emergency road clearance, debris removal and disposal from rights of ways, storm water/ditch debris removal, waterway debris removal and the private property debris removal (PPDR) for Bay County.



The previous year, Mr. Smallwood took on the role of Regional Manager during the activation that took place after Hurricane Harvey. He oversaw **ALL 27 contract activations throughout the State of Texas**. He and his team removed and disposed of approximately **6 Million Cubic Yards of Debris**. In 2016, he worked during Hurricane Matthew with the South Carolina Department of Transportation removing and disposing of approximately 500,000 Cubic Yards of Debris. He managed 6 separate Debris Management Sites for both State and County Roads and coordinated assets and resources for a population of over 315,000 residents. Mr. Smallwood serves as the Contract Representative for pre-event contracts in the states of Alabama, Florida, Mississippi, Louisiana, Washington and California. His role in servicing contracts include conducting yearly training sessions, determining high risk areas within a community, locating debris storage sites, determining final debris disposal locations and discovering methods and options for recycling and reuse of debris. Mr. Smallwood is a **LEED Accredited Professional** with certifications in NPDES and FEMA courses. Mr. Smallwood has a current **OSHA 30, Hazwoper 40 certification and the USACE – Quality Construction Management Certification**. Mr. Smallwood also holds the General Contractors license for CrowderGulf in the State of Florida. (NIMS Trained)

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### **Clayton Young – Regional Manager**

Mr. Young has been employed with CrowderGulf since 2010. He has served as the Texas and Louisiana client representative in that time, as well as project manager for a number of disaster activations. He spent parts of 2010-2011 in Galveston County Texas overseeing operations for a buyout mitigation program that turned 800 properties destroyed by Hurricane Ike, into green space on the Bolivar Peninsula. He was responsible for bidding and estimation of cost and reconstruction of these properties. After that project was completed, he spent time as a field supervisor in Alabama after the tornado outbreak in 2011. Mr. Young was promoted to a project manager and oversaw debris removal efforts in North Carolina for the NC DOT after Hurricane Irene, Montgomery and Waller Counties in Texas after they were flooded on April 15, and Memorial Day in 2015. In addition, he was called to action in Central Louisiana for flood cleanup in 2016. In 2017, Hurricane Harvey caused significant damage to the entire State of Texas and Clayton served as project manager for the Cities of Dickinson, Friendswood, La Marque, Santa Fe, Clear Lake Shores, Jones Creek, Lake Jackson and Galveston County. After completing those projects in 2018, he switched gears and managed waterway restoration projects under a contract with the Texas General Land Office on the Colorado, San Bernard, and Brazos Rivers, as well as Chocolate Bayou and Oyster Creek. In late 2018, after Hurricane Florence hit the East Coast and Carolinas, he managed the debris recovery operations in Duplin County North Carolina. In early 2019, Mr. Young headed back to the City of Dickinson, TX as project manager for the Dickinson Bayou cleanup and de-snagging project under the Natural Resources Conservation Service (NRCS). Mr. Young has spent time studying and living abroad which has given him unique worldview and the ability to understand and communicate with a wide range individuals. He understands the bid process, contracting, mobilization, operation management, documentation and close out of disaster recovery projects. He excels at building close client relationships, business development and servicing pre-event contracts for Client's needs such as training and pre-planning. Clayton graduated from the University of North Texas where he focused on Entrepreneurial Management and International Business Practices. NIMS Trained



### **Wilber Ledet – Senior Project Manager**

Mr. Ledet's disaster experience with CrowderGulf began after Hurricane Ike with the managing of the wet debris targets identified by sonar from West Galveston Bay, Tiki Island and Omega Bay, TX. This project also included his expertise in managing the stored vessel reclamation program in which he assisted in the removal of hazardous substances from the vessel and coordinated its proper disposal. From 2010 to 2012, Mr. Ledet managed up to 800 Hazwoper certified responders and facilitated meetings with Environmental Teams and BP officials, serving as project manager, assigned to the Deepwater Horizon Oil Spill. In 2012, following Hurricane Isaac, Mr. Ledet was assigned as Project Manager to oversee the sand removal, sand screening and beach berm construction for the Town of Dauphin Island, AL. This project included sea oat replacement, and the management of the right of entry program for sand reclamation on private property. Following Super Storm Sandy in 2012,



Mr. Ledet was assigned as project manager to oversee the wet debris removal from Barnegat Bay, NJ, and successfully completed removal and disposal of over 700,000 yards of wet debris. Mr. Ledet has also served as Project Manager for Ice Storm Pax (NC), and 2014 Tornado Outbreak in Limestone County (AL). Mr. Ledet worked as the Project Manager after the 2015 Severe Floods that devastated Columbia County (SC) in early October, 2015. Most recently, Mr. Ledet managed the floods in Ouachita Parish (LA) and Brazoria County (TX). In late 2016, the City of Central (LA) suffered some severe flooding and Wilber lead the CrowderGulf Team during the removal operations within the City and East Baton Rouge Parish. Mr. Ledet also was the Senior Manager on Hilton Head Island (SC) which resulted in the removal and disposal of over **2.8 Million Cubic Yards** of debris. After Hurricane Matthew, he worked on the waterway debris removal project in Brevard and Volusia County (FL) for the Florida Department of Environmental Protection. In 2017, Mr. Ledet was deployed to **Aransas County, Rockport and Corpus Christi after Hurricane Harvey** caused extensive damage to the area. As Senior Project Manager, he was in charge of all 3 locations and he and the CrowderGulf Team removed and disposed of approximately **2.5 Million Cubic Yards** of debris. In 2018, Mr. Ledet's served as Senior Project Manager overseeing North Carolina Contracts following Hurricane Florence.



## ■ Corporate Management Team / Top Level Management Personnel

The personnel listed below bring a wealth of disaster debris removal and management experience. They have been involved in management and operational decisions of all past contract activations for the past 10 years. The knowledge and expertise make them invaluable assets to any debris removal operation from startup to final invoicing and reconciliation.

### John Ramsay – Chairman

Mr. Ramsay is a graduate of Auburn University with a degree in Agriculture and has over 45 years of experience in storm debris removal and reduction operations and management. Working all disaster work since Hurricane Camille, in 1969, Mr. Ramsay is one of the foremost experts in all phases of a debris operation, including removal, reduction, recycling and disposal. As one of the owners and the founder of CrowderGulf, he takes a personal interest in each of the municipalities we have served over the years. In non-emergencies, Mr. Ramsay is a well-respected member of the timber industry. His experience in agriculture, farming, and silviculture provides opportunities for CrowderGulf to leverage additional services and expertise to our clients. He is well respected in the field and his technical advice has been and continues to be sought after by other contractors, municipalities, and various agencies such as Wildlife and Fisheries. Mr. Ramsay has been especially involved in creating innovative ways to recycle debris wastes. (NIMS Trained)



### Ashley Ramsay-Naile – President

Mrs. Ramsay-Naile is a Graduate of the University of South Alabama. She has been involved in managing the day to day business of CrowderGulf operations since 1995 when Hurricane Opal impacted the Florida Panhandle. She has played a vital role in establishing the Disaster Administration Office (DAO) in which she has structured and managed since its acquisition. As Chief Operating Officer for CrowderGulf, her role has provided a liaison to clients, logistics coordination with our field operations, contract negotiations, preparation of proposals, subcontractor coordination, field supervisor, project management, and all aspects of back office activities including accounts payable, accounts receivable and human resources. Having served in both field and documentation management positions, Mrs. Ramsay-Naile is very knowledgeable in all aspects of the debris recovery business and a national leader in the field. **Due to Ashley's integrity and excellent leadership skills, CrowderGulf has continued to cultivate one of the most dedicated and capable teams in the disaster debris recovery business.** Mrs. Ramsay-Naile is involved with all aspects of decision making for CrowderGulf and is an authorized contract signer for the Company.



### Reid Loper – Vice President

Mr. Loper graduated from Auburn University with a bachelor's degree in Aerospace Engineering while he worked as a research and design student. Mr. Loper started his career with CrowderGulf in 2010, as Senior Project Manager (SPM) after the BP Oil Spill. As SPM, his role was managing over 1,200 personnel and 600 pieces of equipment. Managing simultaneous projects is one of Mr. Loper's strong points and the BP project consisted of managing eight forward operating bases throughout the Alabama area of responsibility. In 2012, he took on the task to oversee CrowderGulf's Hurricane Sandy Response for the New Jersey Department of Environmental Protection Agency. Since 2012, he has been directly involved in overall company operations for all debris missions in which CrowderGulf has responded. During this time period, managing the removal and disposal of over **50 million cubic yards of debris**. In 2017, Reid was promoted to Vice President of CrowderGulf. As Vice President, he played an integral role after the unprecedented 2017 Storm Season. This involved the management of 93 simultaneous contract activations and over 150 project managers. In 2018, the Florida panhandle was devastated by Hurricane Michael, the first Category 5 hurricane to make landfall since 1992. Reid oversaw Hurricane Michael's debris missions, which resulted in the removal and disposal of **over 14 Million Cubic Yards of debris**. Mr. Loper also oversees CrowderGulf's Special Projects Division, which includes our waterway debris removal operations, including projects from New Jersey, Florida, Alabama, and Texas; making him nationally renowned as one of the leading experts for water borne debris removal.







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Mr. Loper bids and oversees various types of construction projects under this division. **Currently, Reid is managing the debris missions for Hurricanes Delta and Laura in Louisiana and Sally in Alabama and Florida.** Mr. Loper is a LEED Accredited Professional with certifications in NPDES and FEMA courses. Mr. Loper has a current OSHA 30 and Hazwoper 40 certification, is NIMS certified and holds general contractor licenses in the following states: Virginia, South Carolina, Georgia, Alabama, Mississippi, and Louisiana.

**Margaret R. Wright, Ph.D. – Senior Documentation Director**

Dr. Wright has over 25 years of professional training and managerial experience. As a vital member of CrowderGulf's Senior Management Team, her roles include technical proposal writing, training developer and facilitator, regulations compliance, management of record keeping, including day-to-day operations of work completed, communication and coordination with contracting entities during reconciling process, and conducting formal evaluations at completion of projects. Dr. Wright has worked in field operations setting up and managing field offices, hiring and training personnel to work with all required documentation, and at CrowderGulf's Disaster Assistance Office (DAO) after all major disasters since 2003. In 2017, Dr. Wright worked **onsite** with our Client and their monitoring firm to assure that documentation and FEMA reimbursement went smoothly after Hurricane Hermine caused damage in the Florida. She worked to properly invoice and document approximately 9 Million Dollars for the City of Tallahassee and Leon County. Most recently, she and her team worked to invoice and reconcile over **180 Million Dollars for Hurricane Irma and over 86 Million for Hurricane Harvey.** (NIMS Trained)



**Raymond "Buddy" Young – Regional Director**

Mr. Young was **Regional Director of FEMA Region VI from 1993 – 2001** and served as Administrator for 133 federally declared disasters and emergencies. He is nationally known and recognized in the Emergency Management field and is extremely knowledgeable about FEMA policies and procedures. He is a retired Captain of the Arkansas State Police where he served for 26 years. As the Director of Operations, Mr. Young has been directly involved in the field operations for all major disasters from Hurricane Isabel in 2003. Mr. Young's FEMA knowledge and experience is invaluable to both CrowderGulf and all clients as decisions must be made during the cleanup operation. Mr. Young is one of the most knowledgeable people working in the debris management field with firsthand experience in managing major disasters. He is also a current member of the Board of Directors for Disaster Recovery Contractors Association (DRCA). (NIMS Trained)



**Gary Jones – FEMA Specialist and Technical Assistance Manager**

Mr. Jones has over 28 years working for the Federal Emergency Management Agency (FEMA). He served as **Deputy Regional Director of FEMA Region VI for 17 years.** During those 17 years as Deputy, he also served as Acting Regional Director for 4 years. Mr. Jones was responsible for administration of emergency management programs in the FEMA Region VI states of Arkansas, Louisiana, New Mexico, Oklahoma, and Texas. He provided direct oversight and implementation of response and recovery operations for presidentially declared disasters in the five-state region. Additionally, Mr. Jones served as a Branch Chief managing several Technological Hazards Branch programs to include Radiological Emergency Management Preparedness, Radiological Defense, Haz. Materials, Earthquake and Hurricane Preparedness, Dam Safety and Chemical Stockpile Emergency Preparedness programs. He was designated Federal Coordinating Officer for Hurricanes Katrina, Rita and Georges and provided executive leadership to over 300 federally declared disasters. Mr. Jones has a Master's Degree from Tulane University and a Bachelor's Degree from the University of Arkansas. (NIMS Trained)





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### **John Campbell – Regional Director**

Mr. Campbell has experience in disaster response planning and management since 1968. He has a B.S. degree in Political Science from the University of Southern Mississippi and a Master's degree in Logistics Management from the Florida Institute of Technology. After retirement from the U.S. Army as a full Colonel with 30 years of service, he served for six years as Chief of Operations for Lee County Emergency Management in Fort Myers, Florida. He has direct experience in debris recovery operations from Hurricane Iniki in Hawaii and Hurricanes Charley, Ivan and Wilma that impacted Southwest Florida. He also provided mutual aide to Escambia County, Florida following Hurricane Ivan. During his 36 years of public service, he amassed an extensive background in high-level management, disaster response and training. He also trains CrowderGulf clients in all facets of debris management, Incident Command System (ICS), National Incident Management System (NIMS) and the FEMA PA program process. Mr. Campbell was previously qualified as an accredited Professional Emergency Manager through the Florida Emergency Preparedness Association (FEPA) and remains active in the organization. (NIMS Certified Instructor)



### **▪ Disaster Administration Office Team**

#### **Leigh Anne Ryals, ALEM, CLEM – Emergency Management and Quality Control Specialist**

Mrs. Ryals has over 17 years of experience and training in Emergency Management. She has 11 years serving as an Emergency Management Director and 5 years serving as a Disaster Public Information Officer. She has worked 12 Presidential Disaster Declarations and one Incident of National Significance, the Deep Water Horizon oil spill, and of those disasters she served as Incident Commander for eight of those events prior to starting work with CrowderGulf. Mrs. Ryals joined CrowderGulf in 2011 and immediately began work in North Carolina following Hurricane Irene. She used her knowledge of the FEMA Public Assistance Reimbursement Program and experience to provide quality control and project oversight to assist our team and our clients in program policy and procedures. Since that time, Mrs. Ryals continues to provide quality control technical assistance and policy guidance to our staff and clients.



Mrs. Ryals experience includes writing Debris Management and Mitigation Plans for County and Municipal Governments. She is extremely knowledgeable with FEMA's public assistance policies and procedures and has been successful in the FEMA appeals process. She has served as a member of the FEMA Hurricane Liaison Team and testified before the 110<sup>th</sup> and 111<sup>th</sup> U.S. Congress on Hurricane Katrina Preparedness and Response Initiatives – Best Management Practices. She obtained valuable knowledge in documentation proper damage survey, reports/technical writing, and extensive knowledge on FEMA policy and procedure. Mrs. Ryals learned first-hand the type of documentation and determination it takes to be successful in an OIG / FEMA audit. In addition, Mrs. Ryals has provided Project Management assistance to clients following Hurricane Matthew in Georgia, Hurricane Harvey in Texas and most recently, she served as Project Manager for the City of Daphne in Baldwin County, Alabama following Hurricane Sally. She is a Licensed and Certified Alabama Emergency Manager; and a NIMS 300 & 400 Course Instructor. She holds numerous FEMA and State Emergency Management Certifications.

#### **Jeff Zemlik – Safety Manager**

Mr. Zemlik has been affiliated with the construction industry since a young age, starting his safety career by managing the safety department of his family's masonry company, which completed over 1.5 million safe work hours. His past projects have included the State of New Jersey after Hurricane Sandy in 2012, developing and directing the safety program for the BP Oil Spill for the State of Alabama, constructing the largest indoor primate house at Chicago's Brookfield Zoo and reworking furnaces in and around the steel mills of Gary, Indiana. He is currently charged with overseeing the Safety Department for CrowderGulf.



Mr. Zemlik is a graduate of Indian River State College, earning degrees in both Organizational Management and Occupational Health and Safety. Currently he is enrolled at Columbia Southern working toward his masters in Occupational Health and Safety. Mr. Zemlik holds certifications in USACE Construction Quality Management, USACE 385-1-1 40 hour, 40 hour HAZWOPER certificate and Instructor, SONS & TWIC, OSHA 10 hour General Industry, OSHA 510 & 500, Leadership & influence, DOT Supervisor and Root Cause & Incident Training. (NIMS Trained)

### Wesley Naile - Contracts Manager

Mr. Naile has had experience in the disaster and recovery field since 2004 when he served in Volusia County, Florida as a CrowderGulf's Field Manager during Hurricane Charley, Frances and Jeanne. In 2005, he was assigned the role of Logistics Coordinator working out of the Disaster Administration Office (DAO), coordinating materials, equipment and subcontractors to CrowderGulf's clients. Mr. Naile's roles now include the management of the pre-event contracts database information, coordinating with new and existing clients in establishing pre-event contract awards and contract documents and coordinating with clients on contract renewals. In 1999, he worked for Gulf Equipment Corporation Wireless Telecom Division on the southern east coast doing tower site build out. He has attended the University Of South Carolina Of Beaufort. He also served three years in the U.S. Army as a 12B Combat Engineer with an honorable discharge. (NIMS Trained)



### Freddie Willis - Project Manager

Mr. Willis brings over 26 years of professional experience to the CrowderGulf team. Prior to working for CrowderGulf, Freddie was tasked with overseeing site remediation of a closed oil refinery. He successfully managed the removal and disposal of more than 33,331,536 gallons of crude oil, gasoline, diesel and JP-5 jet fuel from leaking tanks with final approval from the EPA and ADM. Freddie began his career with CrowderGulf in 2017 where he worked as a field supervisor in Florida in response to Hurricane Irma. **Since that time, Freddie has managed multiple projects of varying scopes, ranging from sand screening, marine construction, shoreline restoration, and dredging and debris removal.** In 2018, Freddie successfully managed debris removal crews in a 1,200 square mile area in the Carolinas; managing multiple debris management sites and removing hundreds of thousands of cubic yards of debris. After completing the project in North Carolina, Freddie relocated to Florida and managed a marine debris project for the City of Mexico Beach, after the Cat 5 Hurricane Michael destroyed the Florida Panhandle. Mr. Willis takes great pride in exceeding the expectations of CrowderGulf's clients and establishing excellent working relationships from the start.



### Drew Sprinkle- Project Manager

Mr. Sprinkle has a BSBA Degree from Auburn University in Supply Chain Management. He first worked with CrowderGulf in 2008 following Hurricane Ike on the Bolivar Peninsula in Texas as a field supervisor, and again during the BP Oil Spill in 2010 as a logistics supervisor. After receiving his degree from Auburn, he worked as an Account Manager for a third party logistics firm where he managed multiple high volume logistics accounts for customers in the construction and steel industries. Drew returned to the Debris Management industry as a Project Manager in 2017, when Hurricane Harvey struck the Texas coast. Since that time, Drew has successfully and efficiently managed jobs of varying scopes and size.



In 2018, Drew supervised over 200 employees and used innovative techniques to remove over 4,000 tons of dead marine life in south Florida following a massive Red Tide Fish Kill. Hurricane Michael hit the Florida Panhandle in the fall of 2018, and he served as the Project Manager for both the City of Parker and the City of Lynn Haven, Florida. During this activation, Drew successfully directed the removal and disposal of **over 1.2 million cubic yards of debris**. Most recently, Drew was Project Manager for the City of Gulf Shores, AL after Hurricane Sally caused widespread damage in the area.

Mr. Sprinkle has supervised and directed all aspects of debris removal including road clearance, right of way pickup, hazardous tree and limb removal, clearing drainages and creeks of storm debris using specialized equipment, site management and debris reduction, haul-out of debris and final closeout. With an all-encompassing knowledge of the debris industry that includes bidding, managing subcontractors, operations and data reconciliation Mr. Sprinkle has an excellent working relationship with all clients. When not managing storm related work, Drew has overseen various marine construction jobs including oyster habitat creations and shoreline erosion mitigation projects. He is also tasked with proposal writing for pre-event contract RFPs. Mr. Sprinkle holds General Contractor License's in Alabama (Railroad and Heavy Construction), North Carolina (Highway and Building), and California (Class A Engineering, HAZMAT, Tree Removal) as well as certifications in USACE Construction Quality Management, OSHA 30 and NIMS.



### **Isam Brisco - Project Manager**

Mr. Brisco is a Graduate of the University of North Texas. He is currently managing the debris removal operations in Calcasieu Parish, Louisiana. He has overseen all of the day to day operations of a project that, at its peak had over 200 trucks removing over 98,000 cubic yards of debris from the ROW daily. He has located and permitted 12 Disaster Management Sites in strategic locations throughout Calcasieu Parish to more effectively remove debris from the ROW. He is the liaison between the subcontractors, monitoring company, and client to ensure all aspects of the job are running smoothly and the client's needs are met. He has seamlessly managed a project that has removed, reduced, and hauled to final disposal over 6,200,000 cubic yards of debris as of January 2021.



In Western Bay County, Florida, Mr. Brisco was the project manager following Hurricane Michael in October 2018. His responsibilities were: Running PUSH Operations to clear streets immediately after Hurricane Michael. Locating and permitting suitable temporary disaster management sites, mapping and plotting debris on all County roads. Debris estimations for the County, delegating debris zones to subs and ensuring they adhere to assigned zones. Supervising operations at Debris Management Sites. Removed 1,993,900 cubic yards of debris from ROW as of the end of 2020.

Managed Debris Removal Operation in Dickinson, TX after flooding from Hurricane Harvey, September 2017–March 2018. Found a suitable temporary Disaster Management Site for increased efficiency of haul in and reduction of C&D. Communicated with the City on a daily basis to update on progress and to prioritize areas for debris pickup. Mapped and plotted all of the roads in the City and relaying the maps to trucks. Zoned the City maps and assigned zones to trucks, worked with Monitoring Company to ensure the job ran smoothly. Oversaw haul out of compacted debris to final disposal, set up and supervised pick up and disposal of White Goods & HHW. Successfully removed, reduced, and hauled to final disposal over 230,000 cubic yards of C&D.

(NIMS Trained)

### **Matt Lucas- Project Manager**

Mr. Lucas has over 25 years of extensive experience in debris clean up. He worked for the state of New Jersey and the New York Port Authority during the destruction of the world trade centers, and was instrumental in the construction of various logistical sites for the cleanup operations. In 2012 he was the Senior Project Manager managing clean-up operation for Hurricane Sandy and was instrumental in the right of way collections, PPDR, waterway debris removal, vessel recovery, and dredging ICW/marinas that were impacted. He also managed clean-up efforts in Raleigh, North Carolina and Fayetteville, North Carolina for hurricane Matthew this included right of way collection, set up and close out of temporary debris sites.



Mr. Lucas was also involved in vessel recovery and salvage operations Beaufort, South Carolina. He managed the hurricane Harvey clean up in Port Arthur, TX, which resulted in **1 million cubic yards** of debris removed and properly disposed.

More notably Mr. Lucas was the Sr. Project manager for hurricane Michael which devastated Panama City, FL. Mr. Lucas had over sight of all right of way, ditches, PPDR clean up and managed six temporary debris manage sites, which resulted in **4 million cubic yards** of debris removed from the city. He has owned and operated several business through his career. He has held a New Jersey A901 disposal license, a New Jersey electrical license, 100 ton U.S. Coast Guard License, and a CDL

### **Robert Lewis Najor – Project Manager & Quality Control**

Robert (Lew) began work for CrowderGulf in 2017 following a 25 year career with the United States Army Corps of Engineers (USACE). While at the USACE, Robert held such positions as Project Manager and Construction Quality Control (CQC) Manager. Robert worked USACE projects for debris management services from 1993 – 2016. Robert's industry knowledge of disaster and debris related projects with the USACE and civilian contracting companies has led to his in depth experience with removal and reduction, beach restoration, levee enlargement and buildup, operation Blue Roof projects, and flood control across the Gulf Coast.



In addition to his extensive industry background, Robert is certified by the United States Army Corps of Engineers for Construction Quality Management for Contractors, and he is also certified by the State of Florida Department of Business and Professional Regulation as an Underground Utility and Excavation Contractor. Furthermore, he holds a Class B certified driver's license, and is a heavy equipment operator.

Robert brings to CrowderGulf his strong understanding of the USACE Quality Assurance and Quality Control Program. His experience and ability to provide damage assessment has been critical for evaluating the aftermath of disaster events in order to help Clients. His training and experience with debris and project management and his understanding of the complexity of CQC Management has been instrumental in the successful completion of many of CrowderGulf's debris removal projects.

### **Howard Turner - Project Manager**

Mr. Turner has a long career spanning over 2 decades experience in the debris management industry. He began his management career at Grind-all where he oversaw scheduling and operations of four grinders, three screens, mulch coloring plant, fifteen loaders, excavators, trucks, and miscellaneous equipment. He was also responsible for the operation of three dumping and grinding sites for preparation of mulch, topsoil and organic growing media. After Hurricane Isabel devastated the eastern portion of Virginia and the Carolina's in 2003, Mr. Turner utilized his experience in DMS and debris reduction management for CrowderGulf. Mr. Turner served as the Project Manager in Virginia Beach, Norfolk, Suffolk, Newport News, and the Counties of James City, Southampton, York, and Suffolk. Mr. Turner was responsible for all aspects of disaster debris collection, recordation, reduction, damage claims and client contact. In 2004, Mr. Turner served as the Project Manager for Lee County, Cities of Ft. Meyers and Cape Coral, Sanibel and Captiva Islands, and Upper Captiva Island after Hurricane Charley and Frances damaged the area. He was responsible for day-to-day management of all disaster recovery activities including collection crews and equipment, debris reduction and disposal, site restoration and acting as the Liaison with the municipalities, the Corps of Engineers and FEMA. Then in 2011, Mr. Turner managed York County, VA after Hurricane Irene effected the area. Most recently, Mr. Turner managed the Hurricane Irma debris management operation for numerous clients in the center portion of Florida.



### **Amber Ramsay – Public/Community Relations and Marketing Manager**

Ms. Ramsay has been CrowderGulf's Public/Community Relations and Marketing Manager since 2004. Throughout the year she interfaces with Clients and acts as CrowderGulf's (continuing education) Conference Coordinator. During a disaster, one of her main responsibilities is to liaison between CrowderGulf's Project Managers and USACE, elected officials, public work directors, incident commanders of Emergency Operations Centers and Clients. She coordinates directly with Public Information Officers and assists in the release of pertinent debris recovery operations to the citizens. Some of her field experience includes Field Supervisor in Pascagoula, MS after Hurricane Ivan in 2004, Lake Charles, LA after Hurricane Rita in 2005, Deere Park, TX after Hurricane Ike in 2008, and in Edenton, NC after Hurricane Irene in 2011 and Dauphin Island, AL after Hurricane Isaac in 2012. Prior to coming to CrowderGulf she was a Marketing/Sales Manager for McKenzie-Childs in New York City for 10 years. Ms. Ramsay is a Graduate of Auburn University. (NIMS Trained)





**Gina Walley – Accounts Receivable Manager / Documentation Specialist**

Ms. Walley has been the Accounts Receivable Manager and Documentation Specialist since 2005. She continually interfaces with clients and client representatives to build a strong team relationship to provide accurate documentation to support CrowderGulf work and eligibility. She works closely with clients during FEMA audits to provide necessary documentation in a timely manner. Her background in Computer Engineering Technology has helped her in creating and managing all in-house databases. Each database is specifically designed to meet the client's needs. In addition to client databases, she also builds databases that house pertinent company data such as contract information, subcontractor information and historical CrowderGulf information. Shortly after Hurricane Ike in 2008, she teamed with a programmer to build a unique and powerful database that has proven to increase accuracy in data recording. Ms. Walley's experience has spanned across more than 20 major hurricane events as well as numerous non-disaster related projects. (NIMS Trained)


**Jenny Todd – Subcontractor SMBE Compliance Manager**

Ms. Todd manages subcontractors and develops and promotes CrowderGulf's Small/Minority Business division. Her focal point is to contact and localize subcontractors during and after the RFP development phase in an effort to maintain community involvement and maximize local small /minority businesses participation. In 2003, she earned a Bachelor of Science degree in Marketing and a minor in Mathematics from the University of Alabama. After graduation, she joined a law firm in Tuscaloosa. In 2005 she joined the CrowderGulf Team which was during the rebuilding process along the Gulf Coast after Hurricane Katrina. The legal experience she gained made her the ideal candidate to oversee the subcontracting operations. (NIMS Trained)



*Resumes will be provided upon request.*

**No employee identified for anticipated assignment to the City's Site Management Team has ever been a defendant in any proceeding involving or arising out of debris removal services.**

**Additional Personnel**

The following is a partial list of CrowderGulf's available management, administrative, and supervisory personnel (full resumes are available upon request) who, depending on the scope of work, may be assigned to the contract:

**Full Time and DAO Personnel**

Last Name	First Name	Position
Ramsay	John Aaron	Superintendent, Sub Contractor Crew Foreman
Ramsay	Lyman	Senior Project Manager
Simon	Paris	Accounting Clerk
Suters	Donna	Accounting, Documentation Management
James	Jenny	Accounting, Documentation Management
Turner	Mary	Logistics, Contract Management
Williamson	Kelley	Subcontractor Accounts Payable Mgr, DAO Office Manager
Edwards	Melinda	Executive Administrative Assistant
Noll	Kerrie	Proposal Manager
Snell	Brandi	Receptionist
Sprinkle	Aimee	Receptionist, Accounting Clerk





## Additional Field Personnel

Last	First	Position	Last	First	Position
Anderson	Paul	Field Supervisor	Laurent	Zakiya	Field Supervisor
Baldwin	Lisa	Field Supervisor	Lee	Brandon	Field Supervisor
Bell	Maria	Field Supervisor	Leggett	Dee & Jan	Field Supervisor
Bell	Brad	Project Manager	Loper	Leigh	Project Manager
Bender	Jay	Project Manager	Loper	Mark	Field Supervisor
Bishop	Anthony	Project Manager	Lund	Barry	Project Manager
Brewer	James	Project Manager	Matlack	Desiree	Project Manager
Brewer	Lapa	Field Supervisor	Mosby	Jacob	Field Supervisor
Cade	Victor	Field Supervisor	Perkins	Megan	Field Supervisor
Campbell	Tony	Field Supervisor	Poore	Jim	Project Manager
Crigler	Eric	Field Supervisor	Powell	Mark	Project Manager
Cruz	Lisa	Field Supervisor	Rackley	Rodney	Field Supervisor
DeHart	Vance	Project Manager	Ransom	Jim	Field Supervisor
Drinkwater	Cliff	Field Supervisor	Rel	Gabriel	Field Supervisor
Duhon	Ronnie	Project Manager	Rich	Bud	Project Manager
Edge	Ron	Project Manager	Roberts	Sam	Project Manager
Fontenot	Dru	Project Manager	Roberts	Kadeem	Field Supervisor
Francisco	Ken	Field Supervisor	Robinson	Tom	Project Manager
Frye	Jim	Project Manager	Sabasia	Dalisia	Field Supervisor
Giffens	Brian	Field Supervisor	Scantlebury	Clement	Field Supervisor
Gill	Ray	Project Manager	Smith	Tim	Field Supervisor
Gittens	Margaret	Field Supervisor	Spann	Gregory	Field Supervisor
Hall	Eric	Project Manager	Thorson	Ron	Project Manager
Hayes	Dan	Project Manager	Tompkins	Alyssa	Field Supervisor
Hayes	Roy	Project Manager	Van Vactor	Joe	Project Manager
Henry	Curn	Field Supervisor	Whitten	Brent	Field Supervisor
Hill	Philip	Project Manager	Widgeon	Pam	Field Supervisor
Holiday	Richard	Field Supervisor	Widgeon	Paul	Field Supervisor
Hollman	Michael	Field Supervisor	Wimberly	Mike	Project Manager
Holmes	Barton	Field Supervisor	Wong	Tina	Field Supervisor
Hope	Gene	Field Supervisor	Wright	Charles	Project Manager
Iuteri	Rodney	Field Supervisor	Wright	Latasha	Field Supervisor



## Key Personnel Storm Chart

The chart below lists CrowderGulf's key personnel and the storms/activations since 2005. Additional information and resumes can be provided upon request.

Key Personnel Past Storm Experience	2005		2006		2008		2009		2010		2011		2012	2013	2014		2015	2016			2017		2018		2019	2020	2020						
	Hurricane Katrina	Hurricane Rita	Hurricane Wilma	Ice Storm	TS Ernesto	Hurricane Gustav	Hurricane Ike	Ice Storm	TS Ida	BP Oil Spill	Hurricane Earl	Hurricane Irene	Tornado	Hurricane Isaac	Hurricane Sandv	TS Debbie	Blizzard Nemo	Ice Storm Pax	Ice Storm Ulysses	Severe Storms & Flooding	Ice Storm	TX Severe Storms	LA Severe Storms	Hurricane Hermine	Hurricane Matthew	Hurricane Harvey	Hurricane Irma	Hurricane Florence	Hurricane Michael	Texas Tornado	Hurricane Laura / Delta	Hurricane Sally	
John Ramsay, Chairman **	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Ashley Ramsay-Naile, President	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓		✓	✓	✓	✓		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Nick Pratt, Dir. of Operations	✓		✓	✓			✓			✓		✓		✓	✓			✓	✓		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Reid Loper, Vice President										✓				✓	✓					✓		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Raymond “Buddy” Young, Regional Dir. **		✓	✓		✓		✓	✓		✓		✓	✓		✓		✓					✓		✓	✓	✓		✓	✓	✓	✓	✓	
John Campbell, Regional Dir.			✓				✓					✓	✓	✓	✓			✓		✓					✓		✓		✓				
Margaret Wright, Ph.D., Documentation Dir.	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓		✓	✓	✓	✓			✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Jeff Zemlik, Safety Manager										✓		✓	✓	✓	✓		✓	✓		✓	✓		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Leigh Anne Ryals, FEMA Specialist **	x					x	x	✓				✓		✓	✓			✓		✓		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Gary Jones, FEMA Specialist **														✓	✓		✓	✓	✓	✓		✓	✓		✓	✓		✓	✓	✓	✓	✓	
Wesley Naile, Contracts Manager	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓		✓	✓	✓	✓		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Brian Smallwood, Regional Manager												✓	✓	✓	✓					✓		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Barrett Holmes, Regional Manager **																		✓				✓	✓	✓	✓	✓	✓	✓				✓	
Don Madio, Regional Manager **						x	x	x	x		x	x		x	x	x	x	x	x					x	x	✓	✓	✓	✓	✓	✓	✓	
Clayton Young, Regional Manager												✓															✓	✓	✓	✓	✓	✓	
Wilber Ledet, Project Manager							✓	✓		✓		✓	✓	✓	✓		✓	✓	✓	✓		✓	✓		✓	✓	✓	✓	✓	✓	✓	✓	
Howard Turner, Project Manager			x									x												✓		✓	✓	✓	✓	✓	✓	✓	✓
Drew Sprinkle, Project Manager							✓			✓																✓	✓	✓	✓	✓		✓	✓
Joe Hayes, Project Manager																									✓	✓			✓	✓		✓	
Matt Lucas, Project Manager																								✓	✓			✓	✓		✓		
Isam Brisco, Project Manager **																												✓	✓	✓	✓	✓	
Lew Najor, Project Manager **																												✓	✓	✓	✓	✓	
Amber Ramsay, Public & Com. Relations	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓				✓						✓			✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Gina Walley, Accounts Receivable Manager	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓		✓	✓	✓	✓		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Jenny Todd, Subcontracts Manager	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓		✓	✓	✓	✓		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓

\*\* These employees have additional experience with storms prior to 2005, FEMA, United States Army Corp. of Engineers, Emergency Management or other Companies



## Personnel Certifications and Understanding of Governmental Programs

CrowderGulf's management team includes previous FEMA Directors, Emergency Managers and FEMA trained Debris Specialists. Numerous certifications are held by all of our key management staff as well as our field operations staff. This wealth of knowledge is used to assist our clients in complying with FEMA guidelines and completing any and all paperwork that they may be called upon to provide FEMA, FHWA or the Office of Inspector General. Our staff is well-versed in the Code of Federal Regulations (44 CFR), FEMA's Debris Management Guide (FEMA 325), and Public Assistance Debris Monitoring Guide (FEMA 327). Today, the staff holds numerous FEMA course certifications and a number of OSHA Health & Safety and Hazardous Materials certifications. CrowderGulf employees are required to attend State and National conferences and training classes for continuing education credits and certification maintenance on a yearly basis.

Additional Courses that are relevant to Debris Management that are held by staff members include the following:

Course No.	Course Name	Course No.	Course Name
IS 1	Emergency Program Manager	IS-75	FEMA Military Resources and EMA
IS-2	Emergency Preparedness in the USA	IS-101/102	Deployment Basics
IS-5	Intro to Hazardous Materials	IS-111	Livestock in Disaster
IS-10/11	Animals in Disaster	IS-120	Introduction to exercises
IS-27	Orientation to FEMA logistics	IS-139	Exercise Design
IS-30/31	Mitigation eGrants training	IS-208	State Disaster Management
IS-45.11	FEMA Safety Orientation	IS-230	Principals of Emergency Management
IS-55	Household Hazardous Materials	IS-235	Emergency Planning
IS-240	Leadership & Influence	IS241	Decision Making and Problem Solving
IS-242	Effective Communications	IS-250	Emergency Support Functions
IS-324	Community Hurricane Preparedness	IS-403	Individual Assistance
IS-630	Intro to Public Assistance Process	IS-631	Public Assistance Operations
IS-632	Intro to Debris Ops in FEMA's PA Program		Oil and Hazardous Materials Response
G202	Debris Management	G363	Hurricane Readiness
G 385	Disaster Response and Recovery Operations	FEMA	EMI Professional Development Series
	Debris Management Planning Course for State Tribal and locals		Side Scan Sonar Systems Introduction and Side Scan Sonar Systems Operators Course
OSHA	Hazwoper Training	ICS 363	Hurricane Readiness
	Asbestos Contractor Supervisor	L449	ICS Incident Command Train the Trainer
IS 100	Intro to ICS	IS 200	ICS for single resources & Initial Action Incidents
IS300	Intermediate ICS	IS 400	Advanced ICS
IS 700	Intro into the National Incident Mgt. System	NIMS 800a	National Response Plan
NIMS 700/701a	Multi Agency Coordination System (MAC)	NIMs 702	NIMS Public Information System
703	NIMS Resource Management	IS 803	Emergency Support Functions PW



## CrowderGulf's Certifications & Training

The following is a short list of certificates and training specialized by CrowderGulf personnel. There are over 135 additional certifications and training certificates available upon request.



**FEMA** | Emergency  
Management  
Institute

### Emergency Management Institute



**FEMA**

This Certificate of Achievement is to acknowledge that

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course

IS-00700.a

National Incident Management System (NIMS)

IS-00700.a

Issued this 28th Day of March, 2021

Signature of John Campbell  
John Campbell, Director  
Emergency Management Institute

### IS-00100 - Intro to Incident Command Systems

Ashley Ramsay-Naile	Donna Suters	Margaret Wright
Amber Ramsay	Gary Jones	Mark Loper
Andrew Sprinkle	Gina Walley	Mike Moulder
Barrett Holmes	Jenny Todd	Nick Pratt
Barry Lund	Jeff Zemlik	Reid Loper
Brian Smallwood	Joe Hayes	Ronald Thorson
Buddy Young	John Campbell	Vance DeHart
Charles Clark	John Ramsay	Wes Naile
Clayton Young	Kerrie Noll	Wilber Ledet
Desiree Matlack	Leigh Anne Ryals	
Don Madio	Lisa Baldwin	

### IS-00200 - ICS for Single Resources & Initial Action Incidents

Ashley Ramsay-Naile	Donna Suters	Margaret Wright
Amber Ramsay	Gary Jones	Mark Loper
Andrew Sprinkle Barrett	Gina Walley	Mike Moulder
Holmes	Jenny Todd	Nick Pratt
Barry Lund	Jeff Zemlik	Reid Loper
Brian Smallwood	Joe Hayes	Ronald Thorson
Buddy Young	John Campbell	Vance DeHart
Charles Clark	John Ramsay	Wes Naile
Clayton Young	Kerrie Noll	Wilber Ledet
Desiree Matlack	Leigh Anne Ryals	
Don Madio	Lisa Baldwin	

### IS-230 - Principles of Emergency Management

Leigh Anne Ryals Joe Hayes

### IS-00242 - Effective Communication

Reid Loper Mike Moulder  
Leigh Anne Ryals Barry Lund

### IS-00700 - Intro to National Incident Management System (NIMS)

Ashley Ramsay-Naile	Donna Suters	Margaret Wright
Amber Ramsay	Gary Jones	Mark Loper
Andrew Sprinkle	Gina Walley	Mike Moulder
Barrett Holmes	Jenny Todd	Nick Pratt
Barry Lund	Jeff Zemlik	Reid Loper
Brian Smallwood	Joe Hayes	Ronald Thorson
Buddy Young	John Campbell	Vance DeHart
Charles Clark	John Ramsay	Wes Naile
Clayton Young	Leigh Anne Ryals	Wilber Ledet
Desiree Matlack	Lisa Baldwin	
Don Madio		

### IS-300 - Intermediate ICS

**IS-300 Instructors: John Campbell and Leigh Anne Ryals**

Reid Loper Jeff Zemlik

### IS-00235 - Emergency Planning

Leigh Anne Ryals Barry Lund Joe Hayes

### IS-00632 - Intro to Debris Operations in FEMA's Public Asst. Program

Reid Loper Donna Suters Mike Moulder  
Leigh Anne Ryals Barry Lund

### IS-00800 - Intro to National Response Plan (NRP)

Ashley Ramsay-Naile	Donna Suters	Margaret Wright
Amber Ramsay	Gary Jones	Mark Loper
Andrew Sprinkle	Gina Walley	Mike Moulder
Barrett Holmes	Jenny Todd	Nick Pratt
Barry Lund	Jeff Zemlik	Reid Loper
Brian Smallwood	Joe Hayes	Ronald Thorson
Buddy Young	John Campbell	Vance DeHart
Charles Clark	John Ramsay	Wes Naile
Clayton Young	Leigh Anne Ryals	Wilber Ledet
Desiree Matlack	Lisa Baldwin	
Don Madio		

### IS-400 - Advanced ICS Command & General Staff IS-400

**Instructors: John Campbell and Leigh Anne Ryals**

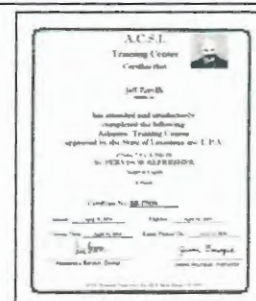
Reid Loper Jeff Zemlik



# RFP#AD-21-02 Disaster Debris Management Services Pembroke Pines, FL

<b>OSHA 30 Hour – Construction</b>		<b>Hazwoper – Hazardous Waste Operations and Emergency Response</b>	
Andrew Sprinkle Barrett Holmes Brian Smallwood Buddy Young Charles Clark Clayton Young Eric Hall Jeff Zemlik John Campbell John Ramsay	Lew Najor Lisa Baldwin Mark Loper Mike Moulder Nick Pratt Ronald Thorson Reid Loper Vance DeHart Wes Naile Wilber Ledet	Brian Smallwood Jason Zirlott Jeff Zemlik John Campbell Nick Pratt Reid Loper	Ronnie Duhan Mark Loper Wilber Ledet Vance Dehart
<b>OSHA Misc.</b>		<b>Watershed Management Training</b>	
OSHA 10 Hour General Industry  OSHA 500 – Train the Trainer	Brian Smallwood Jeff Zemlik Lew Najor Reid Loper  Jeff Zemlik	Barry Lund Brandi Snell Brian Smallwood Clayton Young	Jeff Zemlik Leigh Anne Ryals Reid Loper
<b>U.S.A.C.E. – Q.C.M (Construction Quality Management)</b>		<b>T.W.I.C. Card</b>	
Amber Ramsay Andrew Sprinkle Barret Holmes Barry Lund Brian Smallwood Clayton Young Don Madio Jason Zirlott	Jeff Zemlik John Campbell Leigh Anne Ryals Lew Najor Margaret Wright Nick Pratt Reid Loper	Andrew Sprinkle Barry Lund Brian Smallwood	Jeff Zemlik Nick Pratt Reid Loper Wilber Ledet
<b>First Aid/CPR</b>		<b>Misc. Training</b>	
Ashley Ramsay Amber Ramsay Andrew Sprinkle Barrett Holmes Barry Lund Brian Smallwood Buddy Young Charles Clark Clayton Young Desiree Matlack Donna Suters Eric Hall Gary Jones Gina Walley	Jeff Zemlik Jenny Todd John Campbell Leigh Anne Ryals Margaret Wright Mark Loper Mike Moulder Nick Pratt Reid Loper Ronald Thorson Vance DeHart Wes Naile Wilber Ledet	<b>Asbestos Supervisor</b> <b>Asbestos Inspector</b>  <b>USACE 385-1-1 40 hour</b>	  
<b>Underground Utility and Excavation Certification</b>			
Lew Najor			

## Certified Asbestos Inspector & Supervisor:



## ➤ Financial Capability

Financial strength is one of the most important aspects for the City of Pembroke Pines to consider when selecting a debris contractor. Following a major disaster, the City's financial burdens could be substantial. It is important to have a financially strong disaster-experienced contractor, such as CrowderGulf, that will work to get the job completed, regardless of any delays in invoice payments. **CrowderGulf can certify that we are financially stable and have the necessary resources, human and financial to provide the City of Pembroke Pines.** CrowderGulf's financial stability is solid and reliable and over the years we have established an excellent line of credit with our financial institution. We have always paid our subcontractors and personnel weekly and we have met all financial obligations without interruption. Over the years, CrowderGulf has paid out millions of dollars before receiving any payments. CrowderGulf's long time commitment to pay subcontractors weekly has allowed us to attract the most experienced and well-equipped subcontractors in the nation. CrowderGulf has had extensive experience working disasters and is personally aware that many municipalities are not financially prepared to handle the cost of a major recovery effort. We understand that it takes time to work through the bureaucracy and obtain funding. Consequently, CrowderGulf's position has always been one of patience with our clients as they endeavor to meet our invoices. Some clients have been more financially capable than others, but we have never had a situation in which we were unable to amicably resolve any payment issues.

**AGGREGATE BONDING CAPACITY \$ 500,000,000**  
**SINGLE BONDING CAPACITY \$ 250,000,000**  
**OTHER AVAILABLE FUNDING \$ 80,000,000**

### Bonding

Bowen, Miclette & Britt of Florida, LLC  
Mr. Jim Congelio  
1715 N. Westshore Blvd., Suite 920  
Tampa, FL 33607  
813-282-1938

### Insurance

Point Clear (Gray Insurance)  
Mr. G. B. Taylor  
368 Commercial Park Drive  
Fairhope, AL 36532  
251-990-9050

*See Confidential Financial Worksheet - Attachment H.  
See "Bank and Bonding Reference Letters" attached.  
Audited Financial Statements can be provided upon request.*

## Insurance

CrowderGulf maintains **all required insurances** such as General Liability, Personal Injury, Workers Compensation, Automobile/Equipment Liability, as well as Maritime Insurance. Gray Insurance Company of Metairie, Louisiana provides this insurance coverage. *See Insurance Certification Sample – Attachment D.*

## Equal Opportunity Employer

CrowderGulf is an **Equal Opportunity Employer**. It is our policy to provide an employment and work process free of any unlawful discrimination. We will promote the value of a diverse work force, which fosters fair treatment of all individuals based on knowledge, skill, ability and performance.

## Drug Free Work Place

CrowderGulf is a participant in the **National Drug Free Work Place Program**. Our policy prohibits drug distribution, possession or use while in the employment of CrowderGulf. This policy applies to all subcontractors and/or consultants that support or assist in any work conducted. Employee training, counseling and/or employee assistance programs bolster the drug free policy.





January 8, 2021

RE: Bank Reference for Crowder Gulf, LLC and Crowder Gulf Joint Venture, Inc.

Please consider this letter as verification that Crowder Gulf, LLC and its wholly owned entity, Crowder Gulf Joint Venture, Inc., are one of Regions Bank's valued customers. Regions is privileged to have serviced the operating accounts of the companies since 1987, with all accounts handled in an exemplary manner.

The company currently maintains balances in the mid seven figures and a line of credit in the amount of \$75,000,000.00 and we are currently working to increase it to \$150,000,000.00

If you have any questions, please contact me at 251-690-1087.

Sincerely,

A handwritten signature in black ink, appearing to read "Chris Esfeller", written over a light blue rectangular background.

Christopher Esfeller  
Senior Vice President  
Commercial Banking  
[christopher.esfeller@regions.com](mailto:christopher.esfeller@regions.com)

11 N Water Street, Mobile, Alabama 36602



January 8, 2021

RE: CrowderGulf Joint Venture, Inc.  
Status of Bondability

To Whom It May Concern:

Sterling Seacrest Partners is proud to represent CrowderGulf Joint Venture, Inc. We consider them to be a premier contractor in their field and we do not hesitate to recommend them for your project needs.

Travelers Casualty and Surety Company of America has an A.M. Best rating of "A++, XV" and provides a bonding program to CrowderGulf Joint Venture, Inc. with single bond limits up to \$250,000,000 and an aggregate program of \$500,000,000. These limits are not to be construed as maximums but are established to handle the daily needs of our client.

As always, Travelers Casualty and Surety Company of America reserves the right to perform standard underwriting at the time of any bond request. This includes, but will not be limited to, the acceptability of the contract documents, bond forms and project financing. We assume no liability for any reason if we do not execute the bonds as requested. This letter is not an assumption of liability, nor should it be considered a bid, payment, or performance bond. If you should have any questions, please do not hesitate to contact us.

Sincerely,

Sterling Seacrest Partners

A handwritten signature in blue ink, appearing to read "James C. Congelio", is written over a light blue rectangular background.

James C. Congelio

Surety • Insurance • Risk Management • Employee Benefits

3111 W Martin Luther King Jr Blvd., Suite 350, Tampa, FL 33607 - 813-498-1183 • sterlingseacrest.com

ATLANTA • SAVANNAH • COLUMBUS • LITTLE ROCK • HILTON HEAD ISLAND - TAMPA



**RE: Crowder Gulf LLC & Crowder Gulf Joint Ventures Inc.**

To Whom It May Concern:

Pathway Insurance Group handles all insurance for Crowder Gulf. The current coverages and limits carried by Crowder Gulf are some of the highest in their industry and have been vetted by risk managers, municipalities, and other organizations throughout the country. We believe these limits are reasonable considering the scope of work performed by Crowder Gulf. The insured also does an excellent job with its subcontractor program and vetting subcontracts and insurance limits maintained by their subcontractors. We are also in constant communication with the leadership at Crowder Gulf regarding the state of the insurance marketplace and their activations.

However, in the event of an activation that warrants higher limit requirements, additional limits are readily available to Crowder Gulf in the marketplace within 24-48 hours from our current insurance carriers as well as others in the market.

I have attached a sample of their current limits of coverage for your convenience. Please feel free to reach out to me regarding any questions related to the insurance for Crowder Gulf.

Sincerely,

A handwritten signature in black ink, appearing to read "Robby Farmer", is written over a horizontal line.

Robby Farmer

Vice President

Pathway Insurance Group LLC

753 Nichols Avenue | Fairhope, AL 36532 | [www.pathwayinsgroup.com](http://www.pathwayinsgroup.com)

Office: 251-279-6373



No. 1 REVISED

CERTIFICATE OF LIABILITY INSURANCE					DATE (MM/DD/YY) 9/22/2020		
<b>PRODUCER</b> Pathway Insurance Group, LLC 753 Nichols Avenue Fairhope, AL 36532			THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW.				
<b>INSURED</b> CrowderGulf Joint Venture, Inc. 5629 Commerce Blvd. E Mobile, AL 36619			<b>COMPANIES AFFORDING COVERAGE</b>				
			COMPANY A THE GRAY INSURANCE COMPANY				
			COMPANY B				
			COMPANY C				
				COMPANY D			
<b>COVERAGES</b> THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED, NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES, LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS.							
CO LTR	TYPE OF INSURANCE	POLICY NUMBER	POLICY EFFECTIVE DATE (MM/DD/YY)	POLICY EXPIRATION DATE (MM/DD/YY)	LIMITS		
A	<b>GENERAL LIABILITY</b>	XSGI-074436	8/1/2019	7/1/2022	GENERAL AGGREGATE Unlimited		
	<input checked="" type="checkbox"/> COMMERCIAL GENERAL LIABILITY				PRODUCTS – COMP/OP AGG \$3,000,000.00		
	<input type="checkbox"/> OWNER'S & CONTRACTOR'S PROT				PERSONAL & ADV INJURY \$1,000,000.00		
					EACH OCCURRENCE \$1,000,000.00		
					FIRE DAMAGE (Any one fire) \$100,000.00		
A	<b>AUTOMOBILE LIABILITY</b>	XSAL-075438	8/1/2019	7/1/2022	MED EXP (Any one person) \$5,000.00		
	<input checked="" type="checkbox"/> ANY AUTO				COMBINED SINGLE LIMIT \$1,000,000.00		
	<input checked="" type="checkbox"/> ALL OWNED AUTOS				BODILY INJURY (Per person)		
	<input checked="" type="checkbox"/> SCHEDULED AUTOS				BODILY INJURY (Per accident)		
	<input checked="" type="checkbox"/> HIRED AUTOS				PROPERTY DAMAGE		
<input checked="" type="checkbox"/> NON-OWNED AUTOS							
A	<b>GARAGE LIABILITY</b>				AUTO ONLY – EA ACCIDENT		
	<input type="checkbox"/> ANY AUTO				OTHER THAN AUTO ONLY		
					EACH ACCIDENT		
					AGGREGATE		
A	<b>EXCESS LIABILITY</b>	GXS-043602	7/1/2020	7/1/2021	EACH OCCURRENCE \$4,000,000.00		
	<input type="checkbox"/> UMBRELLA FORM				AGGREGATE \$4,000,000.00		
	<input checked="" type="checkbox"/> OTHER THAN UMBRELLA FORM						
A	<b>WORKER'S COMPENSATION AND EMPLOYERS' LIABILITY</b>	GWC-071166-FL2	7/1/2020	7/1/2021	<input checked="" type="checkbox"/> WC STATUTORY LIMITS <input type="checkbox"/> OTHER		
	THE PROPRIETOR/ PARTNERS/EXECUTIVE OFFICERS ARE: <input checked="" type="checkbox"/> INCL <input type="checkbox"/> EXCL				EL EACH ACCIDENT \$1,000,000.00		
					EL DISEASE – POLICY LIMIT \$1,000,000.00		
					EL DISEASE – EA EMPLOYEE \$1,000,000.00		
<b>OTHER</b>							
<b>DESCRIPTION OF OPERATIONS/LOCATIONS/VEHICLES/SPECIAL ITEMS</b> The certificate holder is an additional insured on all policies except Workers' Compensation and is provided a Waiver of Subrogation, all if required by written contract. The above insurance policies shall be primary and noncontributory to any other insurance policies maintained by the certificate holder, if required by written contract.							
<b>CERTIFICATE HOLDER</b> 2523#1  "SAMPLE"			<b>CANCELLATION</b> In the event of cancellation by The Gray Insurance Company and if required by written contract, 30 days written notice will be given to the Certificate Holder.				
			<b>AUTHORIZED REPRESENTATIVE</b>				
							
GCF 00 50 01 01 12			THE GRAY INSURANCE COMPANY				

**CERTIFICATE OF INSURANCE****Page 2****THE GRAY INSURANCE COMPANY**

**The below coverages apply if the corresponding policy number is indicated on the previous page.**

**A. Commercial General Liability**

General Liability Policy Includes:

Blanket Waiver of Subrogation when required by written contract.

Blanket Additional Insured (CGL Form# CG 20 10 11 85) when required by written contract.

Primary Insurance Wording Included when required by written contract.

Broad Form Property Damage Liability including Explosion, Collapse and Underground (XCU).

Premises/Operations

Products/Completed Operations

Contractual Liability

Sudden and Accidental Pollution Liability

Occurrence Form

Personal Injury

"In Rem" Endorsement

Cross Liability

Severability of Interests Provision

"Action Over" Claims

Independent Contractors coverage for work sublet

Vessel Liability - Watercraft exclusion has been modified by the vessels endorsement on scheduled equipment.

General Aggregate applies per project or equivalent.

**B. Automobile Liability Policy Includes:**

Blanket Waiver of Subrogation when required by written contract.

Blanket Additional Insured when required by written contract.

**C. Workers Compensation Policy Includes:**

Blanket Waiver of Subrogation when required by written contract.

U.S. Longshoremen's and Harbor Workers Compensation Act Coverage

Outer Continental Shelf Land Act

Jones Act (including Transportation, Wages, Maintenance, and Cure),

Death on the High Seas Act & General Maritime Law.

Maritime Employers Liability Limit: \$1,000,000

Voluntary Compensation Endorsement

Other States Insurance

Alternate Employer/Borrowed Servant Endorsement

"In Rem" Endorsement

Gulf of Mexico Territorial Extension

**D. Excess Liability Policy Includes:**

Coverage is excess of the Auto Liability, General Liability, Employers Liability, & Maritime Employers Liability policies

Blanket Waiver of Subrogation when required by written contract.

Blanket Additional Insured when required by written contract.



**CrowderGulf**  
**RFP#AD-21-02 Disaster Debris Management Services**  
**Pembroke Pines, FL**

### ➤ Current/Active Projects - Workload

The jobs listed are in their final stages of completion. Please reference our ability to manage the activation of multiple contracts provided in **Tab 5** in response to: *CrowderGulf's ability to provide assurance that our obligations will not preclude our company from meeting its obligations under this contract.*

### ➤ Active Jobs

Job Number	Job Name	Status	Personnel Assigned
20-CPL-018	Calcasieu Parish, LA Hurricane Laura	Job in Progress- Invoicing in Progress	Brian Smallwood
20-CLC-023	City of Lake Charles, LA (Hurricane Laura)	Job In Progress- Invoicing in Progress	Wilber Ledet
20-BAL-029	Baldwin County, AL- Hurricane Sally	Job in Progress - Invoicing in Progress	Sam Roberts

### ➤ Pre-Event Contracts within the State of Florida

FLORIDA					
Aventura (City)	2006-2021	Bay Co.	2016-2021	Bonita Springs (City)	2017-2023
Carrabelle (City)	2018-2021	Casselberry (City)	2017-2023	Charlotte Co. Public Schools	2017-2023
Clay Co	2019-2026	Cocoa Beach (City)	2016-2021	Crestview (City)	2018-2020
Destin (City)	2019-2021	Edgewater (City)	2016-2021	Estero (Village)	2019-2024
Flagler Beach (City)	2020-2025	Flagler Co	2020-2025	Fort Myers Beach (Town)	2018-2023
Fort Myers (City)	2019-2024	Franklin Co	2018-2021	Gainesville (City)	2018-2026
Jupiter (Town)	2017-2023	Kissimmee (City)	2020-2025	Lakeland (City)	2015-2022
Lauderdale-By-The-Sea (Town)	2018-2024	Lee Co	2017-2023	Levy Co	2017-2024
Lynn Haven (City)	2019-2025	Mexico Beach (City)	2019-2024	Miami Gardens (City)	2019-2024
Ocoee (City)	2018-2023	Okaloosa Co	2017-2022	Orange Park (Town)	2020-2024
Panama City (City)	2017-2022	Panama City Beach (City)	2019-2024	Parker (City)	2018-2023
Plant City	2020-2025	Plantation (City)	2017-2027	Pompano Beach (City)	2019-2024
Punta Gorda (City)	2017-2023	Sanford (City)	2015-2021	Sanibel (City)	2018-2023
Satellite Beach (City)	2020-2025	Shalimar (Town)	2017-2022	St. Petersburg (City)	2020-2026
Stuart (City)	2017-2022	Sunrise (City)	2019-2030	Tarpon Springs (City)	2017-2022
Taylor Co.	2017-2022	Valparaiso (City)	2017-2022	Venice (City)	2019-2024
Vero Beach (City)	2017-2022	Washington Co	2020-2030	Wilton Manors (City)	2017-2026
Winter Garden (City)	2019-2024				

### ➤ Contracts currently held by CrowderGulf in the Broward, Miami Dade and Palm Beach County Area

Municipality	Contract Term	Population
Aventura (City)	2006-2021	37,724
Jupiter (Town)	2017-2023	63,813
Plantation (City)	2017-2027	87,496
Stuart (City)	2017-2022	16,623
Sunrise (City)	2017-2027	93,734
Wilton Manors (City)	2017-2026	12,682



## Resumes



**City of Pembroke Pines, FL**  
*RFP # AD-21-02 Disaster and Debris Management Services*



# Nick Pratt

Director of Field Operations

## Management Experience

### CrowderGulf Disaster Recovery, Mobile, AL

#### Project Manager

2010-Present

- Hurricane Zeta - 2020 - MS; Hurricane Delta - 2020 - LA; Hurricane Sally - 2020 - AL & FL and Hurricane Laura - 2020 - LA
- Hurricane Dorian - 2019 - South Carolina; Tropical Storm Imelda - 2019 - Texas and Tornados -2019 - Texas & Tennessee
- Hurricane Michael - 2018 - Florida; Hurricane Florence - 2018 - North Carolina and South Carolina
- Hurricane Irma - 2017 - Florida; Hurricane Harvey - 2017 - Texas
- Hurricane Matthew - 2016 - Hilton Head Island, SC
- City of Friendswood, TX - 2015 Tornado Debris removal and disposal Completion Date: 11/9/2015-11/2016 / Current Construction Value: \$140,516
- South Carolina DOT - 2015 Storms and Flooding Removal and Disposal Completion Date: 10/2015-11/2015 / Current Construction Value: \$698,227
- Limestone County, AL - 2015 Flooding Waterway Debris Removal Completion Date: 9/2015 / Current Construction Value: \$60,860
- City of Corpus Christi, TX - 2015 Vegetative Removal and Disposal Completion Date: 7/2015 / Current Construction Value: \$501,795
- City of Raleigh, NC - 2015 Ice Storm Debris Removal Completion Date: 4/2015 / Current Construction Value: \$208,740
- City of Raleigh, NC - 2015 Ice Storm Debris Removal Completion Date: 4/2015 / Current Construction Value: \$208,740
- AL Department of Transportation - Drift Waterway Removal in Styx River Completion Date: 12/2014 / Current Construction Value: \$79,250
- Blount County, AL - Debris Removal and Waterway Removal Completion Date: 7/2014 / Current Construction Value: \$1,401,613
- Baldwin County, AL - Dredging of Little Lagoon Pass in Gulf Shores, AL on an as needed basis
- Alabama Department of Transportation (ALDOT) Completion Date: 12/2013 / Current Construction Value: \$1,284,000
- Hurricane Sandy Water Way Debris Removal Durations: February 2013 – March 2014
- Description: Marine debris removal operation for the New Jersey Department of Environmental Protection, as a result of Hurricane Sandy. Manager over five different debris zones which produced over 100,000 cubic yards of debris and 400,000 cubic yards of sand/silt dredged from the impacted waters. The project also included sonar and survey of 56,000 acres of bays, streams, and rivers; Project Value: \$58,000,000
- 2011 Hurricane Irene Recovery, North Carolina & Virginia - Debris removal and reduction after Hurricane Irene
- Edgecombe County, NC Completion Date: 11/4/2011 / Current Construction Value: \$1,519,737
- City of Rocky Mount, NC Completion Date: 11/3/2011 / Current Construction Value: \$2,971,515
- Town of Williamston, NC Completion Date: 9/10/2011 / Current Construction Value: \$129,325
- 2011 Tornado Recovery, Walker County, AL - Debris removal and reduction after tornado
- USACE mission assigned contract CrowderGulf Prime sub for Phillips & Jordan Completion Date: 8/2011 / Current Construction Value: \$3,303,475
- 2010 BP Deep Horizon Oil Spill Recovery Response, Gulf Waters & Beaches, AL, FL, MS -
- Oil Spill Response & Recovery, providing management, equipment, materials and personnel to recover, maintain and reclaim gulf coast beach areas
- BP Oil Exploration & Production / O'Brien's Response Management / Orange Beach, AL / Baldwin County, AL / Dauphin Island, AL Completion Date: 8/20/2010 / Current Construction Value: \$129,390,001
- 2008 Hurricane Ike Recovery, Texas, Alabama - Debris removal, reduction and disposal after Hurricane Ike
- City of Alvin, TX Completion Date: 12/18/2008 / Current Construction Value: \$2,485,571
- Galveston County, TX Completion Date: 9/12/2009 / Current Construction Value: \$84,145,785
- City of League City, TX Completion Date: 1/10/2009 / Current Construction Value: \$4,108,866
- City of Pearland, TX Completion Date: 1/23/2009 / Current Construction Value: \$4,638,531
- Texas General Land Office Completion Date: 2/15/2010 / Current Construction Value: \$27,167,674
- City of Texas City, TX Completion Date: 10/27/2008 / Current Construction Value: \$3,578,002

#### Field Supervisor

2003-2006

- 2006 Flood Recovery, New York - Debris removal, reduction and disposal after flooding from storms
- Union Concrete Constructors, Erie & Genessee Counties, NY Completion Date: 1/7/2007 / Current Construction Value: \$4,480,345
- Completion Date: 1/18/2007 / Current Construction Value: \$258,128
- 2005 Hurricane Wilma Recovery - Debris removal, reduction and disposal after Hurricane Wilma
- City of Pembroke Pines, FL Completion Date: 1/20/2005 / Current Construction Value: \$11,752,000
- City of West Palm Beach, FL Completion Date: 1/11/2006 / Current Construction Value: \$3,333,174
- City of Wilton Manors, FL Completion Date: 10/29/2005-12/9/2005 / Current Construction Value: \$1,706,597
- 2005 Hurricane Katrina Recovery - Debris removal, reduction and disposal after Hurricane Katrina
- Baldwin County, AL Completion Date: 3/1/2006 / Current Construction Value: \$3,748,310
- City of Biloxi, MS Completion Date: 5/23/2007 / Current Construction Value: \$17,395,715
- City of Daphne, AL Completion Date: 10/10/2005 / Current Construction Value: \$642,000
- City of Gulf Shores, AL Completion Date: 2/20/2006 / Current Construction Value: \$7,147,306
- Client: Harrison County, MS Completion Date: 9/11/2005 / Current Construction Value: \$608,369
- Jackson County, MS Completion Date: 8/31/2006 / Current Construction Value: \$651,266
- City of Pascagoula, MS Completion Date: 7/31/2010 / Current Construction Value: \$22,535,788
- City of Pembroke Pines, FL Completion Date: 9/16/2005 / Current Construction Value: \$730,000
- 2005 Hurricane Dennis Recovery - Debris removal, reduction and disposal after Hurricane Dennis
- Baldwin County, AL Completion Date: 8/27/2005 / Current Construction Value: \$564,552
- 2004 Hurricane Ivan Recovery - Debris removal, reduction and disposal after Hurricane Ivan
- State of AL Dept of Conservation & Natural Resources Completion Date: 12/23/2005 / Current Construction Value: \$4,385,100
- Baldwin County, AL Completion Date: 4/15/2005 / Current Construction Value: \$33,164,762
- City of Daphne, AL Completion Date: 10/10/2005 / Current Construction Value: \$2,196,324

Pratt, Nick - Resume



## L. Barrett Holmes

*Eastern Regional Manager*

### Areas of Expertise

**DISASTER RESPONSE; DISASTER RECOVERY; MARINE DEBRIS REMOVAL; LOGISTICS; SCHEDULING; PRESENTATIONS; CLIENT TRAINING**

### Professional Overview

Over 30 years of successful leadership and management experience with progressively increasing responsibility. A problem solver and innovative thinker who builds and leads winning teams to highly successful outcomes. A versatile leader with superb ability to bring ideas from conception to completion. Produces positive results regardless of the level of pressure. Flexible and adapts to change exceptionally well. Experienced in coaching, motivating, and mentoring others for success. Other key strengths in:

- Leadership and team building experience nationally and internationally.
- High standards of ethics and integrity with a flexible and adaptable approach.
- Highest regard for safe operations and risk management.
- Uniquely trained in planning, assembling, and managing experienced project teams at multi-site operations.
- Outstanding verbal, writing, and presentation skills.

### Disaster Debris Management Experience and Responsibilities

#### CrowderGulf, LLC

**2014-Present**

Disaster Debris Removal - C&D and Vegetative Debris, Leaners and Hangers, Stumps, Grinding Operations and Disposal, White Goods, E-Waste and HHW

- **Hurricanes Laura, Sally, Delta & Zeta** 2020
- **Hurricane Dorian, Tropical Storm Imelda & Tornado's** 2019
- **Hurricane Florence** 2018  
Regional Manager for all Counties and Cities of Florence Activations in North and South Carolina/ Over 20,000,000cy
- **Hurricane Irma** September 2017  
Regional Project Manager for multiple Counties and Cities in Florida and Georgia; Nassau Co, Clay Co, Sumter Co, Brevard Co, Glades Co, Okeechobee Co, Lake Co, City of Coleman, and City of Cocoa Beach / Chatham Co, and Tybee Island, GA.
- **Hurricane Matthew** October 2016  
Senior Project Manager for Hilton Head Island, SC. Handled coordination of debris removal and recovery efforts for 22 individual contracts and removed and disposed of approximately 3,012,487 Cubic Yards of Debris. Daily meetings with clients and municipalities to update each contract with status.
- **Severe Storms and Flooding** March 2016  
Project Manager for Essex County, VA under the VPPSA Contract
- **Severe Storms and Flooding** October 2015  
Project Manager for the South Carolina Department of Transportation in Lexington and Richland Counties
- **Ice Storm Pax** February 2014  
Southeast Regional Manager for Dorchester County and Berkeley County, SC

### Additional Experience and Skills

- **Senior Manager**, (Defense Coordinating Officer) 2010-2014  
Federal Emergency Management Agency, Region IV, Atlanta, GA
- **Chief Operating Officer**, (Commander/District Engineer) 2008-2010  
Japan Engineer District, Pacific Ocean Division, Tokyo, Japan
- **Strategic Planning Engineer**, (Division Engineer) 2006-2007  
1st Cavalry Division, III Corps, Fort Hood, TX
- **Chief Operating Officer**, (Commander) 2002-2006  
20<sup>th</sup> Engineer Battalion, 1st Cavalry Division, III Corps, Fort Hood, TX
- **Chief Facilities Director**, (Chief of Facilities and Logistics) 1999-2002  
United States Army European Command, Joint Analysis Center, Molesworth, UK

### Education & Professional Affiliations

- Master of Science, Construction Management, University of Florida, Gainesville, FL
- Master of Science, Strategic Studies, United States Army Senior Staff College, Carlisle, PA
- Bachelor of Science, Agricultural Economics, Clemson University, Clemson, SC
- Society of American Military Engineers
- Army Engineer Association
- International Association of Emergency Managers
- NIMS Certification for 100, 200, 700 and 800

*Holmes, L. Barrett - Resumes*



**Donald J. Madio, Jr.***South Eastern Regional Manager***Areas of Expertise**

**DISASTER RECOVERY SPECIALIST WITH A DEMONSTRATED ABILITY TO PARTICIPATE IN MAINTAINING CLIENT SATISFACTION WITH HIGH LEVELS OF CONFIDENCE AND MULTIFACETED GUIDANCE. SEASONED IN LARGE-SCALE OPERATIONAL PROJECT MANAGEMENT, ALONG WITH A STRONG BACKGROUND IN PLANNING, TRAINING, REPORTING, AND FEMA PUBLIC ASSISTANCE PROGRAM TECHNICAL ASSISTANCE.**

**Qualifications**

- 18+ years experience in disaster recovery, project management, debris management, and the Public Assistance Program
- Working knowledge of all disaster recovery areas with a comprehensive understanding of key functional processes, resources and government guidelines, with an emphasis on resolution of program issues for all categories of work outlined in the FEMA Public Assistance Program
- Strong written and oral communication skills, Developed and presented more than 250 federal, state and local competitively bid proposals for disaster recovery services in preparation of federally declared disasters as determined by FEMA and other governmental agencies
- Seasoned in disaster recovery contracting throughout the country using acquired knowledge of various federal agency disaster recovery programs, along with the programmatic rules and regulations governing their implementation (i.e. FEMA, HUD, USACE, EPA and OFA's)
- Thorough understanding of current disaster recovery planning techniques and technologies as well as the methods used in performing risk and impact analysis - Facilitate training seminars for various levels of federal, state and local governments
- Administer recovery planning and technical services associated with all categories of the FEMA Public Assistance Program, 44 CFR and the Robert T. Stafford Act - Identify points of vulnerability and recommend appropriate recovery strategies
- Demonstrated ability to plan, organize and direct the testing of emergency response, recovery support and area business resumption procedures - Liaison between community, contractors, engineering monitoring firms, federal, state and local officials

**Disaster Debris Management Experience and Responsibilities**

- Provide positive results in project execution, as well as delivering work profitably for federal, state and local agencies
- Identify points of vulnerability and recommend debris management and reduction strategies
- Coordinate the efforts of teams and team members in the development of recovery procedures
- Analyze environmental and equipment configurations for critical resources and recommend cost efficient and improved backup capabilities
- Assure documentation required for recovery are identified and properly maintained
- Parallel the efforts of teams and team members in different functional areas in the development of procedures in a disaster situation
- Maintain FEMA and other governmental standards and procedures for disaster recovery documentation
- **Regional Manager with CrowderGulf**
- 2020 - Hurricanes Sally & Zeta (Okaloosa County, FL / Harrison County, MS)
- 2019 - Hurricane Dorian, Tropical Storm Imelda & Tornado's
- 2018 - Hurricane Michael Activations for Florida Contracts – Over 12,000,000cy of Debris Removal and Disposal
- **Project Manager/Senior Project Manager with CrowderGulf**
- 2018 - Red Tide Projects - Collier County, Fort Myers Beach, Sanibel, Lee County and Sarasota County
- 2017- 2018 - Hurricane Irma: Ocala, Villages, Tarpon Springs, St. Pete, North Port, Palmetto, Venice & Sarasota County
- 2017 - FDEP Waterway Debris Removal Project
- 2016 - 2017 - Hurricane Matthew: Flagler County and the Cities of Bunnell, Flagler Beach and Palm Coast, FL
- **Other Debris Management Experience**
- 2008 - 2010 - Commonwealth of Kentucky (KYTC) Ice Storms: Ballard, Christian, Grayson, Hart and Logan, Counties, KY
- 2007 - 2008 - Buffalo, NY Ice Storm: Erie County, NY
- 2005 - 2006 - Hurricane Katrina and Wilma: USACE (LA and MS) and FL
- 2004 - Hurricane Charley, Frances, Ivan and Jean: FL
- 2003 - Hurricane Isabel / Ice Storm: NC and SC
- 2002 - Hurricane Lily: LA
- 2001 - Tropical Storm Gabrielle: FL
- 2000 - Tropical Storm Helene and Leslie: FL
- 1999 - 2000 - Hurricane Floyd: NC
- 1999 - Oklahoma F5 Tornado: OK

**Education & Additional Experience / Skills**

- **University of Florida** - Gainesville, Florida - Bachelor of Science Degree in Public Relations-1996
- OSHA & MOT
- NIMS (National Incident Management System) 100 / 200
- Debris Management (G202)
- IS – 00100, 00200, 00700, and 00800
- Post Hurricane Reconstruction

*Madio, Donald – Resume*

# Wesley Brian Smallwood, LEED AP

*Western Regional Manager*

## Professional Overview

Brian worked as a Project manager in Atlanta, GA for one of the largest general contracting firms in the nation. There he built a strong management foundation and obtained the necessary fundamentals to plan and coordinate with owners, engineers and government officials. Brian has the ability to estimate, propose, contract, coordinate, schedule, manage, budget, document and close-out a project from start to finish. These have proved helpful in the disaster recovery field as shown in the successful performance for the USACE in Joplin, MO and for the State of Virginia after Hurricane Irene, State of New Jersey after Hurricane Sandy and many other disaster debris management projects.

## Disaster Debris Management Experience and Responsibilities

CrowderGulf, LLC

2010-Present

**Hurricanes Laura, Sally, Delta & Zeta (2020)**

**Hurricane Dorian, Tropical Storm Imelda & Tornado's (2019)**

**Hurricane Michael (2018)**

- Senior Project Manager for Bay County, FL / Over 1.8 Million Cubic Yards of Debris Removal and Recovery Operations

**Hurricane Harvey (September 2017-June 2018)**

- Regional Manager for the entire State of Texas after Hurricane Harvey. Oversaw Debris Removal and Recovery Operations for 26 activations resulting in removal of approximately 6.5 Million Cubic Yards of Debris and a total event cost of \$89,798,610

**Hurricane Matthew (October 2016-June 2017)**

- Senior Project Manager for multiple contract activations for Debris Removal Services, including South Carolina DOT.

**Hurricane Hermine (2016)**

- Project Manager for the City of Tallahassee and Leon County, FL

**Sever Winter Ice Storms, Flooding and Tornados (2015-2016)**

- Disaster Debris Removal for various municipalities

**Hurricane Sandy (October 2012-March 2013)**

- Disaster Debris Removal, Waterway Marine Debris Cleanup and Vessel Removal for the State of New Jersey
- Conducted damage assessment in New Jersey & New York and generated New Jersey Waterway Debris Management Plans for approval by the New Jersey Department of Environmental Protection
- Coordinated and contracted with local subcontractors, managed waterway debris removal operations inclusive of dredging, submerged debris removal and contaminated debris disposal

**Hurricane Irene (August 2011-October 2011)**

- Project Manager for debris operations for Virginia after Hurricane Irene hit.
- Managed Newport News, VA, James City County, VA, York County, VA and Williamsburg, VA.
- Managed 4 Debris Sites, reduction sites by grinding and 1 reduction site by burning

**Joplin Tornado (June 2011 - September 2011)**

- Operations Manager for USACE Mission
- Oversaw all operations for USACE Contract W912DQ-11-C-4024
- Generated all necessary USACE submittals, represented the Prime contractor all Corps coordination meetings
- Conducted daily jobsite inspections and submitted daily QCR reports to the Corps for review and comment
- Managed the 40 acre debris reduction site, operated 3 grinders to meet Corps goals
- Managed the haul out of all reduced debris to final disposal site

J.E. Dunn Southeast dba R.J. Griffin & Company

2006 - 2010

- Created detailed monthly profit analysis inclusive of cost projections, labor logs, bond logs, material logs, equipment logs and transaction reports for review with the company officers.
- Projected and tracked all labor, equipment, materials and subcontractor cost for the duration of projects.
- Generated purchase orders, subcontracts, owner contracts, bid presentations, owner pay applications and the overall general contractor project schedules.
- Interfaced and communicated with clients regarding project status and coordinated as required to resolve issues with construction, procurement, and/or engineering.
- Participated in the estimating and bid process and successfully managed several projects I helped estimate.
- Led subcontractor scope meetings to negotiate and determine a full scope of work and totally inclusive subcontract price.
- Ran OAC (owner, architect and contractor) meetings to discuss the current status of projects, expected completion dates and up to date changes and cost.
- Acted as onsite Superintendent when necessary and was capable of running a safe and productive jobsite.
- Reviewed and approved all subcontractor pay application, material delivery schedules, shop drawings, submittals and their overall production schedules.

## Education and Certifications

- Bachelor of Science in Building Science
- NIMS and FEMA Certified

Auburn University 2000 – 2006

*Smallwood, W. Brian - Resume*



# Clayton B. Young

*Texas Regional Manager*

## Areas of Expertise

**DISASTER RESPONSE DEBRIS OPERATIONS; EMERGENCY PLANNING/MANAGEMENT; STRATEGIC PLANNING AND NEGOTIATIONS**

## Relevant Qualifications

Experienced in group leadership and task execution. Well traveled and culturally aware, this makes for an effective communicator with people from all walks of life. Knowledgeable in the bidding process and job estimation.

## Disaster Debris Management Experience

### CrowderGulf

*2010-Present*

#### *Project Manager / CrowderGulf Texas Client Representative*

- 2020 Hurricanes Laura, Sally, Delta & Zeta
- 2019 Hurricane Dorian, Tropical Storm Imelda & Tornado's
- 2018 Hurricane Florence – Project Manager of Duplin County, NC; Over 200,000 CYs Debris Removal and Disposal.
- 2017 Hurricane Harvey – Served as Project Manager for the following clients: Cities of Dickinson, Friendswood, Lake Jackson, Jones Creek, La Marque, Santa Fe, Clear Lake Shores and Galveston County.
- 2017 Hurricane Harvey – Served as Project Manager for TX GLO Waterway Projects in the following locations: Colorado River, San Bernard River, Brazos River, Chocolate Bayou, and Oyster Creek.
- CrowderGulf representative/ Local Project Manager for clients in Texas and Louisiana
- Project Manager, Flooding in Waller and Montgomery Counties, Texas
- Project Manager, Hurricane Irene, North Carolina
- Managed Galveston County Buyout Program after Hurricane Ike
- Supervised crews in Walker County Alabama for Operation Clean-sweep after the April 27th tornadoes

## Additional Experience and Skills

### Self Employed; Denton, Texas

#### *Entrepreneur*

*2001-2010*

- During and after college made investments in an array of ventures in an effort to gain experience in the world of business creation.
- Home exterior painting service - Responsibilities included, but not limited to ground up business development, hiring, job estimation, advertising and project planning.
- Real Estate restoration and sales - Purchased down-trodden homes and restored/refurbished and sold them.
- Classic car restoration and sales - Purchased and sold historically significant classic cars.

## Education

#### *University of North Texas*

*Denton, Texas*

- BA with focus on Entrepreneurial Management / Studied International Business in Italy
- Future Entrepreneurs Club / Tasked to develop and implement business plans
- NIMS Certified 100, 200, 240, 241, 242, 632 700, 701, 703, 800, 907

## Additional Skills/Certifications

- NIMS Certified
- FEMA: Knowledgeable of FEMA Public Assistance Policy 321 and Debris Management Planning 325
- Strong communication and organizational skills
- Client Relations
- Project planning
- Estimating and competitive bidding processes

*Young, Clayton - Resume*



# Wilber Ledet

Senior Project Manager

## Areas of Expertise

DISASTER RESPONSE DEBRIS OPERATIONS; EMERGENCY PLANNING/MANAGEMENT/MARINE DEBRIS CLEAN-UP

## Relevant Qualifications

- Sixteen years of management experience in disaster recovery and marine debris.
- Expertise in managing stored vessel reclamation program.
- Assisted in the removal of hazardous substances from the vessels and coordinated their proper disposal.
- Sand removal, sand screening and beach berm construction, including sea oat replacement and right-of-entry program for sand reclamation on private property.
- Facilitated overall daily operations, training and safety programs on equipment for staff and customers.

## Disaster Debris Management Experience

### CrowderGulf, LLC – Theodore, AL

- **Senior Project Manager & Project Manager -** **2012-Present**
  - Mississippi – Hurricane Zeta 2020
  - Louisiana – Hurricane Delta 2020
  - Alabama & Florida – Hurricane Sally 2020
  - Louisiana & Texas – Hurricane Laura 2020
  - Texas – Tropical Storm Imelda & Tornadoes 2019
  - South Carolina – Hurricane Dorian 2019
  - Florida – Hurricane Michael 2018
  - North Carolina – Hurricane Florence – Duplin, Holly Ridge, Jacksonville, Onslow, North Topsail Beach, Richlands and Swansboro; over 1,129,000cy debris removal and disposal. 2018
  - Florida – Hurricane Irma 2017
  - Texas – Hurricane Harvey – Aransas, San Patricia, Corpus Christi / 2 Waterways (Aransas & TX GLO) 2017
  - South Carolina - Hurricane Matthew - Hilton Head Island and PUDs (15 Total Activations) 2016
  - Florida - Hurricane Hermine - City of Tallahassee / Leon County (2 Total Activations) 2016
  - Florida - Bayou Texar Dredging - City of Pensacola 2015
  - South Carolina - Storms/Flooding - Richland County 2015
  - New Jersey - Sandy Phase II Marsh Cleanup 2014
  - South Carolina - Ice Storm - Berkeley County 2014
  - North Carolina - Ice Storm Pax - City of Raleigh 2014
  - Alabama - Tornado - Limestone County 2014
  - New Jersey - Super Storm Sandy - Barnegat Bay 2012
  - Alabama - Hurricane Isaac - Dauphin Island 2012
- **Supervisor - Hurricane Isaac** **September 2012**
  - City of Pascagoula, Ms. - Removal of storm debris from right of ways.
  - City of Biloxi, Ms. - Removal of storm debris from right of ways.
  - City of Orange Beach, AL - Removal of debris from beaches.
  - Walton County FL. - Removal of debris from beaches.
- **Project Manager - BP MC252 Gulf Oil Spill - Baldwin County, AL** **May 2010 to February 2012**

Managed up to 800 Hazwoper certified responders. Managed both manual and mechanical removal of oil from all of the beaches in Baldwin Co. Alabama. Attended daily operation meetings with BP, US Coast Guard, Alabama Department of Environmental Management. Attended weekly planning meeting with BP operations to assist with plans for the clean up activities for the State of Alabama. July 2010 was appointed to BP's Waste Management Board, assisted in reducing the use of non recyclable plastic on the response.
- **Supervisor - Hurricane Ike** **January 2009 to November 2009**

Supervised removal of wet debris targets identified by sonar from West Galveston Bay, Tiki Island and Omega Bay, Texas. Chancel clean up of Dickinson and League City Texas. Located and removed sunken vessels in the same water ways. Stored vessels and removed all fluids and disposed of vessels. Disposal of vessels in Port Arthur and Orange Texas.
- **Supervisor Strayham Construction - Hurricane Ike** **September 2008 to November 2008**

Supervised seven (7) curtain burn pits in Pearland Texas. Reduced by burning over 600,000 cubic yards of vegetative debris.

## Certifications

- FEMA Certifications: *IS-00001, IS-00100.b, IS-00134, IS-00200.b, IS-00240.a, IS-00244.a, IS-00700.a, IS-00800.b, 40-Hr HazWoper, 30-Hr OSHA Construction Course*
- US Army Corps Of Engineers: *Construction Quality Management for Contractors #784*

Ledet, Wilber - Resume



# John Ramsay

Chairman

## Relevant Qualifications

- Serves as President and Chief Executive Officer.
- More than 40 years of management experience in various capacities, including response and recovery, U.S. Military, construction, lumber, and telecommunications.
- Telecommunications Project Director and Coordinator for complete cell site development (Turnkey, Greenfield locations and Rooftops) for T-Mobile, Pinnacle, DigiPH PCS, OPM-USA / American Towers, BellSouth, Alltel and Ericsson throughout the Southeast.
- Foremost Disaster Debris Contractor to promote recycling of ash as fertilizer for farmland and to export clean woody chips for biomass fuel after Hurricane Isabel.

## Experience

### CrowderGulf

President/CEO, 1995–Present

- Hurricane Delta & Zeta (2020) – Louisiana & Mississippi; Hurricane Sally (2020) – Alabama & Florida & Hurricane Laura (2020) – Louisiana
- Hurricane Dorian (2019) – South Carolina; Tropical Storm Imelda (2019) – Texas and Tornados (2019) Texas & Tennessee
- Hurricane Michael (2018) – Florida & Hurricane Florence (2018) – North and South Carolinas
- Hurricane Irma (2017) & Hurricane Harvey (2017)
- Hurricane Matthew (2016) & Hurricane Hermine (2016)
- Severe Storms, Flooding and Tornado's (2016 & 2015)
- Tornado (2014) & Ice Storms Pax / Ulysses (February 2014)
- Alabama Department of Transportation (ALDOT) 2013, 2014
- Hurricane Isaac (2012) & Hurricane Sandy (2012)
- Hurricane Irene (2011)
- BP Deepwater Horizon Oil Spill (Incident of National Significance (2010 –2011)
- Hurricane Ike (2008–2009)
- Louisiana Department of Wildlife and Fisheries (LDWF)(2007-2008)
- Ice Storms (2006)
- Hurricanes Dennis, Katrina, Rita, Wilma (2005)
- Hurricanes Charley, Frances, Jeanne, Ivan (2004)

### Gulf Equipment Corporation now Gulf Services, Theodore, AL 36582

Vice President/Project Manager, 1984–present

- Telecommunications Project Director and Coordinator for complete cell site development (Turnkey, Greenfield locations and Rooftops) for T-Mobile, Pinnacle, DigiPH PCS, OPM-USA / American Towers, BellSouth, Alltel and Ericsson throughout the Southeast. Supplied and managed warehouse for Powertel, Black & Veatch, DigiPH PCS and Hargray Wireless in Georgia, Alabama, South Carolina, Florida, and Kentucky.

### Matthews Marine and Gulf Equipment Ventures, LLC, Pass Christian, MS

Managing Partner, 2006–present

- Director of Marine Projects including open water and inland waterways; wetlands, drainage canals and ditches.

### Delta Exports, Inc., Theodore, AL

President, 1988–1990

- Exported vessel loads of logs and lumber to Turkey and China; and other forest products exported in containers to Europe. Bought and sold land timber and wood chips for domestic markets. Performed extensive studies on the feasibility of exporting pine and hardwood chips from the Gulf of Mexico to Japan. Exported biomass to Italy.

### Ernest Manning Construction Company, Pascagoula, MS

President, Part Owner, 1981–1987

- Director of hazardous wastes for superfund clean-up projects in Texas and southeastern states and refinery maintenance for Chevron USA, Pascagoula, Mississippi. Coordinator of trucking of material and site work. Director of Emergency Recovery Work after natural disasters. Projects completed included:

### RLT Construction Company, Mobile, AL

President, 1979–1985

- Heavy construction, including construction with Tombigbee Waterway and Joe Poole Lake Dam in Dallas, Texas.

### Ramsay Farm, Grand Bay, AL 36541

Independent Farmer, 1963–1985

- Farmed 20,000 acres of soybeans and ran 15,000 head of cattle on winter grazing. Partner in Deep South Auction Company. Business consisted of auctioning land, cattle and equipment (Established business while in college).

### U.S. Military

Air Force Reserves, 1963–1967

- Served as Crew Chief (Master Sergeant) on cargo planes.

## Education

B.S., Agriculture, Auburn University, 1963



# Ashley Ramsay-Naile

*President*

## Areas of Expertise

**DISASTER RESPONSE DEBRIS OPERATIONS; EMERGENCY PLANNING/MANAGEMENT; STRATEGIC PLANNING AND NEGOTIATIONS**

## Experience

### CrowderGulf - Mobile, AL

*President*

*2020-Present*

*Senior Vice President and Chief Operating Officer*

*2011-2020*

*Disaster Recovery Project Manager & General Manager*

*2004-2011*

- Twenty two years of experience in disaster recovery and management.
- Strategic planning and supervise all administrative functions and personnel.
- Purchasing Manager, procurement and negotiation tactical planning.
- Accounts receivable and accounts payable flow for CrowderGulf's disaster debris projects.
- Manage documentation and records for disaster operations.
- Manage and direct field level disaster debris removal and reduction operations including site management and the supervision of subcontractors and foremen.

### Storms

Hurricanes Laura, Sally, Delta & Zeta (2020)

Hurricane Dorian, TS Imelda & Tornado's (2019)

Michael & Florence (2018)

Florida Red Tide & Fish Kill (2018)

Hurricane's Irma & Harvey (2017)

Hurricane's Matthew & Hermine (2016)

Severe Storms, Flooding & Tornado's (2015-2016)

Beach Cleanup (2016)

Storms, Flooding & Tornado's (2015)

Tornado (2014)

Ice Storms Ulysses (2014)

Ice Storm Pax (2014)

Dredging (ALDOT) 2012

Hurricane Isaac (2012)

Hurricane Sandy (2012-2013)

BP Oil Spill (2010-2012)

Hurricane Irene (2011)

Hurricane Charley (2004)

Hurricane Fran (1996)

Hurricane Erin (1995)

Hurricane Opal (1995)

### Hargray Wireless - Hilton Head Island, SC

*Property and Construction Manager*

*1999-2004*

*Independent Telecommunications Consultant*

*1997-1999*

- Cell Site Development from site identification to zoning. Negotiated lease rates and terms. Coordinated with radio frequency engineer and site design with civil engineers. Procurement of site material. Supervised general contractor. Maintained 100+ existing cell sites and compliance with government agencies. Coordinated with accounting on department budget and worked within budget guidelines. Warehousing and issuing of materials for construction. Managed 25 company-owned towers.

### Gulf Equipment Corporation - Theodore, AL

*Project Coordinator & Manager Telecommunication Projects*

*1994-1997*

- Managed turnkey cell site projects for Telecommunication construction projects: Sprint, GTE, Nortel, Powertel, BellSouth Mobility, DiGiPH PCS, Hargray Wireless.
- Material procurement. Civil Construction and tower crew coordination. Organization of projects for bidding purposes. Warehousing coordination of deliveries and shipments. Office manager responsible for accounting and invoicing. On site manager and crew foreman. Liaison between Gulf Equipment and elected officials. Public relations between City officials and area residents.

## Education & Leadership

- Bachelor of Science, Special Education University of South Alabama, Mobile, AL
- Governor appointed Alabama State Workforce Investment Board
- Board member of Family Business Institute at the University of South Carolina

*Ramsay-Naile, Ashley - Resume*



## Edward "Reid" Loper, LEED AP

Vice President

### Areas of Expertise

DISASTER RESPONSE; DISASTER RECOVERY; ESTIMATING; MARINE DEBRIS REMOVAL; PLANNING; SCHEDULING; PRESENTATIONS; CLIENT TRAINING

### Professional Overview

Reid started his career with CrowderGulf in 2010, as the Senior Project Manager (PM) for the BP Oil Spill. From there, Reid has been key in the direct management and planning of over 18 federally declared disaster responses. In 2018 Reid was appointed as Vice President of CrowderGulf and brings a level of dedication and unwavering leadership required in the disaster response industry. Reid's other strong points in the debris and response management efforts are: Contract management/negotiation, estimating/budgets, and planning multiregional simultaneous disaster response activations. These activations ranged from debris removal, sand screening, dredging, and vessel operations, to side scan sonar work. All projects have cumulatively exceeded \$800 million in invoicing and total project cost. In addition, Reid is considered as one of the industry's leading experts in waterway debris, completing more waterway debris removal projects since 2012 than anyone else in the country. Reid worked as a project manager for a commercial construction company in Atlanta, Georgia, prior to choosing to return to the Gulf Coast. The time spent in the commercial construction industry gave him vast knowledge in management, estimating, schedule and budget supervision.

### Disaster Debris Management Experience and Responsibilities

#### CrowderGulf, LLC

2010-Present

- Direct manager of multiple project managers and respected projects, analyzing of contract requirements, profit/losses estimates (Daily and Monthly), and scheduling for over \$800 million in projects.
- Managed operations consisting of 1200 response personnel and over 600 pieces of equipment.
- Highly involved in and conducting business development and conducted quarterly performance reviews for clients, company growth, and quality control.
- Qualified Individual for company general contractor's license and assesses new and current projects to create estimates.
- Perform technical writing used in RFP responses and presentations and handle HR concerns, personnel consulting, and legal matters.
- Look for new opportunities for future work and expanding markets and perform business models for expanding and growth of current company.
- Managed safety program along with insuring that safety and operations coincided and maintained a company Safety TRIR of less than 2.0.
- Manage subcontractors from all aspects including: Insurance, billing, subcontracts, and performance.
- Started sites from the ground up with facilities, personnel, and equipment, and organize & conduct weekly progress meetings among management.
- Negotiate contract terms, review, and executed client contracts.

#### Vice President

**Hurricane Zeta** - 2020 (7 Current Activations in Mississippi); **Hurricane Delta** - 2020 (1 Activation in Texas);  
**Hurricane Sally** - 2020 (10 Current Activations in Alabama & Florida); **Hurricane Laura** - 2020 (8 Current Activations in Louisiana)  
**Tornado & Special Project** - 2019 (2 Activations in Texas); **Tropical Storm Imelda** - 2019 (1 Activation in Montgomery Co, TX)  
**Hurricane Dorian** - 2019 (2 Activations in South Carolina)  
**Hurricane Michael** - 2018 (11 simultaneous activations throughout Florida and Georgia - Projected 12,000,000 CY of debris removed, Florida DEP - 115,000 CY of Waterway debris removed); **Hurricane Florence** - 2018 (26 simultaneous activations throughout North Carolina)

#### Senior Operations Planner

**Hurricane Irma** - 2017 (67 simultaneous activations throughout Florida, Florida DEP - 253,000 CY of Waterway debris removal throughout 8 counties within Florida); **Hurricane Harvey** - 2017 (26 simultaneous activations throughout Texas)  
**Hurricane Nate** - 2017 (Single Activation for Sand Removal and Screening within Dauphin Island, AL)  
**Hattiesburg, MS. Tornado** - 2017 (Single Activation for Disaster Debris Removal Services within Hattiesburg, MS)  
**Hurricane Matthew** - 2016 (46 Simultaneous Activations for Disaster Debris Removal Services along the East Coast, Florida DEP - 78,000 CY of Waterway debris removal throughout 6 counties within Florida)  
**Hurricane Hermine** - 2016 (Disaster Debris Removal Services in the Tallahassee and Leon County)

#### Senior Project Manager

**Severe Storms (Ice, Flood & Tornadoes)** 2014-2015-2016 Simultaneous activations per year  
**Ice Storms (Pax & Ulysses) Severe Storms (Flood & Tornadoes)** - 2014 (Various Disaster Debris Cleanup for several Municipalities)  
**Hurricane Isaac** - 2012 (9 Simultaneous Activations for Disaster Debris Removal Services along the Gulf Coast)  
**Hurricane Sandy** - 2012 (Disaster Debris Removal, Waterway Marine Debris Cleanup and Vessel Removal for the State of New Jersey)  
**Hurricane Irene** - 2011 (31 Simultaneous Activations for Disaster Debris Removal Services along the East Coast)  
**Joplin Tornado** - 2011 (**USACE mission assigned contract Joplin, MO., DMS Site**)  
**Deep Horizon Oil Spill** - 2010 (**Senior Project Manager over the BP oil response for the entire state of Alabama**)

### Education & Certifications

- Bachelor of Science in Aerospace Engineering Auburn University 2007
- National Incident Management System ICS-100, 200, 300, 400, 241, 242, 632, 700, 702, 800, 810, 901 and 1900
- LEED AP (Leadership in Energy and Environmental Design Accredited Professional); HAZWOPER 40 Hour and 8 Hour refresher
- NASCLA Accredited (National Association of State Contractors Licensing); OSHA 30 and 10 Hour refresher
- General Contractor License (Commercial) Qualified Agent for the States of Alabama, Georgia, Louisiana, Mississippi, South Carolina & Virginia



# Margaret R. Wright, PhD

Senior Documentation Director

## Areas of Expertise

DISASTER RESPONSE DEBRIS OPERATIONS; DOCUMENTATION SPECIALIST; QUALITY CONTROL/QUALITY ASSURANCE DIRECTOR; TRAINING; EMERGENCY PLANNING/MANAGEMENT; PROGRAM RESEARCH AND EVALUATION, TECHNICAL PROPOSAL WRITING

## Relevant Qualifications

- Sixteen years of experience in disaster recovery and disaster training projects. (1996; 2003-2018)
- Director of QC/QA documentation/data team for all field operations tasks. (2016-2018)
- Designed and developed debris management training for CrowderGulf customers with pre-event contracts (2004-2012).
- Developed, coordinated and/or conducted training sessions for clients in Florida, Texas, North Carolina, South Carolina, Maryland, Virginia, and Louisiana (2004-2012).
- Designed and developed CrowderGulf Project Managers' Training Manual in 2004 and provided yearly updates (2005-2018).
- Coordinated the set up and staff hiring and training for Debris Management Field Offices in five states (2004-2008).
- Managed documentation flow for CrowderGulf's disaster debris projects (2004-2017).
- Conducted evaluation research after project completion (2004-2012).
- Managed all documentation for and coordination of all Change Orders for two contracts with the Texas General Land Office (GLO), Sand and Beach Contract (2009); Marine Debris Contract (2009-2010).
- Assisted various clients with follow-up documentation for FEMA audits (2006-2017)
- Managed the technical proposal writing team for all pre-event Request for Proposals (2009-2012)

## Disaster Debris Management Experience

## Documentation Director 2003–Present

**Hurricane Zeta (2020)** – Mississippi; **Hurricane Delta (2020)** – Louisiana; **Hurricane Sally (2020)** – Alabama & Florida and **Hurricane Laura (2020)** – Louisiana

- Current Activations (7 in MS, 1 in TX, 10 in AL & FL and 8 in LA)

**Hurricane Dorian (2019)** – South Carolina; **Tropical Storm Imelda (2019)** – Texas and **Tornados (2019)** Texas & Tennessee

**Hurricanes Florence & Michael (2018)**

- Director of QC/QA team for field operations documentation for Hurricane Florence ( 20 contracts) and Hurricane Michael (10 contracts)

**Hurricane Irma (2017)**

- Documentation Director for 61 simultaneous activations throughout Florida. Oversaw DAO Office for reconciliation and final closeout on all projects.

**Hurricane Harvey (2017)**

- Documentation Director for 26 simultaneous activations throughout Texas. Oversaw DAO Office for reconciliation and final closeout on all projects. Point of Contact for fielding questions from Monitoring Firms and Clients regarding documentation, tickets, and invoicing.

**Hurricane Matthew, (October 2016-2017)**

- Provided Technical Assistance and managed overall documentation process for 46 simultaneous activations throughout east coast.

**Hurricane Hermine, (2016)**

- Provided Technical Assistance and managed overall documentation process for 2 activations.

**Severe Storms (Flooding & Tornados) (2015-2016)**

- Provided Technical Assistance and managed overall documentation process for 14/15 simultaneous activations per year.

**Ice Storm Pax (February 2014)**

- Provided Technical Assistance & managed overall documentation process for debris removal operations for Dorchester and Berkeley County, SC.

**Hurricane Sandy (October 2012)**

- Disaster Debris Removal, Waterway Marine Debris Cleanup and Vessel Removal for the State of New Jersey

**Fort Lauderdale FEMA Audit (2010-2012)**

- Technical Assistance with FEMA Audit for 2004-2005

**Hurricane Irene (August 2011-October 2011)**

- Managed overall documentation and reconciliation process for 21 contracts in North Carolina, four (4) municipalities in Virginia, four (4) contracts with the North Carolina Department of Transportation for the removal of debris on roadways in thirteen North Carolina Counties. These contracts involved working with all municipalities as well as several monitoring companies representing various municipalities.

**Hurricane Ike (2008-2009)**

- Served as the Field Office Operations Manager & Coordinator for Debris Contracts in Texas, including four counties, 21 cities, and the Texas General Land Office (GLO). Set up and trained personnel for three onsite offices in Texas.
- Managed documentation and data management and assisted customers throughout entire operation to ensure FEMA compliance.

**Hurricane Rita, Calcasieu Parish, LA (2005)**

- Served as the Field Office Operations Manager for a large debris project in Calcasieu Parish, LA, during the 2005 Hurricane season.

**Hurricane Charley Debris Projects (2004)**

- Served as the Field Office Operations Manager for a large debris project in Polk County, FL, during the 2004 Hurricane season.

**Hurricane Isabel Debris Projects (2003)**

- Worked with clients to reconcile ticket data and invoice, during 2003 Hurricane Season.

**Hurricane Fran Project (1996)**

- Data entry, reconciling and invoicing with town of Wilson, NC.

## Education, Additional Experience and Skills

- Intelligent Designs Systems Incorporated, - Program Evaluator, August 2000–November 2003
- University of South Alabama, Mobile, AL - Instructor, Special Education Department 1994-2000
- Mobile County Public School System - Consulting Teacher 1989-1994, Teacher of students with disabilities 1972-1989
- National Incident Management System (NIMS) Certified, ICS-100, 200, 700, 800
- Ph.D., Instructional Design and Development, University of South Alabama, 1998 / AA Certification, Learning Disabilities, University of South Alabama, 1980
- Masters, Mental Retardation, University of South Alabama, 1977 / Bachelor of Science, Elementary Education, Auburn University, 1967



# Raymond "Buddy" Young

*Western Regional Director & FEMA Specialist/Technical Assistant Manager*

## Areas of Expertise

DISASTER RESPONSE; DISASTER RECOVERY; COMMAND AND CONTROL; EMERGENCY PLANNING/MANAGEMENT; EMERGENCY OPERATIONS; LOGISTICS; GEOGRAPHIC INFORMATION SYSTEMS (GIS)

## Professional Overview

Buddy Young is one of the most knowledgeable people working in the debris management business with firsthand experience in managing major disasters. He served as Regional Director of FEMA Region VI from 1993 – 2001. While in that position, under FEMA Director James Lee Witt, he was Chief Administrator for 133 federally declared disasters and emergencies. He is nationally known and well-respected in the Emergency Management community. As the Director of Debris Operations for CrowderGulf, he has provided management and technical assistance to local and county governments after all major hurricane disasters in the Southeast since 2003. He has served as Senior Project Manager in the field after all major hurricanes since joining CrowderGulf. He has managed all types of debris removal, reduction and disposal operations and special projects such as demolition and marine debris removal. His expertise in emergency management, and especially disaster debris removal, is utilized to provide preparedness training and advise CrowderGulf pre-event clients throughout the year. He has also worked with the Texas A&M Engineering Extension Program as an adjunct instructor to conduct full-scale exercises with local and state agencies in response to incidents of terrorism and natural disasters. He is a current member of the Board of Directors for Disaster Recovery Contractors Association (DRCA) and he is NIMS certified.

## Experience

### CrowderGulf, LLC

2003-Present

- Hurricanes Laura, Sally, Delta & Zeta (2020)
- Hurricane Dorian, TS Imelda & Tornado's (2019)
- Hurricanes Florence & Michael (2018)
- Hurricane Harvey (2017-2018)
- Hurricane Matthew (2016)
- Severe Winter Ice Storms, Flooding & Tornadoes (2015-2016)
- Hurricane Sandy (October 2012-Present)
- Hurricane Irene (August 2011-October 2011)
- Hurricane Ike (September 2008–2010)
- Hurricane Rita (2005-2006)
- Hurricanes Charley, Frances, Jeanne, and Ivan (2004-2005)

Texas A&M Engineering Extension Program, College Station, Texas Adjunct Instructor

2001-2004

FEMA, Region VI Regional Director

1993–2001

Arkansas State Police, Little Rock, Arkansas Director of Security for State

1983-1993

## Training

From 2004-2012, provided yearly training for city and county municipalities that have CrowderGulf pre-event debris management contracts in place. Yearly debris management training sessions include municipalities in Florida, North Carolina, South Carolina, Virginia, and Texas. A detailed list of sessions can be provided upon request.

### Certifications and Training

- National Incident Management System, IS-100, 200, 700, 800
- Principles of Emergency Management, IS-230
- Leadership and Influence, IS-240
- Decision Making and Problem Solving, IS-241
- Effective Communications, IS-242
- Introduction to the Public Assistance Process, IS-630
- Introduction to Debris Operation and FEMA Public Assistance Program, IS-632
- EOC Management and Operations, G-275
- Disaster Response and Recovery Operation, G-385
- Rapid Response Team Orientation, G-635

## Education

Graduate of Keeler Polygraph Institute, Chicago, IL, 1976 / Graduate of National FBI Academy, Quantico, VA, 1972

Graduate of Arkansas State Police Academy, Camden, AR, 1968

Approximately 100 hours of Coursework in Criminal Justice at the following:

- Certificate of Public Administration, University of Arkansas, Little Rock, AR, 1976 / Arkansas State University, Jonesboro, AR, 1973
- University of Virginia, Richmond, VA, 1972 / Arkansas Tech, Russellville, AR, 1962-1963
- University of Arkansas, Fayetteville, AR, 1968

*Young, Buddy - Resume*

# Gary Evans Jones

*FEMA Specialist and Technical Assistance Manager*

*Satellite Office: 5011 Golden Circle - Denton, TX 76208 - (904) 206-4021*

## Experience

**CrowderGulf Technical Assistance Manager and FEMA Specialist**

**2012-Present**

**Federal Emergency Management Agency – Region 6**

**Deputy Regional Director**

**1994-December 31, 2011**

Served as Deputy Regional Director for 17 years of the 28 years with FEMA Region 6. During those 17 years as Deputy, also served as Acting Regional Director for 4 of those 17 years. Responsible for administration of emergency management programs in the FEMA Region 6 states of Arkansas, Louisiana, New Mexico, Oklahoma, and Texas. Also, responsible for oversight and implementation of response and recovery operations for presidentially declared disasters in the five-state region.

**Federal Emergency Management Agency – Region 6**

**Technological Hazards Branch Chief**

**1983-1994**

Joined FEMA Region 6 in 1983 and served as a Branch Chief managing several Technological Hazards Branch programs to include Radiological Emergency Management Preparedness, Radiological Defense, Hazardous Materials, Earthquake Preparedness, Hurricane Preparedness, Dam Safety and the Chemical Stockpile Emergency Preparedness programs.

**US Public Health Service Physician Recruitment Coordinator**

**1977-1983**

Responsible for recruiting doctors, dentists and nurse practitioners for rural communities in Arkansas that were federally designated as medically underserved.

**Director, Arkansas Emergency Medical Services Program**

**Arkansas Department of Health**

**1974-1977**

Responsible for administration and implementation of state-wide regulations for Ambulance Services and training certification of EMTs and Paramedics.

## Other Leadership Roles

Served as designated **Federal Coordinating Officer** for **Hurricane Katrina, Rita and Georges**. Provided executive leadership to over 300 federally declared disasters including **Hurricane Andrew, Oklahoma City bombing, Columbia Space Shuttle and Tropical Storm Allison**.

## Education

Master's Degree in Public Health Administration

Tulane University

Bachelor's Degree in Education

University of Arkansas

## References

James Lee Witt

Nim Kidd

Chairman of the Board

State of Texas Emergency Management Director

Witt and Obrien Associates

Department of Public Safety

571-233-3135

512-424-2443

*Jones, Gary - Resume*



# John M. Campbell

*Eastern Regional Director*

*Satellite Office: 14144 Fox Glove Street - Winter Garden, FL - 34787 - (859) 963-8672*

## Experience

### CrowderGulf

Emergency Management and Training Specialist

May 2006–Present

- **Hurricanes Laura, Sally, Delta & Zeta (2020)** – Current Activations
- **Hurricane Dorian, Tropical Storm Imelda & Tornado's (2019)**
- **Hurricane Florence (2018)**  
Regional Manager for all Counties and Cities of Florence Activations throughout North Carolina & South Carolina
- **Hurricane Irma (2017)**  
Regional Manager for 61 simultaneous activations throughout Florida
- **Hurricane Harvey (2017)**  
Senior Project Manager for 26 simultaneous activations throughout Texas
- **Hurricane Matthew (October 2016-2017)**  
Senior Project Manager for 46 simultaneous activations throughout east coast
- **Hurricane Hermine (2016)**  
Senior Project Manager for the City of Tallahassee and Leon County, FL
- **Severe Storms (Flooding & Tornados) (2015-2016)**  
Senior Project Manager for 14/15 simultaneous activations per year
- **Ice Storm Pax (February 2014 – May 2014)**  
Served as Senior Project Manager for Dorechester County and Berkeley County, South Carolina  
Disaster Debris Removal - Vegetative Debris, Leaners and Hangers, Grinding Operations and Disposal
- **Hurricane Sandy (October 2012-December 2013)**  
Disaster Debris Removal, Waterway Marine Debris Cleanup and Vessel Removal for the State of New Jersey
- **Hurricane Isaac (August 2012)**  
Served as the Project Manager for all four activations due to Hurricane Isaac in Mississippi
- **Hurricane Irene (August 2011 – October 2011)**  
Served as the Senior Project Manager for all 21 activations due to Hurricane Irene in North Carolina
- **Hurricane Ike (September 2008–November 2009)**  
*This contract called for the management, surveying, collection, reduction, and disposal of debris in the aftermath of Hurricane Ike in 2008*
  - Senior Project Manager for Hurricane Ike in Texas for Galveston County debris recovery work including all of Bolivar Peninsula
  - Project Manager for Wildlife and Fisheries contract for waterway cleanup in Texas cities
  - Project Manager for Texas General Land Office (GLO) Contract for Beach Restoration on Bolivar and other Galveston County Beaches
  - Managed Debris operations during the recovery from the storm
  - Performed duties as senior quality control and safety coordinator for debris operations
  - Served as a trainer for company field supervisor, counties personnel and subcontractors

### Internal Training for Crowder Gulf

- Debris Management Operations Trainer for CrowderGulf clients in Florida, NC, SC and Virginia
- Served as a consultant on Debris Management Plan development for CrowderGulf clients in Florida, South Carolina and Maryland in 2006 through 2009

### Lee County, Florida Emergency Management, Fort Myers, FL

Chief of Operations

2001–2006

Chief of Planning

2000–2001

- Responsible for daily operations of the Emergency Operations Center and multi-agency emergency coordination in response to storms, fires, hazardous materials releases and police emergencies.
- Some major activities during period include the response to Tropical Storm Gabrielle 2001, Natural Gas pipeline rupture 2003, Hurricane Charley 2004 (Landfall in Lee County), Hurricane Ivan 2004, Hurricane Katrina 2005, Hurricane Wilma 2005
- Responsible for the County Emergency Management Plan (CEMP), the public outreach program for Emergency Management and preparation of the daily Incident Action Plan during emergency activations of the Emergency Operations Center.
- Major activities during this period included County Brush Fires in 2000, the Spring Floods of 2001, and the County Response to Terrorist Threat from 9-11 attack

### United State Army (Colonel, Retired)

1968 – 1998

Served in multiple command and staff positions through the grade of Colonel

*Campbell, John - Resume*



# Leigh Anne Ryals

## Emergency Management Specialist

### Areas of Expertise

DISASTER PREPAREDNESS, RESPONSE AND RECOVERY OPERATIONS; EMERGENCY MANAGEMENT AND FEMA PROGRAMS AND POLICY, PROPOSAL DEVELOPMENT, CONTRACTS MANAGEMENT; LOGISTICS; SCHEDULING; PRESENTATIONS; CLIENT TRAINING

### Qualifications

- Project Manager CrowderGulf Debris Operations since 2011
- Certified Local Emergency Manager (CLEM - State of Alabama)
- Advanced Level Certification in Emergency Management (ALEM)
- NIMS 300 and 400 Level Instructor

### Disaster Debris Management Experience and Responsibilities

#### CrowderGulf, LLC

#### Project Manager and Emergency Management Specialist

August 2011- Present

- Project Manager and company representative for pre-event clients. Provide daily support for the Disaster Assistance Office in the form of accounts management. Performed technical writing and review of proposals for pre-event contracts. Assisted the company by attending pre-bid meetings participation in marketing presentations to perspective clients. Provided assistance to client on FEMA Public Assistance Program policy. Provided support to Regional Project Manager and served as government liaison to clients.
- Hurricane Delta & Zeta - Current Activations 2020
- Hurricane Sally – City of Daphne, AL 2020
- Hurricane Laura - Current Activation 2020
- Tornado & Special Project - 2 Activations in Texas 2019
- Tropical Storm Imelda - 1 Activation Montgomery Co, TX 2019
- Hurricane Dorian - 2 Activations South Carolina 2019
- Hurricane Michael – QC & Data Manager over 12,000,000cy of Disaster Debris Removal & Disposal in Panama City Beach, FL 2018
- Hurricane Harvey - Project Manager and government liaison to Texas clients in League City September 2017
- Hurricane Matthew - Project Manager and government liaison to Georgia clients in Liberty County October 2016
- Ice Storm Pax February 2014
- Emergency Management Specialist and Government Liaison to Berkeley County, SC. Provided information and assistance on debris related issues and assisted with compiling documentation for eligible reimbursement activities.
- Hurricane Irene August 2011-October 2011
- Emergency Management Specialist and Government Liaison to 6 Counties in NC. Provided information and assistance resolving debris related issues as it relates to FEMA 325 guidelines, Disaster Specific Policies and the Robert T. Stafford Disaster Relief Act. Assisted clients in compiling documentation for eligible reimbursement activities, provided debris management training and updates on policy changes. Worked with clients to Conduct After-Action Follow up meetings with staff regarding disaster specific policies and protocols.

### Additional Experience and Skills

Emergency Management Director	2000-2010
Disaster Public Information Officer and Administrative Assistant to the County Engineer	1994-2000
Regional Marketing Director and Account Manager for VideoCart, Inc.	1992-1993

### Training Provided

Provides yearly training for City and County Government employees that have CrowderGulf pre-event debris management contracts in place. A detailed list of sessions can be provided upon request.

#### Certifications and Training

- USACE Construction Quality Management
- National Incident Management System, IS-100, 200, 700, 800
- National Incident Management System 300 & 400 Instructor
- Advanced Level Certification/Emergency Management (ALEM)
- Certified/Licensed Emergency Manager (CLEM)
- CPR & Blood Pathogens

### Education

- Bachelor of Arts and Science Degree - Radford University, Radford, Virginia 1991



# Jeff Zemlik

Safety Manager

## Areas of Expertise

DISASTER RESPONSE DEBRIS OPERATIONS SAFETY; EMERGENCY PLANNING/MANAGEMENT; SAFETY PLANNING AND POLICY IMPLEMENTATION

## Certifications

- FEMA NIMS: ICS 100, ICS 200, ICS 300, ICS 400, ICS 700, ICS 800, ICS 240
- U.S.A.C.E Construction Quality Management
- U.S.A.C.E. 385-1-1 40 hour
- 40 Hour Hazwoper Certificate & Instructor
- SONS & TWIC
- OSHA 10 Hour General Industry
- OSHA 30 Construction
- OSHA 510 & 500
- Asbestos Supervisor and Refresher
- Asbestos Inspector and Refresher
- Leadership & Influence
- DOT Supervisor
- Root Cause and Incident Training

## Disaster Debris Management Experience

### CrowderGulf

May 2010-Present

#### Health & Safety Manager:

- Reviewed, evaluated, and analyzed work environments, design programs and procedures to control, eliminate, and prevent disease or injury caused by chemical, physical, and biological agents in the arena of environmental safety, marine operations, and general site safety.
- Created and implemented safety procedure and policy, as well as created all original safety plans specifically pertaining to the individual job or project; conducted inspections and enforced adherence to laws and regulations.
- Held daily safety meetings concerning various topics of personnel safety and training.
- Monitored the JSA process, including storage both physically and electronically and all forms of documentation and document preservation.
- Followed through with incident investigation to ensure that all required policies were followed. Trained, motivated and managed team of up to 16 safety observers.
- Aggressively case managed all cases of injury. Adjunct Hazwoper instructor for over 240 employees.
- Issued permit to work, lift permits, hot-work permits, LO/TO program and ground disturbance permits.

#### Disasters:

Hurricane Zeta - 2020 - Mississippi (7 Current Activations)

Hurricane Delta - 2020 - Louisiana (1 Current Activation)

Hurricane Sally - 2020 - Alabama & Florida (10 Current Activations)

Hurricane Laura - 2020 - Louisiana & Texas (8 Current Activations)

Hurricane Dorian - 2019 - South Carolina (2 Activations)

Tropical Storm Imelda - 2019 - Texas (2 Activations)

Tornados/Flooding - 2019 - Texas & Tennessee (2 Activations)

2018 Hurricanes Florence - NC & SC and Michael - FL Safety Manager over activations, monitoring safety for over 800 debris removal crews.

2018 Red Tide / Fish Kill - Florida Project Manager for Sarasota County and Sanibel, FL

2017 Hurricane Harvey and Irma Disaster Debris Removal and Recovery Services in over 100 simultaneous activations from Texas to Florida.

2016 Hurricane Matthew and Hermine Disaster Debris Removal and Recovery Services in over 46 simultaneous activations along the East Coast.

2014, 2015, 2016 Severe Storms (Flooding & Tornados) Disaster Debris Removal and Recovery Services in over 30 activations over 3 years at various municipalities.

2012 Hurricane Sandy Cleanup Debris removal, Waterway Marine Debris Cleanup and Vessel Removal for the State of New Jersey.

2012 Hurricane Isaac Cleanup Debris removal and reduction after Hurricane Isaac for the cities of Pascagoula, Gulf Port, and Biloxi in Mississippi with no first aid or OSHA recordable incidents.

2011 Hurricane Irene Recovery, North Carolina & Virginia Debris removal and reduction after Hurricane Irene for over 20 municipalities in the North Carolina and Virginia area with no first aid or OSHA recordable incidents.

2011 Tornado Recovery, Walker County, AL Debris removal and reduction after several tornados devastated north Alabama with no first aid or OSHA recordable incidents.

2010 BP Deep Horizon Oil Spill Recovery Response, Gulf Waters & Beaches, AL, FL, MS Oil Spill Response & Recovery, providing management, equipment, materials and personnel to recover, maintain and reclaim gulf coast beach areas; BP Oil Exploration & Production/ O'Brien's Response Management/ Orange Beach, AL/ Baldwin County, AL/ Dauphin Island, AL

## Additional Related Experience and Skills

Sales/Acting Branch Manager - Arrow Equipment/United Rentals - Chicago, IL

2001 to 2002

Safety Manager - Rite Way Masonry - Chicago, IL

1995 to 2001

## Education

- A.A. Concentration Organizational Management
- B.A. Occupational Health and Safety

Indian River State College, Ft. Pierce, Florida  
Columbia Southern, Gulf Shores, Alabama

Zemlik, Jeff - Resume

# Wesley R. Naile

*Contracts Manager*

## Areas of Expertise

**DISASTER RESPONSE DEBRIS OPERATIONS; EMERGENCY PLANNING/MANAGEMENT; STRATEGIC PLANNING AND NEGOTIATIONS; CONTRACTS MANAGEMENT**

## Relevant Qualifications

- Over 10 years of experience in disaster recovery and management.
- Logistics, strategic planning, procurement and negotiation tactical planning.

## Disaster Debris Management Experience

### CrowderGulf

2004-Present

#### *Contracts and Logistical Manager for Disaster Operations*

- Ensure all pre-positioned equipment and supplies are deployed and ready
- Research and evaluate logistical systems and processes for incorporation into CrowderGulf's procedures
- Maintain CrowderGulf communication systems
- Maintain "Quick Kits" for immediate deployment
- Prepare and update logistical plans and procedures
- Manage and maintain warehousing, equipment and supplies

#### Disaster Experience

Hurricane Delta & Zeta – Louisiana & Mississippi, Contracts & Logistics Manager (1 & 7 Current Activations)	2020
Hurricane Sally – Alabama & Florida, Contracts & Logistics Manager (9 Total Activations)	2020
Hurricane Laura – Louisiana & Texas, Contracts & Logistics Manager (8 Total Activations)	2020
Hurricane Dorian – South Carolina, Contracts & Logistics Manager (2 Total Activations)	2019
Tropical Storm Imelda – Texas, Contracts & Logistics Manager (1 Total Activation)	2019
Tornado's Texas & Tennessee, Contracts & Logistics Manager (2 Total Activations)	2019
Hurricane Michael – Florida, Contracts & Logistics Manager (16 Total Activations)	2018
Hurricane Florence – North and South Carolinas, Contracts & Logistics Manager (18 Total Activations)	2018
Hurricane Irma, Contracts & Logistics Manager (61 Total Activations)	2017
Hurricane Harvey, Contracts & Logistics Manager (26 Total Activations)	2017
Hurricane Matthew, Contracts & Logistics Manager (46 Total Activations)	2016
Hurricane Hermine, Contracts & Logistics Manager (2 Total Activations)	2016
Severe Storms & Flooding, Contracts & Logistics Manager	2014
Hurricane Isaac, Contracts & Logistics Manager	2012
Hurricane Irene, Contracts & Logistics Manager	2011
Deepwater Horizon Oil Spill, Contracts & Logistics Manager	2010
Hurricane Gustav & Ike, Contracts & Logistics Manager	2008
Hurricane Katrina, Wilma & Rita, Logistics Manager	2005
Hurricane Charley, Field Manager in Volusia County, FL	2004

## Additional Experience and Skills

### Gulf Equipment Corporation

#### *Contractor*

1999-2000

- Site preparation and installation of tower, grounding systems and equipment

## Education/Military

University of South Carolina	2000-2003
U. S. Army - 12B Combat Engineer	1995-1998
Placement and removal of explosives and obstacles	



## Freddie Willis

## Project Manager

### Areas of Expertise

#### Disaster Recovery Debris Operations; Contract Management; Logistics Coordination, Client Relations; Strategic Planning

Pre-construction Conceptual Estimating Strategic Planning- Great client Relationship, Subcontractors relations/ Negotiation, logistics/operations- safety management, project management- task scheduling workflow and planning. Over 26 years of experience. Construction & oilfield project management executive background in commercial and industrial construction proven leader ship and experience and projects and site management logistics pre-construction and final performance. Dynamic results - driven leader with proven success and maximizing profits, implementing policies and procedures and building and maintain client relationships consistently meet budget schedules and corporate goals. Analytical and detail oriented with excellent interpersonal skills and qualifiable success managing multiple complex projects and ensuring client satisfaction through value engineering new techniques/ products and subcontractors' relationship with open client communication budget and projects status. Quality driven, strategic and well organized leader noted for champion significant process and performance improvements assuring vendor selection and relations, site management, scheduling, project team relationship and project closeout are effectively managed.

### Disaster Debris Management Experience

#### Crowder Gulf

September 2020: Project Manager, Orange Beach, AL – Hurricane Sally

February 2019: Project Manager, Mexico Beach FL

- Created 3 Spoil Sites totaling more than 50,000 cubic yards
- Dredged canals and placed received material at spoil sites
- Removed and screened sand from spoil sites, loaded clean sand into off road dump trucks and replaced on the beach. Hauled dirty sand to an approved final disposal site

January 2019: Project Manager, Dauphin Island AL

- Removed sand from County Highways on the West End of Dauphin Island using off road dump trucks, Bull Dozers and Track – hoes
- Reformed ditches to assist with water control
- Rebuilt sand dunes to engineer specs
- Placed rip rap and rock at the west end of the island for erosion control

September 2018: Project Manager, Hurricane Florence, North Carolina

- Managed more than 1200 miles of debris pick up from Hurricane Florence
- Over saw crews in Oak Island, Caswell Beach, Brunswick County, Varnamtown, Shallotte, Bolivia, Calabash, Belville and Leland
- Removed more than 100,000 cubic yards of debris and C&D
- Managed 4 DMS sites

September 2017: Site Supervisor, Hurricane Irma, Florida

- Supervised debris pick up crews, ROW crews, as well as leaner and hanger pick up crews in multiple counties
- Crews removed more than 300,000 cubic yards of hurricane debris and C&D
- Oversaw hauling of the debris to DMS sites where it was reduced to mulch and then hauled to an approved final disposal site.
- Supervised the final cleaning of the DMS sites to the specifications of the client and closed the job

September 2011:

- Over saw site remediation of Superfund Closed Refinery
- Removed UN1267 Crude Oil, UN1203 gasoline, 1993 Diesel and JP-5 from leaking tanks
- Hauled more than 33,331,536 gallons to an approved oil recycling facility
- Flushed and removed all leaking tanks and pipe
- All operations were approved and signed off on by ADM and EPA

### Education

- Mobile County High School Diploma

# Drew Sprinkle

*Project Manager*

## Areas of Expertise

Disaster Recovery Debris Operations; Contract Management; Logistics Coordination, Client Relations; Strategic Planning; Proposal Writing.

## Relevant Qualifications

Effective group leader and communicator. Schedule and quality control oriented. Possess the necessary skillset to effectively run a project from start to finish, while ensuring the best possible end result for the Client.

## Experience

### CrowderGulf

**2017-Present**

Manager of multiple projects, directly responsible for subcontractor's performance, ensuring all items are completed to the Client's satisfaction. Communicate with the client, client representatives and subcontractors in order to insure the project is on schedule and all deliverables are being met. Managed operations consisting of hundreds personnel and pieces of equipment of various size and type. Work with clients to figure out the best possible solution to any issue. Work with subcontractors to ensure all reports and paperwork are submitted correctly to allow for timely payment. Organize and conduct safety meetings to constantly maintain a safe working environment. Qualified individual for company general contractor's license in Alabama, North Carolina, and California.

#### Hurricane Delta & Zeta, 2020 – Current Activations

Hurricane Sally, 2020 - City of Gulf Shores, AL

Hurricanes Laura, 2020 - City of Lake Charles, LA

Point Aux Pins Special Project, 2020 - Bayou LaBatre, AL

Hurricane Dorian, Tropical Storm Imelda & Tornados/Flooding, 2019

Hurricane Michael, 2018 & 2019

- City of Parker, FL; over 400,000 Cubic Yards of Debris, Project Cost \$7,865,964
- City of Lynn Haven, FL; over 1,000,000 Cubic Yards of Debris, Project Cost \$13,7087,682

Hurricane Florence, 2018 - South Carolina DOT; 4,500 Cubic Yards of Flood Debris, Project Cost \$117,995

Red Tide/Fish Kill Cleanup, 2018

- Lee County, FL; over 3,000 tons of dead marine life, Project cost \$374,201
- Ft Myers Beach, FL over 2,000 tons of dead marine life, Project Cost \$262,767

Hurricane Irma, Supervisor, 2017 - FLDEP Waterway Projects

Hurricane Harvey, Supervisor, 2017 - Corpus Christi, TX- managed haul-out operations and final disposal

### Max Trans Logistics

**2015-2017**

Managed logistics operations for multiple high volume customer accounts. Oversaw over \$1,000,000 in freight spend per year for customers in the construction, steel, textile, and automotive industries. Was responsible for bidding on logistics contracts. Generated new business through customer development and outside sales. Added multiple new customer accounts.

### Auburn University, Port of Catania (Sicily, Italy)

**2015**

Worked as a consultant intern with a team of six students from various countries to solve problems that plagued the port. Developed a solution plan that would allow for an increase in port traffic while maintaining safe and efficient operations. Performed a supply chain and marketing audit of port operations.

## Licenses and Certifications

- |   |                        |
|---|------------------------|
| ▪ Alabama Heavy Construction GC License                     | ▪ OSHA 30              |
| ▪ North Carolina Highway and Heavy Construction License     | ▪ USACE CQM certified  |
| ▪ California Class A General Engineering Contractor License | ▪ NIMS 100,200,700,800 |

## Education

- Auburn University - Auburn, Alabama

*Bachelor of Science Degree in Business Administration (BSBA)  
Major: Supply Chain Management/Logistics; Minor: Marketing*



## Joe Hayes

## Project Manager

### Areas of Expertise

*Disaster Recovery Debris Operations; Contract Management; Logistics Coordination, Client Relations and Strategic Planning. Project Manager with 6+ years in facilitating, organizing, and completing projects of varying scale and scope of work. Possesses a B.A. from Florida Atlantic University with expertise in the logistical, practical, and technological application of project management in multiple disciplines.*

### Disaster Debris Management Experience

#### CrowderGulf – Mobile, AL

##### Project Manager Supervisor, September 2017 - Present

- In the wake of Hurricane Irma (2017), managed numerous disaster recovery projects throughout the southern and central regions of Florida
- Managed assets and resources in the Town of Jupiter, the Village of Palm Springs, the City of Stuart, and the City of Vero Beach
- Developed and executed daily logistics for equipment and debris trucks to safely, efficiently and effectively clear effected areas of hazards generated by the storm
- Communicated with city and town officials in various departments on their immediate needs; ensuring that the work was done thoroughly and to their satisfaction
- Communicated and collaborated with a number state and local departments to ensure the projects were executed to the highest standards
- In the wake of Hurricane Michael (2018), managed the recovery effort in Jackson County, Florida
- Utilized a hands on management approach to develop and execute an effective strategy to successfully complete each phase of the recovery effort related to a category 5 storm
- Communicated with county officials in varying departments on their immediate needs following the storm; ensuring the highest standard of assistance in the wake of such a large scale disaster
- Developed, facilitated, and executed daily equipment logistics to assist the recovery effort to the safest, and most efficient standards
- Managed a number of personnel, resources, and assets in the effort to clear, manage, and ultimately remove storm debris
- Mitigated and overcame numerous challenges associated with the unique environment of the panhandle and the sheer scale of the event

#### First Construction of the Palm Beaches - West Palm Beach, FL

##### Supervisor/Project Manager, May 2014 - August 2017

- Developed, organized, and estimated projected scopes of work ranging from small home repairs to full-scale remodels
- Planned the logistics, staging, and timelines associated with completing projects on time and within the allotted budget
- Delegated responsibilities, resources, and assets thoughtfully; using hands on leadership to ensure the work was performed to the highest standards
- Managed each phase of the project from conception to completion; mitigating challenges while consistently accounting for the satisfaction of the contractor and the client alike

### Education

#### Florida Atlantic University, Boca Raton, FL

Bachelor of Arts, College of Inquiry and Social Design, December 2011; Honors: Cum Laude (GPA: 3.5/4.0)

### Additional Skills

- Proficient in Microsoft Office, with emphasis on Excel
- Excellent written communication
- Superior technological skills; require little to no training

Hayes, Joe - Resume

# Isam Brisco

Project Manager

## Areas of Expertise

**DISASTER RESPONSE DEBRIS OPERATIONS; EMERGENCY PLANNING/MANAGEMENT; STRATEGIC PLANNING AND NEGOTIATIONS; CONTRACTS MANAGEMENT**

## Qualifications

Experienced and highly qualified professional offering years of extensive project management experience in construction and disaster relief. Accustomed to working on diversified projects for both new construction and disaster aftermath cleanup and recovery. Proven exceptional project management, organizational abilities, and supervisory skills to assure success in performance planning, project development, and client satisfaction. Effective at implementing guidelines that led to the successful completion of years of projects within time and budget.

## Disaster Debris Management Experience

### CrowderGulf

*Managed Debris Removal Operations in Calcasieu Parish after Hurricane Laura* August 2020 - Current

- Coordinated all operations for a project with over 200 trucks removing over 98,000 cubic yards of debris daily.
- Assigned all trucks to specific zones and ensured all trucks were "cleaning as they go" to not skip piles.
- Located, leased, and permitted 12 Disaster Management Sites in strategic locations in Calcasieu Parish.
- Communicated seamlessly with the monitoring company and subs to make certain over 200 trucks had a monitor every day.
- Successfully managed a job that has removed and reduced 6,215,300 cubic yards of debris through January 2021.

*Managed Debris Removal in Western Bay County after Hurricane Michael* October 2018 – June 2019

- Running PUSH Operations to clear streets immediately after the storm.
- Locating and permitting suitable temporary Disaster Management Sites, mapping and plotting debris on all county roads.
- Debris estimations for the County, Delegating debris zones to subs and ensuring they adhere to assigned zones.
- Supervising operations at Debris Management Sites, Removed 1,993,900 cubic yards of debris from ROW at the end of 2020.

*Managed Debris Removal Operations in Dickinson, TX after flooding from Hurricane Harvey* September 2017 - March 2018

- Found a suitable temporary Disaster Management Site for increased efficiency of haul in and reduction of C&D.
- Communicated with the City on a daily basis to update on progress and to prioritize areas for debris pickup.
- Mapped and plotted all of the roads in the City and relaying the maps to trucks.
- Zoned the City maps and assigned zones to trucks, worked with Monitoring Company to ensure the job ran smoothly.
- Oversaw haul out of compacted debris to final disposal, set up and supervised pick up and disposal of White Goods & HHW.
- Successfully removed, reduced, and hauled to final disposal over 230,000 cubic yards of C&D.

## Additional Experience and Skills

### Poolwerx Dallas, TX

*Renovation Manager Responsible for Day-to-Day Operations of Construction Department.* January 2014 – September 2017

- Calling clients and scheduling appointments for a project consultation.
- Providing bids to customers in a timely fashion.
- Assisting clients with selection of finishes & details.
- Scheduling work with subcontractors upon acceptance of a bid.
- Communicating with the client throughout the renovation process.
- Ensuring the work being performed was of outstanding quality.
- Invoicing and collecting payment once the project was complete.
- Increased work capacity by hiring additional subcontractors and maintaining working relationships with existing subcontractors.
- Grew department revenue over 100% in three years while maintaining targeted margins.

## Education/Military

- University of North Texas 2002-2007
- Hospitality Management

Brisco, Isam - Resume



**Matthew D. Lucas****Senior Project Manager****Areas of Expertise**

Dedicated construction professional with years of direct experience with a proven track record of success. Results-oriented leader with outstanding work ethic and proven leadership, negotiation and problem resolution abilities. Ability to motivate and maximize all levels of productivity. Excellent communicator able to build cohesive and productive relationships with people across all corporate levels. Experience or expertise in:

- ◆ Procurement/contract negotiation
- ◆ Electrical systems
- ◆ Team Building/Leadership
- ◆ Disaster Recovery
- ◆ Power distribution
- ◆ Demolition
- ◆ Underground utility installation
- ◆ Sports lighting installation
- ◆ Solar system installation

**Disaster Debris Management Experience****CrowderGulf – Mobile, AL****2016-Current****Senior Project Manager**

- Project Manager over city of Alexandria, Louisiana after Hurricane Laura swept through the State. Removed approximately 250,000 Cubic Yards of Debris.
- Oversight of storm debris clean-up for the City of Raleigh, North Carolina. This includes management of subcontractors and clean-up crews for the massive collection of storm debris. In addition, managed temporary debris area for the collection and disposal of vegetation and construction debris. After completion and close-out of Raleigh project, I performed similar oversight and storm clean-up management in Fayetteville, NC, post Hurricane Matthew.
- Managed extensive storm clean-up efforts in Port Arthur, TX, post Hurricane Harvey. This included management of subcontractors and clean-up crews, as well as management of multiple temporary debris areas. In addition, coordinated with various City, State and Federal governmental agencies.
- Managed substantial storm debris clean up expanding more than 30 miles in and around Panama City, FL, post Hurricane Michael. This included managed of deep ditch clearing and extensive private property debris removal. Successfully completed the following projects for the United States Army Corps of Engineers:
  - ◆ Lakehurst Air Force Base Lakehurst, NJ – Repair of electrical distribution system – 2018
  - ◆ Dover Air Force Base Dover, DE – Complete construction of hydrant fuel system - 2018

**AshBritt Environmental, Deerfield Beach, FL****2016-2016****Senior Project Manager**

- Managed complete vessel recovery as a result of Hurricane Matthew storm impacts.

**CURRENT CONSTRUCTION CORP - CURRENT ENVIRONMENTAL & DEMOLITION, Allentown, NJ****2012-2016****Vice President**

- Estimate and procure various electrical projects throughout the East Coast. This includes airport runway lighting and aviation construction, underground utility projects, sports lighting installation and power distribution.
- Supervise various members of the construction team to ensure the successful completion of commercial and residential demolition projects, including both interior and exterior demolitions.
- Performed clean-up efforts after Superstorm Sandy throughout many shore communities in New Jersey, totaling approximately 35% of all clean-up work in the state. Projects ranged from demolition of homes, installation of pilings to the raising and construction of homes, to the performance of marine vessel salvage.
- Managed the operation of pneumatic vacuum trucks in order to clean sand and sludge from underground mains in areas from Seaside Park to Point Pleasant, NJ.
- Supervised and performed marine vessel salvage and dredging of various channels and marinas in the Southern regions of the Jersey shore.
- Managed the building, operation and restoration of the largest temporary transfer station in Stafford Township, NJ.
- Maintain and adhere to all necessary code and construction compliance.

**LUCAS ELECTRIC COMPANY, INC. - LUCAS DEMOLITION & DISPOSAL, Hightstown, New Jersey****1995-2012****President**

- Built a high-performing team of managers and field personnel through interviewing and hiring of top level candidates; supervise employees after hire.
- Managed many successful projects with various utility companies, such as PSE&G, JCP&L, Atlantic City Electric, Long Island Power Authority, Florida Power & Light and ConEdison.
- Managed extensive storm clean-up efforts in Southern New Jersey, post Hurricane Sandy. Completed various storm relief efforts including vessel recovery, debris collection, marina dredging and intercoastal waterway dredging.
- Successfully completed the following projects for the United States Army Corps of Engineers:
  - ◆ Assunpink Lake Trenton, NJ - Repairs to the Crew Course – 1984
  - ◆ World Trade Center, Manhattan NY / Liberty State Park, Jersey City NJ – Construction of temporary ferry terminal and Fresh Kills Landfill debris operations - 2001

*Lucas, Matt - Resume*

**Matthew D. Lucas****Page Two**

- Supervised and directed crews of up to 350 employees, in order to successfully complete many large-scale construction projects.
- Managed contract execution of various electrical, general and solar construction projects, with values as high as \$9 million.
- Supervised new natural gas line installations and underground high voltage lines for utility companies throughout New Jersey.
- Coordinated with Musco Sports Lighting and worked as their main installation contractor to install lighting systems at various major and minor league stadiums and schools throughout the Northeast region.
- Managed and supervised various solar photovoltaic ground-mount and rooftop systems throughout New Jersey, with values as high as \$5 million.
- Oversaw all processes and procedures related to banking, bonding, and insurance.

**HENRY J. LUCAS ELECTRIC CO., INC.****1990-1995****Vice President**

- Coordinated with Controller in order to implement and monitor all accounting systems.
- Coordinate with estimating and project management to ensure successful project implementation and completion.
- Implement and maintain Company safety program.
- Implement and maintain an effective marketing system to ensure a competitive presence in the construction industry.

**Project Manager/Estimator  
Electrician (1979-1985)****1985-1995****Education / Licensing & Additional Training****MERCER COUNTY VOCATIONAL TECHNICAL SCHOOL - Electrical Construction**

West Windsor, NJ

**New Jersey Electrical Contractors License #9758****New Jersey A901 Disposal License****100-Ton US Coast Guard Captain's License****New Jersey CDL-A License with Medical Card****Transportation Worker Identification Credential (TWIC) Card****OSHA 10/30****First Aid Certification****Leadership / Community Involvement**

- BIG BROTHER/BIG SISTER OF MERCER COUNTY - Served as a mentor in the Big Brother program.
- REAL ESTATE INVESTOR - Owned and managed several commercial and residential investment properties.
- ENTREPRENEAURAL VENTURES - Owned and managed an auto body / collision center and laundromat in New Jersey.



**ROBERT (Lew) NAJOR***Project Manager***109 Woodmere Dr. Brewton, AL 36426 / (850) 393-9985 / [lnajor@crowdergulf.com](mailto:lnajor@crowdergulf.com)****Disaster and Debris Related Projects****CrowderGulf Quality Control Manager / Project Manager****2018-2020**

Duties: Implemented three phase Quality Control (QC) - Reviewed contract requirements - Created list of Definable Features of Work (DFOW) - Ensured quality of work and establish levels of workmanship - Check preliminary work and examined work areas to assure work has been accomplished - Checked for defective work and issued rework item logs for tracking and correcting - Performed QC on debris documentation. Ensured production rates of debris removal crews were being attained - Checked safety compliance - Provided weekly QC reports to Senior Project Manager - Implemented proactive intervention.

- **Hurricanes Laura, Sally, Delta & Zeta** - Current Activations 2020
- **Tropical Storm Imelda, Tornado/Flooding & Special Project** - Texas 2019
- **Hurricane Dorian** - South Carolina 2019
- **Hurricane Michael / Bay County, FL** 2018-2020  
Description: Oversaw QC of removal of 2 Million Cubic Yards of Debris.  
Point of Contact: Reid Loper (678)477-3755
- **Hurricane Harvey / City of Baytown, TX** 2017-2018  
Description: Oversaw quality control of removal of 30,000 Cubic Yards of Debris.  
Point of Contact: Reid Loper (678)477-3755
- **Hurricane Harvey / Brazoria County, TX** 2017-2018  
Description: Oversaw quality control of removal of 50,000 Cubic Yards of Debris.  
Point of Contact: Reid Loper (678)477-3755

**Advanced Construction Project Manager****2006-1995**

Duties: Direct field oversight of debris operations - Sectoring/zoning work areas - Identifying and set up of DMS (Debris Management Sites) - Attended weekly client meeting and provide schedule updates - Ensured project was performed in accordance of the contract and specifications - Ensure project completion and closeout focusing on Safety, Quality, Cost and Schedule.

- 2006 **Hurricane Ivan** Cape San Blas, FL Beach renourishment  
Gulf County, FL Beach restoration, debris removal,  
Placement 100,000 CY Sand  
POC: EMA Director Marshall Nelson (850) 229-9111
- 2005-6 **Hurricane Katrina** Osyka, MS Cleanup/Debris removal 30,000 CY  
Amite, LA POC: Kerry Ott (601) 249-8978  
Cleanup/Debris removal 60,000 CY  
POC: Kirk Lee (985)969-6464
- 2004-5 **Hurricane Ivan** Perdido Key, FL 150,000 CY Debris removal and reduction  
POC: Forrest Gibbs (251) 979-7283
- 2002 **Hurricane Damage/Erosion** Mexico Beach, FL Beach renourishment, placement 100,000 CY Sand
- 2000-1 **Hurricane Beach Erosion** Cape San Blas, FL Beach renourishment  
Gulf County, FL 200,000 CY Beach restoration  
POC: EMA Director Marshall Nelson (850) 229-9111
- 1999 **Hurricane Erin** Escambia Co., FL Beach renourishment  
POC: Stephanie Holmes (850) 595-3434
- 1998 **Hurricane George** Cleanup and debris removal 50,000 CY  
POC: Dennis Brown (803) 712-8416
- 1995 **Hurricane Opal** Pensacola Beach, FL Debris removal 300,000 CY  
POC: Pat Overton (850) 937-2130

## **U.S. Army Corps of Engineer Related Experience**

### **Quality Control Manager**

**Duties:** Responsible for inspecting, documenting, and reporting to the contracting officer all aspects of the work described and detailed in the plans and specifications. Responsible for implementing and enforcing the Quality Control Plan, Accident Prevention Plan & Environmental Protection Plan. Implemented the three phase

#### **Projects Completed in this Role:**

- **NOV-07A Levee Buildup / Empire, LA** 2015-2016  
Description: Low salinity fill / 200,000 Cubic Yards / Cost: \$11 Million  
Point of Contact: Jerry Baggett (504)858-7968
- **Navy/Marine Joint Strike Force Hangers / Eglin AFB, FL** 2009-2010  
Description: Site construction / Cost: \$3 Million  
Point of Contact: Brad McGauglin (601)497-6661
- **Mississippi River Levee Enlargement MRL #453 / Tallulah, LA** 2008-2009  
Description: Levee Enlargement Project / 300,000 Cubic Yards / Cost: \$5 Million  
Point of Contact: Lanny Robinson (601) 631-5124
- **Mississippi River Levee Buildup MRL #457 / Lake Providence, LA** 2007-2008  
Description: Levee Buildup Project / 700,000 Cubic Yards / Cost: \$10 Million  
Point of Contact: Lanny Robinson (601) 631-5124
- **Road and Drainage Upgrades / Hulbert AFB, FL** 2007  
Description: Site Underground Grading / Cost: \$5 Million  
Point of Contact: Joey Walker (904) 884-4370
- **Hurricane Charley-Operation Blue Roof / Port Charlotte, FL** 2004  
Description: Blue Roof Operations / Cost: \$4 Million  
Point of Contact: Jim Prescot (813) 230-5204
- **Restoration of Borrow Pits / Eglin AFB, FL** 1996  
Description: Restored Gov borrow pits on base / Cost: \$2 Million  
Point of Contact: Joey Walker (904) 884-4370
- **Mississippi River Flood Control / Martin, TN** 1994  
Description: Placement of Class II Rip Rap / 20,000 Tons Rip Rap / Cost: \$2 Million  
Point of Contact: Steve Kirkendall (314) 333-1043
- **Containment Dike Installation / Jackson, AL** 1993  
Description: Excavation of spoil dike / 200,000 Cubic Yards / Cost: \$4 Million  
Point of Contact: Ed Warren (205) 471-3887

### **Education**

- Auburn University (Bachelor's Degree) 1988 - 1990
- Jefferson Davis Community College (Associates Degree) 1987 - 1988
- Certified USACE Construction Project Management #784
- Florida underground utility excavation: Contractor # CUCO57058
- Operation Blue Roof
- Certified Class B CDL
- 10 HR OSHA Training



# Howard Turner

*Project Manager*

## Experience

### CrowderGulf - Theodore, AL

#### *Project Manager*

*2011-Present*

- Over two decades of experience in disaster recovery and management industry.
- Grinding at Temporary Disposal Storage & Reductions Sites (TDSRS) and secure additional sites when needed.
- Manage and direct field level disaster debris removal and reduction operations including site management and the supervision of subcontractors and foremen.
- Prepare bid proposals and manage post hurricane contracts for extra work not covered by pre-event hurricane contracts.
- Planning and scheduling of crews and equipment to collect hurricane debris from public rights-of way.
- Mediate all claims of property damage to satisfaction of property owner and municipality.
- Oversee debris reductions sites, schedule hauling and disposal of reduced vegetative material to final beneficial reuse sites.
- Oversee and schedule loading, transportation, disposal of wood fiber for beneficial reuse in nursery application, completion of debris and delivery of post reduction wood fiber.
- Oversee verification and completion of tracking documentation for payment, delivery tickets for invoicing and FEMA auditing.
- Assist in loading and expediting of ship to final destination.
- Site restoration of temporary debris management sites to FEMA and municipality requirements.

#### **2020 Hurricanes Laura Sally, Delta & Zeta – Current Activations**

#### **2019 Hurricane Dorian, Tropical Storm Imelda & Tornado's**

#### **2018 Hurricane Michael, Florida**

**2018 Hurricane Florence, North Carolina** - Senior Project Manager for hurricane debris pick-up and disposal in Fayetteville of over 160,000cy.

**2017 – 2018 Hurricane Irma, Florida** - Successful completion of hurricane debris pick-up and disposal in assigned areas. Debris management operation for numerous clients in the center portion of Florida. Two counties, Charlotte and DeSoto; two cities, Arcadia and Punta Gorda.

**2011 – 2012 Hurricane Irene, Virginia** - Successful completion of hurricane debris pick-up and disposal in assigned areas. York County, James City County, City of Williamsburg

#### *CrowderGulf Partner/Subcontractor*

*2003-2011*

- Assisted CrowderGulf as primary and first liaison between the company, municipalities and FEMA requirements.
- Grind-All has three disposal sites available within the Richmond area CVWMA region and thirteen local member jurisdiction and CrowderGulf for use as TDSRS's and/or final disposal sites.
- Four existing grinders and support equipment available immediately.
- Grind-All fleet of trucks and additional hauling capacity available for hauling of reduced debris to final disposal site(s).
- Richmond based company with ability to provide local resources for personnel and equipment for debris pick-up, reduction, and disposal.

**2004 - 2008 Consultant to CrowderGulf, Virginia and Florida** - Assisted with preparation of bids for both existing pre-event contracts and requested bids and proposals end use of reduced debris not just storage.

**2004 - 2005 Hurricane Charley, Ft. Myers, Florida Area** - Full responsibility for day-to-day management of all disaster recovery activities including collection crews and equipment, debris reduction and disposal, and site restoration. Liaison with municipalities, Corps of Engineers and FEMA. Successful completion of hurricane debris pick-up and disposal in assigned areas. Lee County (including Lehigh Acres, North Ft. Myers, Captiva, Pine Island, and Bonita Springs) and four cities and towns (Ft. Myers, Ft. Myers Beach, Cape Coral, Sanibel) and successful completion of C&D debris removal from Upper Captiva Island by boat.

**2003 – 2004 Hurricane Isabel, Virginia** - Successful completion of hurricane debris pick-up and disposal in assigned areas. Four counties and five cities and towns (Southampton, Suffolk, York, and James City Counties, Virginia Beach, Norfolk, Newport News, Suffolk, and Poquoson). Assisted with all aspects of disaster debris collection, recordation, reduction, damage claims and client contact. Responsible for TDSRS restorations. Successful loading and expediting of shipments to final destination for disposal of reduced debris both domestically and internationally.

## Previous Experience

### Grind-All Company – Moseley, VA

#### *General Manager*

*1999–2003*

- Day-to-day management overseeing scheduling and operations of four grinders, three screens, mulch coloring plant, and fifteen loaders, excavators, trucks, and miscellaneous equipment.
- Responsible for the operation of three dumping and grinding sites for preparation of mulch, topsoil and organic growing media.

*Turner, Howard - Resume*



# Amber Ramsay

*Public/Community Relations and Marketing Manager*

## Areas of Expertise

**DISASTER RESPONSE DEBRIS OPERATIONS; EMERGENCY PLANNING/MANAGEMENT; STRATEGIC PLANNING AND NEGOTIATIONS**

## Relevant Qualifications

- 25 years of experience in disaster recovery and marketing.

## Disaster Debris Management Experience

### CrowderGulf

*1999-Present*

#### *Community Relations/Media Manager*

- Liaison between CrowderGulf Project Managers in the field and US Army Corp of Engineers, elected officials, public works directors, the incident commander at the EOC (Emergency Operations Center) and clients
- Coordinate directly with PIO (Public Information Office) to manage release of information pertaining to debris recovery operations
- Assist in preparing media releases regarding debris segregation and scheduling
- Facilitate information flow to CrowderGulf Project Managers regarding FEMA eligibility criteria
- Establish and manage Community Debris Hotline
- Manage CrowderGulf's Damage Claim Program
- Conduct annual training for clients with existing contracts
- Represent CrowderGulf at national, regional and state professional conferences and seminars
- Participate in continuing education conferences pertaining to debris management

#### **Hurricanes Laura, Sally, Delta & Zeta (2020)**

- Current Activations

#### **Hurricane Dorian, TS Imelda & Tornado's (2019)**

#### **Hurricane Florence & Michael (2018)**

#### **Hurricane Irma (2017)**

- 61 Simultaneous Activations in FL

#### **Hurricane Harvey (2017)**

- 26 Simultaneous Activations in TX

#### **Hurricane Matthew (2016)**

- 46 Simultaneous Activations in SC

#### **Hurricane Hermine (2016)**

- City of Tallahassee, FL
- Leon County, FL

#### **Winter Storms, Flooding & Tornado (2015/16))**

- Various Disaster Debris Removal

#### **Sandy (2012-2013)**

- NJ Disaster Debris & Waterway Clean-up

#### **BP Horizon Oil Spill (2010-2012)**

- Baldwin County, FL
- City of Gulf Shores, AL
- City of Orange Beach, AL

#### **New York State Ice Storm (2006)**

#### **Hurricane Rita (2005)**

- US Army Corp of Engineers Contract
- Calcasieu Parish, LA
- City of Lake Charles, LA

#### **Hurricane Katrina (2005)**

- Pascagoula, MS

#### **Hurricane Ivan (2004)**

- Pascagoula, MS

#### **Hurricane Charley (2004)**

- Lee County, FL
- Town of Ft. Myers Beach, FL
- City of Ft. Myers, FL
- Sanibel Island, FL
- Captiva Island, FL

#### **Hurricane Charley Debris Projects (2004)**

- Volusia County, FL
- City of Palm Coast, FL
- City of Edgewater, FL

#### **Hurricane Fran Debris Project (1996)**

- City of Wilson, NC

#### **Hurricane Erin Debris Project (1995)**

- City of Pensacola, FL

#### **Hurricane Opal Debris Projects (1995)**

- Panama City, FL
- Bay County, FL

## Education & Certifications

- Bachelor of Science
- NIMS & FEMA Certified

Auburn University, Auburn, AL



# Gina Walley

*Accounts Receivable /Documentation Specialist*

## Areas of Expertise

**DOCUMENTATION SPECIALIST; DATA ANALYSIS SPECIALIST; ACCOUNTS RECEIVABLE MANAGER; DATABASE MANAGER**

## Relevant Qualifications & Experience

**2004 THROUGH PRESENT**

### DOCUMENTATION SPECIALIST

- Documentation management
  - Ensure that documentation has been provided and that it is accurate and sufficient to record the work completed
- Historical data preservation & experience for proposals
  - Provide tables & charts with accurate figures from past projects to display CrowderGulf's accomplished work

### DATA ANALYSIS SPECIALIST

- Data analysis
  - Review data for accuracy and capture necessary information directed by the contract
- Audit assistance and investigation
  - Assist and provide Client's necessary documentation and analyze reports to respond to questions during an audit

### ACCOUNTS RECEIVABLE MANAGER

- Invoicing clients from reconciled data
  - Create accurate invoices from Client preferences and contract specifics
- Client and Client representative relations for reconciliation and documentation
  - Work with Clients and their representatives to reconcile data adhering to specific timelines and satisfaction goals

### DATABASE MANAGER

- Database development, creation and management
  - Assisted in development of innovative database that assists in more accurate capture of data
  - Created a database specific to each Client's and event/project needs
- Contract knowledge as it pertains to documentation, pricing line items and invoicing
  - Review contract requirements and scope of work and define the best process to capture the required data

### STORM RELATED EXPERIENCE (PARTIAL LISTING)

2020 Hurricane Zeta	7 Current Activations in MS	
2020 Hurricane Delta	1 Current Activation in TX	
2020 Hurricane Sally	10 Current Activations in AL & FL	
2020 Hurricane Laura	8 Current Activations in LA	
2018 Hurricane Michael	>1,032 invoices reconciled & generated	22 Client data projects managed
2018 Hurricane Florence	>235 invoices reconciled & generated	64 Client data projects managed
2017 Hurricane Irma	>1,386 invoices reconciled & generated	28 databases created & managed
2017 Hurricane Harvey	>479 invoices reconciled & generated	49 databases created & managed
2016 Hurricane Matthew	>590 invoices reconciled & generated	4 databases created & managed
2016 Hurricane Hermine	>25 invoices reconciled & generated	12 databases created & managed
2016 Tornados/Flooding	>115 invoices reconciled & generated	6 databases created & managed
2015 Ice Storm/Flooding/Severe Weather	>65 invoices reconciled & generated	12 databases created & managed
2014 Severe Storms	>46 invoices reconciled & generated	7 databases created & managed
2014 Ice Storm Pax, Ulysses	>24 invoices reconciled & generated	3 databases created & managed
2012 Hurricane Sandy	>80 invoices reconciled & generated	6 databases created & managed
2012 Hurricane Isaac	>16 invoices reconciled & generated	29 databases created & managed
2011 Hurricane Irene	>153 invoices reconciled & generated	8 databases created & managed
2011 Tornado Recovery	>63 invoices reconciled & generated	100 databases created & managed
2008 Hurricane Ike	>2,350 invoices reconciled & generated	33 databases created & managed
2005 Hurricane Wilma	>33 invoices reconciled & generated	18 databases managed
2005 Hurricane Rita	>18 invoices reconciled & generated	49 databases managed
2005 Hurricane Katrina	>186 invoices reconciled & generated	

## Education

- ❖ University of Southern Mississippi, Paralegal Studies
- ❖ Remington College, Electronics & Computer Engineering Technology
- ❖ Faulkner State Community College, Undergraduate Studies

# Jenny Todd Weaver

## Subcontractor Compliance Manager

### Areas of Expertise

SUBCONTRACTS; MINORITY AND DISADVANTAGED BUSINESS INVOLVEMENT; RFP PREPARATION

### Relevant Qualifications

- Fifteen years of experience in disaster recovery and management.
- Strong legal background
- Nine years proposal preparation
- Managed subcontractor activations over various simultaneous events for CrowderGulf's disaster debris projects.

### Disaster Debris Management Experience

#### CrowderGulf

2008-Present

##### Subcontractor S/WMBE Compliance Manager

- Subcontract execution during activations. Insurance compliance and subcontractor reconciliation oversight.
- Manage subcontractor compliance with all state and federal requirements.
- Develop and implement Company SMBE utilization plan.
- Continually solicit local subcontractors and MBEs during and after the bidding process to maintain client goals.
- Assist in Proposal organization and review.

##### Contract Analyst/Administrator

2006-2008

- Assist in Pre-Event Request for Proposal preparation and overviews of all existing contracts
- Accounts receivable/payable oversight.
- Manage Subcontractor Database

##### Data Management Analyst/Specialist

2005-2006

- Managed and maintained debris area databases, while organizing all debris ticketing and field certifications
- Implemented deductive reasoning and problem solving with field errors
- Maintained and analyzed all reconciliation records for the various debris locations
- Performed investigations into all discrepancies over payroll and hauling of Subcontractors
- Prepared final reconciliations between Municipalities and Subcontractors invoices for weekending payrolls

#### Activations Worked:

**Hurricane Zeta (2020)** – Current 1 Activation in Mississippi  
**Hurricane Delta (2020)** – Current 1 Activation in Texas  
**Hurricane Sally (2020)** – Current 10 Activations in Alabama & Florida  
**Hurricane Laura (2020)** – Current 8 Activations in Louisiana

**Tornado & Special Project (2019)**  
 2 Activations in Texas

**Tropical Storm Imelda (2019)**  
 1 Activation Montgomery Co, TX

**Hurricane Dorian (2019)**  
 2 Activations South Carolina

**Hurricane Michael (2018-20)**  
 61 Activations throughout Florida, Georgia

**Hurricane Florence (2018)**  
 21 Activations throughout North & South Carolina

**Hurricane Irma (2017)**  
 61 Activations throughout Florida

**Hurricane Harvey (2017)**  
 26 Activations throughout Texas

**Hurricane Matthew (2016)**  
 46 Activations throughout the East Coast

**Hurricane Hermine (2016)**  
 2 Activations in Florida

**Sever Storms, Flooding & Tornadoes (2015/16)**  
 Debris Removal Services for various municipalities

**Ice Storms Pax and Ulysses (2014)**  
 3 Activations over North and South Carolina

**Hurricane Sandy Debris Projects (2012/13)**  
 2 activations for Kitty Hawk, NC and  
 State of New Jersey

**Hurricane Isaac Debris Projects (2012)**  
 9 activations over 3 States

**BP Oil Spill (2010/12)**  
 1,200 People and 700 pieces of equipment  
 Baldwin County, Town of Dauphin Island,  
 Cities of Gulf Shores & Orange Beach, AL

**Tornadoes April and May Outbreak (2011)**  
 Various activations over Alabama, Missouri and Florida

**Hurricane Irene Debris Projects (2011)**  
 24 activations over North Carolina & Virginia; Six additionally awarded

**Hurricane Ike Debris Projects (2008)**  
 36 activations over 3 states with over 200 Subcontractors activated

**Hurricanes Katrina, Rita & Wilma (2005)**  
 56 Activations over 5 states activating over 500 subcontractors for  
 Debris Projects

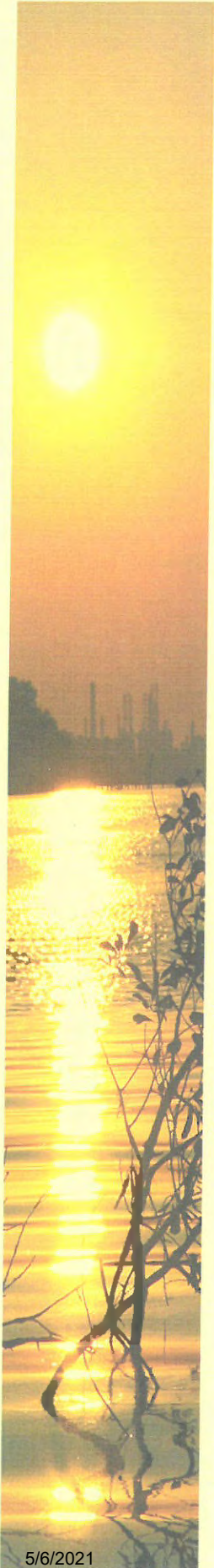
### Education

- Bachelor of Science, Marketing/Minor in Mathematics
- Associates Degree, General Studies

University of Alabama, Tuscaloosa, AL  
 Faulkner State Community College, Bay Minette, AL



### 3. Project Understanding Technical Approach



**City of Pembroke Pines, FL**  
*RFP # AD-21-02 Disaster and Debris Management Services*





## Tab 3: Project Understanding and Technical Approach

### Contract Management - Ability to Handle Multiple Contracts

(Tab 3 Item a)

CrowderGulf has a proven track record of simultaneously managing multiple contracts and many specialty debris projects such as waterway debris removal and demolition. CrowderGulf has at its disposal an extensive inventory of company-owned equipment coupled with a large pool of dedicated subcontractors to complete any project, large or small.

The Summary Table below provides a snapshot of CrowderGulf's disaster-related work experience. It reflects the Company's ability to successfully complete multiple simultaneous disaster projects by providing the personnel and equipment resources needed, regardless of size, location, number of active projects, or the nature and severity of the disaster.

"Their (CrowderGulf) overall performance and management of each project I found to be exceedingly professional. They maintained their projected schedules, if not exceeding them in some cases, met our staff's expectations, performed within the contract documents, adhered to schedules and budgets defined within their' projects and the close-out process was smooth and submitted promptly."

*Cathie Lewis, Public Works Director  
Town of Fort Myers Beach, FL*

Over 98% of the 438 disaster projects listed in the table below were the result of pre-event contracts that were activated after a disaster. CrowderGulf successfully provided every Client all documentation FEMA required for Client to receive reimbursement.

Our ability to successfully manage multiple contracts is demonstrated in the following excerpts of our past experience following major natural disasters:

SUMMARY TABLE OF SIMULTANEOUS DISASTER DEBRIS PROJECTS					
Year	Hurricane	# of DMS Managed	Simultaneous Contract Activations	Invoice Amt	Approx. Cubic Yards (CY)
2020	Hurricane Zeta (Ongoing)	0	7	\$25,190,715+	1,923,883+
2020	Hurricane Sally (Ongoing)	37	10	\$109,038,941+	8,657,766+
2020	Hurricane Laura (Ongoing)	6	8	\$205,421,221+	13,436,727+
2020	Tennessee Tornadoes	4	2	\$10,557,993	812,812
2019	Hurricane Dorian, TS Imelda, Tornado, Misc. Projects	3	2	\$4,559,359	143,336
2018	Hurricane Michael	24	16	\$250,192,143+	16,902,944+
2018	Hurricane Florence	10	18	\$29,914,480	2,190,278
2017	Hurricane Nate	1	3	\$2,119,616	165,948
2017	Hurricane Irma	91	64	\$202,589,828	10,447,423
2017	Hurricane Harvey	15	27	\$93,763,082	6,015,594
2016	Hurricane Matthew	32	39	\$82,267,725	5,675,560
2016	Hurricane Hermine (2 Activations)	3	2	\$9,080,715	401,366
2016	Severe Storms, (Ice, Flood & Tornadoes)	1	12	\$9,153,193	648,612
2015	Severe Storms, (Ice, Flood & Tornadoes)	0	15	\$2,311,844	109,578
2014	Ice Storms Pax & Ulysses, Severe Storms (Flood & Tornadoes)	5	14	\$9,866,559	669,314
2012	Sandy	1	4	\$57,805,734	727,194
2012	Isaac	3	9	\$2,821,936	245,799
2011	Irene	13	31	\$14,754,641	1,673,821
2008	Ike	27	36	\$178,318,425	16,933,904
2005	Dennis, Katrina, Rita, and Wilma	41	67	\$279,764,959	19,441,656
2004	Charley, Frances, Ivan, Jeanne	61	36	\$292,426,233	16,800,678
2003	Isabel	19	16	\$66,344,733	5,447,815



## Past Experience

For all activations, CrowderGulf Management teams have been led by disaster experienced and knowledgeable personnel well-versed in FEMA regulations, including eligible work, funding and reimbursement requirements. Several of CrowderGulf's personnel have held emergency management positions both locally, as well as state and federal positions. These individuals provide updates and training to CrowderGulf staff on a regular basis. Details of personnel qualifications are provided in the **Key Personnel Section** of this proposal.

The best way to demonstrate the qualifications, knowledge, and experience of CrowderGulf is to provide summaries of past performance and references to support our work, which we have provided below. CrowderGulf's ability to successfully manage multiple contracts, within client timelines and FEMA guidelines, is highlighted in the following excerpts of past experience following major natural disasters. A Summary Chart is included at the end of each year's work that shows the varied scopes of work that were completed.

### 2020 Hurricane Laura, Hurricane Sally, Tornado, Misc. – Projects ongoing

In 2020, CrowderGulf responded to nine major disasters (7 tropical events, 2 tornados), having 27 contract activations in six different states and utilizing 49 debris management sites. These debris activations have been simultaneous with multiple missions occurring within and across regions. The most notable attribute to the 2020 storm season thus far, is the consistent daily production rate. During the first 60 days CrowderGulf removed 12.26 million cubic yards of debris from the ROW after Hurricane Laura and Sally. This consistent daily production of over 204,000 cubic yards of debris per day demonstrates that CrowderGulf has unparalleled capabilities. No other debris mission to date has produced this type of removal rate for this many consecutive days. Moreover, these productions were achieved without sacrificing safety, quality, cost or schedule. CrowderGulf has repeatedly displayed the proven capabilities to manage the largest debris missions this nation has faced. All of this has been made possible by having qualified and experienced key personnel, reliable subcontractors, effective sectoring and an efficient staffing approach.

2020 Hurricane Laura, Sally, and Zeta												
25 Total Clients	Number of Clients in 2020 Utilizing Tasks											
Contract Amt	PUSH Ops	ROW Haul	NON-ROW Haul	Debris Reduction	Debris Disposal	Tree Work	Stumps	White Goods	E-waste	HHW	ADMS Utilized	Waterway Debris
\$350,208,870	5	25	6	20	25	23	13	10	8	9	24	2

### 2019 Hurricane Dorian, TS Imelda, Tornado, Misc. Projects

2019 Hurricane Dorian, TS Imelda, Tornado, Misc. projects												
7 Total Clients	Number of Clients in 2019 Utilizing Tasks											
Contract Amt	PUSH Ops	ROW Haul	ROE Hauling	Debris Reduction	Debris Disposal	Tree Work	Stumps	White Goods	E-waste	HHW	ADMS Utilized	Waterway Debris
\$4,586,145	1	2	0	2	4	1	0	1	1	0	4	1

### 2018 Hurricane Michael

Hurricane Michael plowed into the Florida Panhandle on October 10 as a major Hurricane. It is the first Category 5 storm on record to hit the Florida Panhandle. Tropical storm-force-winds extended more than 320 miles from the center, devastating the entire region.







CrowderGulf holds many pre-event contracts within the area so our Director of Operations and Florida Regional Manager were on the ground doing damage assessment within 2 hours of the storms passing. We immediately mobilized hauling units to begin right-of-way (ROW) debris operations. CrowderGulf has removed, processed, reduced and disposed of approximately **10 Million Cubic Yards** of vegetative and construction/demolition debris at 26 Debris Management Sites and 13 Final Disposal Facilities. More than 83,000 hazardous trees have had falling hangers and leaners, to date and those limbs were cut to restore safe passage. Ongoing CrowderGulf operations continue in Bay County and Panama City, FL., with demolition of structures and Private Property Debris Removal (PPDR).

### **2018 Hurricane Florence**

Hurricane Florence, a powerful and deadly Category 1 Hurricane took aim at the North Carolina coastline in September, 2018. This deadly hurricane claimed 55 lives as it swept across the state. Hurricane Florence brought devastating rainfall accumulations which caused flooding not only to the large stretch of coastline but also created widespread inland flooding. Many of the state's major rivers and tributaries reached record level height as 30+ inches of rainfall drenched the area and closed major interstates and roadways for weeks.

CrowderGulf was activated on 18 pre-event contracts across the state of North Carolina which involved the removal and reduction of over 2.1 million cubic yards of debris, the removal of approximately 50,000 leaners and hangers and the management and maintenance of 16 debris management sites. In addition, CrowderGulf provided sand and beach restoration to North Top Sail Beach, Oak Island and Bald Head Island.

While working in North Carolina, CrowderGulf experienced contract requirements which presented their own unique challenges. Damage assessments were hampered by non-receding floodwaters causing the closure of many roads and isolating communities. CrowderGulf assisted communities with damage assessment by providing drone flyovers into flooded areas and working with local officials to identify alternate debris management sites not affected by floodwaters.

The community of Bald Head Island had its own set of unique challenges. Bald Head Island is an island off the coast of North Carolina separated from the mainland by the Cape Fear River, accessible only by ferry boat. The challenge of this contract involved the access of equipment to the island and the means of disposal of storm generated debris. CrowderGulf worked with Bald Head Island to provide the debris collection and disposal services by setting up a debris reduction site on the island for the vegetative debris. At the vegetative debris site all material was reduced to mulch and then given back to the residents and local landscape businesses for residential use. CrowderGulf secured barges to transport the remaining materials, which included C&D and Household Hazardous Waste (HHW), across the Cape Fear River to final disposal sites.

**Rising to the Challenge** - During the Florence activation, the Florida Panhandle experienced the devastation of Hurricane Michael, a category IV storm. CrowderGulf had eleven additional contracts activated making a total of twenty nine simultaneous activated contracts.

In all 2018 activations, CrowderGulf provided each client with the needed assets, both personnel and equipment to successfully meet all contractual obligations within the specified time to include safety, quality assurance and documentation personnel.







CrowderGulf

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CrowderGulf responded to Florida with urgency, providing each Florida Client with their own trained Project Management team. CrowderGulf did not downsize equipment and personnel in North Carolina to respond to Florida, **we doubled and in some cases tripled our equipment resources in our North Carolina contract activations** to re-assure our North Carolina clients that we would finish their projects strong and successfully. We responded to our Florida clients with full resources and had damage assessment personnel on the ground within two hours of the storms passing. CrowderGulf provided personnel, drones and helicopters for damage assessment and brought in our own professional videographer to capture storm damage and the debris removal process.

### 2018 Hurricanes Florence and Michael

35 Total Clients	Number of Clients in 2018 Hurricanes Utilizing Tasks											
Contract Amt	PUSH Ops	ROW Haul	ROE Hauling	Debris Reduction	Debris Disposal	Tree Work	Stumps	White Goods	E-waste	HHW	ADMS Utilized	Waterway Debris
\$265,482,665	4	35		33	33	25	5	5	1	2	35	

### 2017 Hurricanes Harvey & Irma

The 2017 Hurricane Season was extremely challenging as Hurricane Harvey caused extensive damage to the Texas Coast and two weeks later Hurricane Irma impacted the Florida Keys and stretched all the way to South and North Carolina.



In Texas, CrowderGulf had 27 contracts activated and debris removal operations were in full swing. Then Hurricane Irma visited Florida, leaving behind great damage and devastation. As a result, CrowderGulf's resources had to be quickly expanded and adjusted to accommodate 65 clients in Florida. While the usual initial chaos and stress for everyone after a disaster was present, CrowderGulf focused on serving all affected clients in both states as quickly and efficiently as possible. As a result, all jobs were finished.

#### Hurricane Harvey

**Texas** - On August 25, 2017, Hurricane Harvey, one of the strongest hurricanes to hit the United States since 2005, made landfall as a Category 4 in Rockport, Texas. The maximum winds were 130 mph as it churned its way through Aransas County. As the storm continued to make its way along the eastern edge of the Texas coastline, additional impacts of storm surge and inland flooding affected numerous areas. The Houston metropolitan area observed between 30 and 60.5 inches of rain from this historic tropical system. Harvey destroyed 9,000 homes and damaged an additional 185,000 dwellings. CrowderGulf had 27 Texas County and Municipal contracts activated during this event and managed 25 Debris Management Sites (DMS), resulting in approximately **5 MILLION CUBIC YARDS** of debris being removed from ROW or ROE.

#### Hurricane Irma

**Florida** - On September 10, 2017, Hurricane Irma made two landfalls in the State of Florida. The first landfall was recorded in Cudjoe Key, Florida, with winds of 130 mph. The second landfall occurred in Naples, Florida, with sustained winds of 115 mph. This large hurricane impacted all of Florida as it moved north, causing 67 counties to be declared for FEMA Public Assistance. In response, CrowderGulf had 65 contract activations and managed 92 DMS in Florida while simultaneously managing 26 contract activations that occurred in August in the State of Texas, following Hurricane Harvey. Clean up included the removal of over **10 MILLION CUBIC YARDS** of debris and resulting in costs of over **200 MILLION DOLLARS**.

**"I would like to thank you and your staff for the outstanding service provided to the County in 2017 due to Hurricane Irma"**

*Russell A. Rowland, Assistant to County Administrator, Okeechobee County*



2017 Hurricane Harvey & Irma Projects and Tasks												
91 Total Clients	Number of Clients in 2017 Hurricane Harvey & Irma Utilizing Task											
Contract Amt	PUSH Ops	ROW Hauling	Private Rds. Hauling	Debris Reduction	Debris Disposal	Tree Work	Stumps	White Goods	E-waste	HHW	ADMS Utilized	Waterway Debris
\$281,720,975	7	91	15	49	91	36	12	18	15	15	79	2

## 2016 Hurricane Matthew

**Georgia** - On October 7th, 2016, Hurricane Matthew began its devastating impacts on thirteen Counties in Georgia. CrowderGulf's debris contracts were activated the following week in Liberty County (serving the County and the Cities of Hinesville, Midway and Riceboro) as well as two contract activations in Chatham County. The storm left over 182,460 cubic yards of vegetative storm debris, 2,055 leaners and hangers, 727 stumps and 75 tons of C&D to be removed, reduced (by air curtain incineration) and disposed in Liberty County. During our kick-off meeting, CrowderGulf was made aware the County elected to participate in the Public Assistance Pilot Program for expedited debris removal.

CrowderGulf immediately began ramping up resources to successfully remove, reduce and dispose all debris within the given timeframe established by the County. Invoicing for the County was submitted in 30 day increments and supported by daily progress reports by both CrowderGulf and the monitoring Company. This close working relationship made participation in the **Pilot Program successful** for the County. The total project cost for Liberty County was \$1,736,692.

In Chatham County, the municipalities of Port Wentworth, Thunderbolt and Garden City activated their pre-event contracts with CrowderGulf. Port Wentworth recovered over 6,282 cubic yards of vegetative debris and removed 952 leaners and hangers while Garden City had 33,580 cubic yards of debris removed. Thunderbolt recovered 9,896 cubic yards of vegetative debris. All three municipalities reduced their debris by mulching/chipping. Three Georgia contracts were monitored by Tetra Tech and one was monitored by Witt O'Briens. All were completed in less than 90 days. The total project cost for Port Wentworth was approximately \$84,000, Thunderbolt was approximately \$108,700 and Garden City totaled \$365,490.

**Florida** - Following Hurricane Matthew impacting the east coast of Florida, CrowderGulf received 13 Florida contract activations from counties and cities as far south as Martin County and as far north as Duval County. Utilizing 18 Project Managers, and numerous field supervisors and equipment assets, CrowderGulf removed over 1.5 million cubic yards of debris and managed 13 DMS locations. Costs for the recovery efforts in Florida were \$30,358,208.

**South Carolina** - CrowderGulf was activated by Hilton Head Island (HHI) on October 7, 2016. CrowderGulf supplied over 125 pieces of equipment which included 6 grinders and a Trammel sand screen, plus an additional 300+ personnel to assist the HHI's 12 communities with recovery operations. Reduction operations consisted of chipping and mulching at both Debris Management Site (DMS) locations. CrowderGulf removed, reduced and disposed of over 3 million cubic yards of vegetative debris, over 10,000 cubic yards of C&D, removed 42,058 hangers and 5,301 leaners, and managed 2 DMS locations on the Island, for a total project cost of \$33,693,545.

2016 Hurricane Matthew Projects and Tasks											
39 Total Clients	Number of Clients in 2016 Hurricane Matthew Utilizing Task										
tract Amt	PUSH Ops	ROW Hauling	Private Rds. Hauling	Debris Reduction	Debris Disposal	Tree Work	Stumps	White Goods	ADMS Utilized	Waterway Debris	Special Projects
\$82,267,725	8	33	3	24	33	12	6	2	18	1	5





## 2016 Floods & Storms

**Texas Tornado** – Starting in late December 2015, Severe Storms made their way through Texas (FEMA-4255-DR-TX) causing flooding and tornados. Our first activation of the year was requested by Rowlett, TX. A tornado ripped through the town causing C&D debris to be scattered in its path. Over 70,000 cubic yards of debris was collected and disposed after this event. CrowderGulf was also tasked to remove and dispose of 140 white goods and 49 e-waste debris. It took 37 days to complete the project under the City's management. CrowderGulf also worked with the monitoring firm True North during this project. The total cost of this project was \$680,036.

**Ice Storms** – Late January, Virginia was the target for a winter storm (FEMA-4262-DR-VA). Approximately 16,000 cubic yards of vegetative, C&D and stump debris was collected, transported and disposed from the ROW in Essex County, VA due to this winter storm. The project was completed in 20 days and involved CrowderGulf working with the County, Virginia Peninsulas Public Service Authority (VPPSA) and the monitoring firm Rostan Solutions (aka Arcadis). The total cost of this project was \$138,739.

**Louisiana Storms** – Louisiana received their share of severe storms and flooding (FEMA-4263-DR-LA) in March. CrowderGulf was activated by St. John the Baptist Parish and Ouachita Parish. St. John the Baptist Parish relied on volunteers and its citizens to help in the recovery. The Parish requested that CrowderGulf only provide portable showers and restrooms for the volunteers and citizens.

Ouachita Parish, LA activated CrowderGulf at the end of March. After 53 days, CrowderGulf had removed and disposed of over 32,000 cubic yards of debris, 18 white goods, 105 Tires and 370 pieces of e-waste. In some areas, water had to recede before hauling could begin. The project total cost was \$397,774.

**Second Round of Storms in Texas** – In March, Texas received another round of storms, tornados and flooding (FEMA-4266-DR-TX). CrowderGulf was activated by Montgomery County, Newton County and Waller County.

Montgomery County tasked CrowderGulf with removing and disposing of vegetative debris and C&D debris. Just over 19,000 cubic yards of debris was removed in 21 days. Along with working with the County, CrowderGulf also teamed with the monitoring firm Tetra Tech. The total cost of the project was \$288,408.

Newton County Activated CrowderGulf near the beginning of April. Newton County was experiencing flooding and CrowderGulf was tasked with the removal and disposal of over 37,000 cubic yards of C&D debris. There were also 418 pieces of white goods removed and disposed of during the project. CrowderGulf has worked with their monitoring firm, Thompson consulting on the project. The total cost for this project was \$349,990.

Waller County was also affected by the storms with flooding and straight lined winds. CrowderGulf was activated to remove a small amount of vegetative and C&D debris. Just over 1,000 cubic yards of debris was removed and disposed of in 7 days. Along with working with the County, CrowderGulf also teamed with the monitoring firm Tetra Tech. The total cost of the project was \$19,674.

**Third Round of Storms in Texas** – In April another round of severe storms and flooding hit Texas (FEMA-4269-DR-TX). CrowderGulf was once again activated in Montgomery and Waller Counties. CrowderGulf worked in these counties with the same tasks as with the previous storm.

Montgomery County accumulated an additional 39,079 cubic yards of debris on this round of storms that was managed by CrowderGulf. The total cost for this project was \$520,549.

Waller County accumulated an additional 1,183 cubic yards of debris on this round of storms that was managed by CrowderGulf. The total cost for this project was \$18,402.

CrowderGulf was also activated in Brazoria County, TX. To date, CrowderGulf has removed approximately 19,202 cubic yards of C&D debris. The debris is being hauled to a final disposal facility and is being monitored by Tetra Tech. The cost of the project so far is estimated at \$301,984.



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Along with the other Texas Counties, the contract for debris removal services has also been activated by the Texas General Land Office for the cleanup efforts on 20 miles of Brazoria County's beaches. CrowderGulf worked closely with their monitoring firm, Tetra Tech, on this project with over 6,000 cubic yards of vegetative debris being removed and disposed. The total cost of this project was \$397,252.

In August, Louisiana experienced storms that caused severe flooding. CrowderGulf was awarded a contract for debris removal in Central, LA in East Baton Rouge Parish. Among the debris hauled were C&D and HHW. CrowderGulf worked closely with the City's debris monitor, Debris Tech who is using their ADMS system. The final project total was: \$5,486,871 and our team removed and disposed of 324,951 cubic yards.

## 2015 Floods & Storms

**Ice Storms** - Early in 2015 the City of Raleigh activated the Pre-Event Contract and called on CrowderGulf to support debris removal operations within the City. The operation consisted of debris pickup from rights-of-way. CrowderGulf removed approximately 30,000 cubic yards of debris during the week long project.

**Texas Flooding** - In June of 2015, CrowderGulf was activated by Blanco County for debris removal operations after severe storms came through the County. Vegetative and C&D debris was collected and hauled directly to a landfill.

**South Carolina Flooding** - In early October 2015, a cold front with widespread heavy rain moved southeast across the Carolinas and interacted with Hurricane Joaquin to produce record breaking rains throughout the region. Rainfall across parts of South Carolina reached 500-year event levels, with areas within Richland County, SC experiencing 1-in-1,000 year levels. The record breaking rainfall overwhelmed the Midlands causing severe flooding, power outages, dam breaches, road washouts and bridge collapses.

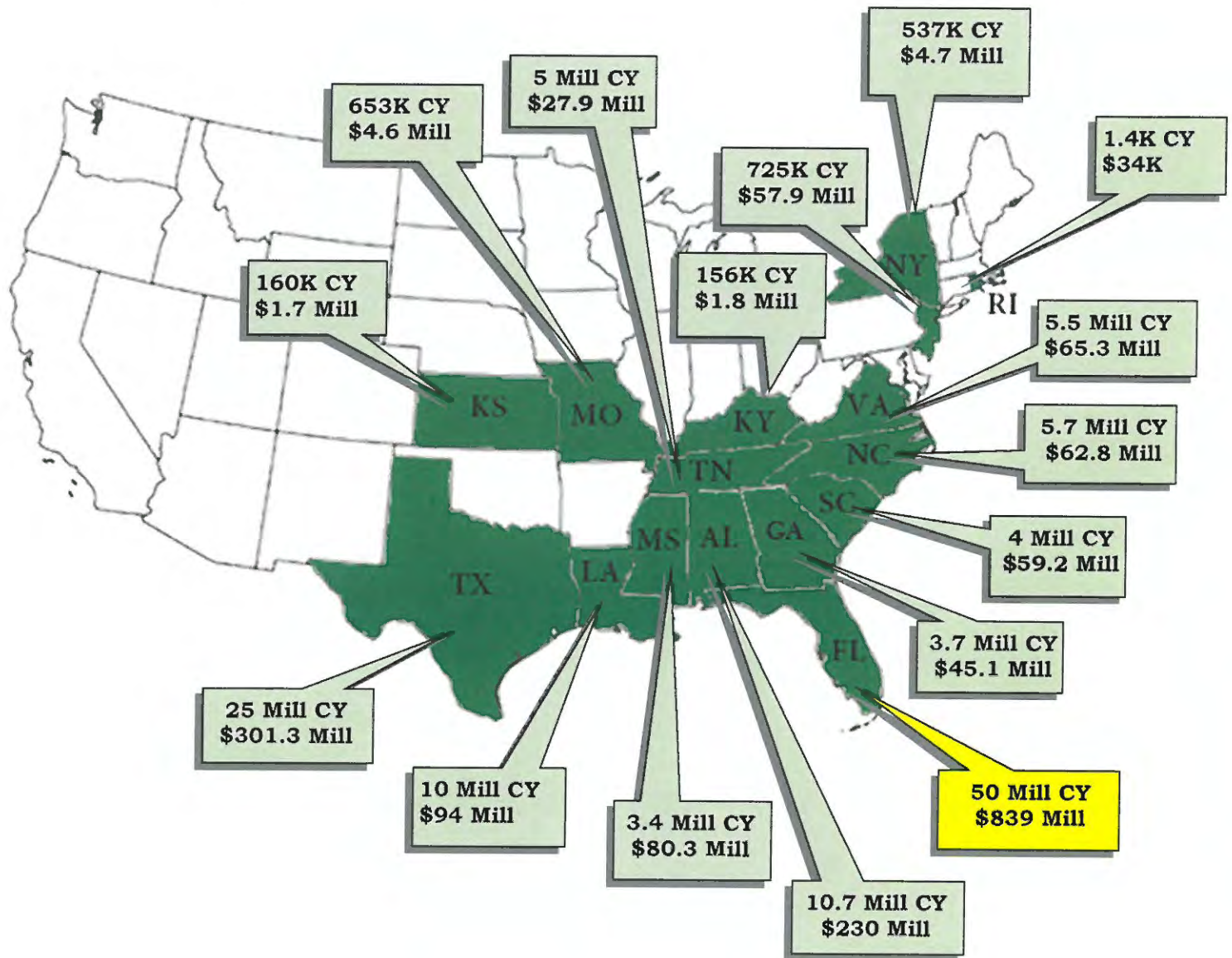
On October 7, 2015, the South Carolina Department of Transportation (SCDOT), activated the CrowderGulf Pre-event Contract for *Disaster Recovery Assistance following a Declared Disaster*, to remove and dispose of flood debris from State maintained roads within Richland and Lexington County, SC. Soon thereafter, both Richland and Lexington County executed Memorandums of Understanding (MOU) with the SCDOT to enable CrowderGulf to also remove and dispose of flood generated debris from County maintained roads. CrowderGulf immediately mobilized forces and began debris removal operations simultaneously in both Counties. Over the next few weeks, CrowderGulf hauled the flood related debris, inclusive of demolished house debris, damaged furniture and possessions, electronic waste, appliances, white goods (washers, dryers, refrigerators, etc.) and household hazardous waste (HHW) to the local landfills. Overall CrowderGulf removed and disposed of over 33,000 cubic yards of debris, 20,000 pounds of HHW, 300 White Goods and 400 Electronic Goods. The majority of the above operations were completed within the first 30 days of the FEMA incident period to aid the State and Counties in applying for 85% reimbursement from the Federal Emergency Management Agency (FEMA).

**Texas Tornadoes** - In November of 2015, the City of Friendswood, TX experienced damages from a tornado that devastated several neighborhoods. CrowderGulf responded quickly to remove and dispose of the 8,700 cubic yards of debris.

2015 Storms Projects and Tasks								
15 Total Clients	Number of Clients in 2015 Storms Utilizing Task							
Contract Amt	ROW Hauling	Debris Reduction	Debris Disposal	White Goods/ E-waste	HHW	Wet Debris	Sand/ Beach Work	Special Projects
\$2,727,109	9	1	12	1	1	5	1	8



## CrowderGulf's Historical Workload & Experience across the U.S.





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City of Pembroke Pines, FL**

## Principles of Project Management

### Standards

CrowderGulf conducts all debris operations to meet or exceed all regulations and program standards of FEMA (FEMA 325 Debris Management Guide), the Occupational Safety and Health Administration, the Environmental Protection Agency, and all other local, state and federal agencies.

### Responsiveness

CrowderGulf will be in contact with the City's Debris Manager at least 72-96 hours prior to a hurricane making landfall or immediately upon the occurrence of any debris generating event within the City of Pembroke Pines. Within 24-48 hours of receiving a NTP, CrowderGulf will have our Management team report to the City representative for operations planning and mobilization of personnel and equipment. Mobilization for PUSH operations will begin within 24-48 hours of NTP and we will be fully operational and hauling debris within 48 hours of initial NTP. In addition, we will have a DMS fully operational for reduction and disposal of debris within 72 hours of the NTP. CrowderGulf will maintain full debris hauling operational capacity seven days a week during daylight hours until completion of the project to the satisfaction of the City of Pembroke Pines. The DMS may, if required to meet the needs of the City, operate 24 hours per day.

### Reimbursement Assistance

CrowderGulf's debris management staff consists of previous FEMA Regional Directors and Deputy Directors, City and County Emergency Management Directors and emergency operations personnel with over 20± years of experience in working State and Federal Disaster Declarations. CrowderGulf is prepared to share its knowledge and experience concerning reimbursement matters with City personnel in order to obtain maximum reimbursement by utilizing accurate record keeping and exacting quality control measures. Specifically, CrowderGulf will assist with:

- Estimating debris volumes for initial damage assessment
- Developing Project Worksheets/Damage Survey Reports
- Identifying eligible and ineligible reimbursements
- Documenting every element of the recovery process and reviewing all records to assure that they meet federal and state reimbursement guidelines
- Orientating and training City of Pembroke Pines personnel on requirements for quality and quantity of required documentation
- Closeout and final audit
- Hazard Mitigation Planning efforts
- FEMA Disaster Assistance policy changes

### Corporate Support On-Site Operations

Daily operational decisions and daily communications with the City of Pembroke Pines will be facilitated by the CrowderGulf on-site Management team. If needed, one or more field offices will be set up immediately upon NTP. Local citizens will be employed and trained to work in the field office under experienced CrowderGulf management supervision. Local employees are always an asset to the response and recovery operation. Their knowledge of the area and its people is invaluable to CrowderGulf's overall operations. The Team will be fully reinforced at all levels by logistical support, records management/storage, report development and other operations at CrowderGulf's main office in Mobile, Alabama.

### On-Site Project Management

CrowderGulf employs National Incident Management Systems (NIMS) principles in our command structure, planning, operations, logistics and administration. This will not only facilitate an easy interface with the City's Emergency Operations Center, but also ensures maximum quality control by limiting the span of supervision for individual field managers.



## Pre-Planning - Readiness Planning and Training

On at least an annual basis, CrowderGulf specialists will provide training and pre-planning sessions. In addition, our Debris Reduction specialists will be available to review and advise on potential Debris Management Sites. Preparedness training will be tailored to the City of Pembroke Pines needs and requests.

### Audio/Visual Presentations

CrowderGulf has the capability to generate audio and video presentations to help the City communicate necessary information to the public or to document the overall operation as a whole. One of our first tasks is to video all of the existing conditions. This is typically done during the initial damage assessment. Please visit our website to see some of our previous video documents.

*Please view our Website @ [www.crowdergulf.com](http://www.crowdergulf.com) for more information and watch our Videos Online.*

## We Know Disaster Recovery & Debris Management

CrowderGulf has decades of experience providing disaster recovery, debris removal and coastal restoration services throughout United States. CrowderGulf has helped communities and local governments recover from some of the worst disasters to hit the U.S., ranging from natural disasters like powerful hurricanes and tornadoes to the BP Deepwater Horizon Oil Spill and more.

Need to speak to a CrowderGulf representative immediately? Email us at [info@crowdergulf.com](mailto:info@crowdergulf.com) or call us at 800-992-6207.

Interested in becoming a Subcontractor for CrowderGulf?

Complete our [Subcontractor Registration form](#) and email it [info@crowdergulf.com](mailto:info@crowdergulf.com) or fax it to 251-459-7433.

### What We Do







**CrowderGulf**  
**RFP#AD-21-02 Disaster Debris Management Services**  
**City of Pembroke Pines, FL**

## Debris Operations Plan

(Tab 3 Item b)

The CrowderGulf **Debris Operations Plan** establishes an early appraisal of disaster damage, moves trained and well-equipped crews into affected areas in the shortest time possible and follows a disaster-specific work plan. This ensures that our personnel and equipment will be mobilized and in place to remove and reduce debris in the most efficient and effective manner and with the least possible impact to citizens.

The amount of damage that occurs during a natural disaster and the effort required to restore the affected areas varies with each situation. CrowderGulf's comprehensive **Debris Operations Plan** is a flexible strategy that integrates **Critical Operations and Essential Support Functions** to insure the most efficient and cost effective debris management for the City of Pembroke Pines. These Operations and Functions are identified below and fully defined in the following sections. Each is integral to a comprehensive debris management effort.

### Critical Operations *(action items that are set in motion by an event)*

- Mobilization
- Debris Emergency Response
- Debris Recovery Operations
- Documentation and Reimbursement

### Essential Support Functions

*(support functions for Critical Operations)*

- Readiness Support and Training
- Subcontracting
- Quality Control
- Health and Safety
- Environmental Sensitivity
- Public Relations



The **Debris Operations Plan** was developed with only one objective – to assist Clients that have suffered the effects of a disaster return to normal as quickly, as efficiently and as inexpensively as possible. The Plan's components have been the cornerstone of all of CrowderGulf's disaster relief efforts for the past 50 years. When an event is likely to occur, all stakeholders are put on alert and resources are marshaled. Immediately after the event occurs, Mobilization of personnel and equipment resources begins in anticipation of the initial Debris Emergency Response or "PUSH" period. As additional resources flow to the impacted areas, Debris Recovery Operations – the most demanding phase - is initiated. This is the phase in which CrowderGulf delivers what it has promised and makes certain that debris is removed and reduced as quickly and as efficiently as possible. Throughout the operation, the Documentation of all work must be completely and accurately documented in order for Reimbursement to occur.

The four Critical Operations described here - **Mobilization, Debris Emergency Response, Debris Recovery Operations and Documentation and Reimbursement** - form the central core of the CrowderGulf Debris Operations plan. These elements are supported and enabled by six Essential Support Functions. Although not as visible during the debris management process, each support function - **Readiness Support and Training, Subcontracting, Quality Control, Health and Safety, Environmental Sensitivity, and Public Relations**, - is fundamentally important to CrowderGulf being able to provide a successful debris management effort. All of these elements are discussed briefly in the following sections.



## CRITICAL OPERATIONS

### ➤ Mobilization

See Tab 4 for Mobilization Plan

(Tab 3 Item c)



### ➤ Debris Emergency Response

Debris Response activities occur immediately after an event in order to clear emergency access routes. This initial phase of operations normally consists of clearing debris that may hinder immediate lifesaving actions within the disaster area and/or pose an immediate threat to public health and safety.

The Debris Response phase includes immediate actions for the removal of debris in order to facilitate search and rescue efforts, allow access to critical facilities, and prevent flooding. Actions required during the response phase are usually completed within a matter of days following a disaster event.

During Debris Response, CrowderGulf will conduct an emergency "PUSH" of critical streets and roads sufficient to allow for the movement of emergency vehicles. "PUSH" crews can be on-site and working within hours of an event. City staff shall determine priorities for "PUSH" activities with primary emphasis on major thoroughfares. Multiple crews will be conducting emergency "PUSH" activities within 12 hours of receipt of a NTP.

Requirements for government services increase dramatically following a major disaster. After emergency access has been provided to hospitals, police and fire stations, the next priority normally is to open access to other critical community facilities, such as schools, municipal buildings, water treatment plants, wastewater treatment plants, power generation units, airports and seaports.

As soon as critical facility locations are identified, CrowderGulf will dispatch "clearing crews". Depending on the damage, multiple crews will be deployed within 24 hours of receiving a NTP. The "clearing crews" will use all available resources with focus on local personnel and firms. These "clearing crews" at a minimum will consist of:

- Two pieces of rubber-tired pushing / loading equipment such as backhoe loaders, rubber tired front-end loaders, and skid steer loaders with operators
- Two - three chain saw operators, laborers, flaggers with transport vehicles
- Five 16 to 20 cubic yard capacity dump trucks with drivers
- One Quality Control/Foreman with communications capability and pickup truck
- Equipment and resources needed to transport crew from one site to another

To maximize efficiency, the clearing crew may, depending on the size of the roadway and severity of damage, split into two work teams clearing at different locations on the same street or road. If a crew divides into two work teams, visual contact and effective radio or cellular communication will be maintained between the teams.

When needed, Search and Rescue Support Crews will be provided. At a minimum, each crew will consist of the following:

- One trackhoe excavator, minimum 150hp with operator,
- Three laborers/riggers
- One crew foreman
- Slings, riggings, implements
- Transport equipment

Safety of the clearing crews in this early stage of work will be a paramount concern. Downed power lines, falling trees, equipment and chain saw injuries, worker fatigue, and a host of unanticipated hazards demand constant attention by all team members. Therefore, **toolbox safety discussions** will be a **daily requirement** for the team. Work areas will be surveyed for hazards before work begins and throughout the clearing operation. Special hazard observation responsibility will be assigned to the Quality Control Manager.

## CrowderGulf

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The following is an example a Debris Response priority list:

- Fire, police, and ambulance service routes
- Access routes to trauma centers, hospitals, critical care units and jails
- Major arterial routes
- Roads and streets to the emergency operations center
- Supply routes to emergency supply distribution centers
- Roads and streets to government facilities
- Communication towers and systems access
- Utility access routes
- Routes to shelters
- Routes to the debris management centers

All other roads and streets are normally cleared as soon as the emergency and major access routes are opened and the City transitions to the recovery operations.



### ➤ Debris Recovery Operations

Debris Recovery consists of the removal and disposal of FEMA eligible storm-related debris in order to ensure the orderly recovery of the community, and eliminate less immediate threats to public health and safety. The debris removal, reduction and disposal procedures are addressed in specific detail in the following paragraphs.

**Important Operational Considerations:** At this point in the operation, decisions regarding the movement, storage, reduction and disposal of the debris will have a huge impact on the efficiency and effectiveness of the overall project. As in all CrowderGulf debris operations, we apply a set of standard principles to managing debris operations which include but are not limited to the following:

- Never load debris on a truck before the dump site has been identified.
- Handle only debris that meets FEMA's eligibility criteria.
- Sort debris before initial loading, whenever possible, to increase efficiency.
- Clean streets/roads thoroughly at each pass, i.e., "Clean As You Go" policy.
- If at all possible, load debris only once and deliver directly to the final disposal site.
- Use temporary debris management sites (TDMS) only when they increase operational efficiency.
- Use the most efficient reduction method approved by the client.
- Recycle if costs to benefits are favorable.
- Use privately-owned or if available, publicly-owned landfills for final disposal.

**"Perhaps most noteworthy of the CrowderGulf team was the selfless partnership they exhibited. While it was anticipated that a contractor would seek to profit from work opportunities, there were multiple occasions when the CrowderGulf team chose not to take advantage of the City and instead openly expressed that it would not be in the City's financial best interest to take certain measures that would have actually benefited CrowderGulf. It was this cooperative attitude that convinced us that the City of Newport News had made the right decision to make CrowderGulf our debris recovery management company of choice."**

*Ralph Caldwell, Public Works  
Assistant Director  
Newport News, VA*

### Collection Methods

The fundamental component of a debris management strategy is the collection of debris. Implementation of debris collection immediately after a disaster event will assure the public that recovery efforts are in progress and that the community will return to normal quickly. The debris type, amount, and urgency determines which collection method is used. The two main methods of debris collection are curbside collection and collection centers. Both types of collection methods may be used and will be determined by the City of Pembroke Pines.

Curbside collection requires that only storm related debris be placed at the curb or public rights-of-way. *Source-segregated debris collection* offers the potential of high salvage value and efficient recycling/reduction processing. This method is important when collecting hazardous and environmentally sensitive debris, such as household hazardous waste and white goods. *Collecting mixed debris* allows for residents to place all debris types in one specified area, usually along the public rights-of-way in front of their residence.





**CrowderGulf**

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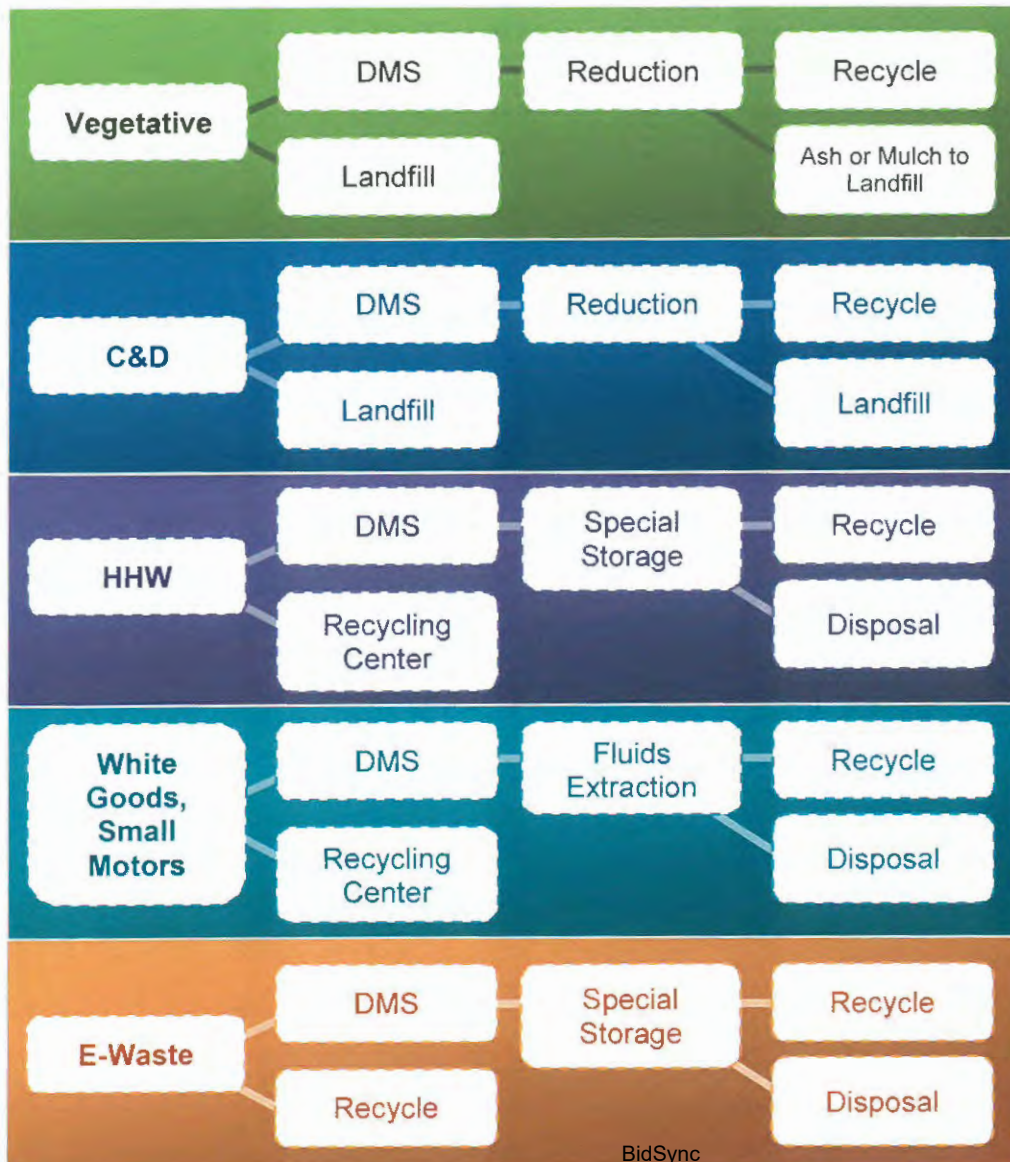
While this is the most convenient for the public, it does not facilitate effective recycling and reduction efforts, as the debris will need to be handled multiple times. This method prolongs recycling and reduction efforts and increases operational costs.

Collection Centers, the second type of collection method, relies on having residents transport their debris to a common location. Large roll-off bins may be placed on public rights-of-way or public property for the residents to bring their debris for collection. Separate bins can be designated for particular types of debris. If Collection Centers are used, they must be monitored to ensure only of the citizens use the Center and all debris is storm-related eligible debris.

Regardless of the collection methods used, educating the residents before a disaster occurs and keeping them informed after a disaster about the how, when and where of the debris removal operations, will alleviate a lot of stress for everyone. CrowderGulf can assist with keeping the public informed with the information needed to get their debris removed safely and in a timely manner.

## Debris Types

The City of Pembroke Pines will determine the scope of the debris to be managed under this contract. However, CrowderGulf is prepared to assist the City in hauling, reducing and disposing of all eligible debris types in accordance with FEMA 325 guidelines. These include: vegetative debris, construction & demolition (C&D) debris, hazardous wastes, white goods, household hazardous waste (HHW), electronic waste (e-goods), abandoned vehicles and vessels, putrescent debris, infectious waste, chemical, biological, radiological, and nuclear-contaminated debris. The following diagram is a breakdown of the general debris stream:



## Truck Certification

All debris hauling trucks will be certified by the City or a City representative before any hauling begins. The inside bed dimensions of all trucks will be accurately measured and all safety requirements will be checked and approved. This information along with the description and a picture of the truck, driver's name, license and tag number will be recorded on the FEMA compliant certification forms provided by CrowderGulf. The City will retain the original copy of the form and provide CrowderGulf and the driver with copies. The driver's copy must remain in the truck at all times. A placard displaying the trucks identification and measurement information will be displayed on both sides of the vehicle at all times. Specific truck documentation requirements are discussed in the [Documentation and Reimbursement Section of this proposal](#).

## Sectioning and Crew Assignments

Upon NTP, CrowderGulf will assist the City of Pembroke Pines in assessing damage and developing a specific plan of action. The affected areas will be divided into sections and then crews, subcontractors, and equipment will be assigned. All areas will be served simultaneously.

## Loading Debris

### Prerequisites for Loading Debris:

- Truck certification and safety inspections completed on all trucks hauling debris
- Identification of disposal site
- If needed for efficiency, identification and preparation of debris management sites
- Sectioning of City with subcontractor assignments
- Quality Control organization operational
- Load ticketing and data management process operational
- Accident Prevention Plan (APP), Site Safety and Health Plans (SSHP), Activity Hazard Analyses (AHAs)
- Initial safety and health briefing for all personnel complete
- Specific training on traffic control complete for all debris crews
- Preparatory inspections of each worksite by Quality Control staff and debris crew foreman
- Work area cleared of safety and health hazards such as downed power lines and hazardous materials
- Inspection of work area for water meters, fire hydrants, utility pedestals and other infrastructure components that could be damaged by equipment
- FEMA debris eligibility criteria communicated to all Crew Foremen, Superintendents, Quality Control staff, Project Managers, and Equipment Operators
- Overhead power lines and other utility lines identified for safe clearance of loading equipment

### Crew Composition

CrowderGulf matches equipment to the requirements of the task. Crew composition varies depending on the type of equipment used in performing the loading operation. For example, crews with self-loading trucks do not need separate loading equipment that is required to support a crew consisting of dump trucks or trailers. However, every crew requires traffic control personnel, a foreman and a designated quality control person. Also, each crew requires a chain saw operator and laborer(s) to assist in the ground support work. Usually each piece of loading equipment (self-loading truck or separate loader) is supported by one saw operator, two laborers and two flaggers.

At a minimum, debris separation crews will consist of two laborers, one chain saw operator with saw, one skid steer loader with operator and implements, all equipment necessary to transport personnel and equipment from one work site to another. When necessary, ground crews will separate and sort the debris by type, saw fallen trees and vegetative debris at the public rights-of-way, and be constantly alert for water meters, fire hydrants, utility pedestals and other infrastructure components that could be damaged by equipment.



### Crew Sizes

The size of debris loading crews will be dictated by the severity and localization of damage. Each crew foreman will be experienced in organizing and directing debris crews and will be provided with sufficient chain saw operators, flagmen, laborers and knuckle boom operators to assure rapid and efficient debris removal.

An example of a Crew is demonstrated in the chart below:

Manpower/Equipment Required	Task Responsibility	No. per Crew
Crew Foreman with experience in organizing & running crews with previous work in disaster related jobs	Provide on-site management of crew to ensure quality performance, safety & maximum productivity	1
20 – 60 CY dump trucks with skilled operators &/or 80 - 140 CY self-loader trucks	Pick up debris from curbside & haul to DMS or final disposal	4-6 (or as area dictates)
Chain Saws & Experienced Operators (as needed)	Reduce large trees & limbs to manageable size & trim debris hanging from loaded trucks	1-2
Flagmen	Direct traffic flow & truck movement	3-6
Laborers	Gather small debris that loaders are unable to grasp	2

### Truck and Equipment Considerations

The number of debris hauling trucks assigned to each crew will be determined by the time required to transport a load of debris to the disposal site, dump the load and return to the loading site. Sufficient trucks or trailer hauling equipment will be assigned to each crew to preclude having idle loading equipment. If hauling equipment is found idle and frequently waiting to be loaded, some of the hauling equipment will be reassigned to other crews. Crews will be adjusted as needed to maximize the use of all trucks and equipment.

Often on the first pass of debris removal work, large stumps, tree trunks and other heavy debris must be left for loading by larger more specialized equipment. CrowderGulf will make every attempt to "Clean As You Go". However, there are situations when the need for expedient debris removal precludes achieving this standard completely. As required and directed, specialized equipment will be mobilized on subsequent passes to handle the removal of stumps, other large debris and backfill of stump holes.

Truck Drivers will not be issued a load ticket until:

- The tailgate is secured to prevent debris from falling out of the truck while in route to disposal site
- Trimming of overhanging limbs and debris from around the truck or trailer is complete. This includes debris protruding from the truck bed that may pose a risk of utility line damage. (Actual height depends on local line installation height)
- The debris hauling container is loaded as completely (fully) as safely possible

Once the load ticket is issued, the truck driver will safely move the vehicle out of the loading zone and into normal traffic flow in route to the disposal site or to a Temporary Debris Management Site (TDMS).

### Repair and Maintenance Equipment

CrowderGulf has the ability to perform maintenance and repair in the field, where the work is happening. Local resources may have experienced damages or have other responsibilities that take priority over their business such as family matters. To insure we have safe functioning equipment, over the years CrowderGulf has built a large support system for our company owned equipment and subcontractor equipment should they need assistance.



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**Service Trucks** - CrowderGulf often utilizes our fleet of smaller service vehicles. These are typically one plus ton trucks outfitted with specialized equipment to make field services easier to complete. Features of these trucks include the following:

- Air compressors
- Welding equipment
- Boom cranes
- Tommy-gates
- Lubricant
- Exhaust and other fluids
- Small tools
- Misc. small parts



**Box Service Trucks** - When a repair or service requires heavier equipment and additional support, CrowderGulf provides our "box trucks" which have several different types of equipment to allow the CrowderGulf employed full-time mechanic more options when conducting repairs. These units typically keep on hand the following supplies:

- Several sets of various size tires
- Large air compressors
- Welders
- Lift gates
- Hoses
- Fittings
- Hydraulic lines
- Hydraulic hose crimping machines
- Lubricant
- Exhaust and other fluids
- Small tools
- Misc. small parts

**Mobile Repair Shop**

CrowderGulf also owns a state of the art mobile repair shop. This is a larger unit, towed by a semi-truck. Once set up in an area, this unit performs the same as a shop. Features of this unit are self-contained, diesel powered electrical system, full hydraulic hose manufacturing ability, tool room, tire racks, outside flood lighting, and many other features that allows this unit to function like a full featured automotive repair shop. No matter what the situation is, CrowderGulf, utilizing our in-house assets, can maintain our fleet during any size activation.

**Hauling Debris**

The hauling or transport process begins at the time the truck or trailer leaves the "loading zone". Safe transport of the debris material to the disposal site becomes the drivers' primary concern. Drivers remain responsible for their loads until safely dumped at the disposal site.

All drivers will follow the most direct and safe pre-planned route to the nearest disposal site. Particular attention to safety is required in the areas near school buses, school zones and other areas of pedestrian foot traffic. Tarps or load covers are applied as required by local or state regulations.



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On arriving at the disposal site, the driver will maneuver the hauling container for inspection by a City representative in the inspection tower. The load will be "called" by the City representative estimating the percent of the full volume or by estimating the number of cubic yards short of full volume. Drivers working for CrowderGulf are instructed never to disagree or complain about the load "call". Any concerns the driver has are to be directed to his or her crew foreman or supervisor for resolution.

When the debris is safely delivered to the disposal site, it will be mandatory to dump the load only when the truck and trailer are level. This prevents the dangerous hazard of trucks and trailers tipping over. CrowderGulf will employ spotters at the dumpsite to assist drivers in dumping safely.

When the dumping process is complete, the driver will maneuver the hauling container back to the inspection tower for a quick check to make sure all debris has been removed during the dumping process. Any debris hung in the truck or trailer bed must be removed before the truck or trailer leaves the disposal site.

All dumpsites will have a dumpsite manager to supervise and oversee the day to day operations. A safety officer will also be onsite to ensure all safety measures are being executed. Flaggers will be strategically placed at the site to direct traffic flow into and out of the disposal site.

### **Debris Hauling Prerequisites:**

- Debris will only be transported in trucks or trailers capable of rapidly and mechanically unloading.
- No self-load trailers will be used. Exceptions to this standard may be necessary to efficiently and safely transport HHW, E-Waste, ACM or white goods.
- All trucks and trailers hauling debris must have completed the truck certification process establishing approved volume for the debris-hauling container.
- All trucks and trailers must have successfully completed the prescribed Safety Inspection.
- Drivers will be instructed to use the most direct and safe route to the nearest disposal site.
- Drivers will be required to wear safety vests and steel-toed shoes when working.
- If loads are required to be covered during transport, the hauling container must be equipped with a functional cover or "tarp" to prevent flying debris during transport.

*Note: Proper trimming of loads at the loading site is the best prevention for debris falling out during transport.*

### **Safety Measures**

The Safety Manager and Safety Officers will monitor all safety procedures and daily reports of accidents and/or property damage. The Safety Manager or designee will also be responsible for coordinating and conducting safety meetings with crewmembers and subcontractor personnel. *Safety is critical throughout all operations and is discussed later within this Debris Operations Plan.*

### **Truck and Equipment Maintenance**

Well maintained trucks and equipment are essential for efficient operations. CrowderGulf's crew foremen, subcontractor foremen, and the Field Project Manager will be responsible for keeping all trucks and equipment in good working condition and prepared for each workday. A CrowderGulf mechanic will be on the job for troubleshooting and maintenance of equipment. Local mechanic shops will also be utilized.

### **Traffic Control**

CrowderGulf will use its best efforts to mitigate the impact of debris removal operations on local traffic. Sufficient signing, flagging, barricading, safety equipment and communications devices will be used to ensure the safety of vehicular and pedestrian traffic in all work areas. All work shall be done in conformity with applicable federal, state, local laws, regulations and ordinances.

### **Hours of Operation**

Debris will be collected and loaded during visible daylight hours (dawn to dusk) seven days per week. Debris reduction at the DMS may take place 24 hours per day, seven days per week if required by demand and approved by the City.

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### Number of Passes

CrowderGulf will make as many passes as the City may direct in order to successfully complete the debris removal process. Normally, a few days may need to elapse between each pass so that the citizens have time to get their debris to the ROW.

### Daily Coordinated Issue Management Meetings

Daily meetings will be held between the Field Project Manager, Field Supervisors, the Subcontractor Crew Foremen and representatives of the City of Pembroke Pines to discuss progress, needed adjustments and other issues. Decisions to increase/decrease manpower and/or equipment or change work areas will be made with approval of the City.

### Accurate Record Keeping

CrowderGulf utilizes a number of systems to assure accurate truck certification and debris hauling information. Production reports, shift inspection checklists, safety meeting reports, quality controls, and daily crew and equipment usage reports are some of the Quality Control measures used to provide accuracy in the documentation process.

Using the most appropriate technology provides the necessary information to make decisions during the recovery operation. It also improves our ability to provide all documentation needed for maximum reimbursement from FEMA and other agencies. Details of our documentation procedures are fully described in the [Documentation and Reimbursement](#) section of this proposal.

### Documenting and Resolving Damages

(Tab 3 Item d)

During the debris removal process there will always be some minor damage situations that occur regardless of the care taken during the work. CrowderGulf will respond quickly to all damage claims by the City or its citizens and will work diligently to resolve such claims to the satisfaction of all involved. We are well aware of the trauma and disruption to normal lifestyles that result from a natural disaster. Our personnel are thoroughly indoctrinated regarding our policy to always be caring, courteous, polite, and responsive to the needs of the citizens of the community. Citizens will be provided an avenue to report damages. One option will be a citizens' hot line. The City, the monitoring company or CrowderGulf may provide the hot line. Regardless of the method chosen to provide the information, CrowderGulf is committed to resolving the damage complaint as quickly as possible to the satisfaction of the City and its citizens. We will employ a Claims Resolution Person (CRP) to handle all property damages that may occur during the recovery process. If possible, a local resident with excellent communication and negotiating skills will be employed to fill this position. This person will be tasked with responding to and amicably resolving all incidents that may occur.

"From this resident, we thank you and all of your crews for keeping the recovery from being another disaster, as often happens. It has been a pleasure having your team in our backyards."

*Citizen, High Island, TX*

### Debris Management Site Development

CrowderGulf has vast experience with selecting, developing, managing and operating Temporary Debris Management Sites. We are committed to efficient and safe DMS operations and require all personnel to be vigilant in using safe practices at all times. In the context of this proposal, the terms "**Temporary Debris Separation and Reduction Site**" and the term "**Debris Management Site**" (DMS) are used interchangeably. DMS are established when debris cannot be taken directly from the collection point to the final disposition location. A DMS is a location to temporarily store, reduce, segregate, and/or process debris before it is hauled to its final disposition.

### DMS Site Selection

Site selection is probably the most important decision effecting DMS operations. CrowderGulf will work closely with the City of Pembroke Pines to identify and secure suitable locations. Specific Site Plans will be developed for each DMS either upon activation or upon request by the City, and will be in compliance with FEMA 325 regulations for site plan development. Once site selection is approved by the appropriate Debris Managers, CrowderGulf will perform baseline environmental testing protocols as required and will obtain any required special permits and environmental permissions. All costs associated with the preparation, operation, and restoration of DMSs is included in CrowderGulf's pricing structure for the contract.





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Site selection should be based on the following criteria:

- Ownership
- Potential for Land Lease Agreements
- Size
- Location
- Environmental and historic concerns (baseline study findings)
- Required Permits

### **DMS Design and Operational Features**

The information gathered during the baseline data collection becomes important to the design of the site. The efficiency and the overall success of the DMS operations are determined by how the site is designed.

A minimum of the following features will be designed into the DMS plan.

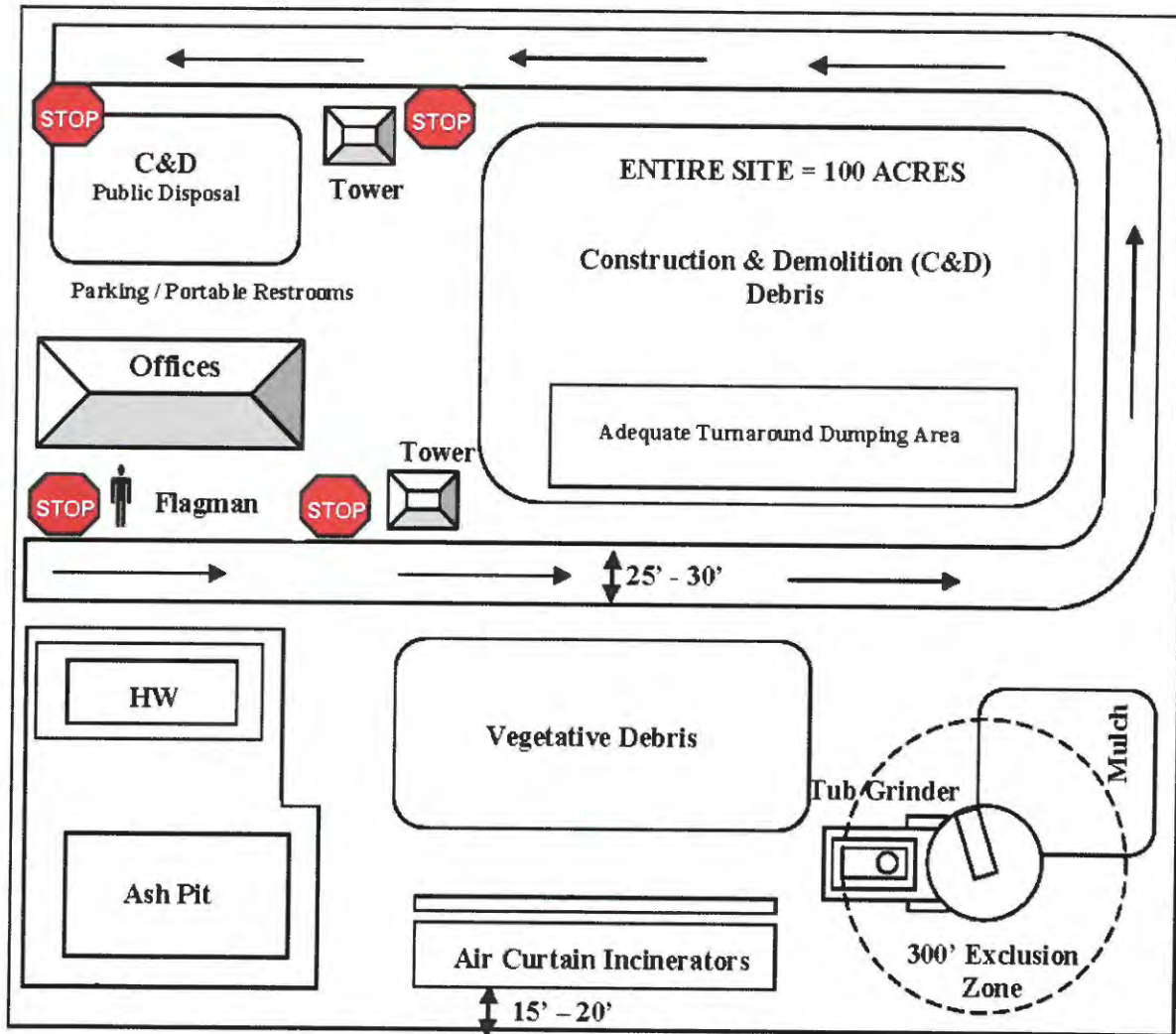
- Portable toilet facilities will be conveniently located to serve the inspection towers, crews working on the site, and office facilities
- Perimeter chain-link fencing, erosion and sediment control fencing, and other necessary drainage control methods
- Site traffic flow will provide for orderly movement of vehicles and equipment to avoid crossing traffic lanes with the construction of two entrances/exits with lockable gates
- At the request of the City of Pembroke Pines, the DMS(s) may be restricted to City and Contractor vehicles only
- Safe and ready access of fire safety and rescue equipment will be provided to all functional sections of the site and to debris stockpiles
- A Safety Zone of at least 200' will be established around the grinder
- Air Curtain Incinerator (ACI) or Open burning safety zone will be established and will be 1,200' from any structure (other than inspection tower) and no less than 250' from any other pile or type of debris on site
- Ash storage pit will be adjacent to ACI units
- Compacted crushed rock and/or mulch will be used on ingress/egress road surfaces
- Designated personnel parking area for 30 vehicles will be established
- Space for two 12'x50' office trailers will be established
- Development of a lined Hazardous Materials Containment Area surrounded by a berm
- Two vegetative debris piles for grinding operations
- Sufficient area for chip piles to minimize pile height to prevent spontaneous combustion
- C&D debris area will be separate from other debris areas
- Adequate area maintained at each site for truck maneuverability and a level stable surface for equipment to complete the dumping process
- Site orientation will provide for ACI operations and grinding operations to be located downwind from offices and inspection towers (i.e., prevailing winds will be considered when setting up site)
- If necessary, separate areas/sites for the public to use for dumping vegetative and C&D debris will be provided. Depending on the process prescribed for allowing this, a separate tower may be required to facilitate accounting for the material entering the public section. If off site citizen collection areas are developed in accordance with the City's Debris Management Plan, CrowderGulf will remove debris from those sites on a regular basis as directed by the City's Project Manager.

### DMS Site Plan

A DMS Plan will be prepared to a scale of 1" = 50'. The Task Order specific Management and Operations Plan will be updated to include the Site Management Plans for all DMSs and Disposal Sites operated by CrowderGulf. The DMS Plan will display such functions as:

- Access to the Site
- Site Preparation – clearing, erosion control, and grading
- Traffic Control
- Site Security, Safety and Segregation of debris storage areas
- Location of ash disposal area, hazardous material containment area, contractor work area, and inspection towers
- Location of incineration operations and chipping operations
- Location of existing structures or sensitive areas requiring protection
- Household Hazardous Waste (HHW) or Hazardous, Toxic and Radioactive Waste (HTRW) storage
- A detailed list of equipment
- Sanitation facilities

The general site plan shown below will be modified to fit the needs of each specific DMS and will incorporate all specifications addressed in the FEMA 325 and all local, state and federal regulations and requirements.







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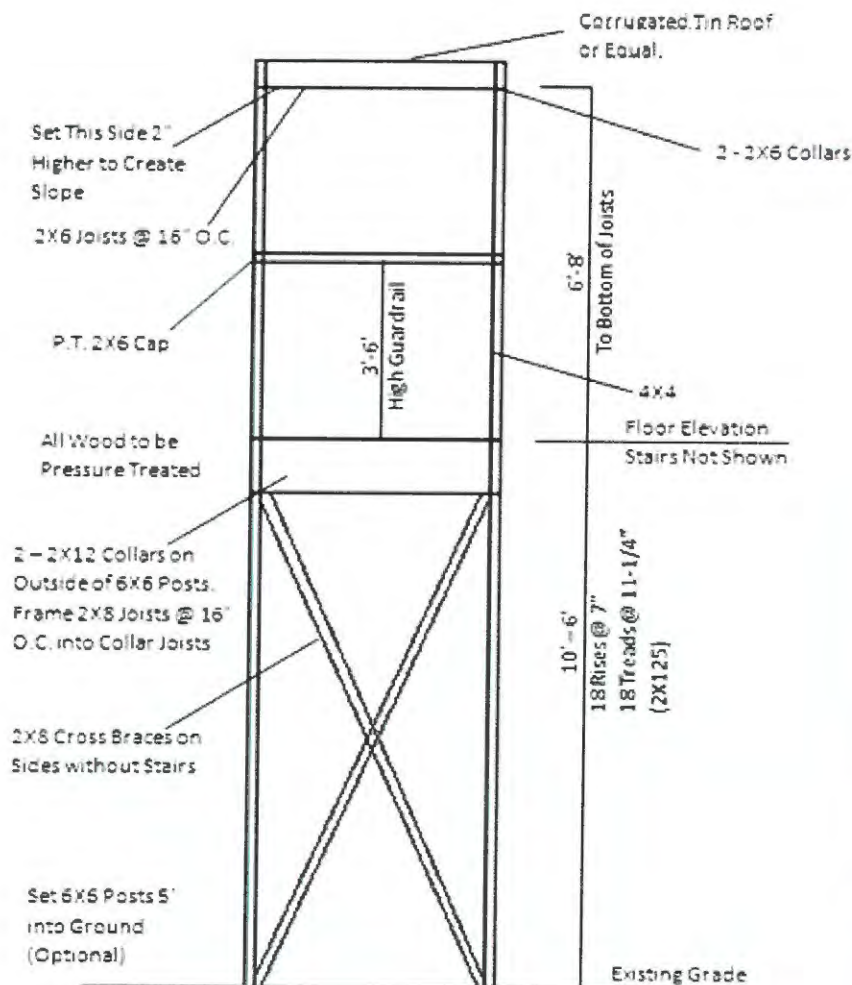
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### Inspection Towers

At no cost to the City of Pembroke Pines, CrowderGulf will construct a minimum of one inspection tower at each site adjacent to the roadway. A minimum of one exit lane for all trucks to use will be visible from a tower. This allows for checking truck beds before exiting, ensuring that they are completely empty. The Inspection tower site location will provide a .25 mile approach outside the public road system to accommodate any truck back up.

- All towers will be OSHA and FEMA compliant. At a minimum, the towers will be constructed with pressure treated wood with the floor elevation of the tower 15' above the existing ground elevation; the floor area shall be 8'x 8', constructed of 2"x8" joists, 16" O.C. with ¾" plywood supported by four 6"x 8" posts.
- The perimeter of the floor area will be protected by a 4' high wall constructed of 2"x 4" studs and ½" plywood. The floor area will be covered by a corrugated tin roof.
- The roof shall provide a minimum of 6'8" of headroom below the support beams.
- Wooden steps will provide access with a handrail. In addition, the construction of towers will comply with all applicable City building codes.
- Inspection towers shall be capable of seating a minimum of three inspectors each.
- Towers will be removed at the completion of the project or when the site is no longer in need.

## Inspection Tower

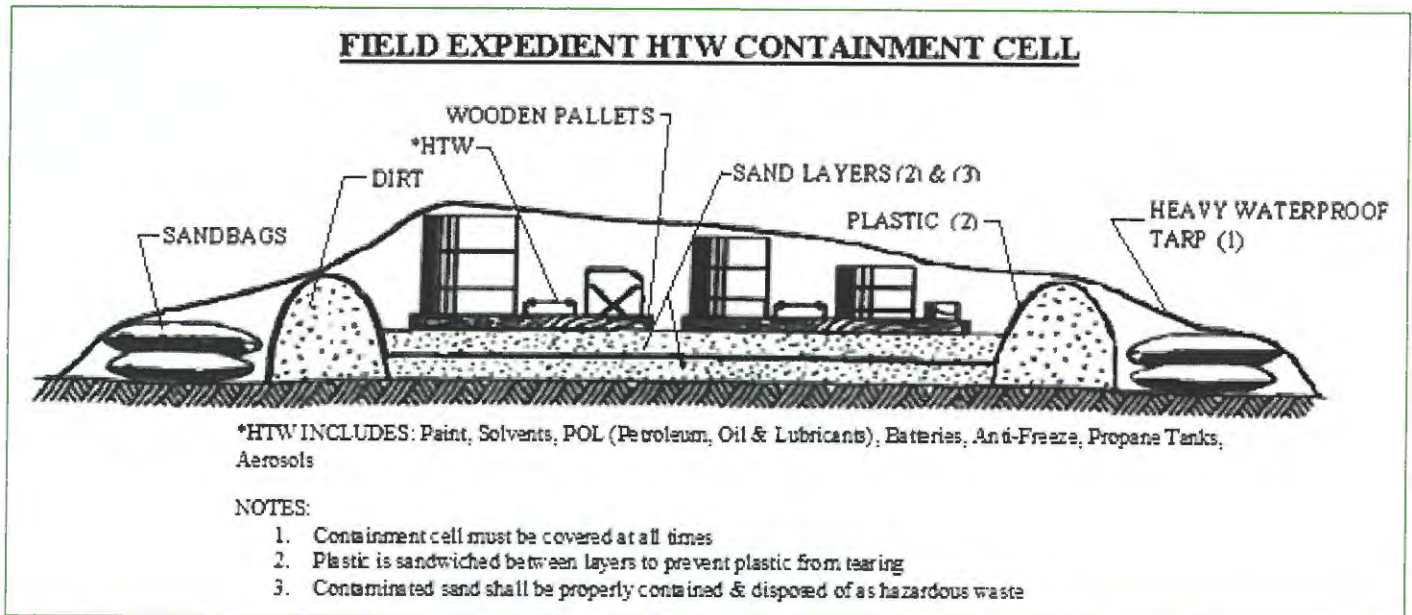


### Hazardous Materials Containment Area

In accordance with FEMA 325 specifications, CrowderGulf will construct an area designed for the temporary storage and confinement of hazardous material. Material deposited into this facility will be inventoried and stabilized. Any leaking containers will be placed in "over pack drums". A well-marked, defined and enforced NO SMOKING area will be established within 200 feet of this area.

*Minimum Design Criteria for the Hazardous Materials Containment Area:*

- 30'x 30' in size, the perimeter lined with hay bales staked in place
- Water proof liner or plastic ground protection cove
- Rain and snow cover for the entire area



## Debris Separation and Reduction

### Debris Separation

The Debris Reduction Manager will supervise the separation and segregation of all loads deposited at the DMS. If site segregation is required because of mixed loads, the separation will reflect the six categories cited below. Each of the following categories of debris will be dealt with in full compliance with the CrowderGulf Environmental Plan and local, state and federal standards:

- Clean, vegetative debris
- Vegetative debris containing other foreign matter
- Construction and Demolition (C&D) Debris
- Salvageable or recyclable debris
- White Goods, e-goods
- Hazardous or toxic materials / waste

Vegetative debris will be placed into two or more piles (no more than 15' high) which will allow for volume reduction without interfering with the ongoing dumping operation or until the dumping and/or reduction operations are complete. As directed by the City's representative, all construction and demolition (C&D) debris will be hauled directly to a certified landfill or prepared for reduction or recycling if feasible. White goods will be degassed, crushed and bailed for sale as scrap metal.





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### Methods of Debris Reduction

There are two primary types of reduction methods – incineration and chipping/grinding. After all major storms, we have used both grinding and burning to reduce debris, however, grinding has become the more common method due to environmental issues with burning.

- **Chipping and Grinding**

The chipping and grinding of vegetative debris reduces the volume by 75%. Many times clean chips will be recycled as bio-mass fuel.

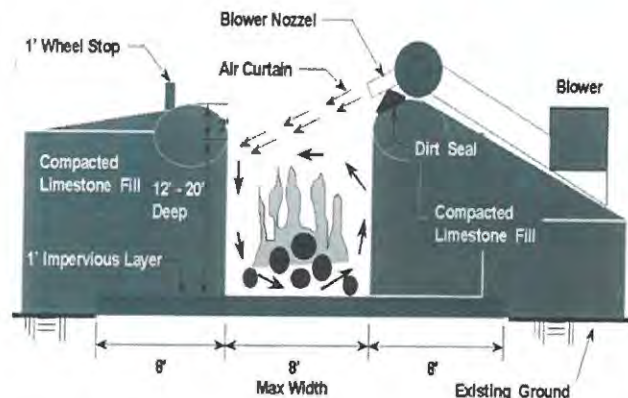


CrowderGulf is very experienced with chipping/grinding debris and has used this method in the majority of our disaster contracts for the past ten years. When grinding/chipping is utilized as the reduction method, all safety and compliance regulations are enforced throughout the operation.

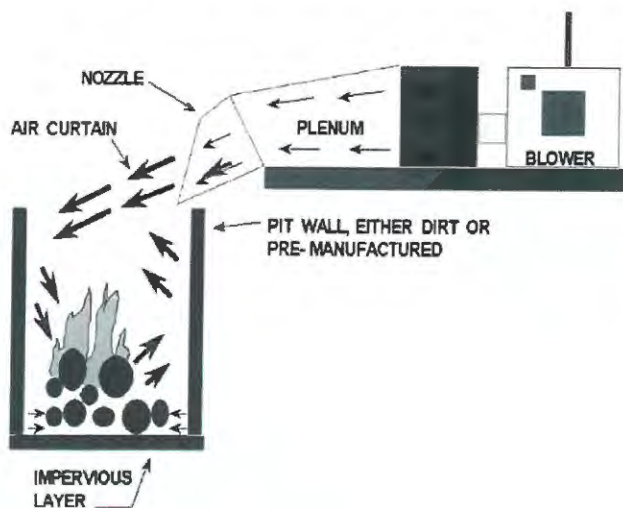
- **Incineration**

There are several incineration methods available for volume reduction. These include uncontrolled open-air incineration, controlled open-air incineration, air curtain pit incineration, and portable air curtain incineration. Portable air curtain incineration is the most efficient incineration system available because the pre-manufactured pit is engineered to precise dimensions to complement the blower system. Any burning method used will only be conducted with concurrence from the City. Burning vegetative debris can produce up to a 95% reduction rate. In those situations where air curtain incineration may be approved by the City, all environmental compliance and safety, concerns will be addressed within the site specific plan. Setbacks and buffer zones will be established within and around the reduction sites not only for the public safety but also for the safety of the debris operations.

### Air Curtain Pit Burner



### Overview of an Air Curtain Operation



A setback of at least 100' will be maintained between the debris piles and the incineration area. There will be a buffer of 1,000' between the incineration area and the nearest building in order to create a zone for emergency vehicles, if needed. The fire will be extinguished two hours before anticipated removal of the ash mound. The ash mound will be removed before it reaches two feet below the lip of the incineration pit. To prevent explosions, hazardous or contaminated flammable material will not be placed in the pit. Finally, fencing and signage are simple and effective means to keep the public away from the incineration area. The CrowderGulf Environmental Protection Plan address and provides detailed guidance on DMS environmental concerns such as dust, smoke, erosion, storm water plus hazardous and toxic wastes. If the DMS is near an environmentally sensitive area or has historical sites in close proximity, special environmental consideration will be taken to protect and preserve such areas.



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### Debris Reduction Time Lines

The following Debris Reduction Plan Time Line provides an overview of tasks and identifies both the management personnel responsible and the time frame within which each task shall be completed.

DEBRIS REDUCTION PLAN TIME LINE	
TASK	TIME FRAME (from NTP)
Conduct requirements assessment of damaged area for DMS	Within 24 hrs.
Develop DMS according to Management Plan, including rd. construction, erosion control, portable office & toilet facility	Within 48 hrs.
Construct observation platform per FEMA requirements	Within 48 hrs.
Construct grinding, burn pit, ash storage & hazardous waste storage areas	Within 48 hrs.
Determine the number of burners &/or grinders/chippers required per site	Within 48 hrs.
Ensure Hazardous Waste Plan in place	Within 48 hrs.
If burning is permitted, begin construction of burn pits	Within 48 hrs.
Complete installation of burners	Within 72 hrs.
Secure permits & transport grinders/chippers to designated reduction areas	Within 72 hrs.
Set up grinders/chippers	Within 72 hrs.
Maintain records of hours worked for operators, location worked, repairs, etc.	Daily
Ensure maintenance of burners &/or grinders/chippers	Daily
Make dumpsite adjustments	Daily
Provide daily operations reports to Project Manager & City Rep	Daily
Inspect DMS operations for safety & quality control monitoring	Daily & periodically
Handle storage & disposal of hazardous waste	As required
Restoration of site upon project completion to City's specifications	Upon completion of project
Provide for demobilization of equipment	Upon completion of all tasks

Basic Debris Reduction Crews		
Personnel / Equipment	Task Responsibility	Number per Crew
DMS Reduction Project Mgr.	Supervise set up & daily ops of debris reduction site; Ensure all safety regulations enforced	1 / Site
Day Foreman	Monitor incoming trucks, direct separation of materials; Supervise reduction crews; Monitor for safety regulations being followed and report infractions to Foreman	1 / Site
Night Foreman (if burning)	Supervise crews & secure site; Monitor safety regulations & report infractions to Foreman	1 / Site
Spotters	Monitor incoming debris types; Ensure drivers drop loads in proper locations at stockpiles; Direct clean loads of recyclable material to storage areas; Follow all safety requirements & report any infractions to Foreman	2 - 4 / Site
Flagmen	Direct flow of incoming & outgoing trucks at site; Follow all safety requirements & report any infractions to Foreman	2 - 4 / Site
Laborers	Separate recyclable materials from incoming debris & move it to designated storage areas; Assist other workers with debris separation	2 - 4 / Site
Tower Monitor	Check all ticket copies for legibility & accuracy; Alert monitor writing tickets of errors; Monitor for safety infractions & report to Foreman	1 / Site
Water Truck w/spray nozzles & high pressure hose	Spray nozzles used for dust control; High pressure for hose for fire control	1 / Site
Road Grader w/Operator	Maintain rds. & site	1 / Site
Onsite Fuel & Oil Storage Tanks	Replenish equipment as needed	2 - 4 / Site
Track Hoe w/grapple w/Operators	Build burn pit according to Ops Manual; Clean ash from pits & pile in designated areas; Supply debris to burn pit & grinder	2 - 4 / Site
Bulldozer &/or Rubber Tire Loader w/Operator	Stockpile material; Push debris with Trackhoe	2-4 / Site
Burner Technician / Mechanic	Initial burner set-up; Assist starting fires according to Ops Manual; Daily maintenance & care of burner & loader equipment	1 / Site when burning
1000-1200hp Tub or Horizontal Grinder	Grind vegetative debris	1 / Site when grinding
Grinder Operator	Fuel tub grinder & control grinder operation.	1 / Grinder





## Debris Disposal

Final disposition of the products of debris reduction will be made in accordance with instructions from the City and in keeping with all federal, state and local laws.

### Vegetative Debris

Based on the City's decision, all vegetative debris will be ground or burned. If ground, the reduced vegetative mulch will be hauled to a properly permitted final disposal site in accordance with all local, state and federal regulations. If vegetative debris is burned, the ash will be hauled to a properly permitted final disposal site. In past disasters we have also recycled the clean ash as fertilizer on farm land. We will properly recycle mulch and ash to the greatest extent possible and within permitted regulations.

### Construction and Demolition Debris

All C&D material shall be disposed of in facilities approved by the City of Pembroke Pines in accordance with all federal, state and local laws.

### Specialty Debris

CrowderGulf's supervisory personnel are experienced in identifying and assessing potential problems imposed by specialty debris including **abandoned vehicles and vessels, wet marine debris, white goods and electronic wastes, hazardous materials and waste, bio-hazardous wastes, dead animals, and hazardous trees and stumps**. As mentioned above, CrowderGulf works in conjunction with all federal, state and local regulatory agencies and strictly follows all regulatory guidance. If removal and disposal is beyond the area of our expertise, we will use Garner Environmental Services ([www.garner-es.com](http://www.garner-es.com)), a highly qualified and licensed Hazmat contractor, to remove and dispose of any such materials.

## Debris Recycling Plan

Based on the debris management goals and objectives of the City of Pembroke Pines, CrowderGulf will implement debris recycling programs as marketing opportunities allow. When recycling is feasible, CrowderGulf will monitor procedures to ensure that the recycling contractors comply with local, tribal, state and federal environmental regulations. Any reimbursement for recycled material will be credited or returned directly to the City.

### Vegetative Debris

The vast amount of vegetative debris produced by a natural disaster creates a real recycling challenge. We will make maximum efforts to recycle all organic material. Experience has taught us that it will still require freight cost and tipping fees, but recycling is still the best option as opposed to using up valuable landfill space.

Specifically, our plan involves the following:

1. Debris crews will be encouraged to cut tree trunks into 8' or longer lengths for delivery to dump site. Quality logs will be separated and marketed to pulp mills, saw mills, and veneer mills. Timber in the log form is always marketable, and depending on quality can be transported to market even if the markets are relatively far away.
2. Stumps usually have large quantities of dirt attached, which contributes to the low quality of fuel chips. Stumps will be split and burned if burning is permitted. If burning is not permitted split stumps will be ground and resulting chips will be kept separate.
3. Limbs, twigs, short blocks and inferior logs will be ground or burned. To reduce contamination of chips with dirt, care will be taken to use rubber-tire loaders with rakes and track hoes with grapples.
4. Every effort will be made to move chips to organic fuel users in a wide area. CrowderGulf will begin moving chips as soon as possible to prevent the buildup of massive chip piles that create a potential fire hazard.
5. CrowderGulf has contacts with major paper mills, sugar mills, and other organic fuel users in the Southeast. Once CrowderGulf is awarded a contract, we will work to get tentative agreements with users who are in close proximity.
6. If local laws and regulations permit, CrowderGulf will secure land in a rural area(s) as close as possible to our chipping operations. Chips unfit for fuel or chips surplus will be piled on the property, mixed with ash from burning operations that has been tested and free of contaminants, and turned periodically to produce quality marketable compost suitable for landscaping use or applications to farm land.

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After Hurricanes Isabel in 2003, and Ivan in 2004, CrowderGulf shipped clean vegetative chips to Italy to be used as bio-mass fuel. After Hurricanes Charley in 2004, and Irene in 2011, local power plants took chips for use as bio-mass fuel. In 2012, after Hurricane Isaac, Mississippi paper mills received all of our clean chips to use for bio-mass fuel.

### C&D Debris

Concrete, asphalt and masonry products can be crushed and used as base material for certain road construction products or as a trench backfill. Debris targeted for base materials will need to meet certain size specifications as determined by the end user. The City may choose to recycle these products themselves. As an example, after Hurricane Ike, Galveston County recycled the crushed concrete (from home slabs on Bolivar Peninsula) by using it for road reconstruction and for a new government building foundation.

Hurricanes and tornadoes can cause extensive damage to mobile homes, sun porches, and green houses. Most of the nonferrous and ferrous metal debris is suitable for recycling. Trailer frames, trailer parts, appliances and other metal items will be properly separated, crushed, baled and recycled. Any proceeds will be credited to the City of Pembroke Pines.

### Site Closure and Restoration

Upon completion of debris reduction operations, all DMSs will be restored to pre-existing conditions. All equipment, inspection towers, and any other temporary buildings will be removed. Burn pits will be returned to existing grade. Ash will be tested for contaminants before being taken to a disposal site. Any unburned or chipped materials will be hauled to an appropriate facility. Separated metals, plastics, white goods or other materials and types will be recycled as required by contract or regulations. Site reclamation / remediation will be billed back to the client at a pass through cost. In addition, if groundwater and / or soil testing is required, these items will be billed to the client at as pass through cost. A final site inspection will be conducted by City authorities and any discrepancies will be corrected.

All work, including site restoration and closeout will be concluded within 30 calendar days of notice from the City that the last load of debris has been delivered.

## ➤ Documentation and Reimbursement

(Tab 3 Item e)

CrowderGulf has been successful in the past in supporting our Clients with accurate and complete documentation records. This documentation is readily available to the City, FEMA, FHWA and any other agency that provides reimbursement. Superior record keeping using the best available technology from the beginning to the end of the project is critical.

Financial accountability is maintained throughout the process by using a system of checks and balances that are tied directly to the quantitative documentation originating in the field. Throughout the project, FEMA 325 requirements are followed and serve as the foundation of our documentation and accounting systems.

### Documentation for Debris Hauling

In an effort to maximize accuracy of accounting, CrowderGulf utilizes the following system of project controls:

#### Phase 1 - Truck Certification

All debris hauling trucks are certified in accordance with FEMA 325 regulations. Part of the certification procedure includes truck safety checks. Any trucks not meeting the safety requirements will not be certified until infractions are remedied.



The image shows a 'Truck / Equipment Certification Form' from CrowderGulf. The form includes fields for 'Truck No.', 'Equipment No.', 'Operator', 'Inspector', and 'Date'. It also has a section for 'Certification Checklist' with items like '1. Check for proper load', '2. Check for proper tie-down', '3. Check for proper weight distribution', and '4. Check for proper weight distribution'. Below the checklist is a table for 'Truck / Equipment Data' with columns for 'Truck No.', 'Equipment No.', 'Operator', 'Inspector', 'Date', 'Weight', 'Volume', 'Type', 'Status', 'Remarks', and 'Signature'. A blue truck tag is also shown, with 'TRUCK NO. 49993' and 'CUBIC YARDS 30' written on it, along with the 'C/G' logo.



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Documentation procedures include:

- Measuring the interior dimensions of all debris hauling truck beds to determine the measured cubic yard capacity
- Safety and insurance requirements check is part of the certification process
- The City's representative, CrowderGulf and the driver will each retain a copy of the completed *Truck Certification Form*
- All equipment are affixed with placards displaying the owner's name, equipment number and certified capacity
- A Capacity Certification Log is maintained in the field as a quality control tool
- All tower inspectors are provided with a current Capacity Certification Log to enforce the integrity of the valid documentation against the truck placard

### Phase 2 - Debris Load Ticket Completion

The term "load ticket" refers to the primary debris-tracking document that records the transport of debris from the original collection point to the DMS or final disposal site. By positioning the debris monitors at each point of the operations (collection, DMS and/or final disposition), the eligible scope of work can be properly documented.

This process includes the following procedures:

- Completion of a multi-part *Debris Load Ticket* for each truckload of debris
- City representative(s) at the loading site(s) will inspect each loaded truck, legibly and accurately record the required information on the ticket and provide the debris hauler with a partially completed ticket
- City representative(s) at the temporary or final disposal site(s) inspection tower take the ticket from the driver and complete the disposal information
- City representative(s) retain the original completed ticket and a copy is provided to the driver and a CrowderGulf representative
- CrowderGulf representatives collect ticket copies and perform the first of many quality control checks
- CrowderGulf field office personnel process the tickets sending electronic copies to the Home Office for additional quality control checks, data entry and storage

Accurate completion of these two phases of quantitative and descriptive debris information is imperative for cost reimbursement and contractor invoicing. When electronic ticketing is used, the above procedures are slightly modified according to the firm acquired, while still maintaining the same quality of information and satisfying requirements.

### **Documentation of Special Projects**

There are usually several additional recovery projects besides ROW debris removal and disposal that are required in order to address geographically unique storm damage. Each project is preceded by a specific task order to serve as a formal request to proceed with the project. The Task Order outlines the parameters of the project and establishes the pay rates associated. Detailed documentation that meets FEMA 325 requirements will be kept for each project.

### **Data Management**

CrowderGulf utilizes a comprehensive and seasoned data collection and storage process with all projects. Regardless of whether electronic (ADMS) or paper ticketing documentation is used by the City or representative, CrowderGulf easily adapts data capturing procedures to accommodate all requirements. CrowderGulf's database is specifically designed to capture and track quantitative and descriptive debris data for the entire project while storing ticket images for reconciliation support and audit documentation support.



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Here is an example of the CrowderGulf database and document capture capability:

Load Ticket Form

7/21/2020 2:16 PM [Dump All Documents](#)

### Debris Load Ticket Form

**% CY Ticket**

Ticket Number: 50134-20181029085927  
Disposal Date: 10/29/2018

**Load Information**

Truck No: 2064  
Sub-Contractor: Gaston  
Load Time: 8:59 AM  
Project: 10-Bay Co

**Disposal Information**

Disposal Site: Bay Co - Frankford Rd DMS  
Debris Type: Veg  
Disposal Time: 9:20 AM  
Truck Cap: 115  
% Load: 70  
Calc Load: 80.5  
Scale Ticket No:  
Tons: 0

Time - 1 pm - 1300 3 pm - 1500 5 pm - 1700 7 pm - 1900  
2 pm - 1400 4 pm - 1600 6 pm - 1800 8 pm - 2000

Comments:

Administrative Use Only:

Document: WCG-FS1VImaging\Access\0004F0DF.

[Attach](#) [Remove](#)

Entered By: ANB  
[Get Next Document](#)

☒ Finished  
☐ FHWA Road


### STORM

strategic tracking of recovery material

**Cubic Yard Load Ticket**

Ticket Number: 50134-20181029085927  
Project Number: 10  
Project Name: Bay County  
Hauler Information  
Truck Placard ID: 2064  
Load Information  
QC Monitor ID: 50134  
Latitude: 30.19607  
Longitude: -85.59289  
Date/Time: 10/29/18 8:59 AM  
Disposal Information  
Site Name: Bay Co - Frankford Rd  
QA Monitor: Robert Jackson  
Date/Time: 10/29/18 9:20 AM  
Debris Type: c&d  
Max Capacity: 115.0  
Percent Full: 70%  
Calculated Quantity: 80.5

Authorized Signature \_\_\_\_\_



**Contractor Copy**

Technology has made documentation, reconciling and invoicing a more efficient, transparent process that can help expedite FEMA reimbursement. However, the technology is only as good as the people using it. CrowderGulf has capable, well-trained personnel with the commitment to ensure functionality and accurate information on a continuous basis. CrowderGulf has these qualified, committed personnel full-time throughout the year ready to provide documentation support even years after the project is complete.

### Monitoring Companies and Electronic Ticketing

CrowderGulf has vast experience working with several monitoring companies and are familiar and compatible with their programs, processes and procedures. It is important that to the Client that CrowderGulf and Client representative (i.e., monitoring company) establish and maintain a positive and professional rapport throughout the project. This is necessary in order for the communication flow to be open with the central focus of making sure all documentation for eligible work is accurate and complete.

### Reports and Information

Reports display tracking of debris through work completed to aid and support ongoing project planning. CrowderGulf has the capability and know how to conform reports to the unique specifications of any project or even portions of a project. Reports can be developed quickly to capture specific City requested data. These reports serve as a valuable tool to everyone in decision making throughout the recovery process.





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We can provide the City with the following daily and weekly reports (at a minimum):

- Total cubic yards hauled
- Total cubic yards of vegetative debris hauled
- Total cubic yards of C&D debris hauled
- Total cubic yards of Stump debris hauled
- Total leaners or hangers cut
- Total cubic yards of mulch debris hauled
- Total cubic yards hauled to each DMS
- Other customized reports as requested

Reports may be provided in Excel format, Word format or PDF format.

CROWDERGULF DEBRIS MANAGEMENT Debris Removal				FEMA-DR-4399-FL Hurricane Michael			
Daily Debris Removed Report							
Bay Co. FL							
DEBRIS REMOVED ON 12/22/2018				REPORT DATE Tuesday, July 21, 2020			
Date	Truck #	Delivered To	Debris Type	Capacity	% Load	Load (CY)	
12/22/2018	50115-20181222066068	2038	Bay Co - Pete Edwards DMS	Veg	71.00	90	63.90
12/22/2018	50115-20181222066120	2038	Bay Co - Pete Edwards DMS	Veg	69.00	70	48.30
12/22/2018	50115-20181222074743	2038	Bay Co - Pete Edwards DMS	Veg	71.00	78	53.25
12/22/2018	50115-20181222074932	2038	Bay Co - Pete Edwards DMS	Veg	69.00	80	54.50
12/22/2018	50115-20181222090938	2038	Bay Co - Pete Edwards DMS	Veg	71.00	80	56.80
12/22/2018	50115-20181222091008	2038	Bay Co - Pete Edwards DMS	Veg	69.00	85	64.85
12/22/2018	50115-20181222104657	2038	Bay Co - Pete Edwards DMS	Veg	71.00	70	49.70
12/22/2018	50115-20181222104632	2038	Bay Co - Pete Edwards DMS	Veg	69.00	55	37.95
12/22/2018	50149-20181222062737	2016	Bay Co - Pete Edwards DMS	Veg	76.00	80	60.80
12/22/2018	50149-20181222062759	2017	Bay Co - Pete Edwards DMS	Veg	72.00	65	45.60
12/22/2018	50149-20181222071228	2016	Bay Co - Pete Edwards DMS	Veg	76.00	80	62.80
12/22/2018	50149-20181222071250	2017	Bay Co - Pete Edwards DMS	Veg	72.00	78	54.00
12/22/2018	50149-20181222074658	2016	Bay Co - Pete Edwards DMS	Veg	76.00	70	53.20
12/22/2018	50149-20181222084452	2017	Bay Co - Pete Edwards DMS	Veg	72.00	60	43.20
12/22/2018	50149-20181222084739	2017	Bay Co - Pete Edwards DMS	Veg	76.00	80	60.80
12/22/2018	50149-20181222085947	2016	Bay Co - Pete Edwards DMS	Veg	72.00	70	50.40
12/22/2018	50149-20181222094034	2017	Bay Co - Pete Edwards DMS	Veg	76.00	85	64.60
12/22/2018	50149-20181222103120	2016	Bay Co - Pete Edwards DMS	Veg	72.00	75	54.00
12/22/2018	50149-20181222103141	2017	Bay Co - Pete Edwards DMS	Veg	76.00	78	53.20
12/22/2018	50149-20181222110613	2016	Bay Co - Pete Edwards DMS	Veg	72.00	50	36.00
12/22/2018	50149-20181222110634	2017	Bay Co - Pete Edwards DMS	Veg	76.00	85	64.60
12/22/2018	50615-20181222062687	2279	Bay Co - Pete Edwards DMS	Veg	72.00	70	50.40
12/22/2018	50615-20181222063501	2283	Bay Co - Pete Edwards DMS	C&D	100.00	95	95.00
12/22/2018	50615-20181222064450	2285	Bay Co - Pete Edwards DMS	C&D	100.00	95	95.00
12/22/2018	50615-20181222064717	2286	Bay Co - Pete Edwards DMS	C&D	95.00	95	90.25
12/22/2018	50615-20181222070382	2284	Bay Co - Pete Edwards DMS	C&D	110.00	95	104.50
12/22/2018	50615-20181222070328	2274	Bay Co - Pete Edwards DMS	C&D	100.00	95	95.00
12/22/2018	50615-20181222072510	2278	Bay Co - Pete Edwards DMS	C&D	94.00	95	89.30
12/22/2018	50615-20181222072830	2277	Bay Co - Pete Edwards DMS	C&D	94.00	95	89.30
12/22/2018	50615-20181222074013	2257	Bay Co - Pete Edwards DMS	C&D	100.00	95	95.00
12/22/2018	50615-20181222075454	2273	Bay Co - Pete Edwards DMS	C&D	113.00	95	107.35
12/22/2018	50615-20181222081025	2237	Bay Co - Pete Edwards DMS	C&D	95.00	95	90.25
12/22/2018	50615-20181222082699	2238	Bay Co - Pete Edwards DMS	C&D	101.00	95	95.95
12/22/2018	50615-20181222091647	2279	Bay Co - Pete Edwards DMS	C&D	102.00	95	96.90
12/22/2018	50615-20181222093658	2286	Bay Co - Pete Edwards DMS	C&D	100.00	95	95.00
12/22/2018	50615-20181222095296	2274	Bay Co - Pete Edwards DMS	Mulch	110.00	95	104.50
12/22/2018	50615-20181222100330	2284	Bay Co - Pete Edwards DMS	Mulch	94.00	95	89.30
12/22/2018	50615-20181222100814	2237	Bay Co - Pete Edwards DMS	Mulch	100.00	95	95.00
12/22/2018	50615-20181222101857	2277	Bay Co - Pete Edwards DMS	Mulch	101.00	95	95.95
12/22/2018	50615-20181222102448	2238	Bay Co - Pete Edwards DMS	Mulch	100.00	95	95.00
12/22/2018	50615-20181222105613	2278	Bay Co - Pete Edwards DMS	Mulch	94.00	95	89.30
Bay Co. FL							
Loads this Report: 42				Avg. Load Factor: 82.6			
				Daily Cu Yds			
				3,051.56			

## Reconciliation and Invoicing

An important aspect of the documentation process is the reconciling of all the truck certifications and load tickets prior to invoicing. CrowderGulf has earned a solid reputation with clients and monitoring firms by working closely with them to ensure that data reconciling is completed before invoicing. Whether reconciling with a monitoring company or with our clients direct, our database has all the information needed to expedite this process.

After reconciliation is complete, it is time for invoicing. All invoices are fully supported by load tickets and other required documentation. CrowderGulf is very flexible in generating invoices. Invoices can be provided in different ways such as a dollar amount limit per invoice, designated work period on an invoice (i.e. one week per invoice) or single task invoices. CrowderGulf strives to accommodate by adapting to preferred formats and preferences.

Having reconciled the data prior to invoicing makes the invoicing documents easier to read from FEMA's standpoint and speeds up the audit or reimbursement process. Schedules for invoicing are usually outlined in the contract. Many times, due to the severity of the disaster and the available resources by the City the payment schedule may be modified to allow more time to pay the invoices. CrowderGulf is able to accommodate these situations due to our strong financial stability.



### **Documentation Maintenance**

CrowderGulf maintains all documentation for a period of at least 7-10 years, depending on the requirements. All tickets and truck certifications, task orders, and any other pertinent documentation are kept in both hard copy and electronic format. Having all documents in an organized electronic file allows for easy access if and when FEMA audits the work.

### **FEMA Requirements and Assistance in the Reimbursement Process**

CrowderGulf works closely with all regulatory agencies to assure minimum issues in our disaster management efforts. Over the past 20 years, **98%** of CrowderGulf's work has been with Cities, Counties, States and Agencies that received reimbursement from FEMA under the Public Assistance (PA) Reimbursement Program. As a result of our success in documenting all aspects of the debris management process to support reimbursements, CrowderGulf has established itself as one of the most respected debris contractors in the United States.

CrowderGulf's former FEMA Directors, Emergency Managers and FEMA trained Debris Specialists are available to assist in complying with FEMA guidelines and completing all documentation required by FEMA, FHWA or the Office of Inspector General. **Our Staff is well versed in the Code of Federal Regulations (44 CFR), FEMA's Debris Management Guide (FEMA 325), and Public Assistance Debris Monitoring Guide (FEMA 327).**

CrowderGulf will share its knowledge and experience concerning reimbursement matters. The goal is to obtain maximum reimbursement by utilizing extremely accurate record keeping and exacting quality control measures. Specifically, CrowderGulf will assist the City with the following:

- Developing Project Worksheets
- Estimating debris volumes for initial damage assessment
- Identifying eligible and ineligible reimbursements
- Documenting every element of the recovery process
- Reviewing all records to assure that they meet federal and state reimbursement guidelines
- Providing various levels of training for City employees
- Documenting all facets of work to support the claim process
- Maintain all documents for 7-10 years

### **Reimbursement**

CrowderGulf is committed to completing any emergency management and recovery project for the City in the minimum amount of time and at the best price possible. We work in full regulatory compliance with all agencies involved in disaster recovery including but not limited to:

### **Maximizing Reimbursements under the Sandy Recovery Improvement Act (SRIA) / Pilot Program**

FEMA's SRIA program is intended to increase the effectiveness of debris removal by providing incentives to sub grantees (counties/municipalities) who take advantage the program. CrowderGulf's Management Team are very experienced in working within the guidelines of FEMA's Public Assistance program. Currently, FEMA has removed the majority of the initiatives that made up the Alternative Procedures for Debris Removal Pilot Program however, FEMA continues to promote the use of Straight Time and Force Account Labor incentives. CrowderGulf is prepared to work with our clients to partner in the debris removal initiative.



<b><i>SRIA Program Incentives for Subgrantees</i></b>	<b><i>CrowderGulf's Capabilities and Commitment to Clients(sub grantees)</i></b>
<b><u>Straight Time and Force Account Labor:</u></b> When a sub grantee has elected to participate in the Straight-Time Force Account Labor Procedure to perform all or part of the debris removal operations, FEMA will reimburse the base wages with associated fringe benefits as well as any overtime labor costs and the hiring of additional staff.	CrowderGulf will work directly with clients to augment the client's staff. This may be accomplished by dividing the client's damaged area into segregated or zone areas. Specific zones can be assigned to CrowderGulf crews for debris removal. Other zones will be designated for the client to use force account labor to remove debris. This partnership can expedite debris removal and allow for client crews to remain active and working when normal work could be delayed or be non-existent, due to disaster conditions.  <b>CrowderGulf has always maintained that our relationships with clients are invaluable. No job is too small and we have never failed to fulfill any contractual obligations.</b>

## **ESSENTIAL SUPPORT FUNCTIONS**

### **➤ Readiness Support and Training**

CrowderGulf's long and successful history of disaster response and recovery success is, in a large part, a result of continuous Readiness Planning and Training. CrowderGulf is dedicated to a year-round cycle of preparation, practice, review and analysis to refine our procedures and processes. We strive for continuous improvement with the goal of exceeding expectations where it matters, in project execution.

Joint training and pre-planning with the City will be an important part of Readiness Planning. **On at least an annual basis, CrowderGulf specialists will provide training and pre-planning sessions.** In addition, our Debris Reduction specialists will be available to review and advise on potential DMSs. Preparedness training will be tailored to the City's needs and requests.

Usually, training will consist of all or some of the following topics:

- General understanding of the disaster declaration process
- Understanding the importance of thorough documentation in all processes
- Contract scope of work & scope of work timeframe
- FEMA debris removal eligibility & FEMA required documentation
- Responsibilities of the City & the contractor for debris management
- Pre-event actions
- Management team roles & responsibilities
- Initial response & recovery operations
- Debris removal & monitoring functions
- Truck certification process
- Documentation
- Close out & reimbursement

**"I would like to Thank you all, Ashley and her staff, for all of your help in providing information and documentation needed to close out our 2004/2005 Hurricanes with FEMA. It is comforting to know that we can rely on your company to provide accurate information 4 to 5 years after the fact."**

***Jesse Wright, Village Supervisor  
Village of Wellington, FL***

Training and pre-planning sessions are designed by the needs of each individual Client. For example, if our Client is preparing their own session and would like CrowderGulf to prepare material for discussion for a particular time slot, material such as handouts and PowerPoint presentations are created to present to the attendees based on the discussion topic provided by the Client. This type of involvement is usually requested by Clients who have knowledgeable staff who are experienced in the debris removal process and only need a quick overview of a particular topic.

CrowderGulf also provides a more in depth session for the Clients who need training and plan development specific to their geographical location. CrowderGulf is experienced in assessing the needs of each Client and providing the knowledge and training needed for a successful event. In these situations, CrowderGulf provides in depth training and plan development





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through PowerPoint presentations, handouts and table top exercises. During the in depth training and planning sessions, CrowderGulf can offer assistance in helping the decision makers make informed decisions regarding such things as DMS needs and locations, City disaster debris team members and their roles, whether it is in the best interest of the Client to acquire a monitoring firm, and identifying any other concerns that may not have been previously identified.

### ➤ Subcontracting

(Tab 3 Item 3)

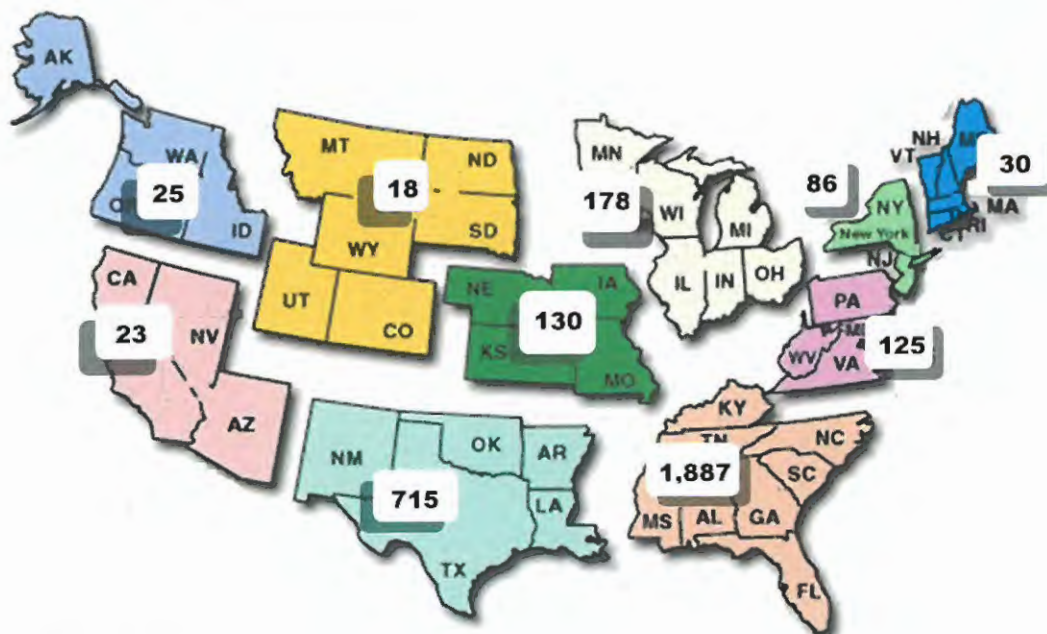
It is company policy to utilize **qualified local subcontractors** to the maximum extent possible in **compliance with 44 CFR 206.10**. Per Client compliance requirements under **44 CFR 13.36(e)**, CrowderGulf, as Prime Contractor, will take all affirmative steps required to assure that minority firms, women's business enterprises, and labor area surplus firms are used when possible.

In addition, we maintain a national subcontractor **database of over 3,200 pre-qualified subcontractors**, which allows us to identify companies by size, equipment and geographical location. Prospective subcontractors may visit our website, [www.crowdergulf.com](http://www.crowdergulf.com), to register or may fax information to the Disaster Administration Office for review. Due to CrowderGulf's reputation of always treating our subcontractors fairly and paying them on a weekly basis, we have a surplus of subcontractors throughout the nation ready to work at a moment's notice.

"CrowderGulf has developed a seamless process which allows for the rapid deployment of essential workers, maintained vital communication lines with all parties involved in the cleanup efforts and has strategically allocated resources to the areas of greatest need...They maintain the highest standards in the industry and operate with a level of integrity that is difficult to match."

*Mark Claypoole*  
*Gotus Trucking, LLC*

The graphic below gives a breakdown of the number and general region that we have registered subcontractors. The number changes periodically as new subcontractors register on our website. For several reasons this number grows after a major disaster.



### Subcontracting Practices

It is the practice of CrowderGulf to subcontract debris work and services using the following guidance:

1. Subcontract to the maximum extent possible with local firms and small businesses. In addition, preference will be given to qualified local vendors for equipment rental and supplies sourced in the jurisdictional boundaries.
2. Promote the use of local contracting by tasking a senior manager to assure notification through local media and organizations.
3. Promote subcontracting only with the assured compliance with equal opportunity hiring.





4. Provide all subcontractors a clear chain of command for purposes of official and/or unofficial communications.
5. Accept, process and pay invoices of subcontractors in accordance with the CrowderGulf policy.
6. Provide priority subcontracting considerations to/for subcontractors that have provided quality work to CrowderGulf in past operations – consistent with the subcontracting policy.
7. CrowderGulf does not have a set-aside percentage of subcontracted work for any particular classification of subcontractor, but will give special attention to small, disadvantaged firms and/or women owned small business firms for contract work or services needed.
8. CrowderGulf is committed to promoting the use of small minority, disadvantaged firms and/or women-owned small business firms for contract work, whenever and wherever possible.
9. We currently maintain an active pre-qualified subcontractor database, tracking current certifications of local and regional D/M/W/SBE qualified subcontractors. Subcontractors can mail, fax, e-mail or log on to [www.crowdergulf.com](http://www.crowdergulf.com) to submit their company information for review. If necessary, we will use additional outlets such as newspapers, publications, websites, etc.
10. As required by each awarded contract, CrowderGulf will meet or exceed goals and expectations on the local minority workforce population and the utilization of minority professional firms, consultants and/or suppliers. CrowderGulf will maintain all requirements set forth by the Client.

### **Subcontracting Policy**

It is standard policy that all subcontractors comply with all of the contractual conditions and commitments of CrowderGulf. As such, all subcontractors shall agree to the following:

1. Enroll in the E-Verify program and provide acceptable evidence of enrollment at the time of subcontract execution. Acceptable evidence consists of a copy of the properly completed E-Verify Company Profile page or a copy of the fully executed E-Verify Memorandum of Understanding for the company. It shall be the **Subcontractor's** responsibility to familiarize themselves with all rules and regulations governing this program.
2. Read and formally acknowledge by signature the CrowderGulf Contract for subcontractors and Safety Manual as provided by CrowderGulf.
3. Provide satisfactory evidence of bonding and licensing that complies with contract and jurisdictional requirements.
4. Provide assurances that no current owner, principal or officer of the firm is or has ever been debarred by the state and/or federal government.
5. Obtain and furnish satisfactory evidence of required insurance from a responsible insurer.
6. Give all notices and fully comply with all local, state and federal laws – including, but not limited to, social security, workers compensation and unemployment insurance, DOT, etc.
7. Begin work to be performed within two full workdays after a subcontractor is notified of a subcontract award, unless otherwise stipulated in the subcontract arrangements. The subcontractor will pay for all materials, equipment and labor used in the performance of the subcontract(s).
8. In the event a subcontractor makes an untimely start, or is unable to supply sufficient skilled workmen, equipment or materials to satisfy the subcontract arrangements, CrowderGulf may terminate the employment/contract of the subcontractor for cause.
9. Take all reasonable safety precautions with respect to contracted work, complying with all safety, workplace standards and environmental measures as directed by CrowderGulf.
10. Furnish periodic progress reports on the work as directed by CrowderGulf, plus use the debris reporting system selected by CrowderGulf.
11. Provide CrowderGulf with progress payment billings (as agreed in the respective subcontracts).
12. Final payments to subcontractor(s) may be deferred pending receipt of contractual or statutory lien waivers, releases, closeout documents or other encumbrances.
13. Other stipulations may apply as may be required by unique local conditions.

### **Understanding Requirements**

CrowderGulf takes several steps during the proposal preparation process to ensure local subcontractor participation as well as M/WBE utilization policies and 44 CFR 13.36(e) compliance are met. Understanding exactly what the Client is requesting during this initial proposal phase is key to implementation upon activation. In order to clearly define the expectations required we take several preliminary steps. The first step is to review M/WBE policies and procedures to determine specific goals set by the Client.



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Our second step is to determine utilization breakdowns required. Lastly, we identify all required certifications and/or M/WBE directories to be used for soliciting M/WBE firms and any further breakdowns of percentage goals. Once these steps are completed and we have a clear understanding of all requirements we continue with the following process:

**Steps in the Process:**

1. Before any subcontractors are solicited, CrowderGulf compiles a list of local subcontractors from our Database of pre-qualified subs. These companies have either worked for CrowderGulf and are in good standing, have registered with us through our website, [www.crowdergulf.com](http://www.crowdergulf.com), or have been previously solicited by CrowderGulf. All subcontractors must meet the following requirements to be considered for prequalification:
  - a. Verification through one or more of the following websites:
    - **The System for Award Management (SAM) is a Federal Government owned and operated free web site that consolidates the capabilities in CCR/FedReg, ORCA, and EPLS. SAM is used to review all subcontractors' debarred status prior to approval as a prequalified subcontractor**(<https://www.sam.gov/>)
    - **SBA HUBZone Search-confirmation**, ([http://dsbs.sba.gov/dsbs/search/dsp\\_searchhubzone.cfm](http://dsbs.sba.gov/dsbs/search/dsp_searchhubzone.cfm))
    - **Dun and Bradstreet**, (<https://sso.dnbi.com>)
  - b. Enroll in the E-Verify program and provide acceptable evidence of enrollment at the time of subcontract execution. Acceptable evidence consists of a copy of the properly completed E-Verify Company Profile page or a copy of the fully executed E-Verify Memorandum of Understanding for the company. For additional information regarding the Employment Eligibility Verification System (E-Verify) program visit the following website: <http://www.dhs.gov/E-Verify>. It shall be the **Subcontractor's** responsibility to familiarize themselves with all rules and regulations governing this program.
  - c. Obtain and furnish satisfactory evidence of required insurance from a responsible insurer.
2. If specific directories are to be used, CrowderGulf will check the Client website for directory access or contact the M/WBE Office for a list of potential M/WBE firms to be utilized then compare this list to our current list of local prequalified subcontractors to find possible matches.
3. Contact is then made with M/WBE firms that offer services similar to our scope of work. Initial contact is made by phone then followed up by fax and/or email, confirming the phone conversation.
4. Emailed and/or faxed correspondence provides MBE firms with specific details regarding the request, i.e., scope of work directly from the RFP documents, registration and requirements information, and specific deadlines for submittal of these documents to the CrowderGulf M/WBE Subcontracts Manager.
5. Should letters of intent from interested firms and further proof of M/WBE certifications be required by the Client, CrowderGulf will compile the received documentation and review for completeness.
6. Only those firms that have met set deadlines and returned all requested documentations will be considered for inclusion in final proposal to the Client as a responsive M/WBE Firm.
7. All contacted firms are listed in proposal and delegated either responsive or non-responsive and the reason for this status.
8. Should the appropriations assigned to the responsive M/WBE firms not meet the Client's percentage goal, firm percentages will be adjusted and executed by both parties upon mutual agreement.
9. Once the RFP evaluation process is complete and award notices are received, these M/WBE firms are notified of results and any additional documentation is requested to keep in the Client's file.
10. Current CrowderGulf client folders are updated yearly with current local pre-qualified subcontractors as well as M/WBE firm confirmations.
11. Upon Client activation, if any of the proposed local M/WBE firms are no longer able to fulfill assigned goals, CrowderGulf will identify other certified M/WBE firms to replace inactive M/WBE firms to maintain our proposed percentage goals. CrowderGulf will provide a detailed explanation as well as further commitments from other M/WBE certified subcontractors to perform scope of work in lieu of previously committed Subcontractors.

**"CrowderGulf is a company with great integrity, is extremely dedicated to their customers and their work, and is entirely one of the best contractors we have worked for...there is not a project or request by CrowderGulf we would ever turn down."**

*Steve St. George*  
*President*  
*St. George Enterprises, Inc.*





**CrowderGulf**  
**RFP#AD-21-02 Disaster Debris Management Services**  
**City of Pembroke Pines, FL**

## Reporting

With the nature of "Stand-By" event contracts being on an "as needed" basis, utilization/activation of the identified M/WBE firms will be based on CrowderGulf's activation by Client. Should the Client have yearly or quarterly reports to be submitted, CrowderGulf will file the needed reports upon request.

## Good Faith Effort

As required by each awarded contract, CrowderGulf will meet or exceed goals and expectations on the local minority workforce population and the utilization of minority professional firms, consultants and/or suppliers. CrowderGulf will maintain all requirements set forth by the City to maintain compliance with **44 CFR 13.36 (e) and FEMA Super Circular 2 C.F.R. Chapter 2, Part 200.**

## Affirmative Steps Include:

1. Placing qualified small and minority businesses and women's business enterprises on solicitation lists;
2. Assuring that small and minority businesses, and women's business enterprises are solicited whenever they are potential sources;
3. Dividing total requirements, when economically feasible, into smaller tasks or quantities to permit maximum participation by small and minority businesses, and women's business enterprises;
4. Establishing delivery schedules, where the requirement permits, which encourage participation by small and minority businesses, and women's business enterprises; and
5. Using the services and assistance, as appropriate, of such organizations as the Small Business Administration and the Minority Business Development Agency of the Department of Commerce.

## Subcontractor Oversight

In the past, CrowderGulf has mobilized over **400** subcontractors with as many as **5,000 people, 2,600 trucks, and 800 pieces of loading equipment.** To assure the same quality control and efficient operations for the City, CrowderGulf's management team will rely on NIMS management protocols to identify the proper number of supervisors for each debris management operation. CrowderGulf is fully prepared to marshal as many Field Project Managers and Debris Supervisors as needed to meet the City's debris management requirements. Project Managers and Field Supervisors will have the direct responsibility to ensure all workers have received the proper safety training and education on Federal Rules and Regulations as they pertain to debris removal operations.

## Subcontractors

See enclosed a partial list of qualified Subcontractors. A current qualified subcontractor list will be provided to the City for pre-approval prior to an event upon request.

2021 Potential FL Subcontractors	Address	City	ST	Zip	SmBus	MWBEs
2 Quick Hauling	7520 Pembroke Rd	Miramar	FL	33023	1	
A & E Land Clearing, Inc	7040 Seminole Pratt Whitney Rd	Loxahatchee	FL	33470	1	
A and J Transport, Inc.	20075 SW 180 Ave	Miami	FL	33187	1	1
A Native Tree Service, Inc.	15733 SW 117 Ave	Miami	FL	33177	1	1
ABC Hauling Services, Inc.	666 NW 23rd St	Miami	FL	33127	1	1
Able Business Services	1234 NW 79th St.	Miami	FL	33147	1	2
ACT Management, Inc	12608 53rd Rd., N	West Palm Beach	FL	33411	1	1
Action Crane Service, Inc.	800 W. McNab Rd	Fort Lauderdale	FL	33062	1	
Agri-Soils, Inc.	5341 W Hillsboro Blvd #303	Coconut Creek	FL	33073	1	
Alex Landscaping, Inc		Homestead	FL	33030	1	
All Across America, Inc.	7001 NW 80th Court	Tamarac	FL	33321	1	
All American Junk Removal Inc	801 South Dixie Hwy East	Pompano Beach	FL	33060	1	
All Florida Land Cleaning Inc.	9151 N W 93 St	Medley	FL	33178	1	
All Florida Tree	5855 NW 47 Place	Coral Springs	FL	33067	1	
All Phase Disaster Cleanup	6278 North Federal	Ft. Lauderdale	FL	33308	1	1
American Hauling & Equipment Corp	8829 NW 177 Terr	Miami	FL	33018	1	
Amerigrow Recycling	10320 West Atlantic Ave	Delray Beach	FL	33446		1
Aquatic Control Group, Inc.	1501 NW 37 Street	Miami-Dade	FL	33142	1	



CrowderGulf

# RFP#AD-21-02 Disaster Debris Management Services City of Pembroke Pines, FL

2021 Potential FL Subcontractors	Address	City	ST	Zip	SmBus	MWBes
Arborist Services, Inc.	5855 NW 47 Place	Coral Springs	FL	33067	1	
Artem, Inc.	PO Box 716	Pahokee	FL	33479	1	1
Asphalt Consultants, Inc.	880 NW 1st Ave	Boca Raton	FL	33432		
Atkins Paving	2020 W. McNab Rd., Ste. 99D	Ft. Lauderdale	FL	33309		
Atlantic Coast Environmental, Inc.	1751 SW 43rd Terrace	Deerfield Beach	FL	33442		
Austin Tupler Trucking	6570 S.W. 47th Court	Davie	FL	33314		
B and G Property Maintenance Inc.	17861 SW 113 Court	Miami	FL	33157	1	2
BCB Landscapers Corp	1545 NW 7th Terrace	Pompano Beach	FL	33060	1	1
BG Katz Nurseries, Inc.	15800 Loxahatchee Rd.	Parkland	FL	33076	1	
Bill West, Inc.	1110 N.W. 133rd Ave.	Sunrise	FL	33323	1	
Blue Team Restoration, LLC	1395 NW 17th Ave, #113	Delray Beach	FL	33445		
Brickell Vizcaya Development, Inc.	12150 SW 132 Ct. 211	Miami	FL	33186	1	
Budget Construction Co. Inc.	7416A SW 48th St	Miamie	FL	33155		
Bulk Express Transport, Inc.	3355 NW 41st Street	Miami	FL	33142		
Bulldog Arborist, Inc.	17413 43rd Rd N	Loxahatchee	FL	33470	1	
C & A Contracting, Inc.	7200 Griffin Rd Ste 3A	Davie	FL	33314		
C & C Loader	1128 Royal Palm Beach Blvd #282	Royal Palm Beach	FL	33411	1	
C & S Property Services, LLC.	20520 SW 48th Place	Southwest Ranches	FL	33332	1	
Cambridge Project Development, Inc	4851 SW 71st Place	Miami	FL	33155	1	
Camelot Debris Removal LLC	7740 NW 32nd Street	Hollywood	FL	33024	1	1
Camino Real Group, Inc. dba: Alpha Wrecking	601 MW 12th Ave., Ste. A	Pompano Beach	FL	33069	1	
CBC Real Estate, LLC.	9498 SW 221 LN	Cutler Bay	FL	33190	1	
Charley Toppino & Sons, Inc.	P.O. Box 787	Key West	FL	33041	1	1
CIMA Engineering Corp.	P.O. Box 557397	Miami	FL	33255	1	2
CJ Disaster Repair LLC	2600 Hammondville	Pompano Beach	FL	33069	1	1
Clean Harbors Environmental Services	11221 Interchange Circle S.	Miramar	FL	33025		1
Committed to Trucking LLC	11117 W OKEECHOBEE RD	Hialeah	FL	33018	1	
Community Tree & Landscape Service Inc.	7315 Pine Tree Ln	West Palm Beach	FL	33406		
Conch Tree & Landscape Professionals, Inc.	P.O. Box 372283	Key Largo	FL	33037	1	1
Corona Technology Staffing	701 Brickell Ave Ste 1550	Miami	FL	33131		
Critt Transportation LLC	608 NE 3rd Street	Belle Glade	FL	33430	1	
CSX Property Services	5000 Godfrey Rd	Parkland	FL	33067	1	
David Mummert LLC	376 Wayman Cir	West Palm Beach	FL	33413	1	
Debris Removal Hauling	1009 Fairfax Cr. W.	Boynton Beach	FL	33436	1	
Dennis Bobcat Services Corp	800 NW 72 Terrace	Plantation	FL	33317		1
Disaster Relief Catering	1510 Latham Rd, Ste 7	West Palm Beach	FL	33409	1	
Disaster Response Team Intl, LLC	28605 SW 172nd Avenue	Homestead	FL	33030	1	
Disaster Solutions, LLC	514 14th St	West Palm Beach	FL	33401	1	2
Dot Palm Landscaping, Inc.	5200 Overseas Hwy	Marathon	FL	33050	1	
DRD Enterprises Inc	858 NW 81 Terrace	Fort Lauderdale	FL	33324	1	2
E & M Recycling, Inc	630 South Palmway	Lake Worth	FL	33460	1	
Eastern Waste Systems, Inc.	1660 NW 19th Ave.	Pompano Beach	FL	33069		
Enviro Waste Services Group, Inc	2911 NW 39 St.	Miami	FL	33142	1	1
FG Construction, LLC.	2701 NW 55th Ct	Tamarac	FL	33309		
First Impression Landscape	4028 160th St	Loxahatchee	FL	33470	1	
Fitsaw Construction LLC	11110 W Oakland Park Blvd #252	Sunrise	FL	33351		
Florida Grab Services Corp	2461 w 76 st. # 203	Hialeah	FL	33016		
Florida Grade Co. Inc.	15632 100th Ln North	West Palm Beach	FL	33412	1	1
Florida Land Specialist, LLC	17851 Bridle Ln	Jupiter	FL	33478	1	3
Florida Tree Trimmers, LLC	8551 W. Sunrise Blvd., Ste. 105L	Plantation	FL	33322	1	
Florida's Dirty Work	900 Osceola Dr.	West Palm Beach	FL	33409		
Foster Marine Contractors, Inc.	7313 West Place	West Palm Beach	FL	33413	1	
Four R Equipment	3701 Southwest 128 Ave	Miramar	FL	33027	1	
FURI Development, LLC	6560 W. Rogers Circle, Ste B-26	Boca Raton	FL	33487		
G. S. Obler, Inc.	911 NE 24th St.	Boca Raton	FL	33431	1	1
G.R.L. (Global Resource Link, LLC.)	3309 North Lake Blvd., Ste 107	Palm Beach Gardens	FL	33403		
General Security Services, LLC.	5171 10th Ave North	Greenacres	FL	33463	1	2
Georgis Fence Concrete Co. Inc.	316 SE 14 St	Fort Lauderdale	FL	33316		1
GlobeTec Construction, LLC	4774 North Powerline Rd	Deerfield Beach	FL	33073		
Great Southern Enterprises	7227 7th PI North	West Palm Beach	FL	33411	1	





CrowderGulf

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2021 Potential FL Subcontractors	Address	City	ST	Zip	SmBus	MWBs
Great Waste and Recycling Service	3051 NW 129 St	Opa-Locka	FL	33054	1	
GT Supplies, Inc.	7010 Barbour Rd	Riviera Beach	FL	33407		
GUTD Hauling Service, Inc.	4161 Laurel Ridge Circle	Fort Lauderdale	FL	33331	1	3
Hotel Planner	777 S. Flagler Dr., Ste 800 West Tower	West Palm Beach	FL	33401		
Image Lawn Maintenance, Inc.	1020 NW 81 Ave.	Pembroke Pines	FL	33024	1	
In Touch Logistics, LLC.	1020 NW 163rd Drive, Ste. 35	Miami Gardens	FL	33169	1	1
Intercounty Engineering Inc.	1925 NW 18 St	Pompano Beach	FL	33069		
J.A. Daniel Management, Inc.	4448 Palm Ave	West Palm Beach	FL	33406		
Jairo Larios	14530 US Hwy 441N	Canal Point	FL	33438	1	
Jalibre Property Presevation, Inc	P. O. Box 772252	Coral Springs	FL	33077	1	2
JD Larios Trucking Corp.	14530 US HWY 441 N	Conal Point	FL	33438		
JDL Enterprises of South Florida	16373 132 Terrace North	Jupiter	FL	33478	1	
Jet Hauling, Inc.	7368 Westport Place	West Palm Beach	FL	33413	1	
JMS Construction Services, Inc.	4405 Peters Rd	Plantation	FL	33317	1	1
Joseph Landscaping, Inc.	12501 NE 5th Ave.	North Miami	FL	33161		
JSM Enterprises, LLC	8875 SW 172nd TER	Palmetto Bay	FL	33157		
KLBz Backhoe Service, Inc.	10 High Point Road, Ste. A	Tarvernier	FL	33070		
Lamaz Trucking, Inc.	3031 NW 78 Ave	Hollywood	FL	33024	1	
Larios Trucking Inc.	17200 US Hwy 441	Canal Point	FL	33438	1	
Lawn Boyz, LLC	6333 N. 40th Street	Hollywood	FL	33024	1	2
Lawn Rescue Plus	15700 SW 169 Ave	Miami	FL	33187		
Let's Move It Ilc	185 NE 4th Ave	Delray Beach	FL	33482	1	1
Lightning Commercial Cleaning Service, LLC.	8309 Fairway Rd.	Sunrise	FL	33351		
Load Masters Management, Inc.	18701 SW 358th Street	Homestead	FL	33030	1	2
M. Muller Tree Service	9242 Roan Ln, Ste D	Lake Park	FL	33403		
M.J.K. Services	19101 SW 53rd St	Ranches	FL	33332		
Mayflowers Express, Inc.	21104 SW 88 Pl	Cutler Bay	FL	33018	1	1
Metric Engineering, Inc.	13940 SW 136 St Ste 200	Miami	FL	33186		
Metro Equipment Service, Inc	9425 SW 72 St #225	Miami	FL	33173		
Metro Trucking Company	2225 West 78th St	Hialeah	FL	33016	1	
MHD Marketing	8975 SW 6th Street	Boca Raton	FL	33433	1	
Miami Wrecking Co.	4540 NW 8th Terrace	Oakland Park	FL	33309		
MJC Land Development, LLC.	4201 West Gate Ave	West Palm Beach	FL	33409	1	2
Modern Scapes of South Florida, LLC.	5300 SW 164th Terr	Southwest Ranches	FL	33331	1	1
Mow Hog Mowing & Grading	8304 N W 37th St	Coral Springs	FL	33065	1	2
Novo Arbor	P.O. Box 359	Boynton Beach	FL	33425	1	1
Olin Hydrographic, Inc	2900 Calusa St	Coconut Grove	FL	33133	1	
Ontime Back Hoe	31 North Channel DR	Key Largo	FL	33037	1	
O'Shea Contracting	4535 Lemon St.	Cocoa	FL	32926	1	
Perfect Choice Maintenance, Inc.	16256 NW 17th St.	Pembroke Pines	FL	33028		
Phoenix Hayes, Inc.	8100 Belvedere Rd, Ste 2	West Palm Beach	FL	33411	1	
Pillar Construction	7169 150th Ct. N.	Palm Beach Gardens	FL	33418	1	1
Plantation Tree & Landscape	PO Box 1426	Tavernier	FL	33070	1	
Prestigious Tree Care, Inc.	21008 SW 124 Ave Rd	Miami	FL	33177	1	
Protective Barrier Services, Inc.	623 NE 5th Terrace	Fort Lauderdale	FL	33304		1
Quime Corp	224 Seminole Lake Dr	Palm Beach	FL	33411		
Quimeza, Inc.	442 Rainbow Spring Terr	North Palm Beach	FL	33411	1	2
QuinCo Corp.	17882 35 Pl. N.	Loxahatchee	FL	33470	1	1
R. M. Trucking Service Inc.	3931 NW 34 Ave	Lauderdale Lakes	FL	33309		3
R.A.L. Services Corp	2911 SW 26th St	Miami	FL	33133	1	
Raidan Development, LLC	6956 SW 47 St	Miami	FL	33155	1	1
Relyc Contractor Corp.	7547 W. 24th Ave.	Hialeah	FL	33016		
Resol Construction Inc.	1172 S Dixie Hwy	Coral Gables	FL	33146		1
Ric-Man Construction FL	3100 SW 15th Street	Deerfield Beach	FL	33442		
Rio-Bak Corporation	12773 W. Forest Hill Blvd, Ste 210	Wellington	FL	33414		
RPM Landworks Inc	13673 82nd Ln N	West Palm Beach	FL	33412	1	
Runway Agricultural Services	3035 S.W. 36 St.	Fort Lauderdale	FL	33312	1	1
Rush Roll-Off & Recycling, Inc	P.O. Box 1431	Deerfield Beach	FL	33443	1	
Ryan Incorporated Southern	1700 South Powerline Rd, Ste H	Deerfield Beach	FL	33442		
S & J Disaster Relief & Recovery Service	20471 NW 12th Place	Miami	FL	33169		

## RFP#AD-21-02 Disaster Debris Management Services City of Pembroke Pines, FL

2021 Potential FL Subcontractors	Address	City	ST	Zip	SmBus	MWBEs
Safety Guys LLC and Team Labor	111D SW 23rd St	Fort Lauderdale	FL	33315	1	1
Salient Development Corp (SDC)	1724 SW 14th St.	Ft. Lauderdale	FL	33312		
Scott Lewis Gardening & Trimming Inc	375 Possum Pass	West Palm Beach	FL	33413	1	
SDAC	13495 SW 260th St	Naranja	FL	33032	1	4
Seldin Construction Co. Inc.	513 Spinnaker	Weston	FL	33326	1	1
Seoane FJ Inc (Formerly What an Idea, Inc)	1174 NE 110 St	Miami	FL	33161	1	
Shaw Equipment Inc.	100 NW 51 St	Oakland Park	FL	33309	1	
Sheer Enterprises	6250 Military Trail	West Palm Beach	FL	33407	1	
Shoreline Foundation	2781 SW 56th Ave	Pembroke Park	FL	33023	1	
Sinco Trading & Transport Services	4727 NW 1 St	Plantation	FL	33317	1	
Soil Tech Distributors (Intercity Disposal)	3355 NW 41st St	Miami	FL	33142		1
Sorrel	8835 NW 95th St	Medely	FL	33178		
Stanford Construction Co	1081 NW 12th Terrace	Pompano Beach	FL	33069	1	1
Staying Green, Inc.	4700 SW 83rd Ter.	Davie	FL	33328	1	2
Stingray Group Inc.	1881 70th St Cswy, Ste 1807	North Bay Village	FL	33141	1	
Straightline Relief and Recovery	6671 W. Indian Town Rd #50	Jupiter	FL	33458		1
Sunny Coast Enterprises Co.	8938 SW 150 Ct-Cir E	Miami	FL	33196	1	
Sunquest Logistics, Inc.	3001 SW 173 Terrace	Miramar	FL	33029	1	
Tamara Trucking, LLC.	15886 85th Road N.	Loxahatchee	FL	33470	1	3
Tarzan Tree Care, Inc	22976 Bluegill Ln	Cudjoe Key	FL	33042	1	1
TCI Disaster Service	16703 Golfview DR	Weston	FL	33326	1	
Tecta America South Florida, Inc	1431 SW 30th Ave	Deerfield Beach	FL	33442		
Tetro Land Development & Construction, LLC	13538 Okeechobee Blvd	Loxahatchee	FL	33470	1	1
Thomas Domiano	P.O. Box 41	Tavernier	FL	33070	1	
Tiger Property Maintenance LLC	12399 153rd Ct. N.	Jupiter	FL	33478		2
Tip Top Tree Service, Inc	4686 133 Rd South	Delray Beach	FL	33445	1	
TNA Trucking	15895 93rd St North	West Palm Beach	FL	33412		1
Trintec Construction Inc.	13901 NW 43rd Ave. A-2	Opa Locka	FL	33054	1	1
Triple Nickel Paving, Inc.	1300 NW 18 St	Pompano Beach	FL	33069	1	1
Turn Key Services, LLC	1802 NW 19th St	Fort Lauderdale	FL	33311	1	1
Two Brothers Transport and Sod Service, Inc.	825 NW 9th Street	Belle Glade	FL	33430	1	
US Sweeping, Inc.	20533 Biscayne Blvd Ste 443	Aventura	FL	33180		
Waste Services USA	840 NW 144 St	Miami	FL	33168	1	
WBI Contracting of Palm Bch, Inc	1544 B Rd	Loxahatchee	FL	33470	1	2
Weekley Asphalt Paving, Inc.	20701 Stirling Rd	Pembroke Pines	FL	33332		
Wrangler Construction, Inc.	12855 SW 136 Ave Ste 206	Miami	FL	33186	1	1
Xtreme Land Development	2760 NW 55th Court	Fort Lauderdale	FL	33309	1	
Ziegler Builders Inc.	4930 NW 74 Place	Coconut Creek	FL	33073	1	1
					120	89

### CrowderGulf Letters of Commitment from Subcontractors

CrowderGulf maintains full compliance with current procurement regulations, specifically **44 CFR 206.10** and **2 CFR 200.321**. Currently, we have subcontracts or Letters of Commitment with interested Subcontractors. Copies of the subcontracts or Letters of Commitment can be provided upon request at contract award. CrowderGulf will continue to solicit local subcontractors including M/WBEs from the local area for potential participants.

In addition to Local and MWBE Subcontractors, CrowderGulf has a group of Major Subcontractors that we have worked with for many of our previous activations. These subcontractors meet all FEMA requirements and we consider them an extension of the CrowderGulf Team. Below is a list of the activations that our Major Subcontractors have been involved with over the past 10 years. Subcontractors with Florida experience have been highlighted in **yellow**.





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## RFP#AD-21-02 Disaster Debris Management Services City of Pembroke Pines, FL

### Summary of Major Subcontractor Activations for the past 10 Years with CrowderGulf, LLC

Subcontractor	Storm Event	Work Location	
<b>ABC Hauling Services / RAL Services Corp. (Miami, FL) (HaulOuts) 26 Activations</b>  <b>Master Subcontract # 16_915</b>	2020 Laura	Lake Charles, LA Dequincy, LA West Lake, LA	Calcasieu Parish, LA Iowa, LA Vinton, LA
	2020 Tornado	Nashville, TN	Chattanooga, TN
	2018 Michael	Bay Co, FL Jackson Co, FL Lynn Haven, FL	Panama City, FL Panama City Beach, FL
	2018 Florence	Duplin Co, NC	
	2017 Harvey	Aransas Co, TX Aransas Co, TX (PPDR)	Corpus Christi, TX San Patricio, TX
	2016 Matthew	Hilton Head Island, SC	Thunderbolt, GA
	2011 Tornado (MO)	Joplin, MO	
	2011 Irene	Dare Co, NC	
	2008 Ike	Bolivar Peninsula, TX League City, TX	Manvel, TX
	2005 Wilma	Ft. Lauderdale, FL	
	2018 Michael	Panama City, FL	
<b>All Florida Tree &amp; Landscaping (Coral Springs, FL) (PUSH, ROW Hauling, L &amp; H, ROE Hauling, Stumps, Beach/ Sand) 18 Activations</b>  <b>Master Subcontract # 12_9</b>	2017 Irma	Aventura, FL Jupiter, FL	Miami Springs, FL Stuart, FL
	2016 Matthew	Hilton Head Island, SC	Stuart, FL
	2012 Sandy	Ft. Lauderdale, FL	
	2012 T.S. Isaac	Key West, FL	
	2011 Irene	Newport News, VA	
	2005 Wilma	Ft. Lauderdale, FL Lazy Lakes, FL Sanibel, FL	Wellington, FL Wilton Manors, FL
	2005 Rita	Ft. Lauderdale, FL	
	2005 Katrina	Ft. Lauderdale, FL	Pompano Beach, FL
	2004 Frances	Pompano Beach, FL	
	2020 Zeta	Gulfport, MS	
	2020 Laura	Sulphur, LA	
<b>Ault Enterprises LLC (Bark River, MI) (ROW Hauling, Waterway Debris Hauling) 12 Activations (Master # 16_794)</b>	2018 Michael	FL Dept. of Enviro. Protection	Panama City, FL
	2018 Florence	Onslow Co, NC	Swansboro, NC
	2017 Irma	FL Dept. of Enviro. Protection	(Clay/Putnam, Duval, Volusia/Brevard)
	2017 Harvey	Corpus Christi, TX	
	2016 Matthew	FL Dept. of Enviro. Protection	Hilton Head Island, SC
<b>Barnhart Debris Removal (Magnolia, AR) (PUSH, ROW Hauling, Site Work, HaulOuts, L&amp;H, White Goods) 10 Activations Master Subcontract # 17_1217</b>	2020 Laura	Lake Charles, LA Iowa, LA	Calcasieu Parish, LA Vinton, LA
	2018 Michael	Apalachicola, FL Carrabelle, FL Franklin Co, FL	Panama City, FL Washington Co, FL
	2017 Harvey	Brazoria Co, TX	
<b>Beeghly Tree (Somerset, PA) (ROW Hauling, L&amp;H) 6 Activations Master Subcontract # 20_1871</b>	2020 Zeta	Biloxi, MS	D'Iberville, MS
	2020 Sally	AL DOT Baldwin Co, AL	Fairhope, AL Gulf Shores, AL
<b>Buckeye Landscaping and Sod (Groveport, OH) (ROW Haul, L &amp; H) 10 Activations Master Subcontract # 12_73</b>	2018 Michael	Bay Co, FL	
	2017 Irma	Orange Co, FL	Orlando, FL
	2016 Matthew	Chesapeake, VA Edgecombe Co, NC	Fripp Island, NC Ocean Isle Beach, NC
	2011 Irene	Dare Co, NC	Nagshead, NC
	2008 Ike	Montgomery Co, TX	
<b>C &amp; W Trucking, Inc (Winter Garden, FL) (HaulOuts) 16 Activations</b>	2017 Irma	Casselberry, FL Lake Mary, FL Orlando, FL Sanford, FL	Edgewood, FL Lake Co, FL Polk Co, FL
	2017 Harvey	Brazoria Co, TX	Montgomery Co, TX





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# RFP#AD-21-02 Disaster Debris Management Services City of Pembroke Pines, FL

Subcontractor	Storm Event	Work Location	
<b>Master Subcontract # 17_1292</b>	2012 Tornado	Polk Co, FL	
	2008 T.S. Fay	Brevard Co, FL	
	2005 Wilma	Aventura, FL	West Palm Beach, FL
	2004 Charley, Frances, Jeanne	Brevard Co, FL	Orange Co, FL
		Jupiter, FL	
<b>Central MN Hardwood Sales, LLC (St Peter, MN) (ROW, Stumps, PUSH) 9 Activations Master Subcontract # 17_1048</b>	2017 Irma	Lake Co, FL	
	2008 Ike	Bolivar, TX	Montgomery Co, TX
		Galveston Co, TX	Tiki Island, TX
	2006 Noreaster	Erie Co, NY	
	2005 Wilma	Aventura, FL	Pembroke Pines, FL
<b>Congo Corporation (Redmond, OR) (White Goods) 3 Activations Master Subcontract # 17_1025</b>	2005 Katrina	Pascagoula, MS	
	2017 Harvey	Friendswood, TX	Montgomery Co, TX
		LaMarque, TX	
<b>Crooked River LLC (Trimble, MO) ROW Hauling 2 Activations Master Subcontract # 17_1039</b>	2018 Michael	Panama City, FL	
	2017 Harvey	Dickinson, TX	
<b>DEH Disaster Recovery LLC (Ft. Valley, GA) (ROW Hauling, L&amp;H, Stumps) 21 Activations Master Subcontract # 14_497</b>	2020 Sally	Baldwin Co, AL	Fairhope, AL
	2018 Michael	Decatur Co, GA	Bainbridge, GA
	2018 Florence	Bald Head Island, NC	Northwest, NC
		Bolivia, NC	Oak Island, NC
		Brunswick Co, NC	Shallotte, NC
		Caswell Beach, NC	Varnamtown, NC
		Leland, NC	
	2017 Harvey	Aransas Co, TX	Nueces Co, TX
		Corpus Christi, TX	
<b>Dawn Til Dusk Disaster LLC (Bethany, MO) (PUSH, ROW Hauling, Stumps, L &amp; H, ROE Hauling, Beach/ Sand) 29 Activations Master Subcontract # 12_133</b>	2016 Matthew	Hilton Head Island, SC	
	2016 Hermine	Leon Co, FL	Tallahassee, FL
	2014 Ice Storm Pax	Berkeley Co, SC	Dorchester Co, SC
	2020 Zeta	Gulfport, MS	
	2020 Sally	Fairhope, AL	Orange Beach, AL
	2020 Laura	Lake Charles, LA	Calcasieu Parish, LA
		West Lake, LA	
	2020 Tornado	Nashville, TN	
	2019 Imelda	Montgomery Co, TX	
	2018 Michael	Panama City, FL	
	2018 Florence	Duplin Co, NC	Jacksonville, NC
		Onslow Co, NC	
	2017 Harvey	Aransas Co, TX	Corpus Christi, TX
	2017 Mississippi Tornado	Hattiesburg, MS	
	2016 Matthew	Deltona, FL	
	2016 LA Flooding	Ouachita Parish, LA	
		Central, LA	
	2016 Texas Flooding / Misc	Montgomery Co, TX	Newton Co, TX
		Waller Co, TX	
	2015 SC Flooding	SCDOT	
	2014 Ulysses – Ice Storm	Greensboro, NC	
	2014 AL Tornado	ACCA – Blount Co, AL	
	2011 Irene	Dare Co, NC	Kitty Hawk, NC
		Kill Devil Hills, NC	Nags Head, NC
	2008 Ike	Montgomery Co, TX	
	2005 Katrina	Pascagoula, MS	
<b>Dotson &amp; Sons (Higbee, MO) (ROW Hauling,</b>	2020 Laura	Lake Charles, LA	Calcasieu Parish, LA
	2018 Michael	Bainbridge, GA	Panama City, FL
		Decatur Co, GA	
	2018 Florence	Holly Ridge, NC	Richlands, NC
		Onslow Co, NC	
	2017 Irma	Bonita Springs, FL	Lee Co., FL



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Subcontractor	Storm Event	Work Location	
<b>L &amp; H, Stumps)</b> <b>27 Activations</b>  <b>Master Subcontract # 16_725</b>	2017 Harvey	Aransas Co, TX	Montgomery Co, TX
		Corpus Christi, TX	San Patricio Co, TX,
	2016 Matthew	Hilton Head Island, SC	
	2016 LA Flooding	Central, LA	
	2006 Ice Storm	Erie Co, NY	
	2005 Rita	Calcasieu Parish / Lake Charles, LA	
	2005 Katrina	North Miami, FL	Wilton Manors, FL
		Pascagoula, MS	Pompano Beach, FL
	2004 Ivan	Escambia Co, FL	
<b>Four Points Recycling</b> <b>(Jacksonville, NC)</b> <b>(ROW Haul)</b> <b>9 Activations</b> <b>Master Subcontract # 16_833</b>	2018 Florence	Jacksonville, NC	Onslow Co, NC
		North Topsail Beach, NC	
	2017 Irma	Chatham Co, GA	
	2016 Matthew	Currituck Co, NC	Rose Hill, NC
<b>Four R Equipment</b> <b>(Miramar, FL)</b> <b>(ROW Hauling, HaulOuts)</b> <b>13 Activations</b>  <b>Master Subcontract # 12_173</b>		Duplin Co, NC	Sunset Beach, NC
		Raleigh, NC	
	2020 Laura	Calcasieu Parish, LA	
	2018 Michael	Panama City, FL	
	2017 Irma	Miami Springs, FL	FL DEP Waterway Cleanup
	2016 Matthew	FL Dept. of Enviro Protection	
	2016 Hermine	Tallahassee, FL	
	2014 Pax (Ice Storm)	Dorchester Co, SC	
	2011 Irene	Newport News, VA	
	2008 Ike	Bolivar Peninsula	League City, TX
<b>Gaston / Wood Resource Recovery</b> <b>(Gainesville, FL)</b> <b>(PUSH, ROW Hauling, Stumps, L &amp; H,</b> <b>DMS Grinding, HaulOuts)</b> <b>20 Activations</b>  <b>Master Subcontract #s 17_1468 /</b> <b>20_1869</b>		Kemah, TX	
	2005 Wilma	Pembroke Pines, FL	
	2020 Sally	AL DOT SW Region	AL DOT SW Region
	2020 Tornado	Volusia Co, FL	
	2018 Michael	Bay Co, FL	Jackson Co, FL
		Panama City, FL	
	2017 Irma	FL DEP Waterway Cleanup	Palm Coast, FL
		Flagler Beach, FL	Polk Co, FL
		Flagler County, FL	St. Petersburg, FL
		Ormond Beach, FL	Tarpon Springs
<b>Gotus Trucking</b> <b>(Harrisville, PA)</b> <b>(ROW Hauling, L &amp; H, Stumps)</b> <b>23 activations</b>  <b>Master Subcontract # 16_666</b>	2016 Matthew	Clay County, FL	Orange Park, FL
		Flagler Beach, FL	Ormond Beach, FL
		Flagler County, FL	Palm Coast, FL
	2020 Zeta	Gulfport, MS	
	2020 Laura	West Lake, LA	Calcasieu Parish, LA
	2020 Isaias	Newport News, VA	
	2020 Tornado	Nashville, TN	
	2019 Imelda	Montgomery Co, TX	
	2019 Dorian	Dorchester Co, SC	
	2018 Michael	Panama City, FL	
	2018 Florence	Fayetteville, NC	
	2017 Harvey	Aransas Co, TX	Nueces Co, TX
		Corpus Christi, TX	
	2016 Matthew	Chesapeake, VA	Fayetteville, NC
		Currituck Co, NC	Norfolk, VA
			Southern Shores, NC
	2016 LA Flooding	Central, LA	
	2016 Tornado	Essex Co, VA	
	2005 Wilma	Ft. Lauderdale, FL	Lazy Lakes, FL
		Wilton Manors, FL	
<b>Gulf Atlantic</b> <b>Construction &amp; Marine</b> <b>(Grand Bay, AL)</b> <b>(DMS Site Work, HaulOuts, Sand,</b> <b>Dredging, Waterway, ROW Hauling)</b> <b>13 Activations</b>	2005 Katrina	Pembroke Pines, FL	
	2020 Sally	AL DOT SW Region	Gulf Shores, AL
		Baldwin Co, AL	Orange Beach, AL
	2020 Cristobal	Harrison Co, MS	
	2018 Michael	Bay Co, FL	Panama City, FL
		Dauphin Island, AL	Mexico Beach, FL
	2017 Irma	Lake Co, FL	





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Subcontractor	Storm Event	Work Location	
<b>Master Subcontract# 17_1052</b>	2017 Harvey	Baytown, TX	Brazoria Co, TX
	2017 Nate	Dauphin Island, AL	
<b>Gulf Services (Theodore, AL) (PUSH, ROW Hauling, L&amp;H, Stumps, Site Mgt, Ditch work, PPDR) 7 Activations Master Subcontract # 12_191</b>	2020 Laura	Lake Charles, LA Sulphur, LA	Calcasieu Parish, LA
	2018 Michael	Bay Co, FL Lynn Haven, FL	Panama City, FL Washington Co, FL
<b>H2 Construction LLC (Waverly, MO) (ROW hauling, L &amp; H, Stumps) 8 Activations Master Subcontract # 14_219</b>	2018 Michael	Lynn Haven, FL	
	2017 Harvey	League City, TX	Nassau Bay, TX
	2017 Tornado	Hattiesburg, MS	
	2016 Matthew	Liberty Co, GA	Port Wentworth, GA
	2016 LA Flooding	Central, LA	
	2014 Ice Storm Ulysses	Greensboro, NC	
<b>Hauling Away LLC (Mobile, AL) (PUSH, ROW Hauling, L&amp;H, ROE Hauling, Stumps, Grinding, HaulOuts, Sand, Demo, Waterway Debris) 77 Activations  Master Subcontract # 12_223</b>	2020 Hanna & Beta	Texas General Land Office (GLO)	
	2020 Zeta	Gulfport, MS	
	2020 Sally	AL DOT SW Region Baldwin Co, AL	Gulf Shores, AL Orange Beach, AL
	2020 Laura	Lake Charles, LA Sulphur, LA Vinton, LA	Calcasieu Parish, LA West Lake, LA West Calcasieu Port, LA
	2020 Cristobal	Dauphin Island, AL	
	2020 Tornado	Nashville, TN	Chattanooga, TN
	2019 TX Tornado	Richardson, TX	
	2019 Dorian	Dorchester Co, SC	
	2019 Imelda	Montgomery Co, TX	
	2018 Michael	Bay Co, FL FL Dept of Enviro. Protection Bainbridge, GA	Jackson Co, FL Panama City Beach, FL Panama City, FL Decatur Co, GA
	2018 Florence	Jacksonville, NC North Topsail Beach, NC	Onslow Co, NC
	2018 Florida Red Tide	Collier Co, FL Sanibel Island, FL	Fort Myers Beach, FL
	2017 Irma	Collier Co, FL FL DEP Waterway Cleanup Hilton Head Island, FL	Kissimmee, FL Okeechobee Co, FL Polk Co., FL
	2017 Harvey	Aransas Co, TX Texas General Land Office (GLO)	Corpus Christi, TX
	2017 Maintenance	Corpus Christi, TX	
	2017 T.S. Cindy	Dauphin Island, AL	
	2016 Matthew	FL Dept. of Enviro. Protection Hilton Head Plantation POA, SC	Hilton Head Island, SC
	2016 LA Flooding	Central, LA	Ouachita Parish, LA
	2016 Texas Flooding / Misc	Newton Co, TX Montgomery Co, TX	Waller Co, TX
	2016 Maintenance	Corpus Christi, TX	
	2016 Tornado	Rowlett, TX	
	2015 Flooding-Alabama	AL DCNR, Baldwin Co, AL AL DOT, Baldwin Co, AL	
	2015 SC Flooding	SCDOT	
	2015 Demolition	Orange Beach, AL	
	2015 Fish Kill	Orange Beach, AL	
	2015 Texas Flooding / Misc	Blanco Co, TX Corpus Christi, TX	Republic Services, TX Friendswood, TX
	2015 Severe Storm AL	Limestone Co, AL	
	2014 Tornado	Blount Co, AL	Limestone Co, AL
	2014 Maintenance	Corpus Christi, TX	
	2014 Pax (Ice Storm)	Dorchester Co, SC	Berkeley Co, SC
	2013 T.S. Andrea	Gulf Shores, AL	
	2012-2013 Sandy	NJ DEP	





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City of Pembroke Pines, FL**

Subcontractor	Storm Event	Work Location	
	2012 Isaac	Biloxi, MS Dauphin Island, AL McComb, MS	Magnolia, MS Pascagoula, MS
	2012 Miscellaneous	The Nature Conservancy, AL	
	2012 Tornado	Motel 6 - Mobile, AL	
	2011 Irene	Rocky Mount, NC	
	2020 Zeta	Harrison Co, MS	Gulfport, MS
<b>HDR Trucking LLC</b>  <b>(Bamberg, SC)</b> <b>(PUSH, ROW Hauling, HaulOuts, L &amp; H, Demo)</b> <b>19 Activations</b>  <b>Master Subcontract # 14_219</b>	2018 Michael	Bay Co, FL Decatur Co, GA	Jackson Co, FL Bainbridge, GA
	2017 Irma	Brevard Co, FL Kissimmee, FL Lake Co, FL	Okeechobee Co, FL Polk Co, FL Sumter Co, FL
	2016 Matthew	Callawassie Island, SC Fripp Island, SC Hilton Head Island, SC	Hilton Head (POA) SC Windmill Harbour, SC
	2016 Hermine	Lean Co, FL	Tallahassee, FL
	2018 Florence	Onslow Co, NC	
<b>Jerry's Tree Service</b> <b>(Mims, FL)</b> <b>(ROW Hauling)</b> <b>12 Activations</b>  <b>Master Subcontract # 14_240</b>	2017 Irma	Orange Co, FL	
	2016 Matthew	Flagler Co, FL	Flagler Beach, FL
	2016 Hermine	Leon Co, FL	
	2014 Ulysses – Ice Storm	Greensboro, NC	
	2012 FL Tornado	Republic Services - Polk Co, FL	
	2012 T.S. Beryl	Nassau Co, FL	
	2011 Irene	Manteo, NC	Nags Head, NC
	2008 Ike	Montgomery Co, TX	
	2008 Fay	Brevard Co, FL	
	2020 Laura	Dequincy, LA Lake Charles, LA West Lake, LA Vinton, LA	Calcasieu Parish, LA Iowa, LA Sulphur, LA
<b>JTL &amp; S Property Preservation</b> <b>(League City, TX)</b> <b>(ROW Hauling, L &amp; H,</b> <b>White Goods, Freon Management)</b> <b>21 Activations</b>  <b>Master Subcontract # 17_1020</b>	2020 TX Winter Storm	Friendswood, TX	
	2020 Tree work	Galveston Co, TX	
	2019 Marine work	Clean Harbors	
	2019 Tornado	Montgomery Co, TX	
	2017 Harvey	Alvin, TX Brazoria Co, TX Dickinson, TX Clear Lake Shores, TX Friendswood, TX League City, TX	La Marque, TX Nassau Bay, TX Seabrook, TX Webster, TX West Columbia, TX
	2020 Sally	Baldwin Co, AL	
	2020 Laura	Lake Charles, LA West Lake, LA Vinton, LA	Calcasieu Parish, LA West Calcasieu Port, LA Iowa, LA
<b>Lawn Rescue Plus</b> <b>(Miami, FL)</b> <b>(ROW Hauling, L &amp; H,</b> <b>HaulOuts, Stumps)</b> <b>32 Activations</b>  <b>Master Subcontract # 16_743</b>	2020 Tornado	Nashville, TN	
	2018 Michael	FL Dept. of Enviro. Protection Lynn Haven, FL	Chattanooga, TN Panama City, FL Parker, FL
	2018 Florence	Holly Ridge, NC Jacksonville, NC North Topsail Beach, NC	Onslow Co, NC Richlands, NC Swansboro, NC
	2017 Irma	Aventura, FL Brevard Co, FL Cocoa Beach, FL Collier Co, FL	FL Dept. of Env. Protection Miami, FL Miami Springs, FL Sunny Isle Beach, FL
	2017 Harvey	Aransas Co, TX	
	2016 Matthew	Hilton Head Island, SC	Windmill Harbour POA, SC
	2016 Hermine	Leon County, FL	
	2020 Laura	Calcasieu Parish, LA DeQuincy, LA	Vinton, LA
	2018 Michael	Bay Co, FL	
<b>LCS Restoration Services LLC</b> <b>(Mobile, AL)</b> <b>(ROW Hauling, L&amp;H)</b> <b>4 Activation</b> <b>Master Subcontract#18_815</b>			



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Subcontractor	Storm Event	Work Location
<b>McCombs Tree Service</b> <b>(Rockledge, FL)</b> <b>(ROW Hauling)</b> <b>8 Activations</b>  <b>Master Subcontract# 15_295</b>	2018 Florence	Onslow Co, NC
	2016 Matthew	Brevard Co, FL
	2016 Hermine	Leon Co, FL
	2015 Winter Strom	Raleigh, NC
	2012 TS Beryl	Nassau Bay, FL
<b>Michael's Tree Services</b> <b>(Memphis, TN)</b> <b>(ROW Hauling, L &amp; H, DMS Site Work)</b> <b>10 Activations</b> <b>Master Subcontract # 17_1042</b>	2020 Sally	Fairhope, AL
	2018 Michael	Jackson Co, FL
	2017 Irma	Lauderdale by the Sea, FL Lazy Lakes, FL Plantation, FL
		Polk Co, FL Sunrise, FL Tarpon Springs, FL Wilton Manors, FL
<b>New Gen Environmental Group / Bil-Jim Construction</b> <b>(Toms River, NJ)</b> <b>(ROW Hauling, Dredging, Demo, Waterway)</b> <b>11 Activations</b> <b>Master Subcontract # 17_1024</b>	2020 Zeta	Gulfport, MS
	2020 Laura	Calcasieu Parish, LA
	2018 Michael	Bay Co, FL
	2017 Irma	FL Dept. of Enviro. Protection
	2017 Harvey	Montgomery Co, TX Dickinson, TX
	2016 Matthew	Fayetteville, NC
	201-13 Sandy	State of New Jersey
<b>ReclaimIt Enterprises</b>  <b>(Greenville, TN)</b> <b>(PUSH, ROW Hauling, L &amp; H, HaulOuts)</b> <b>13 Activations</b>  <b>Master Subcontract # 18_362</b>	2020 Zeta	Audubon Institute, LA
	2020 Delta	Iowa, LA
	2020 Sally	Orange Beach, AL Spanish Fort, AL
	2020 Laura	Lake Charles, LA Sulphur, LA
	2018 Michael	Jackson Co, FL Lynn Haven, FL
	2011 Irene	James City Co, VA
<b>S. St. George Enterprises (Fredonia, NY)</b> <b>(PUSH, ROW Hauling, L&amp;H, Grinding, Stumps, HaulOuts, Site Work)</b> <b>68 Activations</b>  <b>Master Subcontract # 13_376</b>	2020 Zeta	Gulfport, MS
	2020 Laura	Lake Charles, LA
	2020 Tornado	Nashville, TN
	2018 Michael	Bay Co, FL Jackson Co, FL Lynn Haven, FL Decatur Co, GA
		Harrison Co, MS Calcasieu Parish, LA Chattanooga, TN Panama City, FL Panama City Beach, FL Bainbridge, GA
	2018 Florence	Brunswick Co, NC Bolivia, NC Caswell Beach, NC Leland, NC Holly Ridge, NC Sandy Creek, NC Navassa, NC Swansboro, NC
		Onslow Co, NC Jacksonville, NC Duplin Co, NC Richlands, NC Oak Island, NC Northwest, NC Shallotte, NC Varnamtown, NC
	2017 Irma	Bonita Springs, FL Edgewater, FL Flagler Co, FL Lake Mary, FL Lake Co, FL Lee Co, FL
		Okeechobee Co, FL Orlando, FL Ormond Beach, FL Sanford, FL Sarasota Co, FL St. Petersburg, FL Sumter Co, FL
	2017 Harvey	Aransas Co, TX San Patricio Co, TX
		Corpus Christi, TX
	2016 Matthew	Hilton Head Island, SC
		Long Cove POA, SC
		Windmill Harbor POA, SC
	2014 AL Tornado	ACCA- Blount Co, AL
	2014 Pax - Ice Storm	Berkeley Co, SC
	2011 Irene	Dorchester Co, SC
		Newport News, VA Rocky Mount, NC
	2005 Dennis	Bay Co, FL
	2005 Wilma	Destin, FL
	2005 Rita	West Palm Beach, FL
		Calcasieu Parish / Lake Charles, LA



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Subcontractor	Storm Event	Work Location	
	2005 Katrina	Aventura, FL Daphne, AL Lazy Lakes, FL	Pascagoula, MS Pompano Beach, FL Wilton Manors, FL
	2004 Ivan	Escambia Co, FL	Walton Co, FL
	2011 Deep Water Horizon Oil Spill	Obrien's BP Oil Spill AL	
	2008 Ike	Bolivar, TX	TX GLO
Total Urban Forestry, LLC (Ocala, FL) (PUSH, ROW Hauling, DMS Site Work, Stumps, L & H) 11 Activations Master Subcontract # 16_780	2020 Zeta	Harrison Co, MS Gulfport, MS	Wiggins, MS
	2020 Sally	Okaloosa Co, FL	
	2018 Michael	Jackson Co, FL	
	2017 Irma	Ocala, FL St. Petersburg, FL	Tarpon Springs, FL The Villages
	2016 Matthew	Flagler Co, FL	Palm Coast, FL
Waterfront Recovery LLC (Rockledge, FL) Waterway Debris 3 Activations Master Subcontract # 17_966	2018 Michael	FL Dept. Of Enviro. Protection	
	2017 Irma	FL Dept. Of Enviro. Protection	
	2016 Matthew	FL Dept. Of Enviro. Protection	
Zehendner Disaster Relief (Princeton, MO) (PUSH, ROW hauling, L & H, Stumps, Haul/Outs, Beach Sand, Demo) 90 Activations Master Subcontract # 12_470	2020 Zeta	Pascagoula, MS	Jackson Co, MS
	2020 Sally	Atmore, AL AL DOT SW Region Bay Minette, AL	Baldwin Co, AL Orange Beach, AL
	2020 Laura	Alexandria, LA	
	2020 Tornado	Nashville, TN	
	2018 Michael	Parker, FL	
	2018 Florence	Bolivia, NC Brunswick Co, NC Caswell Beach, NC Leland, NC Navassa, NC	Northwest, NC Oak Island, NC Sandy Creek, NC Shallotte, NC Varnamtown, NC
	2017 Irma	Bonita Springs, FL Estero Village, FL FL DEP	Fort Myers, Lee Co, FL
	2016 Matthew	Berkeley Co, SC Brevard Co, FL FL Dept. of Environmental Protection Garden City, GA	Hilton Head Island, SC Long Cove POA, SC Thunderbolt, GA
	2014 Tornado	ACCA – Blount Co, AL / DeKalb Co, AL	
	2014 Pax (Ice Storm)	Dorchester Co, SC	Berkeley Co, SC
	2012-2013 Sandy	NJ DEP – Land and Water	
	2012 Isaac	Biloxi, MS Magnolia, MS	McComb, MS Pascagoula, MS
	2011 Tornado (AL)	Walker Co, P & J	
	2011 Irene	Edenton, NC Edgecombe Co, NC James City Co, VA York Co, VA	Robersonville, NC Rocky Mount, NC Williamston, NC NCDOT – Various
	2011 Tornado (MO)	Joplin, MO	
	2010 BP Oil Spill	Alabama Coast	
	2008 Ike	Alvin, TX Bayou Vista, TX Bolivar Peninsula, TX Brookside Village, TX Clear Lake Shores, TX Galveston Canals, TX Galveston Co, TX Kemah, TX	La Marque, TX Manvel, TX Pearland, TX Sante Fe, TX Texas City, TX Tiki Island, TX TX GLO Sand Texas GLO – Henderson Hole
	2006 Ice Storm	Erie Co, NY	
	2005 Wilma	Ft. Lauderdale, FL	West Palm Beach, FL



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Subcontractor	Storm Event	Work Location
		Lee Co, FL Pembroke Pines, FL
	2005 Rita	Calcasieu Parish, Lake Charles, LA
	2005 Katrina	Baldwin Co, AL Biloxi, MS Gulf Shores, AL Gulfport, MS
	2005 Dennis	Atmore, AL Flomaton, AL Baldwin Co, AL
	2004 Ivan	Baldwin Co, AL
	2004 Charley, Frances, Jeanne	Lee Co, FL
		Wilton Manors, FL
		Orange Beach, AL Pascagoula, MS
		Destin, FL Walton Co, FL

### ➤ Quality Control

The purpose of a quality control plan is to provide guidance and consistent attention to workplace policies and procedures in order to facilitate efficient, effective and safe debris removal and reduction. **CrowderGulf's success in managing quality is achieved by our commitment and attention to the people, processes, and procedures involved in our projects. This starts with identifying and communicating the following Fundamental Values to Quality**



#### Control Success:

- Assurance of open and honest communication with clients at all levels in order to foster a clear and mutual understanding of expectations and promote mutual respect.
- Commitment to high quality standards - "Lead by Example".
- Dedication to staff training and education at all levels to ensure correct and safe performance of their tasks.
- Implementing "Clean As You Go" policy for every task

*Our complete QC plan will be provided upon request.*

The purpose of a quality control plan is to provide guidance and consistent attention to workplace policies and procedures in order to facilitate efficient, effective and safe debris removal and reduction.

### "Clean As You Go"

This concept is the centerpiece of our Quality Control Plan. "**Clean As You Go**" is a simple concept that is defined as doing the best job possible the first time to reduce the necessity for redoing any work. This policy does not preclude contracted multiple passes. It simply implies that **all** the debris will be removed on every pass, regardless of the number of passes required by the City. This philosophy is especially important for debris work during emergencies or major disasters where restoration of critical public functions is the highest priority.

CrowderGulf was the debris contractor that first coined the term "**CLEAN AS YOU GO**", over 14 years ago. Recently, the term has been used by other contractors and by municipalities in their RFPs. All CrowderGulf employees, subcontractors and consultants are expected to abide by this policy.

### Inspections

To assure the quality and timeliness of work, CrowderGulf will use a hierarchy of assigned inspection responsibilities based on the nationally recognized Incident Command System (ICS). This arrangement limits the respective spans of control to appropriate levels and has proven to facilitate optimum performance.





## Security

CrowderGulf will restrict general access to its DMS operations to essential company and City personnel for both security and safety. Managers and supervisors will be granted access to a site(s) based upon their duties, responsibilities and spans of control. Operating personnel will be granted access to sites relevant to their respective tasks.

## Maintenance

CrowderGulf follows manufacturer's maintenance recommendations on all of its equipment. CrowderGulf systematically performs "routine maintenance" appropriate to each item of equipment. This maintenance is reported on an equipment log that is retained for the life or ownership of the equipment. CrowderGulf's maintenance system uses its employee or contracted full-time mechanics and/or oilers for daily and routine maintenance. Heavy maintenance and/or major repairs of company-owned equipment are performed by heavy equipment maintenance firms under contract with CrowderGulf.

## Knowledge and Training

CrowderGulf's Quality Control Manager will conduct briefings and de-briefings no less than once a day for the team managers and weekly for supervisors. Organizational and functional relationships will be thoroughly reviewed with supervisory personnel on an on-going basis. CrowderGulf employs debris-experienced equipment operators, foreman, supervisors, and subcontractors. In accordance with these established practices, CrowderGulf supervisors will evaluate the knowledge and debris experience of each operator and subordinate employees, regarding the specifics of his or her assigned tasks, to determine if the employee requires additional training.

## ➤ Health and Safety

### CrowderGulf's Philosophy of Safety

All company operations are managed with an aggressive and proactive commitment to the safety and well-being of employees, subcontractors and the public at large. We believe that this commitment to safety must go hand-in-hand with our commitment to quality production and cost efficiency. CrowderGulf believes that ALL injuries and accidents are preventable through the establishment of and compliance with safe work procedures. Therefore, the prevention of bodily injury and the safeguarding of health are the first considerations in all workplace actions and are the responsibility of every employee and subcontractor at all levels.

This philosophy is reinforced and fulfilled as defined below:

- The CrowderGulf Safety Plan for the City shall be in place at all times to provide mandated directives, required actions, procedures and guidance for all levels of employees from initial response to final closure. The Safety Plan is intended to ensure that all employees work safely and remain safe.
- At all times, CrowderGulf will comply with appropriate safety/ security laws and regulations such as those established by:
  - The Occupational Safety and Health Act (OSHA),
  - The EPA (Environmental Protection Agency),
  - The DOT (Department of Transportation),
  - All other applicable federal, state and local safety and health regulations, and any additional safety standards required by the City

**"I would like to take this opportunity to thank you and your crews for the industrious work performed for our City as a result of Hurricane Ike. Your crews should be commended for accomplishing such a monumental task in a short period of time."**

**Toni Randall, Mayor**  
**League City, TX**

### Corporate Commitment to Safety

CrowderGulf is committed to providing an accident free experience for our employees, subcontractors, visitors to our work sites and to the public we encounter during the execution of our projects. Our leadership team is firmly committed to the belief that "All Accidents Are Preventable". To emphasize our commitment to achieving an accident free experience in every CrowderGulf project, the company's senior executive, Mr. John Ramsay, serves as the senior Safety Official. Mr. Ramsay's personal attention to CrowderGulf's safety, health and accident prevention performance establishes an absolute standard of top priority for all personnel throughout the organization.



**CrowderGulf**

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**City of Pembroke Pines, FL**

Many companies have written safety plans for individual safety topics, but few have a comprehensive plans designed to drive all company operations. CrowderGulf's corporate commitment to safety starts with its written Health and Safety Plan and includes all facets of company planning and operations. Our complete 368 page CrowderGulf Health and Safety Plan is available upon request.

### Safety Performance Summary

CrowderGulf takes tremendous pride in our safety record. Since 2012, CrowderGulf has received no citations, notifications or violations, pertaining to OSHA, or state OSHA. In that time period, CrowderGulf has worked approximately 959,341 and experienced a total of 3 recordables, which is well below industry standards and the last recordable incident took place in 2011. CrowderGulf believes that providing the safest possible work environment is most beneficial for the company, and our clients. CrowderGulf employs a full time safety manager and maintains an up to date, all-inclusive safety manual pertaining to all of CrowderGulf's vast job scope. We also believe that training, communication and monitoring are the best ways to obtain a safe work environment. CrowderGulf policy is that daily tool box meeting are mandatory, and the JSA process is to be used as a communication tool for our workers. Every person involved in a CrowderGulf project has not only the right, but the responsibility to stop the job if an unsafe act or situation is discovered, or if there is a need for more understanding of the work process.

These factors have allowed us to perform above average in regards to our safety record.

Year	Hours Worked	OSHA Recordable	Days Away From Work Cases	R.I.F Rate (Recordable Incident Frequency)	D.a.r.t. Rate (Days Away, Restrictions, or Transfers)
2020	177,820	0	0	0	0
2019	189,433	0	0	0	0
2018	173,960	0	0	0	0
2017	148,975	0	0	0	0
2016	111,243	0	0	0	0
2015	94,222	0	0	0	0
2014	89,478	0	0	0	0
2013	92,630	0	0	0	0

As of January 1, 2021 CrowderGulf has completed the last 3,589 days of work recordable free.

*We have included our most current **OSHA Form 300A – Summary of Work-Related Injuries and Illnesses** as additional documentation of our exemplary safety record. Previous year's forms can be provided upon request*

OSHA's Form 300A  
**Summary of Work-Related Injuries and Illnesses** Year: 2020 Form approved OMB no. 1218-0176

All establishments covered by part 1904 must complete this Summary page, even if no work-related injuries or illnesses occurred during the year. Remember to review the Log to verify that the entries are complete and accurate before completing this summary. Using the Log, count the individual entries you made for each category. Then write the totals below, making sure you've added the entries from every page of the Log. If you had no cases, write "0". Employees, former employees, and their representatives have the right to review the OSHA Form 300 in its entirety. They also have limited access to the OSHA Form 301 or its equivalent. See 29 CFR Part 1904.35 for further details on the access provisions for these forms.

Number of Cases			
Total number of deaths	Total number of cases with days away from work	Total number of cases with job transfer or restriction	Total number of other recordable cases
0 (D)	0 (F)	0 (T)	0 (L)

Number of Days	
Total number of days away from work	Total number of days of job transfer or restriction
0 (A)	0 (U)

Injury and Illness Types			
Total number of (M)			
(1) Injuries	0	(4) Poisonings	0
(2) Skin Disorders	0	(5) Hearing loss	0
(3) Respiratory conditions	0	(6) All other illnesses	0

Post this Summary page from February 1 to April 30 of the year following the year covered by the form.

Public reporting burden for this collection of information is estimated to average 50 minutes per response, including time to review the instructions, search existing data sources, gather the data needed, and complete and review the collection of information. Persons are not required to respond to the collection of information unless it displays a currently valid OMB control number. If you have any comments about these estimates or any other aspects of this data collection, contact: US Department of Labor, OSHA Office of Statistics, Room N-3644, 200 Constitution Avenue, NW, Washington, DC 20210. Do not send the completed forms to this office.

**Facility Information:**

Establishment name: CrowderGulf  
 Street: 5629 Commerce Blvd East  
 City: Mobile  
 State: AL

Industry description:  
 Standard Industrial Classification (SIC): 238900  
 if known:

**Employment Information** (If you don't have these figures, see the Worksheet on the back of OSHA Form 300A to estimate.)

Annual average number of employees: 63  
 Total hours worked by all employees last year: 177,820

**Sign here**  
 I certify that I have examined this document and that to the best of my knowledge the entries are true, accurate, and complete.

*[Signature]* SAFETY MANAGER  
 01/15/2021 509-9422 2/2/2021



## **CrowderGulf's Site Specific Safety Plan**

The Accident Prevention Plan (APP) and Site Safety and Health Plans (SSHP) for the City shall include the following commitments:

- Maintaining a safety and health program that meets the requirements of OSHA and all applicable laws.
- Equipping employees and subcontractors with the required safety equipment, hard hats, clothing, and other safety materials necessary to perform specific work tasks.
- Preparing an Accident Prevention Plan (APP) and Site Safety and Health Plans (SSHP) to inventory and address specific work hazards.
- Providing employees and subcontractors with continuing safety and health training necessary to enable them to perform their work in a safe manner.
- Assuring that at no time, while on duty, may employees or subcontractors be under the influence of alcohol, narcotics, intoxicants or mind-altering substances. Violations of this policy may result in immediate dismissal.
- Assuring that employees and subcontractors be required to immediately report all accidents, injuries, and "near misses" to their supervisor.
- Conducting safety meetings to review past activities, plan for new or changed operations, review hazard analyses and establish safe working procedures.
- Communication of Health, Safety, Security and Environment (HSSE) standards will take place in orientation trainings, safety meetings specific to individual situations, daily tool box meetings, memo's and other ways CrowderGulf deems appropriate.
- Assuring that all associates, regardless of position know that they have the right to "Stop the Job" in the event of a HSSE deficiency.
- Conducting Job Hazard Analyses (JHA) to define the activities being performed, the sequences of work, the specific hazards anticipated, and the control measures to be implemented to eliminate or reduce each hazard to an acceptable level.

A list of local Hospitals, Police Stations, and Fire/Emergency Response Stations will be provided as part of the Safety Plan after project activation.

## **SAFETY WILL BE THE PARAMOUNT CONCERN AT ALL TIMES**

### **➤ Environmental Sensitivity**

CrowderGulf is committed to unequivocal protection of the environment at all work sites and surrounding areas. This is accomplished by attention to organizational, operational and performance details. CrowderGulf personnel or subcontractors assigned to specific contractual duties that substantially impact environmental quality (i.e., incinerator operators) will have the quality of their work continually evaluated by a senior supervisor. Employees with duties partially or indirectly applicable to environmental protection will have those duties evaluated daily, whether relating to noise, smoke, dust, traffic, drainage or general containment actions or containment actions specifically related to hazardous materials.



## **Regulatory Permits and Compliance**

CrowderGulf will ensure all applicable permits are obtained before work is started, including but not limited to the following:

- Air Quality
- Forestry
- Storm Water
- Reclamation of Surface Mining Sites
- Ground and Surface Water
- Local Health Department Permits

We work in full regulatory compliance with all agencies involved in disaster recovery including, but not limited to:

- Federal Emergency Management Agency (FEMA)
- Federal Highway Administration (FHWA)
- Environmental Protection Agency (EPA)
- United States Coast Guard (USCG)
- United States Army Corps of Engineers (USACE)
- Florida Department of Environmental Protection
- Florida Department of Public Health
- Florida Department of Transportation

## **Environmental and Historic Considerations**

State and local regulations, laws and ordinances will be addressed and followed for all environmental and historic preservation issues. The following list provides a brief review of the primary Federal laws which must be considered during debris management practices.

- National Environmental Policy Act
- Clean Water Act
- Clean Air Act
- Coastal Barrier Resources Act
- Resource Conservation and Recovery Act
- Endangered Species Act
- Coastal Zone Management Act
- Fish and Wildlife Coordination Act
- Wild and Scenic Rivers Act
- Executive Orders
- National Historic Preservation Act



## **Specific Environmental Concerns**

### **Spills or Leaks**

Should a spill or leak occur during performance of this contract, CrowderGulf will report the spill or leak to the City. CrowderGulf shall be responsible for cleaning up all spills in compliance with federal, state, and local laws and regulations and at no cost to the City or other government entities.

### **Asbestos Containing Materials**

CrowderGulf is experienced and capable of managing the removal of asbestos containing material. If asbestos is encountered during a recovery effort for the City, CrowderGulf will utilize its resources to ensure all asbestos related activities are in accordance with Environmental Protection Agency (EPA) requirements, specifically the National Emission Standards for Hazardous Air Pollutants (NESHAP) 40 CFR Part 61, Subpart M.

CrowderGulf staff will always comply with all environmental laws and regulations. CrowderGulf will conduct all debris operations outlined in this proposal to meet the program standards provided for in the **FEMA 325 Debris Management Guide**. In addition, CrowderGulf will conduct all debris related operations in accordance with all applicable federal, state, and local laws, rules and/or regulations.





## CrowderGulf

### RFP#AD-21-02 Disaster Debris Management Services City of Pembroke Pines, FL

## ➤ Public Relations

After a disaster, residents want answers regarding recovery operations. CrowderGulf will work closely with the City to ensure that the residents are given accurate and timely information for their use and own individual planning purposes.

### Developing a Public Information Campaign

Experienced CrowderGulf personnel will be available to assist the City in the development of a public information campaign. The information could include the parameters, rules and guidelines of debris operations so residents can begin their personal recovery activities. The language used will be simple and easy for all residents to understand. Materials and information may be distributed in more than one language for it to be understood by non-English-speaking populations and neighborhoods.

### Distribution Strategy

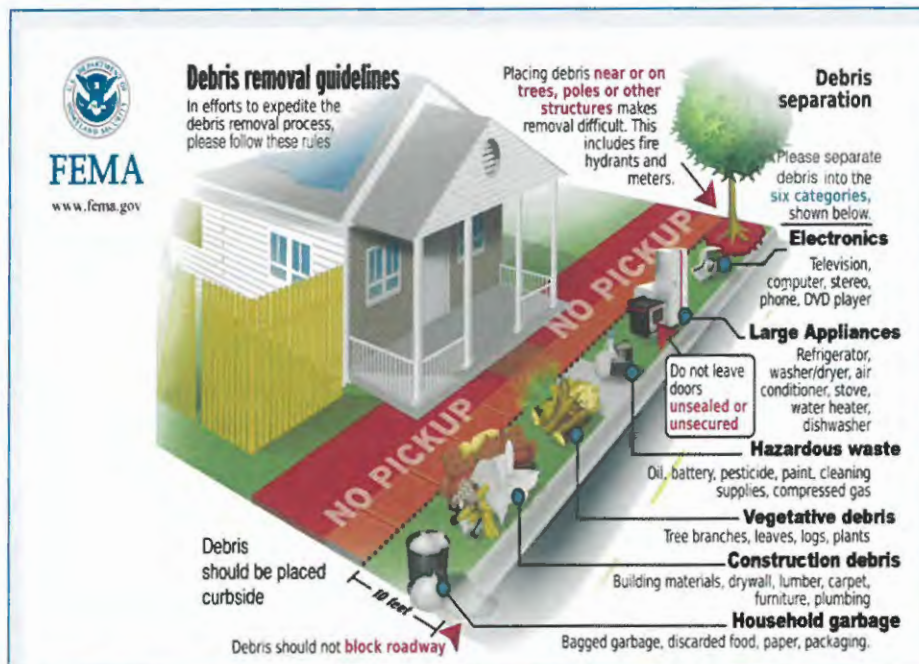
The following are suggested vehicles for distributing the information:

- **Media** – Local television, radio, newspapers, or community newsletters
- **Internet Site** – City of Pembroke Pines website
- **Public Forums** – Interactive meetings at town hall or shopping area kiosks
- **Direct Mail Products** – Door hangers, direct mail, fact sheets, flyers within billings, and billboards



*Gov. Christie complimenting Operations Mgr., Buddy Young, for CrowderGulf's waterway work in NJ after Hurricane Sandy.*

Sample Flyer that can be distributed to local media outlets to assist citizens in properly segregating their debris curbside:



### Updates and Redistribution

The public information strategy will be able to address changes and revisions as debris removal operations progress. During the early stages of the operations, distribution may rely on the immediate transmission of the information through radio and television, to update the general public regarding the debris removal operations. Once operations become more routine and predictable, the information can be distributed through the print media, such as newspapers, mailings, and flyers.

### Debris Information Center

CrowderGulf can assist the City in establishing a temporary debris information center to address concerns and complaints, and answer questions that are not included in the public information campaign at-large. The debris information center may also be utilized to report fraud. Regardless of the venue, it will be important to address the residents' concerns, complaints, and questions in a timely and efficient manner. Feedback from the information center will give the Management Team an indication of how effective and efficient the operations are progressing. The City and the On-Site Management Team may use this information to adjust operations appropriately.





**CrowderGulf**  
**RFP#AD-21-02 Disaster Debris Management Services**  
**City of Pembroke Pines, FL**

## ➤ Environmental Health and Safety Plan - Short Version (Tab 3 Item 4)

CrowderGulf's Health, Safety and Environmental Plan - Total plan 329 pages, can be provided if needed.

Below you will find information taken from the Debris Specific; Safe Practices/Accident Prevention Manual for the purposes of this RFP. This excerpt provides information with regard to Company safety policy and practice. The all-inclusive Health, Safety and Environmental Plan - (329 pages), and the Debris specific Health and Safety Plan- (109 pages) can be provided upon your request.

CrowderGulf's Health, Safety and Environmental Plan provides mandated directives, required actions, procedures and guidance for all levels of employees. The plan is intended to ensure that all employees work safely and remain safe, by strict adherence to the components of this plan.

### SAFETY POLICY

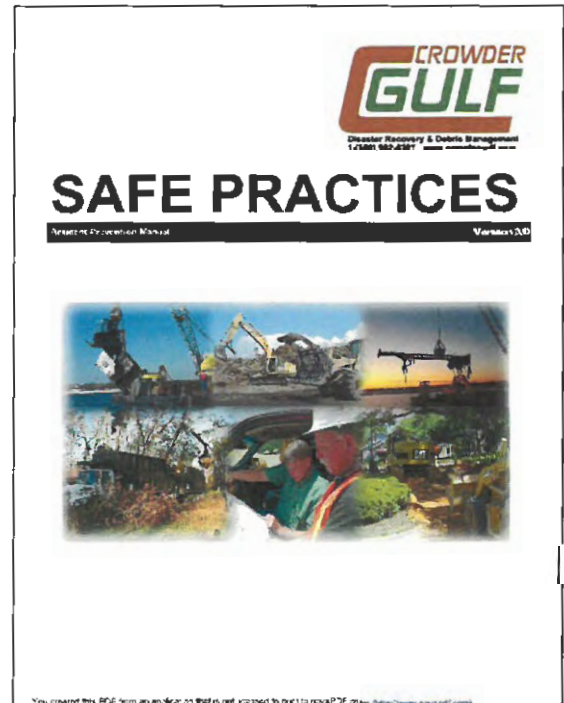
CrowderGulf is committed to providing all employees with a safe work environment. Employees must report unsafe conditions and must not perform work tasks if the work is considered unsafe. Employees must report all accidents, injuries and unsafe conditions to their supervisors. No safety report will result in penalty and/or negative consequences. **Management will give top priority to and provide the financial resources for the correction of unsafe conditions.** Similarly, CrowderGulf will take disciplinary action against any employee(s) who willfully or repeatedly violate workplace safety rules. This action will include verbal or written reprimands and may result in termination.

Senior Management will be actively involved with employees in establishing an effective safety program. Our Health and Safety Manager or designated Safety Officer will participate with the Client or representative in safety program activities. This participation will include CrowderGulf sponsored:

- Safety Education and Training.
- Reviewing workplace safety rules.
- CrowderGulf and the Client employee(s) promotion of safety participation.
- Tool Box sessions on Health and Safety.
- Accident critiques with refresher reviews

This safety philosophy statement embodies the CrowderGulf commitment to and involvement in providing a safe work environment. The Safety Plan will set the standards that implement the philosophy. Compliance with the safety rules will be required of all employees as a condition of continued employment. It is the policy of CrowderGulf that all safety measures and rules are carried out to the fullest. Where necessary, we will conform to additional safety standards required by the Town. To implement this policy, the following assignments are made with the full support of the management.

### **CrowderGulf Safe Practices/Accident Prevention Manual - Debris Specific Safety Manual**



### SAFETY AND HEALTH REQUIREMENTS

During emergency push and disaster debris recovery operations, it is extremely important that safety and health requirements are implemented. Personnel often perform unusual, difficult, hazardous tasks while in a challenging environment, and these conditions increase the risk of accident. Additionally, resources are in short supply. The loss of any resource to an accident indicates poor management. The safety and health of all employees, subcontractors, and members of the public exposed to recovery activities will be a primary concern during all emergency operations and recovery assistance.



**RFP#AD-21-02 Disaster Debris Management Services  
City of Pembroke Pines, FL****INITIAL RESPONSE**

CrowderGulf's safety and health professional shall be immediately alerted of the disaster and shall be included in the planning and execution of response and recovery efforts. This individual shall assess safety and health issues and shall assure precautions are taken prior to deployment of personnel. Issues to consider include: sanitation, drinking water, power supply, living quarters, driving conditions, environmental conditions, and health issues.

**MOBILIZATION OF PERSONNEL**

Prior to departing their duty station for emergency operations and recovery assistance activities, appropriate personnel will be provided:

- Personal Protective Equipment (PPE) (e.g., head, eye, hearing, foot protection, and PFDs) appropriate for the hazards of the field activities that they will perform

**SAFETY ORIENTATION**

Safety and health briefings and orientation shall be conducted as personnel arrive at the emergency area and prior to beginning work activities.

**COMMUNICATIONS**

- Paging equipment, two-way radios, cellular phones, computers, and facsimile machines shall be used as needed to establish and enhance communications.
- Safety and health programs, documents, signs, tags, instructions, etc., shall be communicated to employees and the public in a language that they understand.
- The Safety Coordinator shall compile a list of telephone numbers for all personnel and emergency numbers for fire, police, hospitals, etc. and shall distributed to the DMS supervisor, Project Manager, City/Town/County debris coordinator and post at each tower site. The Safety Coordinator shall retain a copy for the official record and send a copy to the DAO office.

**MACHINERY AND MECHANIZED EQUIPMENT**

Inspection of equipment is critical. Maintenance logs on all equipment should be reviewed immediately upon notice of possible deployment to assure each vehicle has had its proper service prior to deployment. Inspections and tests shall be in accordance with manufacturers' recommendations and shall be documented. Equipment not meeting safety standards or the requirements of this manual will not be used. Records of tests and inspections shall be maintained at the site by the Project Manager, and shall be made available upon request of the designated authority, and shall become part of the project file documentation.

All machinery and equipment shall be inspected before use to ensure safe operating conditions: competent persons will perform the daily inspections and tests. Tests shall be made at the beginning of each shift. If deficiencies are noted in the equipment, which compromises the overall safety of individuals, the operator or the overall operation, the vehicle will be deemed unsafe and immediately taken out of service. A log identifying the equipment's' problems shall be completed by the operator and signed off on by the Project Manager. A mirror or wheel tag shall be placed on the steering wheel and shall remain until the service issues have been resolved. When the corrections have been made, the equipment shall be retested prior to being returned to service.

- Machinery and equipment shall be operated only by designated, qualified personnel. Machinery shall not be operated in a manner that will endanger the operator, other persons or property. Leaving the equipment unattended while powered is strictly forbidden. All equipment shall be operated for its intended usage and in accordance with manufacturer's instructions.
- Seat belts and other safety devices shall be worn at all times.
- Trucks hauling debris on public highways shall have physical barriers (tail gates or chain link fencing and covers) to prevent debris from falling from the truck. Vehicle in Reverse alarms shall be provided; the need for rollover warning devices shall be considered for long-bed end-dump trucks. Single or double sideboards added to trailers designed for normal operation with the additional boards are permitted.



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- Prior to operation, contractors shall refer to written safe operating procedures for each brush chipper, shredder, and/or grinder. In the event that plans are not written, the Contractor shall develop a safe operating plan for each piece of equipment. Standard Operating Procedures (SOPs) shall incorporate the manufacturer's recommendations for safe operation of the chipper as well as the use of emergency zones and fire prevention efforts. Operations and maintenance manuals for chippers, grinders, and shredders shall be kept on-site. A minimum 200 ft (61.0 m) pedestrian emergency zone is required during operation of chippers, shredders, and grinders unless documentation or actual practice indicates otherwise. The public shall be kept a minimum of 300 ft (91.4 m) from all chipper operations. Signs shall be placed at 200 ft (61.0 m) indicating flying debris hazards and that pedestrians are prohibited.
  - Unprotected personnel shall not enter the emergency zone while the chipper is in operation. Front-end loaders and other debris loading equipment in the debris reduction areas or feeding grinders, shredders, chippers, or burn pits shall have completely enclosed cabs. Protection shall include heavy metal grating of sufficient strength to protect the operators from loose limbs, and woods or other debris thrown from grinders.
  - Whenever chipper operations are shut down for any significant length of time (e.g., overnight or when the chipper will be left unattended), equipment walls, crevice drums, cutter heads and hammers, and drive mechanisms shall be cleared of all combustible materials by blowing, washing, and wetting down. Any material contaminated by leakage of hydraulic fluids, oils, or fuel shall be immediately removed. Leakage shall be minimized through preventive maintenance. Because piles of chipped wood are susceptible to spontaneous combustion, fire controls such as segregation, separation, and adequate water supply shall be used.
- The number of workers in proximity to loaders, trucks, and other equipment shall be the minimum necessary to accomplish the job. In restricted areas or areas with reduced access or visibility, special precautions will be taken to ensure the safety of workers on the ground. Sequencing of work shall minimize equipment movement when personnel are in the work area. Moving equipment and workers in the same immediate area is to be avoided. Whenever workers are in the area of operating machinery or vehicular traffic, they shall be provided reflectorized vests.
- Loaders, track-hoes, and other construction equipment in debris reduction areas shall have lights in the front and back in order to work at night.
- Access ladders to knuckle boom self-loaders shall be a minimum of 12 in (30.5 cm) width with 16 in (40.6 cm) recommended. The ladder shall be in good operating condition
- No modifications or additions which affect the capacity or safe operation of the machinery or equipment shall be made without the manufacturer's express written consent.

### MOTOR VEHICLES

- All persons operating a motor vehicle shall possess a valid drivers' license, a permit valid for the equipment being operated.
- Inspections on motor vehicles should be performed prior to mobilization and weekly thereafter. The following systems checks should be administered:
  - Seat Belts for all occupants
  - Operating Controls
    - Turn Signals
    - Brake lights
    - Horns
    - Steering
    - Parking Brake
  - Check for fluids
    - Wiper
    - Brake
    - Oil
    - Gas
    - Coolant





**CrowderGulf**

**RFP#AD-21-02 Disaster Debris Management Services**  
**City of Pembroke Pines, FL**

- All vehicles shall be equipped with the following:
  - Fire Extinguishers
  - Working Speedometer
  - Working Fuel Gauge
  - Working Horn
  - Windshield and wiper blades

### **TRAFFIC CONTROL**

- Traffic control is extremely important on highways, in residential areas, and at construction sites. When traffic may pose a hazard to operations, public roads will be closed. Road closings shall be coordinated in writing with appropriate local agencies. Traffic controls and signage should comply with the DOT Federal Highway Administration's **"Manual of Uniform Traffic Control Devices."**
- When a road cannot be closed, the following precautions may be taken:
  - **"MEN WORKING AHEAD"** or similar signs shall be placed along the roadway, 1,000 ft and 500 ft before the work zone, on both sides of the work zone;
  - Sufficient number of flag persons shall be used to control traffic within the work area;
  - Flag persons shall be used and shall receive instruction in flagging operations before being placed in traffic (training and certification by the National Safety Council (NSC) is recommended);
  - All flag persons shall wear steel-toed shoes, international-orange reflective vests, and hard hats;
  - **"STOP"** and **"GO"** signs, not flags, will be used for traffic control;
  - Flag persons shall be able to communicate with each other and with the foreman; and
  - Two-way radios shall be used whenever visual contact between flappers is not achieved.
- All construction vehicles and all vehicles exceeding 1 1/2 tons should have a signal person to assist in backing in residential areas.

### **DEFENSIVE DRIVING**

Personnel involved in emergency operations are at increased risk of motor vehicle accidents due to damaged roadways, debris/hazards in roadways, road closings, malfunctioning or missing traffic control devices, and driving under challenging environmental conditions. Safe driving programs shall be instituted and driving safety monitored. Personnel operating off-road vehicles shall be trained, prior to operation, in the use of such equipment.

Principals of defensive driving shall be practiced and seat belts worn at all times. The operator shall maintain proper control of the vehicle at all times. Vehicles will not be driven at speeds greater than the posted limit. With regard to weather hazards, traffic, road hazards and other existing conditions operators will use caution

### **PUBLIC SAFETY**

Public safety is important since the majority of work will be performed in the community. Emergency operations present potential hazards to children; problems in defining and keeping the public from work areas; traffic and road debris hazards; utility and structure hazards; and fire and other hazards. Requirements for work area delineation, traffic control devices, and the use of flag persons shall be considered. Public service announcements shall be used as needed to promote safety of the public exposed to C-G activities. Barriers and fencing shall be considered in restricting the public from operation sites.

### **HEALTH HAZARD RECOGNITION**

Health hazards such as asbestos, lead paint, radiation, and hazardous chemicals shall be identified and controlled through the recommendations of a qualified industrial hygienist(s) or certified Hazmat Contractor. Instrumentation, as required, shall be provided for the detection/measurement of health hazards.

### **TREE MAINTENANCE AND REMOVAL**

Each location where tree maintenance or removal is done shall be under the direction of a qualified tree worker.

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City of Pembroke Pines, FL**

Working near electrical equipment and systems:

- Employees working in the proximity of electrical equipment or conductors shall consider all such equipment or conductors energized with potentially fatal voltage, never to be touched (directly or indirectly).
- An inspection shall be made by a qualified tree worker to determine whether an electrical hazard exists before climbing, entering, or performing any work in, on or a tree.
- Only a qualified line clearance tree trimmer or qualified line clearance tree trimmer trainee (under the direct supervision of qualified personnel) shall be assigned to the work if it is found that an electrical hazard exists.
  - There shall be a second qualified line clearance tree trimmer or line clearance tree trimmer trainee within normal voice communication during the clearing operations aloft under the following conditions:
  - When the line clearance tree trimmer or line clearance tree trimmer trainee must approach any closer than 10 ft. (3 m) to any conductor or electrical apparatus energized in excess of 750 volts;
  - When branches or limbs being removed cannot first be cut (with a pole pruner/pole saw) sufficiently clear of the equipment or conductors so as to avoid contact; or
  - When roping is required to remove branches or limbs from such equipment or conductors. Line clearance tree trimmers and line clearance tree trimmer trainees shall maintain the distances from energized conductors. All other tree workers shall maintain a minimum distance of 10 ft (3 m) from energized conductors rated 50 kV phase-to-phase or less. For conductors rated over 50 kV phase-to-phase, the minimum distance shall be 10 ft plus 4'10 in. (3 m +/- 1 cm) for each kV over 50 kV. During all tree working operations above a height of 12 ft. (3.6 m) that are not subject to the requirements of this section, there shall be a second worker in the vicinity.

**EQUIPMENT**

Equipment shall be inspected, maintained, repaired, and used in accordance with the manufacturer's instructions.

- Employees shall be instructed in the safe and proper use of all equipment provided to them.
- Climbing ropes shall not be used to lower limbs or other parts of trees or to raise or lower equipment.
- A handle shall be used for raising and lowering tools.
- Tools used for cabling, bark tracing, cavity work, etc., shall be carried in a bag or belt designed to hold tools and not put in the pockets or stuck in the top of a boot.
- When placing an employee in a tree with an aerial device, prior to leaving the basket for entry onto the tree, and before removing the safety line attached to the basket, the employee shall be safely secured to the tree. The procedure shall be reversed when entering the basket from the tree.

**TREE CLIMBING EQUIPMENT**

- Climber spurs shall be of the tree-climbing type and shall have gafts of the type and length suitable for the tree being climbed.
- Climbing ropes shall have a minimum diameter of 1/2 in (1.2 cm) and be constructed of a synthetic fiber, with a minimum nominal breaking strength of 5400 lb (2439.4 kg) when new. Maximum working elongation (elasticity) shall not exceed 7% at a load of 540 lb (244.9 kg) (10% maximum breaking strength).
- Polypropylene or other synthetic ropes having similar low melting points shall not be used as climbing ropes.

A tree worker shall be tied in with an approved type of climbing rope and safety saddle when working above the ground: this does not necessarily apply to a worker ascending into a tree; work may be performed while standing on a self-supporting ladder but only when the worker is tied in as required. During climbing operations, tree limbs should be inspected before weight is applied to them.

A 5/8 in (1.5 cm) metal shackle shall be secured to the end of a support line that meets minimum standards for a climbing line. The support line shall be tied to the pin of the shackle with the climbing line placed through the shackle. The support line shall be tied off at the base of the tree or any other acceptable anchor. The climbing line shall be crotched as soon as practicable after the employee is aloft, and a taut-line hitch tied and checked. The worker shall be completely secured with the climbing line before starting the operation. The worker shall remain tied in until the work is completed and he/she has returned to the ground. If it is necessary to re-crotch the rope in the tree, the worker shall retie in or use the safety strap before releasing the previous tie. Tree workers shall not carry tools in their hands while climbing. Tools shall be raised and lowered one at a time by means of a line, except when working from an aerial-lift device or during topping or removing operations.





## **FELLING**

Prior to felling operations, the employee shall consider:

- The tree and the surrounding area for anything that may cause trouble when the tree falls.
- The shape of the tree, the lean of the tree, and decayed or weak spots.
- Wind force and direction.
- The location of other people.
- Electrical hazards.

Prior to felling operations, the work area shall be cleared to permit safe working conditions and an escape route shall be planned. Each worker shall be instructed as to exactly what he/she will do. All workers not directly involved in the operation shall be kept clear of the work area.

Before starting to cut, the operator shall be sure of his/her footing and must clear away brush, fallen trees, and other materials that might interfere with cutting operations. A notch and back cut shall be used in felling trees over 5 in (12.7 cm) in diameter (measured at breast height). No tree shall be felled by "slicing" or "ripping" cuts.

- The depth or penetration of the notch shall be about one third the diameter of the tree.
- The opening or height of the notch shall be about 2.5 in (6.3 cm) for each 1 ft (0.3 m) of the tree's diameter.
- The back cut shall be made higher (approximately 2 in (5 cm)) than the base of the notch to prevent kickback.

The employee shall work from the uphill side whenever possible. Just before the tree or limb is ready to fall, an audible warning shall be given to all those in the area. All persons shall be safely out of range when the tree falls. If there is danger that the trees being felled may fall in the wrong direction or damage property, wedges, block and tackle, rope, or wire cable (except when an electrical hazard exists) shall be used. All limbs shall be removed from trees to a height and width sufficient to allow the tree to fall clear of any wires and other objects in the vicinity.

Special precautions shall be taken when roping rotten or split trees due to the potential for falling in an unexpected direction even though the cut is made on the proper side. Persons shall be kept back from the butt of a tree that is starting to fall.

## **BRUSH REMOVAL AND GRINDING, CHIPPING**

Brush and logs shall not be allowed to create a hazard at the work site. Employees working with a brush chipper shall be trained in its safe operation. The chipper shall be operated in accordance with the manufacturer's recommendations.

### **Brush Grinding -Chippers**

- Rotary drum and disk-type tree or brush chippers not equipped with a mechanical in-feed system shall be equipped with an in-feed hopper not less than 85 in (215.9 cm) (the sum of the horizontal distance from the chipper blade out along the center of the chute to the end of the chute and the vertical distance from the chute down to the ground) and shall have sufficient height on its side members to prevent personnel from contacting the blades or knives of the machine during normal operations.
- Rotary drum and disk-type tree or brush chippers not equipped with a mechanical in-feed system shall have a flexible anti-kickback device installed in the in-feed hopper for the purpose of protecting the operator and other persons in the machine area from the hazards of flying chips and debris.
- Disk-type tree or brush chippers equipped with a mechanical in-feed system shall have a quick stop and reversing device on the in-feed. The activating mechanism for the quick stop and reversing device shall be located across from the top, along each side of, and as close as possible to the feed end of the in-feed hopper and within easy reach of the operator.
- The feed chute or feed table of a chipper shall have sufficient height on its side members to prevent operator contact with the blades or knives during normal operation.
- A swinging baffle shall be mounted in front of the knives to prevent throwback of material.
- Brush chippers shall be equipped with an exhaust chute of sufficient length or design to prevent contact with the blade.
- Brush chippers shall be equipped with a locking device on the ignition system to prevent unauthorized starting of the equipment.
- Brush chipper cutting bars and blades shall be kept sharp, properly adjusted, and otherwise maintained in accordance with the manufacturer's recommendations.

Trailer brush chippers detached from trucks shall be chocked or otherwise secured. All workers feeding brush into chippers shall wear eye protectors. Loose clothing, gauntlet-type gloves, rings, and watches shall not be worn by workers feeding the chipper. Employees shall never place hands, arms, feet, legs, or any other part of the body on the feed table when the chipper is in operation or the rotor is turning. Push sticks (of material that can be consumed by brush chipper) shall be used. Brush chippers shall be fed from the side of the centerline, and the operator shall immediately turn away from the feed table when the brush is taken into the rotor. Chippers shall be fed from the curbside whenever possible. Material such as stones, nails, sweepings, etc. shall not be fed into brush chippers. The brush chipper chute shall not be raised while the rotor is turning.

## **OTHER OPERATIONS AND EQUIPMENT**

### **Pruning and trimming**

- Pole pruners, pole saws, and similar tools shall be equipped with wood or nonmetallic poles. Actuating cords shall be of a non-conducting material.
- Pole pruners and pole saws shall be hung securely in a vertical position with the sharp edges away from employees. They shall not be hung on utility wires or cables or left overnight in trees.
- When necessary, warning shall be given by the worker in the tree before a limb is dropped.

### **Limbing and bucking**

- Whenever it is possible to do so, the tree worker shall work on the side on which the limb is being cut.
- Branches bent under tension shall be considered hazardous.
- When topping or lowering limbs, consideration shall be given to the use of taglines to control the limbs. A separate line shall be attached to limbs that cannot be dropped or are too heavy to be controlled by hand. The use of the same crotch for both safety rope and work rope shall be avoided.
- In bucking, tree workers shall stand on the uphill side of the work whenever possible. The tree worker shall block the log to prevent rolling when necessary.
- When bucking, wedges shall be used as necessary to prevent binding of the guide bar or chain. Stump cutters shall be equipped with enclosures or guards that effectively protect the operator.

### **Trucks**

- A steel bulkhead or equivalent protection shall be provided to protect the occupants of vehicles from load shifts.
- Logs or brush shall be securely loaded onto trucks in such a manner as not to obscure taillights or brake lights and vision, or to overhang the side.
- In order to avoid the hazard of spontaneous combustion or the production of undesirable products, wood chips shall not be left in trucks for extended periods.

### **Power Saws**

- Power saws weighing more than 15 lb (6.8 kg) that are used in trees shall be supported by a separate line, except when used from an aerial lift device.
- Where there are no lateral branches on which to crotch a separate support line for power saws weighing more than 15 lb (6.8 kg), a false crotch shall be used.
- The engine shall be started and operated only when all coworkers are clear of the saw.
- The operator will shut off the saw when carrying it over slippery surfaces, through heavy brush, and when adjacent to personnel. The saw may be carried running (idle speed) for a short distances (less than 50 ft (15.2 m)) as long as it is carried to prevent contact with the chain or muffler.

### **Chopping tools**

- Chopping tools that have loose or cracked heads or splintered handles shall not be used.
- Chopping tools shall never be used while working aloft.
- Chopping tools shall be swung away from the feet, legs, and body, using the minimum power practical for control.
- Chopping tools shall not be driven as wedges or used to drive metal wedges.





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### **Cant hooks, cant dogs, tongs, and carrying bars**

- Hooks shall be firmly set before applying pressure.
- Workers shall be warned and shall be in the clear before logs are moved.
- The points of hooks shall be at least 2 in (5 cm) long and shall be kept sharp.
- Workers shall stand to the rear and uphill when rolling logs.

### **Wedges and chisels**

- Wedges and chisels shall be properly pointed and tempered.
- Only wood, plastic, or soft metal wedges shall be used with power saws
- Wood-handled chisels should be protected with a ferrule on the striking end.



### **Chipping and Grinding Debris Management Sites**

Locating Debris Management Sites for chipping / grinding of vegetative and land clearing debris will require a detailed evaluation of potential sites and possible revisits at future dates to see if site conditions have changed or if the surrounding areas have changed significantly to alter the use of the site

### **DMS SITE PLAN – Referenced in the Debris Operations Plan – Will be developed specifically for each DMS**

A DMS Plan will be prepared to a scale of 1" = 50'. The Task Order specific Management and Operations Plan will be updated to include the Site Management Plans for all DMSs and Disposal Sites operated by CrowderGulf. The DMS Plan will display such functions as:

- Access to the Site
- Site Preparation – clearing, erosion control, and grading
- Traffic Control
- Site Security, Safety and Segregation of debris storage areas
- Location of ash disposal area, hazardous material containment area, contractor work area, and inspection towers
- Location of incineration operations and chipping operations
- Location of existing structures or sensitive areas requiring protection
- Household Hazardous Waste (HHW) or Hazardous, Toxic and Radioactive Waste (HTRW) storage
- A detailed list of equipment
- Sanitation facilities

### **INSPECTION TOWERS – Referenced in the Debris Operations Plan**

### **HAZARDOUS MATERIALS CONTAINMENT CENTER**

In accord with FEMA 325 specifications, CrowderGulf will construct an area designed for the temporary storage and confinement of hazardous material. Material deposited into this facility will be inventoried and stabilized. Any leaking containers will be placed in "over pack drums". A well-marked, defined and enforced NO SMOKING area will be established within 200 feet of this area.

### **DEBRIS SEPARATION AND REDUCTION**

The Debris Reduction Manager will supervise the separation and segregation of all loads deposited at the DMS. If site segregation is required because of mixed loads, the separation will reflect the six categories cited below. Each of the following categories of debris will be dealt with in full compliance with the CrowderGulf Environmental Plan and local, state and federal standards:

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### Clean, vegetative debris

- Vegetative debris containing other foreign matter
- Construction and Demolition (C&D) Debris
- Salvageable or recyclable debris
- White Goods, e-goods
- Hazardous or toxic materials / waste

Vegetative debris will be placed into two or more piles (no more than 15 feet high) which will allow for volume reduction without interfering with the ongoing dumping operation or until the dumping and/or reduction operations are complete. As directed by the Town's representative, all construction and demolition (C&D) debris will be hauled directly to a certified landfill or prepared for reduction or recycling if feasible. White goods will be degassed, crushed and bailed for sale as scrap metal.

### FIELD SAFETY MATRIX

Task	Specific Hazard Potential	Special Training Required	PPE Required	Fire Hazard	Comments
Flagger	Machine and Truck Conflicts, personnel and personal clearance from machinery. Could get run over and hit. Dangerous weather	Flagging Training, General Jobsite safety manual requirements. PPE training.	Hard Hats Boots Reflective – Vest Pants Rain Gear	Flaggers must know how to operate a fire extinguisher (FE) and the FE locations	Flaggers must be very attentive and make sure they are in sight of the truck drivers and equipment operators. All flaggers must maintain these distances: 4' from pavement edge, 100' from site entrance, 50' from trucks while dumping, 25' from self loaders. Flaggers must pay attention in their area and work together. Maintain contact with foreman and site manager. Listen for backup alarms. Report dangerous weather. Stay out of grinder safety area.
Equipment Operators Drivers	Traffic conflicts with other equipment and trucks. Risk of damaging property or personnel if not attentive. Could get hit or hit somebody or equipment/trucks. Equipment failure or malfunctioning. Mount and dismount to equipment fall hazard.	General Jobsite safety manual requirements. Operation Certification. Driver's License. Equipment manufacturer operations manual requirements.	Hard Hats Boots Reflective – Vest Pants	Operators must know how to operate a fire extinguisher (FE) and the FE locations. NO smoking during fueling.	Pay attention to your spotters and flaggers. Drive slow and pay attention to signage. Operators must inspect equipment before use to ensure all safety measures are functioning properly. Clear your boots and hands or gloves prior to entering or exiting equipment.
Laborer	Personal clearance from equipment and vehicles. Could get run over and hit. Having contact with HHW. Dangerous weather.	General Jobsite Safety manual requirements. PPE training	Hard Hats Boots Reflective – Vest Pants Gloves Rain Gear	Laborers must know how to operate a fire extinguisher (FE) and the FE locations. NO	Laborers must be very attentive and make sure they are in sight of the truck drivers and equipment operators. Beware of HHW. Stay Clear of grinder safety area.
Foreman/Supervisors	Personal clearance from equipment and vehicles. Could get run over and hit.	General Jobsite Safety manual requirements. PPE training.	Hard Hats Boots Reflective – Vest Pants	Foreman/Supervisors must know how to operate a fire extinguisher (FE) and the FE locations. They should make sure all employees know the FE locations and proper use of a FE	Management employees must watch out for all operations and also continuously inspect the site to safety issues and update the plan as necessary. Stay clear of grinder safety area.
Spotters	Machine and truck conflicts, personnel and personal clearance from machinery. Could get hit or run over or hit by debris being dumped.	General Jobsite safety manual requirements. PPE Training	Hard Hats Boots Reflective – Vest Pants Rain Gear	Spotters must know how to operate a FE and the FE locations	Spotters must be very attentive and make sure they are in sight of the truck drivers and equipment operators.
HHW Personnel	Personnel and personal clearance from machinery. Could get hit or run over or hit by debris being dumped. Handling of HHW, e goods and white goods.	General Jobsite safety manual requirements. PPE Training. HHW Training	Hard Hats Boots Reflective – Vest Pants Gloves Eye Protection Possible Respirator/Mask	Know how to operate a FE and the FE locations. Beware of HHW fire hazards.	Foreman must train in potential HHW Hazards. Must be very attentive and make sure they are in sight of the truck drivers and equipment operators and also beware of HHW.





## RECOMMENDED SAFE PRACTICES FOR TREE MAINTENANCE AND REMOVAL OPERATIONS

### TREE CLIMBING

- The climber should not trust the capability of a dead branch to support his/her weight. If possible, dead branches should be broken off on the way up and hands and feet should be placed on separate limbs.
- A worker should never shin a tree for a distance greater than 15 ft (4.6 m) or shin for any distance beyond his/her demonstrated physical abilities. When the climbing distance is greater than 25 ft (7.6 m) or is beyond the worker's physical capability, the worker should not climb or footlock the rope but should use a safety saddle or sling.
- The climbing rope should be passed around the trunk of the tree as high above the ground as possible using branches with a wide crotch to prevent any binding of the safety rope.

**Exception:** Palms and other trees with similar growth characteristics that will not allow a climbing rope to move freely. The crotch selected for tying should be directly above the work area, or as close to such a position as possible, but located in such a way that a slip or fall would swing the worker away from any electrical conductor. The rope should be passed around the main leader or an upright branch, using the limb as a stop. Feet, hands, and ropes should be kept out of tight V-shaped crotches.

- While climbing, the location of all electrical conductors should be noted and the worker should climb on the side of the tree that is away from electrical conductors, if possible.
- A figure-eight knot should be tied in the end of the rope, particularly when climbing high trees, to prevent pulling the rope accidentally through the taut-line hitch and possibly falling.

### PRUNING AND TRIMMING

- A scabbard should be hooked to the belt or safety saddle to carry a handsaw when not in use.
- A separate line should be attached to limbs that cannot be dropped safely or are too heavy to be controlled by hand. The line should be held by workers on the ground end of the rope. Use of the same crotch for both the safety rope and the work rope should be avoided.
- Cut branches should not be left in trees overnight.
- A service line should be put up for operations lasting overnight or longer and should be used to bring the climbing rope back into position at the start of the next day's work.

### CABLING

- Branches that are to be cabled should be brought together to the proper distance by means of a block and tackle, a hand winch, a rope, or a rope with a come-along.
- Not more than two persons should be in a tree working at opposite ends during cabling installation.
- When the block and tackle are released, workers in trees should be positioned off to one side in order to avoid injury in case the lag hooks pull out under the strain.
- Ground men should not stand under the tree when cable is being installed.

### TOPPING/LOWERING LIMBS

- Workers performing topping operations should make sure the trees can stand the strain of a topping procedure; if not, some other means of lowering the branches should be used. If large limbs are lowered in sections, the worker in the tree should be above the limb being lowered.

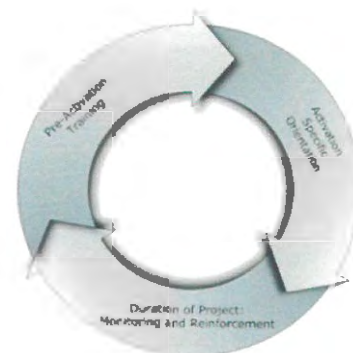
### MINIMUM CLEARANCE FROM ENERGIZED OVERHEAD ELECTRIC LINES

Nominal system voltage	Minimum rated clearance
0 - 50 kV	9.8 ft (3 m)
51 - 200kV	14.7 ft (4.5 m)
201 - 300 kV	19.7 ft (6 m)
301 to 500 kV	24.6 ft (7.5 m)
501 - 750 kV	34.4 ft (10.5 m)
751 - 1000 kV	44.3 ft (13.5 m)

## **CrowderGulf** **RFP#AD-21-02 Disaster Debris Management Services** **City of Pembroke Pines, FL**

### **SAFETY TRAINING**

Disaster debris related project work is an environment which presents many unique situations specific to this industry. For this reason, CrowderGulf believes in a three phase approach to safety training, which is Pre-Activation Training, Activation Specific Orientation, and Monitoring and Reinforcement for Duration of Project. No matter what the level of involvement in a specific project, some amount of training is required. Training can be provided in many different ways. Typically, the different phases of a project provide ideal time for the different trainings to be conducted.



During the **Pre-activation Training Phase**, typical training may include OSHA 10 hour or 30 hour trainings, HAZWOPER training, CPR/First Aid training, asbestos training, or any other training focused on generalized regulations and topics that we may face upon activation. Training is typically conducted by a qualified training instructor.

**Activation Specific Orientation** training is very important and is established when there is a better understanding of the work to be performed. This includes some type of new personnel orientation that all employees must attend before work is started. Aside from the new employee training, the types of training during this phase may include: flagging, severe weather, site control, and other possible trainings specific to the situation. Training is typically conducted by supervisors, foreman and/or the safety department.

The Project Training: **Monitoring and Reinforcement** phase focuses on the topics that have been previously discussed, as well as addressing any new phases of work that may arise throughout the project. In a typical project, additional tasks may be added to the original scope of work, such as demolition, limb and tree removal, etc. It is vital to the safety of our employees that we instruct them on any changes that may not have been addressed during the orientation phase. During this phase, we also acknowledge exemplary safety performance and those who are following the requirements of CrowderGulf's safety program. Training in this phase can be provided by any competent or qualified person.

### **Additional Components of Safety Training**

**Company Safety Rules** – Employees are required to read the rules and understand them. The issuance of these rules are logged and signed receipts are kept on file. Each new employee, as he arrives on the job, is approached and trained in the same manner.

**Periodic Safety Talks** – the company will hold a safety talk with their employees on a weekly or at least monthly basis. The talk may consist merely of restating the company safety rules or warning of dangerous conditions which exist. A particular subject may be covered, such as lockout/tagout, confined space, or fire prevention.

**Changed Conditions** – When the job operation changes or when new hazardous materials are brought into the workplace, employees are made aware of new or added potential dangerous situations that might occur and the proper action employees should take to maintain a safe workplace.

**Safety Equipment** – Employees will not simply be issued protective equipment. They will be instructed as to its proper and safe use.

**Consistency/Redundancy** – The Company will consistently and routinely entertain the concept of safety training. Once is not enough. Employees are constantly remind of safety protocol from the orientation meeting of new employees through the follow-up weekly/monthly safety talks. The central theme is always that employees cannot commit unsafe acts.

**Management Follow-Up** – Management must not be content with advising employees on unsafe practices. A follow-up of employee actions must be made. The Supervisor(s) are instructed to watch for employees committing unsafe acts. Employees are reprimanded when found doing unsafe acts.



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**Documentation** – All actions taken by Management as it relates to Safety Training/Education is documented. Documentation of good faith efforts in meeting the training requirements can be invaluable in defending a lawsuit that results from an injury due to an unsafe act by an employee. Also, documentation substantiates the Company's commitment to and compliance with the OSHA Training Requirements.

**Individual/Group Instruction** – Safety Education can be aimed at a group such as a weekly/monthly safety talk or at an individual. (ex.) In a case where the employee is being given instruction on use of a new tool, etc., by the Supervisor. Whichever the case may be, it should be documented. Safety training must be ongoing. It must be given to all employees and members of management. Documentation of instruction and other forms of safety awareness techniques must be ongoing. The Company never assumes an employee knows the safest way of performing his or her task.

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## Ability to Avoid and/or Mitigate Unforeseen Problems (Tab 3 Item 5)

Any major disaster debris removal and management project should anticipate potential problems. After forty years of successful debris operations, CrowderGulf has experienced almost every potential issue and has developed contingency plans accordingly. Several of the problems CrowderGulf anticipates during services in the City of Pembroke Pines are detailed below.

### Narrow Roads, Cul-De-Sacs & One-Way Streets

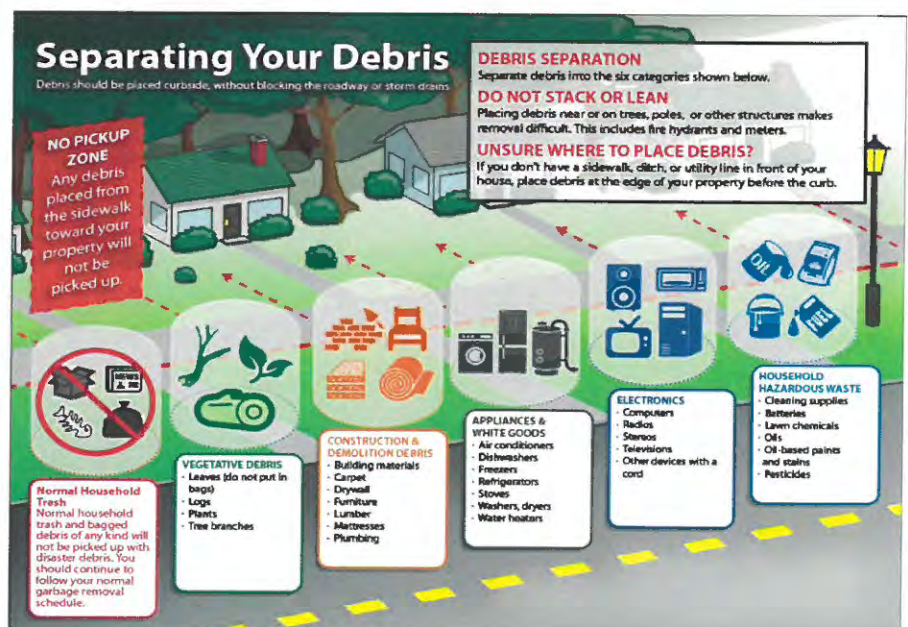
Most Cities have numerous areas with very narrow roads, one way streets or tight turn-around areas. These can be difficult to navigate and very time consuming for large trucks and equipment. CrowderGulf is prepared to utilize smaller dump trailers and skid steers to service particular areas of the City. If awarded the contract, CrowderGulf can identify these areas prior to a contract activation to be better prepared to provide the necessary type of equipment to best service the City. In addition to providing the required equipment, CrowderGulf has all of the necessary caution and detour signs to properly notify the citizens of upcoming road work or temporary street closures.

### Traffic

After a disaster affects a community, normally there is a large presence of tree companies, utility companies, construction repair crews and public works employees on the streets trying to restore power and other utilities. Street access becomes limited by the working crews and their vehicles. During past activations, CrowderGulf has been successful in planning and coordinating our work schedule in specific areas with our Client, the residents of the area and with the other response companies prior to beginning operations. We have found that keeping local law enforcement informed helps with coordination. The photos below show some of the coordination with local law enforcement that CrowderGulf has used in the past to help with traffic and public safety.



**Damages** - During the debris removal and hauling processes, it is inevitable that damage to property will occur. CrowderGulf works diligently to minimize such damages. Nevertheless, when it occurs, CrowderGulf will immediately begin the process of restoration and/or repair. Regardless of whether the damage is to private or governmental property, CrowderGulf will respond within 24 hours of notification and begin the repair of damages within 48 hours. CrowderGulf keeps a log of all repairs with the property owner's approval signature which will be submitted to the City at the completion of the project. In addition, when the client has distributed or posted the displayed flyer (to the right) on their media accounts, the damages have been significantly reduced.





## 4. Availability & Equipment



**City of Pembroke Pines, FL**  
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## Tab 4: Availability and Equipment

### Mobilization

#### Alert and Team Notifications

If there is advanced notice (i.e., a hurricane), this phase will commence as soon as a disaster appears to be a credible threat to the City of Pembroke Pines. The CrowderGulf call-down list will be checked to verify accuracy. Field Project Managers and Field Supervisors will be advised to check e-mail and voice mail at least twice a day, and additional communication devices and cell phones may be distributed to key personnel.

The CrowderGulf Director of Operations will assess the information received from the National Weather Service and in consultation with the City of Pembroke Pines Debris Manager will determine the necessity for a full notification action. If it is determined that notification is needed, he will direct activation of the CrowderGulf Calling Plan with stand-by instructions for individual contractors/subcontractors to be notified. Specific individuals will be called and, in turn, they will call additional CrowderGulf employees in a rapid cascading manner. This list of calling assignments is kept current with no less than two exercises per year if not exercised for a legitimate activation preparation.

#### Preparation

Based on the high probability of a known event, the Director of Operations (DO) will direct initial preparation of manpower and equipment. He will inform all responding personnel as to situation status, departure, tasking and assets to mobilize. The Director of Operations will manage the commencement of mobilization, the tasking of the support units, and the dispatch of managers, crews and equipment.

#### Mobilization of Resources

CrowderGulf shall contact the City's Debris Manager a minimum of 72-96 hours prior to a hurricane event or immediately upon the occurrence of a major disaster or debris generating event in which there is no advance warning. Mobilization will take place immediately upon receipt of a NTP and in accordance with requirements as defined by the City's Debris Manager. Within eight hours of receiving the NTP, CrowderGulf management team will be working on site with the City and its Debris Manager to begin planning the required mobilization and operations for debris removal. Debris removal from streets and roads ("PLUSH") shall begin within 12 hours of receipt of the NTP and reduction and disposal operations shall be in full operation within 48-72 hours.

The severity of the disaster will determine how many employees and/or subcontractors will be assigned to a specific disaster event. Depending on the scope of the disaster, CrowderGulf will use a combination of company crews and subcontractors to perform work. We will begin with CrowderGulf personnel and proceed to add additional manpower and subcontractors until we have a sufficient workforce in place to effectively manage and handle the disaster recovery effort. Specific management personnel that will be assigned to this contract are provided in later sections of this proposal.



#### Staffing the Emergency Operations Center

CrowderGulf will commit a senior employee to be stationed in the City's Emergency Operations Center to coordinate plans for debris operations, communications and scheduling with the City's Emergency Management personnel. If requested by the City, this senior management representative will be on site in the Emergency Operations Center prior to storm landfall.



## Staging of Resources

When a disaster is imminent, we will review the need for staging equipment within 100-150 miles from the potential area of impact. Local equipment and resources will be secured in safe locations and readied for mobilization. As soon as the storm passes the area and a Task Order (TO) issued, equipment and manpower will be staged at a convenient location near the truck certification area for the City.

## Potential Staging Areas

Very early in the mobilization process, CrowderGulf will obtain a large hard surfaced parking area which will be used as a staging area to begin truck and equipment certification and safety inspections. These important steps must take place in advance of moving debris on a unit price payment basis.

The staging area becomes the initial reporting location for all subcontractors. Subcontractors employed under pre-event subcontracts, subcontractors and individuals seeking work, and potential suppliers and vendors, will be directed to this central point. If necessary, we will position a Mobile Emergency Response Command Center Unit at this location to facilitate operations. Additionally, if temporary fueling and shelter facilities are required, they will be positioned at this location, if possible.

## Tropical Storm-Cat 2 Hurricane Staging Location

In the scenario of a non-catastrophic event, our crews will be able to stage within Pembroke Pines in order to ensure a fast response time. **We will work with the City during our yearly, free of charge training to establish a staging area.** Some options that we see as prime choices would be the following locations:

### 1) Flamingo Park

1900 NW 122nd Terrace, Pembroke Pines, FL 33026



Flamingo Park is a great central location in Pembroke Pines that has parking lots large enough to stage debris removal equipment that would be used in a PUSH operation as well as collection.





2) Charles W Flannigan High School  
12800 Taft St, Pembroke Pines, FL 33028



This location could be used for the first activities upon mobilization, such as a staging area for PUSH equipment and personnel.

### Catastrophic Event: Staging Areas

Due to the close proximity of Pembroke Pines to the coast, we will stage equipment a safe distance away in the scenario that a catastrophic event is likely. It is impossible to say where this will be exactly, because the path of each storm is different. When landfall is imminent, we are in constant contact with our equipment due to the ever changing aspect of hurricanes.

### Communications/Mobile Command Center

Should disaster conditions warrant the need, CrowderGulf may establish a self-sufficient Mobile Command Center, with full **communications capability**, in the disaster area and dedicate it solely to the recovery effort. If needed or requested, our Command Center will be provided to the City to serve in the field as its command unit.



The Command Center, or field office/s, will be set up within 24-48 hours after activation. Local citizens will be employed and trained to work in the field office under experienced CrowderGulf management supervision. Local employees are always an asset to the response and recovery operation. Their knowledge of the area and its people is invaluable to CrowderGulf's overall operations. Each Command Center has two gas powered generators that supply power for the following:

- Multiple work stations with LCD computer/TV monitors, with copier/fax/scanner capability
- A conference room with a large table and a 42" plasma monitor/TV
- Two satellite TV receivers
- VSAT for broadband internet and VoIP lines

CrowderGulf's management team, all supervisory personnel, and crew foremen will use company radios, digital radio/telephones, and/or cellular phones. All drivers and subcontractor supervisory personnel will be required to have radios and/or telephones in their vehicles. **Upon request, we will furnish key City personnel with our system radios.**

### Operational Support

CrowderGulf's main office will serve as headquarters for "back-office" operational support and documentation center. Throughout the project, this office will support field operations on all levels and maintain backup files and records for reimbursement.

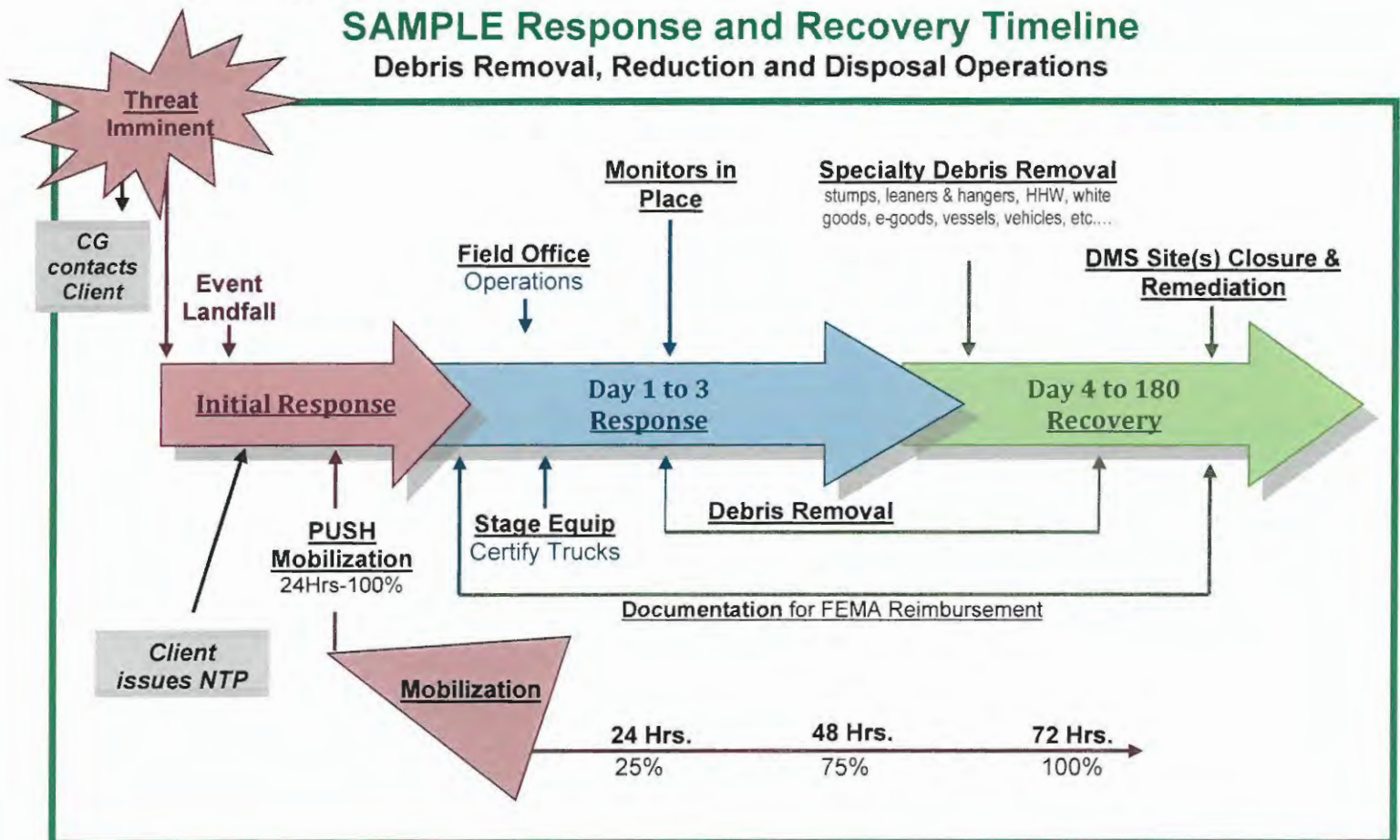


## Sample Mobilization Parameters

Below are CrowderGulf's anticipated mobilization timelines for debris removal work. CrowderGulf has **never failed** to meet the end timelines for completing all projects and remains committed to **meeting all timelines**.

- Contacting the City's Emergency Operations Manager 72 hours prior to a predicted disaster event.
- Providing an advance CrowderGulf representative to the City's Emergency Operations Center 24-48 hours prior to a predicted disaster event or upon receiving notification of pending activation, if requested.
- Staging personnel and equipment in close proximity to the City to provide rapid deployment after the storm, while protecting those assets from damage/destruction by the event.
- Mobilizing resources and being operational for clearing debris and opening critical routes ("PUSH") within 24-48 hours of NTP if requested by the City.
- Being fully operational for hauling, sorting, and storing of debris within 48 hours of initial NTP.
- Being fully operational for reduction and disposal of debris within 72 hours of initial NTP.
- Maintaining full operational capability, 24 hours per day, 7 days per week for an extended period of time.
- Being able to clear all debris from all City maintained streets, roads and highway rights-of-way within 90 days from initial NTP.
- Rapidly adjusting the flow of resources based on the extent and magnitude of damage/debris.
- Providing Rapid Response Crews (RRC) as may be required.
- Being able to complete the entire debris management process from initial clearance through final disposal within 180 days from initial NTP

## SAMPLE Response and Recovery Timeline Debris Removal, Reduction and Disposal Operations



Because each activation / storm presents separate challenges and situations, the above information has been provided as a sample. During our pre-event training sessions with the City, we will work to frame out possible timelines for minor and major activations.



## Availability and Assurances

Due to the uncertainty of disaster related events, it is difficult to predict when a contract activation will occur. Regardless of the number of contracts CrowderGulf has activated after a disaster, in 50+ years, we have never failed to meet a client's contract requirements for equipment resources and personnel. Having an experienced management team, a large pool of company owned equipment and operators, a nationwide data base of trusted and experienced subcontractors and agreements with national rental companies, allows CrowderGulf the ability to assure the City that we can and will meet your disaster response needs. We are committed to providing the City with priority service, quality performance and onsite management. We will work as a team with you and your representatives to successfully restore the City to some sense of normalcy, following all FEMA regulations and within the designated timeline established by the City's contract.

The severity of the disaster will determine how many employees will be assigned to a specific client. Depending on the scope of the disaster, CrowderGulf will use a combination of company crews and subcontractors to perform work. We will begin with CrowderGulf personnel and local resources and proceed to add additional manpower and subcontractors until we have a sufficient workforce in place to ensure the City that we can effectively manage and handle the disaster effort. CrowderGulf will adjust assets as required to optimize operations.

## Hurricanes Harvey and Irma – Lessons Learned and Management Team Updates

During the 2017 Hurricane Season, Hurricanes Harvey and Irma became historic in the debris removal industry. The Category IV Hurricane Harvey, devastated the State of Texas and ten days later, Hurricane Irma made landfall in Florida, South Carolina, and Georgia. Most of the damage occurred throughout Florida. These two back-to-back major hurricanes presented several historical challenges for the Federal Government, local jurisdictions, and private contractors. Assets from around the Country, including CrowderGulf, were fully mobilized in Texas to assist with their recovery effort. However, after Hurricane Irma did her damage in Florida, CrowderGulf's management team immediately began responding to the needs of our Florida clients, while continuing to work throughout Texas. Although these two hurricanes created a national resource shortage, CrowderGulf never asked to re-negotiate our contract rates. We fulfilled all of our contractual obligations on time or ahead of schedule, both in Texas and in Florida.

After these historic events CrowderGulf's management team completed an after-action analysis, and we identified several lessons learned, and as a result, made strategic changes to our subcontractor requirements. CrowderGulf's management also implemented several measures to lessen the chance of having a resource shortage in future activations, including the purchase of additional company-owned assets listed in this proposal.

### Training

Although the 2017 Hurricane Season was challenging for the entire debris removal and management industry, we made several small additions to our Complete Debris Management Plan. We added Annual Training Sessions with Project Managers, Field Supervisors, Reservist Personnel, and Subcontractors in each of our Regions, including Florida. Reid Loper, Vice President, Leigh Anne Ryals, Emergency Management / Quality Control Supervisor and Brian Smallwood Regional Manager, led the trainings in Alabama and Texas. Barrett Holmes, Regional Manager led several trainings along the East Coast, including the Hilton Head Area and both the Carolinas. Don Madio, Regional Florida Manager, led several trainings in Florida. The topics discussed ranged from Project Management, Debris Management Site Selection and Setup, Senior Supervision, Teaming with Monitoring Firms and Communication with the Client and our Disaster Administrative Office. The training sessions were so successful that additional trainings are scheduled for after the Governors Hurricane Conference and after client trainings before each Hurricane Season. A copy of those presentations can be made available to the City, upon request.

### Subcontracting

Our Subcontractors Compliance Manager, Jenny Todd Weaver along with our Director of Operations, Nick Pratt worked diligently securing subcontractors to meet the heavy demand in Florida and Texas, during the 2017 Hurricane Season. They reviewed subcontractors past experience, debris specific equipment and mobilization times and they identified any underperforming subcontractors or subcontractors that defaulted on requirements that had signed master subcontracts. Those subcontractors have been removed from our database and will not work with CrowderGulf during future activations.





### Monitoring Firms

CrowderGulf has an excellent working relationship with many of the monitoring firms across the United States. The 2017 Hurricane Season allowed us to extend many of those relationships, due to the number of contracts that CrowderGulf had activated and also allowed us to work with new monitoring firms. CrowderGulf found that there were many new monitoring employees / personnel, so in the beginning there were some challenges with the truck certification process and getting accurate data from the monitoring firms. Our Senior Project Managers and Project Managers worked to iron out any issues in the beginning of the project and things began to run much smoother. After the activations, our Management Team met and brainstormed the best way to tackle these issues in the future, should they arise and as a result, we have implemented a Quality Assurance / Quality Control (QA / QC) Field Team that is in charge of entering our data and working directly with the monitoring firms out in the field. We have found that this new process has been instrumental after Hurricane Michael devastated the Florida Panhandle in 2018 and most recently after a similar scenario after Hurricanes Laura and Sally in 2020.

### Hurricanes Florence and Michael – Implementation of After Action Items

It didn't take long for CrowderGulf's updated Management Approach, Annual Trainings, Selective Subcontracting Initiatives and New Monitoring Relationships to be put at the forefront of a 2 storm event and simultaneous contract activations. In **2018**, **Hurricanes Florence and Michael** struck the Coast of North Carolina and the Panhandle of Florida within one month of each other. Hurricane Florence was a Category 1 Storm and produced tremendous amount of rainfall and flooding. Hurricane Michael, once thought to be a Category 4 Hurricane was upgraded to a Category 5, and the first storm on record to hit the Florida Panhandle with sustained winds over 157+ miles per hour.

CrowderGulf had 18 pre-event contracts activated across the State of North Carolina and a month later 11 contracts activated in Florida. Due to our diligence after Hurricane Harvey and Irma, our team was prepared for these 2 events. The CrowderGulf Team 'Rose to the Challenge' and provided each client with the necessary assets, both personnel and equipment to successfully meet all contractual obligations within the specified time to include safety, quality, cost and schedule.

CrowderGulf responded to Florida with urgency, providing each Florida Client with their own trained Project Management team, consisting of a Senior Project Manager, Multiple Project Managers and Field Supervisors. CrowderGulf did not downsize equipment and personnel in North Carolina to respond to Florida. **Where necessary, we doubled and in some cases tripled our equipment resources in our North Carolina contract activations** to re-assure our North Carolina clients that we would finish their projects strong and successfully. Due to the widespread flooding, it took several weeks for those waters to recede but our Team was fully mobilized and ready to begin removal operations when safe to do so. We responded to our Florida clients with full resources and had damage assessment personnel on the ground within two hours of the storms passing. Our President, Vice President, Director of Field Operations and Florida Regional Manager were all on the ground surveying damage and reaching out to clients. CrowderGulf provided personnel, drones and helicopters for damage assessment and brought in our own professional videographer to capture storm damage and the debris removal process.

## Mobilizing Large Workforces

### Company-owned/Leased Equipment

CrowderGulf maintains a large inventory of company-owned/leased equipment that is debris specific and available for immediate response to a disaster. Company-owned/leased equipment will be pre-positioned for emergency PUSH operations and dispatched to the disaster area immediately upon the receipt of a NTP in order to begin restoring critical services in the City of Pembroke Pines as quickly as possible.



The following is a partial list of company-owned equipment available for use in any debris operation:

EQUIPMENT	UNITS
• Self-Loading Trucks; (30 – 100 cubic yards)	65
• Dump Trucks (16 yards – 50 yards)	153
• Rubber Tire Loaders (equipped with debris handling grapples)	26
• Rubber Tire and Track Equipped Excavators (with buckets and grapples)	18
• Pick-Up Trucks (equipped with portable phones for Foremen)	25
• Service Trucks	12
• Skid-Steer Loaders (equipped with buckets and grapples)	10
• Cherrington Beach Cleaners 4500 & 4500 XL	5
• Stationary Power Screens – (sand screener)	2
• Diamond Z 14' Tub Grinders	6
• Shallow and deep water boats equipped with latest sonar and photo equipment	4
• Barges, tugs and large boats for heavy marine debris removal	4

### Equipment Rental Agreements

CrowderGulf also maintains active accounts with all major national equipment rental companies to supplement equipment needs as may be required (i.e. Beard, Hertz, Caterpillar, John Deere, United Rental, Sunbelt, etc.).

*All equipment shall meet all federal, state and local regulations.*

### Additional Equipment Information

- All equipment used for this contract will be rubber wheeled or rubber tracked unless otherwise approved by the City.
- To the maximum extent possible, CrowderGulf and its subcontractors shall use self-loading trucks with grapples or grapple attachments. Hand loading will not be permitted.
- No subcontractor will be allowed to solicit work from private citizens while assigned to the contract.
- No equipment assigned to this contract will be used for any other contract work.
- All trucks will be marked with proper signage. The lettering will be 3 inches in height or greater to allow for readability and clarity.



### Anticipated Outside Support/Subcontractor Equipment Resources

CrowderGulf's has developed a Nationwide Database of Approved and Trusted Subcontractors & Vendors. It is company policy to utilize **qualified local subcontractors** to the maximum extent possible in compliance with **44 CFR 206.10**. We also endeavor to employ a percentage of qualified Minority Business Enterprise (MBE) subcontractors. The amount of equipment /subcontractor services depends on the severity of damage, resource availability and contract requirements on usage of local/qualified MBE subcontractors. CrowderGulf will use a combination of company owned forces and augment our team with subcontractor resources as the project requires and to meet any contract requirements for MBE usage. Subcontractors must meet insurance, equipment and experience qualifications as required when they are vetted on our website and through our subcontractor management team. Subcontractors failing to meet requirements or failing to meet contractual obligations are removed from our contract database and are no longer utilized. In previous disaster activations, CrowderGulf has pre-positioned manpower and equipment to provide immediate response. The table below provides the number of subcontractors and their **equipment** listed in our database, in relation to the State of Florida.



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Subcontractor Information	Regional	FL	US. 2021
<b>Number of Registered Subcontractors</b>	<u>240</u>	<u>1035</u>	<u>3498</u>
Subcontractor Equipment	Regional	FL	US. 2021
Dump Trucks (16-65)	1116	4979	19102
Pick up w/ dump trucks	332	1409	5142
Knuckle-boom trucks	75	518	3074
Wheel Loader 50hp – 150hp	381	1525	5933
5 ton Pickup truck	366	1563	7477
Hydraulic Excavator 50hp-150hp	329	1324	7147
Trailer Mounted floodlight	45	267	1761
Low-bed Trailer w/ tractor	124	491	2303
Water Truck	47	209	1106
Air Curtain Burner	28	92	436
Backhoe w/ loader 15	69	339	1917
Dozer, 2-3 yd blade/root rake blade D7	177	672	3878
Grader, Motor, 12 ft blade 130-140hp	44	160	842
Chipper	46	255	1453
Tub Grinder 300-400 hp & 800-1000 hp	36	19	1040
Self loading trucks	120	966	4953
Skid steer 40 hp – 80 hp	419	1668	8560
C&D Walking Floor 80-110 CY	21	450	2027
Mulch Trailer 80-110 CY	26	249	1373
Bucket Trucks	56	887	3269
Barges	25	132	1296
Work Boats	36	201	1528
Vacuum Trucks	69	119	1824
Florida Subcontractor Statistics	Regional	FL	
Small Business	171	723	
M/WBE, HUB, SDB or Veteran Certified	89	448	
Push Crews	95	452	
Debris Haulers	191	791	
Marine Debris	12	51	
Haul Outs	10	49	
Grinding	16	59	
Burning	5	21	
Concrete Reduction	1	6	
Recycling	1	11	
Hazardous Material	1	8	
Tree Work	21	93	



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## 2020 CrowderGulf Company-owned Equipment List

### DEBRIS REMOVAL TRUCKS

Year	Make	Model	VIN
1998	Mack	Debris/Combo	1M2AD62C9WW006285
1995	Western Star	Debris/Combo	2WLPCC25K937391
2002	Kenworth	Debris/Combo	1NKDLB0X72J884158
2013	Peterbilt	367 Debris/Combo	1NPTX4EX7DD178887
2014	Peterbilt	367 Debris/Combo	1NPTX4EX4ED237394
2013	Peterbilt	389 Debris/Combo	1XPXD49X4DD192224
2016	Peterbilt	367 Debris/Combo	1NPTX4EX7GD292571
2017	Peterbilt	389 Debris/Combo	1XPXP4TX4HD408644
2017	Peterbilt	367 Debris/Combo	1NPTX4EX9HD412906
2017	Peterbilt	367 Debris/Combo	1NPTX4EX5HD449323
2018	Peterbilt	389 Debris/Combo	1XPXD40X1JD452166
2015	Kenworth	T800 Debris/Combo	1XKDD49X5FJ436315
2018	Peterbilt	389 Debris/Combo	1XPXD0X8JD480600
2018	Peterbilt	367 Debris/Combo	1NPTXX4EX8JD488588
2018	Peterbilt	367 Debris/Combo	1NPTX4EX3JD492774
2018	Peterbilt	367 Debris/Combo	1NPTX4EX5JD492775
2018	Peterbilt	389 Debris/Combo	1XPXD40X3JD498730

### SEMI TRUCKS

Year	Make	Model	VIN
2017	Mack	CHU613	1M1AN07Y0HM026412
2017	Mack	CHU613	1M1AN07Y8HM025816
2017	Mack	CHU613	1M1AN07Y6HM026415
2017	Mack	CHU613	1M1AN07Y0HM026409
2017	Mack	CHU613	1M1AN07Y4HM025814
2013	Mack	CHU613	1M1AN07Y7DM013439
2014	Mack	CHU613	1M1AN07Y2EM015665
2013	Mack	CHU613	1M1AN07Y6DM013416
2006	Kenworth	T800	1XKDPBTX96J145904
2014	Mack	CHU613	1M1AN07Y0EM015664
2012	Kenworth	T800	1XKDD49X3CJ309350

### TRAILERS

Year	Make	Model	VIN
2018	Clement Monstar	End Dump	5C2BR45BXJM010613
2018	Clement Scrapstar	End Dump	5C2BF37B0JM010653
2018	Clement Scrapstar	End Dump	5C2BF37B2JM010654



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2017	Clement	End Dump	5MADN4024FC033420
2005	Benson	End Dump	5DMDSAGC45M000757
2005	Mac	End Dump	5MADS35385C008667
2018	Stealth	End Dump	52LBE1627JE06410
1997	Vantage	End Dump	4EPAA029VATA1459
1997	Vantage	End Dump	4EPAA4024VATA1515
1997	Vantage	End Dump	4EPAA021VATA1536
1997	Vantage	End Dump	4EPAA4022VATA1545
2018	Brazos	Scrapper/End Dump	4B9BKDL29JH054106
<b>Year</b>	<b>Make</b>	<b>Model</b>	<b>VIN</b>
2018	Brazos	Scrapper/End Dump	4B9BKDLL24JH054126
2002	MAC	End Dump	5MADS363130005105
1995	USTS	End Dump	1U9DS3637S1051511
2005	MAC	End Dump	5MADS353050009294
2001	MAC	End Dump	5MADS356321C00439
1994	Benson	End Dump	1NUDT38P8RMAS0247
1995	Vantage	End Dump	4EPAA3922SATA0615
1987	ACCURATE IND.	End Dump	1A9754025H4037546
1990	Tristar	End Dump	1T9DS36C8L1066822
1998	USTS	End Dump	1U9DS3229W1051699
2001	Benson	End Dump	5DMDSAHC41P000376
2007	Palmar	Dump Trailer	4R7BD1624HT163081
2018	Mac	Walking Floor	5MAMN4821JW044659
2016	Titan	Walking Floor	2TVWF4826GD000602
2018	Mac	Walking Floor	5MAMN4823JW045280
2011	Rolls Rite	Tilt Top	1R9PT2229BM356115
2017	Rolls Rite	Tilt Top	1R9BT222XHM356286
2018	Rolls Rite	Tilt Top	1R9PT2227JM356001
2016	Talbert	Roll-Back	40FG05336G1035421
1999	Dynawell	Lowboy	HU181DGX7X1X38407
2017	Talbert	Lowboy	40FSK5132H1035957
2017	Talbert	Lowboy	40FSK5239H1035971
2018	Transcraft	Step Deck	1TTE532C8J3070477
2018	Transcraft	Step Deck	1TTE532C1J3083796
<b>PICK UP TRUCKS</b>			
<b>TYPE</b>		<b># OF TRUCKS</b>	
½ Ton 1500 or Equivalent Pick Up		14	
¾ Ton 2500 or Equivalent Pick Up		9	
1 Ton 3500 or Equivalent Pick Up		11	



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Greater than 1 Ton or Equivalent Pick Up			7
WHEEL LOADERS			
Year	Make	Model	VIN
2003	CAT	924G	09SW01095
2003	Komatsu	WA180	2MCA88062
2005	CAT	928G	6XR02028
1998	CAT	962G	5AS00263
2004	CAT	IT28G	DBT01424
2001	CAT	924G	9SW02009
2004	John Deere	644H	DW644HX586668
2004	John Deere	724H	DW24JX590345
2005	CAT	IT38	CSX00926
2005	CAT	924G	DDA2478
2006	CAT	924G	DDA02934
2007	CAT	950G	2JS00604
Year	Make	Model	VIN
2009	CAT	930H	DHC01497
2014	CAT	924G	9SW01859
2011	CAT	930H	DHC02274
2014	CAT	908H	CAT0908HJJRD01594
2016	CAT	908M	CAT0908MJH8801071
2017	John Deere	624K	1DW624KZCGF674473
2017	John Deere	624K	1DW624KZLGF676803
2017	CAT	908M	CAT0908MCH8801198
2017	CAT	908M	H8800928
2015	CAT	914K	CD2000596
2017	John Deere	644K	1DW644KZJHF680047
2018	CAT	908M	CAT0908MCH8802397
EXCAVATORS			
Year	Make	Model	VIN
2016	John Deere	210G	1FF210GXHGF523928
2014	John Deere	300G	1FF300GXHDF710007
2017	John Deere	60G Mini	1FF060GXKGJ288041
2017	CAT	308	308E2CRSB-FJX08636
2017	John Deere	245G	1FF245GXCHF800280
1990	John Deere	70D	CK0070DD009556
2001	John Deere	330LC	FF0330X0870719
2001	John Deere	200LC	FF0200X500888
2000	John Deere	160LC	POO160X041413
2001	Komatsu	PC60	58212




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2002	Hitachi	EX120	1E8P057533
2002	Hitachi	EX120	1E8P057534
1999	Bobcat	331X	512918815
2001	Bobcat	331X	512918429
2003	Komatsu	PC35	4207
1999	Kobelco	SK220LC	LLU2438
2004	Kobelco	SK70SR	YT01-03382
2004	Komatsu	200	KMTPCO49K87C5037
2004	Hyundai	R55W3	10014
2002	JD	200C-LC	FF200CX505406
2004	CAT	330CL	DKY 02901
2001	Case	9007B	DAC0072321
2005	CAT	325CL	CAT0325CVCRB01486
2001	CAT	320CL	PAB04298
2005	CAT	M318C	CATM318CKBC201044
2005	CAT	325CL	CAT0325CEBFE01812
2004	CAT	320	PAB01355
2003	CAT	325CL	CRB00550
2005	Komatsu	PC35 MR-2	KMTPCO96T05006313
2006	John Deere	120-C	FF120CX035517
2006	Kubota	U35SS	30398
<b>Year</b>	<b>Make</b>	<b>Model</b>	<b>VIN</b>
2006	Kubota	U35SS	30251
2006	Cat	320CL	PAB4383
2007	Cat	328D LCR	GTN139
2008	Kubota	KX913R1S	31194
2006	Kobelco	SK70SR-1E	YT0408468
2007	Cat	302.5	CAT3025CJGBB01604
2008	Cat	321 CL CR	MCF00918
2005	John Deere	450C - LC	FF450CX091778
2009	Cat	322CL	HEK00647
2008	Cat	330D	HAS292
2006	Volvo	EC140BLC	EC140V12265
2010	John Deere	120-C	FF120CX036343
2009	Cat	314CL CR	PCA01891
2010	Cat	328D CLR	CAT0328DTGTN00403
2011	John Deere	35D	1FF035DXJBG266218
<b>DOZERS</b>			
<b>Year</b>	<b>Make</b>	<b>Model</b>	<b>VIN</b>
1992	John Deere	450G	TO450GF87820

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1999	John Deere	750H	T0750CX877301
2004	CAT	D3JXL	CAT00D3GCJMH00732
<b>Year</b>	<b>Make</b>	<b>Model</b>	<b>VIN</b>
2005	John Deere	450-J	T0450JX104665
2005	John Deere	650J	T0650JX111587
2004	CAT	D6N	CAT00D6NVALY00800
1999	John Deere	450H	T0450HX922582
2004	John Deere	550H	T0550HX937488
2005	CAT	D6R	AAX01404
2005	CAT	D5N	AKD1461
2006	John Deere	450-JLT	T0450JX122072
2001	John Deere	450J	T0450JX103785
2008	Komatsu	D39PX-22	3059
2006	CAT	D3GLGP	BYR01437
2010	CAT	D5K LGPARO	CAT00D5KJYYY00703
2008	CAT	D3K LGP	LLL00568
2011	CAT	D3K LGP	LLL00382
2011	CAT	D3K LGP	LLL00388
2011	John Deere	450-J LGP	T0450JX181468
2011	John Deere	650-J	T0650JX173003
<b>FORK LIFTS</b>			
<b>Year</b>	<b>Make</b>	<b>Model</b>	<b>VIN</b>
2000	CAT	V80F	9NF00658
1997	Hyster	H50XL	A177B31212K
2000	JCB	506	578972
1995	Nissan	50	PF02-9H3269
2001	CAT	GC25	4FM04520
<b>Year</b>	<b>Make</b>	<b>Model</b>	<b>VIN</b>
2004	CAT	480F	9NF00558
2007	Yale	543372	GLP11MCNSB098
2001	CAT	2EC20	A2F0260387
2002	CAT	V60B	52J00932
1999	CAT	CG25	4EM91233
2007	CAT	TH63	5WM03130
2001	CAT	GC25	4EM04516
1997	Terex	TH1048C	TH1006A-8401
2005	JCB	930	SLP930025E0824674
<b>GENERATORS</b>			
<b>Year</b>	<b>Make</b>	<b>Model</b>	<b>VIN</b>
	Onan Genset	50D6CA	6920476659



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1999	Nissha	NES25SIA	XJ010300
1999	Nissha	NES60SIA	KF010300
2004	Dewalt	4300	GCO44627903DGC4300
<b>Year</b>	<b>Make</b>	<b>Model</b>	<b>VIN</b>
2003	Coleman	9110619	DMO545005
2006	Miller Bobcat	250NT	LC492887
2006	Miller Bobcat	250NT	LE209010
2006	Miller Bobcat	250NT	LF205099
2011	Generac	97A06245-S	2038141
2007	Miller Bobcat	250NT	LC574759
2013	Honda	6500Watt	EAPC-1010707
2011	Magnum	MMG55FH 45kW	800390
2011	Magnum	MMG35FH 25kW	73344
2011	Magnum	MMG35FH 25kW	73345
2011	Magnum	MMG35FH 25kW	73318
<b>LOADER - BACKHOE</b>			
<b>Year</b>	<b>Make</b>	<b>Model</b>	<b>VIN</b>
1999	CAT	426	1ZR00479
2001	Kubota	L35	L3560624
2003	John Deere	310SG	TO310SG909356
2005	JS	310E	TO310EX853300
2001	CAT	416C	4ZN20996
2004	CAT	416D	4ZN24364
2004	John Deere	310E	TO310EX884694
2004	CAT	416C	5YN06630
2006	CAT	416C IT	1WR10173
2006	CAT	420D	FDP26873
2006	John Deere	310G	T0310GX937710
2001	CAT	416C	4ZN24603
<b>SKID STEER LOADERS</b>			
<b>Year</b>	<b>Make</b>	<b>Model</b>	<b>VIN</b>
1997	Bobcat	763	512222048
2001	Bobcat	763	512217575
1996	Bobcat	873	514120441
2002	CAT	236	CAT00236J4YZ04709
2005	Bobcat	T300	521912526
2007	Caterpillar	262B	PDT01685
	Caterpillar	277C	CAT0277CTJWF00578
2006	Daewoo	155XL	AG00211
2006	Bobcat	T190	531614194



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2006	Caterpillar	246B	CAT0246BLPAT03480
2006	Bobcat	T300	530012266
2010	Caterpillar	268B	CAT0268BJLBA01424
2010	Caterpillar	299C HF	MBT01588
2011	Bobcat	T300	525415845
2008	JD	650-J	T0650JX173003
2016	Cat	279D	CAT0279DEGTL03016
2018	Cat	299D	CAT0299DLFD203290

**MARINE DIVISION**

Year	Make	Vessel #	Capacity
2003	27' Scout Boat	010 / Bayou Bandit	12,000 Lbs
1990	24' Debris Boat	015 / Betsie	16,000 Lbs
1995	18' Vessel	018 / Trisha	Personnel Only
1990	Debris Boat	002 / Bertram	12,000 Lbs
2001	24' Flat Boat w/Boom	001 / Pamela	18,000 Lbs
2003	18' Deck Boat w/Boom	002 / Decker	16,000 Lbs
2004	27" Deck Boat w/Boom	009 / BT Express	20,000 Lbs
2011	32' Deck Boat w/Boom	020 / CG Girl	24,000 Lbs
1999	30' Picker Barge	022 / Johnzey	18,000 Lbs

**BARGES**

Size	Type - Material	Capacity	Notes
24'x8'	Debris Barge - Fiberglass	8,000 lbs	Shallow Draft Barge
28'x8.5'	Debris Barge - Aluminum	12,000 lbs	Shallow Draft Barge
30'x10'	Debris Picker Barge w/ Grapple - Steel	14,000 lbs	Shallow Draft Barge
30'x10'	Debris Picker Barge w/ Grapple - Fiberglass	14,000 lbs	Shallow Draft Barge
30'x10'	Debris Picker Barge w/ Grapple - Aluminum	14,000 lbs	Shallow Draft Barge
40'x8'	Pin-Together Barge - Steel	10,000 lbs	Deck Barge
40'x8'	Pin-Together Barge - Steel	10,000 lbs	Deck Barge
40'x8'	Pin-Together Barge - Steel	10,000 lbs	Deck Barge
40'x8'	Pin-Together Barge - Steel	10,000 lbs	Deck Barge
40'x8'	Pin-Together Barge - Steel	10,000 lbs	Deck Barge
40'x8'	Pin-Together Barge - Steel	10,000 lbs	Deck Barge
40'x8'	Pin-Together Barge - Steel	10,000 lbs	Deck Barge
40'x11'	Debris Picker Barge w/ Grapple - Steel	20,000 lbs	Shallow Draft Barge
48'x12'	12" Hyd Dredge - Steel	N/A	15' Dredging Depth - 36" Pump
50'x20'	Spud Barge - Steel	40,000 lbs	Shallow Draft Spud Barge
55'x11'	Debris Picker Barge w/ Grapple - Steel	24,000 lbs	Shallow Draft Barge
120'x30'	Deck Barge - Steel	150 Tons	Deep Draft Barge
120'x30'	Deck Barge - Steel	150 Tons	Deep Draft Barge
120'x30'	Spud Barge w/ Crane - Steel	150 Tons	Deep Draft Barge



## 5. Project Cost / Pricing

### *Attachment J*



**City of Pembroke Pines, FL**  
*RFP # AD-21-02 Disaster and Debris Management Services*



Note: The vendor must provide their pricing through the designated lines items listed on the BidSync website.

To be considered as the Prime Contractor, bidders must bid on all of the categories of the Debris Management Proposal Form, and must provide pricing for each item within all categories of the Debris Management Proposal Form. Failure to do so will render the bid as incomplete and the bidder's submittal will not be considered for the Prime Contractor position.

The City will also contract with the remaining qualified Contractors to form a pool of vendors in order to insure adequate resources at the time of an event. These Contractors may be called upon in order of ranking to replace the Prime Contractor as a whole, or to supplement the Prime Contractor as needed. Bidders are encouraged, but not required, to submit pricing for every item in the Debris Management Proposal Form to be considered for this supplemental role.

The contractor shall supply an Operations Manager with a cell phone and 1/2 ton pickup or SUV at no additional cost. The Operations Manager must remain within the City of Pembroke Pines and on call during all hours of operation.

AD-21-02 "Disaster Debris Management Services"				VENDOR NAME:		CrowderGulf Joint Venture, Inc.
Bid #	Description	Qty	Unit	Price	Total	Notes
<b>Schedule A - Crew including Equipment and Labor</b>						
1.01	Push Crew Class A - Cat 930 or equal wheel loader with root rake or grapple and operator with cell phone. ¼ or 1 ton truck with chainsaw operator and one laborer with related supplies and equipment.	223	hour	\$ 280.00	\$ 62,440.00	
1.02	Push Crew Class B - Cat 289 or equal compact track loader/grapple and operator with cell phone. ¼ or 1 ton truck with chainsaw operator and one laborer with related supplies and equipment.	223	hour	\$ 240.00	\$ 53,520.00	
1.03	Cut Crew Class A - ¼ or 1 ton truck with chainsaw operator, one laborer, cell phone, and related supplies and equipment.	223	hour	\$ 115.00	\$ 25,645.00	
1.04	Cut Crew Class B - ¼ or 1 ton truck with climber/chainsaw operator, one laborer, cell phone, and related supplies and equipment.	223	hour	\$ 180.00	\$ 40,140.00	
1.05	Push Loader Crew Class A - Cat 930 or equal wheel loader with root rake or grapple and operator with cell phone.	223	hour	\$ 155.00	\$ 34,565.00	
1.06	Push Loader Crew Class B - Cat 289 or equal compact track loader with root rake or grapple and operator with cell phone.	223	hour	\$ 120.00	\$ 26,760.00	
				<b>\$</b>	<b>243,070.00</b>	

<b>Schedule B - Collection of Debris &amp; Hauling to TDMS or Final Destination</b>						
2.01	Vegetative Debris Removal - Hauling 25 miles away (50 miles round trip) Work consists of the collection and transportation of eligible vegetative debris on the ROW or other public property to a City approved TDMS or FDS.	230000	cubic yard	\$ 10.40	\$ 2,392,000.00	
2.02	C&D & Mixed Debris Removal - Hauling 25 miles away (50 miles round trip) Work consists of the collection and transportation of eligible C&D and mixed debris on the ROW or other public property to a City approved TDMS or FDS.	230000	cubic yard	\$ 11.60	\$ 2,668,000.00	
2.03	Canals / Waterways Debris Removal - Hauling 25 miles away (50 miles round trip) Work consists of the collection and transportation of eligible debris from public canals and waterways to a City approved TDMS or FDS.	230000	cubic yard	\$ 28.00	\$ 6,440,000.00	
2.04	Curbside Separation of Mixed Debris Work consists of separating of all mixed debris on the ROW or other public property in order for it to be transported to a City approved TDMS or City approved	230000	cubic yard	\$ 1.00	\$ 230,000.00	
				<b>\$</b>	<b>11,730,000.00</b>	

<b>Schedule C - TDMS Management and Operation, Debris Reduction, and Haul-out to FDS</b>						
3.01	TDMS Management and Operation Work as described in Section 1.3.18.5. Per cubic yard of debris hauled into each TDMS.	130000	cubic yard	\$ 1.80	\$ 234,000.00	
3.02	Vegetative Debris Reduction at TDMS Work consists of reduction of eligible vegetative disaster related debris through grinding as described in Section 1.3.18.6.	95000	cubic yard	\$ 3.60	\$ 342,000.00	



3.03	<b>C&amp;D Debris Reduction at TDMS</b> Work consists of reduction of eligible C&D disaster related debris through compaction as described in Section	35000	cubic yard	\$ 3.60	\$ 126,000.00	
3.04	<b>Separation of Mixed Debris at TDMS</b> Work consists of separating all mixed debris at TDMS site in order for it to be reduced and transported to a City approved final destination site.	1	cubic yard	\$ 1.25	\$ 1.25	
3.05	<b>Haul-out of Reduced Vegetative Debris to a City Approved Final Disposal Site - Hauling 50 miles away (100 miles round trip)</b> Work consists of loading and transporting of eligible reduced vegetative disaster related debris from a City approved TDMS to a City designated final disposal site.	31500	cubic yard	\$ 5.25	\$ 165,375.00	
3.06	<b>Haul-out of C&amp;D Debris to a City Approved Final Disposal Site - Hauling 50 miles away (100 miles round trip)</b> Work consists of loading and transporting of eligible reduced C&D disaster related debris at a City approved TDMS to a City designated final disposal site.	2000	cubic yard	\$ 8.00	\$ 16,000.00	
					<b>\$ 883,376.25</b>	

**Schedule D - Additional Hauling Mileage**

4.01	<b>Additional Hauling Mileage - Collection of Debris and Hauling to TDMS or FDS</b> Cost for each additional mile for hauling of eligible debris picked up from the ROW, canal or waterway, or other public property to a TDMS or FDS in excess of 50 miles round trip.	1	mile	\$ 0.25	\$ 0.25	Per CY Per Mil
4.02	<b>Additional Hauling Mileage - Haul-out of Debris from TDMS to a FDS</b> Cost for each additional mile for hauling of reduced eligible reduced debris from a TDMS to an FDS in excess of 100 mile round trip.	1	mile	\$ 0.20	\$ 0.20	Per CY Per Mil
					<b>\$ 0.45</b>	

**Schedule E - White Goods, Dead Animal, Hazardous Trees, Limbs, & Stumps**

5.01	<b>TDMS Remediation</b> Per acre cost to remediate the physical features of each TDMS to its pre-use or better than condition within 30 calendar days of receiving the last load of disaster-related debris.	1	acre	\$ 3,000.00	\$ 3,000.00	
5.02	<b>Bagged Ice</b> Per pound cost, delivered on pallets in 40' semi-trailer load quantities	1	pound	\$ 0.30	\$ 0.30	
5.03	<b>Bottled Water</b> Per case cost, 16 ounce bottles in cases of 24 bottles each, delivered on pallets in 40' semi-trailer load quantities	1	case	\$ 2.70	\$ 2.70	
5.04	<b>ROW White Goods Debris Removal - AC Units Refrigerators and freezers</b> Work consists of the removal of eligible White Goods from the ROW to a City approved facility for recycling. Contractor shall be responsible for recovering/disposing refrigerants as required by law as well as unit decontamination in a contained area.	1	each	\$ 95.00	\$ 95.00	
5.05	<b>ROW White Goods Debris Removal - Washers dryers stoves ovens &amp; water heaters</b> Work consists of the removal of eligible White Goods from the ROW to a City approved facility for recycling. Contractor shall be responsible for recovering/disposing refrigerants as required by law as well as unit decontamination in a contained area.	1	each	\$ 50.00	\$ 50.00	
5.06	<b>Dead Animal Removal</b> Work consists of the removal of dead animal carcasses from the ROW to a City approved FDS.	1	each	\$ 50.00	\$ 50.00	
5.07	<b>Removal of Hazardous Limbs</b> Work consists of removing all damaged limbs from a tree that contains one or more eligible hazardous limbs. Limbs must be cut into sizes that are manageable for collection and placed in a single pile in the safest possible location on the City ROW or public property for collection.	6000	tree	\$ 80.00	\$ 480,000.00	

5.08	<b>Removal of Hazardous Trees - 6 inch to 12 inch diameter</b> Work consists of removing eligible hazardous trees from the ROW or other public property. Trees must be cut into sizes that are manageable for collection and placed in the safest possible location on the City ROW or public property for collection.	196	tree	\$ 70.00	\$ 13,720.00	
5.09	<b>Removal of Hazardous Trees - 12.01 inch to 24 inch diameter</b> Work consists of removing eligible hazardous trees from the ROW or other public property. Trees must be cut into sizes that are manageable for collection and placed in the safest possible location on the City ROW or public property for collection.	1	tree	\$ 190.00	\$ 190.00	
5.10	<b>Removal of Hazardous Trees - 24.01 inch to 36 inch diameter</b> Work consists of removing eligible hazardous trees from the ROW or other public property. Trees must be cut into sizes that are manageable for collection and placed in the safest possible location on the City ROW or public property for collection.	31	tree	\$ 260.00	\$ 8,060.00	
5.11	<b>Removal of Hazardous Trees - 36.01 inch to 48 inch diameter</b> Work consists of removing eligible hazardous trees from the ROW or other public property. Trees must be cut into sizes that are manageable for collection and placed in the safest possible location on the City ROW or public property for collection.	1	tree	\$ 390.00	\$ 390.00	
5.12	<b>Removal of Hazardous Trees - 48.01 inch and larger diameter</b> Work consists of removing eligible hazardous trees from the ROW or other public property. Trees must be cut into sizes that are manageable for collection and placed in the safest possible location on the City ROW or public property for collection.	1	tree	\$ 445.00	\$ 445.00	
5.13	<b>Removal of Hazardous Stumps - 24 inch to 36 inch diameter</b> Work consists of removing eligible hazardous stumps from the ROW or public property and transporting resulting debris to a City approved TDMS or final disposal site. Rate includes removal and backfill of stump hole. Backfill must be within 24 hrs.	1	stump	\$ 200.00	\$ 200.00	
5.14	<b>Removal of Hazardous Stumps - 36.01 inch to 48 inch diameter</b> Work consists of removing eligible hazardous stumps from the ROW or public property and transporting resulting debris to a City approved TDMS or final disposal site. Rate includes removal and backfill of stump hole. Backfill must be within 24 hrs.	11	stump	\$ 290.00	\$ 3,190.00	
5.15	<b>Removal of Hazardous Stumps - 48.01 inch to 60 inch diameter</b> Work consists of removing eligible hazardous stumps from the ROW or public property and transporting resulting debris to a City approved TDMS or final disposal site. Rate includes removal and backfill of stump hole. Backfill must be within 24 hrs.	1	stump	\$ 395.00	\$ 395.00	
5.16	<b>Removal of Hazardous Stumps - 60.01 inch diameter and above</b> Work consists of removing eligible hazardous stumps from the ROW or public property and transporting resulting debris to a City approved TDMS or final disposal site. Rate includes removal and backfill of stump hole. Backfill must be within 24 hrs.	1	stump	\$ 495.00	\$ 495.00	
					<b>\$ 507,280.00</b>	



Schedule F - Other Trees, Limbs, & Stumps					
6.01	<b>Removal of Hazardous Limbs (Non-Eligible) - Hauling 25 miles away (50 miles round trip)</b> Work consists of removing all damaged limbs from a tree that does not contain any eligible hazardous limbs. All debris must be removed immediately and disposed of by Contractor at a City approved disposal site. Contractor is not permitted to use the TDMS.	1	tree	\$ 265.00	\$ 265.00
6.02	<b>Removal of Hazardous Trees (Non-Eligible) - Under 6" in Diameter - Hauling 25 miles away (50 miles round trip)</b> Work consists of removing hazardous trees under 6" in diameter, including the stumps. All debris must be removed immediately and disposed of by Contractor at a City approved disposal site. Contractor is not permitted to use the TDMS.	1	tree	\$ 365.00	\$ 365.00
6.03	<b>Removal of Hazardous Stumps (Non-Eligible) - Under 24" - Hauling 25 miles away (50 miles round trip)</b> Work consists of removal and disposal of stump and backfill of stump hole. Backfill must be within 24 hrs. All debris must be removed immediately and disposed of by Contractor at a City approved disposal site. Contractor is not permitted to use the TDMS.	1	stump	\$ 400.00	\$ 400.00
6.04	<b>Stump Grinding of Flush Cuts (Non-Eligible) - Under 24" diameter</b> Work consists of grinding flush cut stumps in the City ROW or other public property to 12" below grade to include trade standard site cleanup.	1	stump	\$ 300.00	\$ 300.00
6.05	<b>Stump Grinding of Flush Cuts (Non-Eligible) - 24 inch to 36 inch diameter</b> Work consists of grinding flush cut stumps in the City ROW or other public property to 12" below grade to include trade standard site cleanup.	1	stump	\$ 400.00	\$ 400.00
6.06	<b>Stump Grinding of Flush Cuts (Non-Eligible) - 36.01 inch to 48 inch diameter</b> Work consists of grinding flush cut stumps in the City ROW or other public property to 12" below grade to include trade standard site cleanup.	1	stump	\$ 500.00	\$ 500.00
6.07	<b>Stump Grinding of Flush Cuts (Non-Eligible) - 48.01 inch to 60 inch diameter</b> Work consists of grinding flush cut stumps in the City ROW or other public property to 12" below grade to include trade standard site cleanup.	1	stump	\$ 650.00	\$ 650.00
6.08	<b>Stump Grinding of Flush Cuts (Non-Eligible) - 60.01 inch diameter and above</b> Work consists of grinding flush cut stumps in the City ROW or other public property to 12" below grade to include trade standard site cleanup.	1	stump	\$ 850.00	\$ 850.00
				\$ 3,730.00	
<b>TOTAL:</b>				\$ 3.00	

## 6. Other Required Documents



5/6/2021

**CCity of Pembroke Pines, FL**  
*RFP # AD-21-02 Disaster and Debris Management Services*



**Supplier Response Form****CONTACT INFORMATION FORM**

IN ACCORDANCE WITH AD-21-02 titled “Disaster Debris Management Services” attached hereto as a part hereof, the undersigned submits the following:

**A) Contact Information**

The Contact information form shall be electronically signed by one duly authorized to do so, and in case signed by a deputy or subordinate, the principal's properly written authority to such deputy or subordinate must accompany the proposal. This form must be completed and submitted through [www.bidsync.com](http://www.bidsync.com) as part of the bidder's submittal. The vendor must provide their pricing through the designated lines items listed on the BidSync website.

**COMPANY INFORMATION:**

COMPANY: CrowderGulf Joint Venture, Inc.

STREET ADDRESS: 5629 Commerce Blvd. East

CITY, STATE & ZIP CODE: Mobile, AL 36619

**PRIMARY CONTACT FOR THE PROJECT:**

NAME: Ashley Ramsay-Naile TITLE: President

E-MAIL: [jramsay@crowderygulf.com](mailto:jramsay@crowderygulf.com)

TELEPHONE: 800-992-6207 FAX: 251-459-7433

**AUTHORIZED APPROVER:**

NAME: Ashley Ramsay-Naile TITLE: President

E-MAIL: [jramsay@crowderygulf.com](mailto:jramsay@crowderygulf.com)

TELEPHONE: 800-992-6207 FAX: 251-459-7433

SIGNATURE: Ashley Ramsay-Naile

**B) Proposal Checklist**

Did you submit the following items, as stated in section 1.5 “Proposal Submission” of the bid package?

Title Page	Yes <input checked="" type="checkbox"/>
Table of Contents	Yes <input checked="" type="checkbox"/>
Letter of Interest	Yes <input checked="" type="checkbox"/>

Did you make sure to submit the following items, as stated in section I.5.1 “Proposal Requirements” of the bid package?

Tab 1 - Qualifications and Experience	Yes <input checked="" type="checkbox"/>
Attachment F: References	Yes <input checked="" type="checkbox"/>
Tab 2 - Ability	Yes <input checked="" type="checkbox"/>
Attachment H: Financial Work Sheet	Yes <input checked="" type="checkbox"/>

Tab 3 – Project Understanding and Technical Approach	Yes <input checked="" type="checkbox"/>
Tab 4 – Project Cost	Yes <input checked="" type="checkbox"/>
Attachment J: Debris Management Proposal Form	Yes <input checked="" type="checkbox"/>
Tab 5 – Other Completed Documents	Yes <input checked="" type="checkbox"/>
Attachment A: Contact Information Form	Yes <input checked="" type="checkbox"/>
Attachment B: Non-Collusive Affidavit	Yes <input checked="" type="checkbox"/>
Attachment C: Proposer's Background Information	Yes <input checked="" type="checkbox"/>

Did you make sure to complete the following documents listed in section 1.6?

Vendor Information Form	Yes <input checked="" type="checkbox"/>
Form W-9 (Rev. October 2018)	Yes <input checked="" type="checkbox"/>
Sworn Statement on Public Entity Crimes Form	Yes <input checked="" type="checkbox"/>
Local Business Tax Receipts	Yes <input checked="" type="checkbox"/>
Veteran Owned Small Business Preference Certification	Yes <input type="checkbox"/>
Equal Benefits Certification Form	Yes <input checked="" type="checkbox"/>
Vendor Drug-Free Workplace Certification Form	Yes <input checked="" type="checkbox"/>
Scrutinized Company Certification	Yes <input checked="" type="checkbox"/>
E-Verify System Certification Statement	Yes <input checked="" type="checkbox"/>
Certification Regarding Lobbying; Debarment, Suspension and Other Responsibility Matters for Expenditure of Federal Funds	Yes <input checked="" type="checkbox"/>
Debarment, Suspension and Other Responsibility Matters	Yes <input checked="" type="checkbox"/>
Minority-Owned Business Enterprise	Yes <input type="checkbox"/>
Woman-Owned Business Enterprise	Yes <input type="checkbox"/>
HUBZone-Certified Small Businesses / Labor Surplus Area Firms	Yes <input type="checkbox"/>



**Please enter your password below and click Save to update your response.**

Please be aware that typing in your password acts as your electronic signature, which is just as legal and binding as an original signature. (See [Electronic Signatures in Global and National Commerce Act](#) for more information.)

**To take exception:**

- 1) Click Take Exception.
- 2) Create a Word document detailing your exceptions.
- 3) Upload exceptions as an attachment to your offer on BidSync's system.

By completing this form, your bid has not yet been submitted. Please click on the place offer button to finish filling out your bid.

Username **crowdergulf**

Password \*

[Take Exception](#)

[Close](#)

\* Required fields

**Supplier Response Form***City of Pembroke Pines***Attachment B****NON-COLLUSIVE AFFIDAVIT**

BIDDER is the President  
(Owner, Partner, Officer, Representative or Agent)

BIDDER is fully informed respecting the preparation and contents of the attached Bid and of all pertinent circumstances respecting such Bid;

Such Bid is genuine and is not a collusive or sham Bid;

Neither the said BIDDER nor any of its officers, partners, owners, agents, representative, employees or parties in interest, including this affidavit, have in any way colluded, conspired, connived or agreed, directly or indirectly, with any other BIDDER, firm or person to submit a collusive or sham Bid in connection with the Contract for which the attached Bid has been submitted; or to refrain from bidding in connection with such Contract; or have in any manner, directly or indirectly, sought by agreement or collusion, or communications, or conference with any BIDDER, firm, or person to fix the price or prices in the attached Bid or any other BIDDER, or to fix any overhead, profit, or cost element of the Bid Price or the Bid Price of any other BIDDER, or to secure through any collusion conspiracy, connivance, or unlawful agreement any advantage against (Recipient), or any person interested in the proposed Contract;

The price of items quoted in the attached Bid are fair and proper and are not tainted by collusion, conspiracy, connivance, or unlawful agreement on the part of the BIDDER or any other of its agents, representatives, owners, employees or parties in interest, including this affidavit.

Printed Name/Signature Ashley Ramsay-Naile

Title President

Name of Company CrowderGulf Joint Venture, Inc.



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Username **crowdergulf**

Password

\*

[Take Exception](#)

[Close](#)

\* Required fields

**Supplier Response Form****PROPOSER'S BACKGROUND INFORMATION**

Please provide the following information. Additional sheets may be attached as required.

1) Under what former name has your business operated? Include a description of the business.

NA

2) At what address was that business located?

NA

3) Have you ever failed to complete work awarded to you. If so, when, where and why?

CrowderGulf has never failed to complete work awarded to us.

4) Have you personally inspected the proposed WORK and do you have a complete plan for its performance?

Our Florida Account Representative Joe Hayes lives approximately an hour from the City of Pembroke Pines. He, along with our Regional Manager are both very familiar with the area.

5) Will you subcontract any part of this WORK? If so, give details including a list of each sub-contractor(s) that will perform work in excess of ten percent (10%) of the contract amount and the work that will be performed by each subcontractor(s).

Yes - we will subcontract portions of this work. See proposal for list of subcontractors.

The foregoing list of subcontractor(s) may not be amended after award of the contract without the prior written approval of the Contract Administrator, whose approval shall not be reasonably withheld.

6) List and describe all bankruptcy petitions (voluntary or involuntary) which have been filed by or against the Proposer, its parent or subsidiaries or predecessor organizations during the past five (5) years. Include in the description the disposition of each such petition.



CrowderGulf has not filed nor had anyone file bankruptcy petitions during the last 5 years.

- 7) List and describe all successful Bond claims made to your surety (ies) during the last five (5) years. The list and descriptions should include claims against the bond of the Proposer and its predecessor organization(s).

CrowderGulf has not had any bonds called in the last 5 years.

- 8) List all claims, arbitrations, administrative hearings and lawsuits brought by or against the Proposer or its predecessor organizations(s) during the last (10) years. The list shall include all case names; case, arbitration or hearing identification numbers; the name of the project over which the dispute arose; and a description of the subject matter of the dispute.

Litigation Summary - CrowderGulf strives to maintain the utmost integrity and reputation in this industry. We have been very successful over the many years we have been in business but as any company can attest, being in business does allow a certain amount of exposure.  
Palmisano, et al. v. CrowderGulf, LLC, et al.:

- 9) List and describe all criminal proceedings or hearings concerning business related offenses in which the Proposer, its principals or officers or predecessor organization(s) were defendants.

CrowderGulf has not had any criminal proceedings or hearings concerning business related offences for principals or officers as defendants.

- 10) Are you an ☒ Original provider, ☐ sales representative, ☐ distributor, ☐ broker, ☐ manufacturer, ☐ other, of the commodities/services proposed upon? If other than the original provider, explain below.

- 11) Have you ever been debarred or suspended from doing business with any governmental agency? If yes, please explain:

CrowderGulf has never been debarred or suspended from doing business with any governmental agency.

- 12) Describe the firm's local experience/nature of service with contracts of similar size and complexity, it the previous three (3) years:

Please see Past Performance Chart presented in Proposal.

The PROPOSER acknowledges and understands that the information contained in response to this Qualification Statement shall be relied upon by CITY in awarding the contract and such information is warranted by PROPOSER to be true. The discovery of any omission or misstatement that materially affects the PROPOSER's qualifications to perform under the contract may cause the CITY to reject the Bid, and if after the award, to cancel and terminate the award and/or contract.

CrowderGulf Joint Venture, Inc.

(Company Name)

Ashley Ramsay-Naile

(Printed Name/Signature)



**Please enter your password below and click Save to update your response.**

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By completing this form, your bid has not yet been submitted. Please click on the place offer button to finish filling out your bid.

Username **crowdergulf**

Password

\*

\* Required fields



City of Pembroke Pines

**SWORN STATEMENT  
ON PUBLIC ENTITY CRIMES  
UNDER FLORIDA STATUTES CHAPTER 287.133(3)(a).**

1. This sworn statement is submitted CrowderGulf Joint Venture, Inc.  
(name of entity submitting sworn statement) whose business address is  
5629 Commerce Blvd. East Mobile, AL 36619  
and (if applicable) its Federal Employer Identification Number (FEIN) is  
010626019. (If the entity has no FEIN, include the Social Security  
Number of the individual signing this sworn statement: \_\_\_\_\_.)
2. My name is Ashley Ramsay-Naile and my  
(Please print name of individual signing)  
relationship to the entity named above is President.
3. I understand that a "public entity crime" as defined in Paragraph 287.133(1)(g), Florida Statutes, means a violation of any state or federal law by a person with respect to and directly related to the transaction of business with any public entity or with an agency or political subdivision of any other state or with the United States, including, but not limited to, any bid, proposal, reply, or contract for goods or services, any lease for real property, or any contract for the construction or repair of a public building or public work, involving antitrust, fraud, theft, bribery, collusion, racketeering, conspiracy, or material misrepresentation.
4. I understand that a "convicted" or "conviction" as defined in Paragraph 287.133(1)(b), Florida Statutes, means a finding of guilt or a conviction of a public entity crime, with or without an adjudication of guilt, in any federal or state trial court of record relating to charges brought by indictment or information after July 1, 1989, as a result of a jury verdict, nonjury trial, or entry of a plea of guilty or nolo contendere.
5. I understand that an "affiliate" as defined in Paragraph 287.133(1)(a), Florida Statutes, means:
  1. A predecessor or successor of a person convicted of a public entity crime: or
  2. An entity under the control of any natural person who is active in the management of the entity and who has been convicted of a public entity crime. The term "affiliate" includes those officers, directors, executives, partners, shareholders, employees, members, and agents who are active in the management of an affiliate. The Cityship by one person of shares constituting a controlling interest in another person, or a pooling of equipment or income among persons when not for fair market value under an arm's length agreement, shall be a prima facie case that one person controls another person. A person who knowingly enters into a





City of Pembroke Pines

joint venture with a person who has been convicted of a public entity crime in Florida during the preceding 36 months shall be considered an affiliate.

6. I understand that a "person" as defined in Paragraph 287.133(1)(e), Florida Statutes, means any natural person or any entity organized under the laws of any state or of the United States with the legal power to enter into a binding contract and which bids or applies to bid on contracts let by a public entity, or which otherwise transacts or applies to transact business with a public entity, or which otherwise transacts or applies to transact business with a public entity. The term "person" includes those officers, directors, executives, partners, shareholders, employees, members, and agents who are active in management of an entity.

7. Based on information and belief, the statement which I have marked below is true in relation to the entity submitting this sworn statement. (Please indicate which statement applies.)

☒ A) Neither the entity submitting this sworn statement, nor any officers, directors, executives, partners, shareholders, employees, members, or agents who are active in management of the entity, nor any affiliate of the entity have been charged with and convicted of a public entity crime subsequent to July 1, 1989.

☐ B) The entity submitting this sworn statement, or one or more of the officers, directors, executives, partners, shareholders, employees, members, or agents who are active in management of the entity, or an affiliate of the entity has been charged with and convicted of a public entity crime subsequent to July 1, 1989, AND (Please indicate which additional statement applies.)

☐ B1) There has been a proceeding concerning the conviction before a hearing officer of the State of Florida, Division of Administrative Hearings. The final order entered by the hearing officer did not place the person or affiliate on the convicted vendor list. **(Please attach a copy of the final order.)**

☐ B2) The person or affiliate was placed on the convicted vendor list. There has been a subsequent proceeding before a hearing officer of the State of Florida, Division of Administrative Hearings. The final order entered by the hearing officer determined that it was in the public interest to remove the person or affiliate from the convicted vendor list. **(Please attach a copy of the final order.)**

☐ B3) The person or affiliate has not been placed on the convicted vendor list. **(Please describe any action taken by or pending with the Department of General Services)**

*Ashley Ramsay-Naile*

Bidder's Name/Signature

CrowderGulf Joint Venture, Inc.

Company

05.03.21

Date



City of Pembroke Pines

## VENDOR DRUG-FREE WORKPLACE CERTIFICATION FORM

### SECTION 1 GENERAL TERM

Preference may be given to vendors submitting a certification with their bid/proposal certifying they have a drug-free workplace in accordance with Section 287.087, Florida Statutes. This requirement affects all public entities of the State and becomes effective January 1, 1991. The special condition is as follows:

**IDENTICAL TIE BIDS** - Preference may be given to businesses with drug-free workplace programs. Whenever two or more bids that are equal with respect to price, quality, and service are received by the State or by any political subdivision for the procurement of commodities or contractual services, a bid received from a business that certifies that it has implemented a drugfree workplace program shall be given preference in the award process. Established procedures for processing tie bids will be followed if none of the tied vendors have a drug-free workplace program. In order to have a drug-free workplace program, a business shall:

1. Publish a statement notifying employees that the unlawful manufacture, distribution, dispensing, possession, or use of a controlled substance is prohibited in the workplace and specifying the actions that will be taken against employees for violations of such prohibition.
2. Inform employees about the dangers of drug abuse in the workplace, the business's policy of maintaining a drug-free workplace, any available drug counseling, rehabilitation, and employee assistance programs, and the penalties that may be imposed upon employees for drug abuse violations.
3. Give each employee engaged in providing the commodities or contractual services that are under bid a copy of the statement specified in subsection (1).
4. In the statement specified in subsection (1), notify the employees that, as a condition of working on the commodities or contractual services that are under bid, the employee will abide by the terms of the statement and will notify the employer of any conviction of, or plea of guilty or nolo contendere to, any violation of chapter 893 or of any controlled substance law of the United States or any state, for a violation occurring in the workplace no later than five (5) days after each conviction.
5. Impose a sanction on, or require the satisfactory participation in a drug abuse assistance or rehabilitation program if such is available in the employee's community, by any employee who is so convicted.
6. Make a good faith effort to continue to maintain a drug-free workplace through implementation of this section.

### SECTION 2 AFFIRMATION

☒ Place a check mark here only if affirming bidder **complies fully** with the above requirements for a Drug-Free Workplace.

☐ Place a check mark here only if affirming bidder **does not** meet the requirements for a Drug-Free Workplace.

**Failure to complete this certification at this time (by checking either of the boxes above) shall render the vendor ineligible for Drug-Free Workplace Preference. This form must be completed by/for the proposer; the proposer WILL NOT qualify for Drug-Free Workplace Preference based on their sub-contractors' qualifications.**

*Ashley Ramsay-Naile*  
Authorized Signature

Ashley Ramsay-Naile  
Authorized Signer Name

CrowderGulf Joint Venture, Inc.

Company Name





City of Pembroke Pines

## E-VERIFY SYSTEM CERTIFICATION STATEMENT (UNDER SECTION 448.095, FLORIDA STATUTES)

### 1. Definitions:

- a. **“Contractor”** means a person or entity that has entered or is attempting to enter into a contract with a public employer to provide labor, supplies, or services to such employer in exchange for salary, wages, or other remuneration. “Contractor” includes, but is not limited to, a vendor or consultant.
- b. **“Subcontractor”** means a person or entity that provides labor, supplies, or services to or for a contractor or another subcontractor in exchange for salary, wages, or other remuneration.
- c. **“E-Verify system”** means an Internet-based system operated by the United States Department of Homeland Security that allows participating employers to electronically verify the employment eligibility of newly hired employees.

### 2. Effective January 1, 2021, Contractors, shall register with and use the E-verify system in order to verify the work authorization status of all newly hired employees. Contractor shall register for and utilize the U.S. Department of Homeland Security’s E-Verify System to verify the employment eligibility of:

- a. All persons employed by a Contractor to perform employment duties within Florida during the term of the contract; and
- b. All persons (including subvendors/subconsultants/subcontractors) assigned by Contractor to perform work pursuant to the contract with the City of Pembroke Pines. The Contractor acknowledges and agrees that registration and use of the U.S. Department of Homeland Security’s E-Verify System during the term of the contract is a condition of the contract with the City of Pembroke Pines; and
- c. Should vendor become the successful Contractor awarded for the above-named project, by entering into the contract, the Contractor shall comply with the provisions of Section 448.095, Fla. Stat., “Employment Eligibility,” as amended from time to time. This includes, but is not limited to registration and utilization of the E-Verify System to verify the work authorization status of all newly hired employees. Contractor shall also require all subcontractors to provide an affidavit attesting that the subcontractor does not employ, contract with, or subcontract with, an unauthorized alien. The Contractor shall maintain a copy of such affidavit for the duration of the contract.

### 3. Contract Termination

- a. If the City has a good faith belief that a person or entity with which it is contracting has knowingly violated s. 448.09 (1) Fla. Stat., the contract shall be terminated.
- b. If the City has a good faith belief that a subcontractor knowingly violated s. 448.095 (2), but the Contractor otherwise complied with s. 448.095 (2) Fla. Stat., shall promptly notify the Contractor and order the Contractor to immediately terminate the contract with the subcontractor.
- c. A contract terminated under subparagraph a) or b) is not a breach of contract and may not be considered as such.
- d. Any challenge to termination under this provision must be filed in the Circuit Court no later than 20 calendar days after the date of termination.
- e. If the contract is terminated for a violation of the statute by the Contractor, the Contractor may not be awarded a public contract for a period of 1 year after the date of termination.

CrowderGulf Joint Venture, Inc.

COMPANY NAME: \_\_\_\_\_

Ashley Ramsay-Naile

PRINTED NAME / AUTHORIZED SIGNATURE: \_\_\_\_\_



Welcome  
Kelley James

User ID  
KJAM1888

Last Login  
12:27 PM - 11/11/2010 Log Out



[Home](#)

[My Cases](#)

[New Case](#)

[View Cases](#)

[My Profile](#)

[Edit Profile](#)

[Change Password](#)

[Change Security Questions](#)

[My Company](#)

[Edit Company Profile](#)

[Add New User](#)

[View Existing Users](#)

[Close Company Account](#)

[My Reports](#)

[View Reports](#)

[My Resources](#)

[View Essential Resources](#)

[Take Tutorial](#)

[View User Manual](#)

[Contact Us](#)

## Company Information

Company Name: CrowderGulf Joint Venture

[View / Edit](#)

Company ID Number: 312220

Doing Business As (DBA)  
Name:

DUNS Number:

### Physical Location:

Address 1: 5629 Commerce Blvd E

Address 2:

City: Mobile

State: AL

Zip Code: 36619

County: MOBILE

### Mailing Address:

Address 1:

Address 2:

City:

State:

Zip Code:

### Additional Information:

Employer Identification Number: 10626019

Total Number of Employees: 20 to 99

Parent Organization:

Administrator:

Organization Designation:

Employer Category: None of these categories apply

NAICS Code: 562 - WASTE MANAGEMENT AND REMEDIATION SERVICES

[View / Edit](#)

Total Hiring Sites: 1

[View / Edit](#)

Total Points of Contact: 3

[View / Edit](#)



*City of Pembroke Pines*

### **EQUAL BENEFITS CERTIFICATION FORM FOR DOMESTIC PARTNERS AND ALL MARRIED COUPLES**

Except where federal or state law mandates to the contrary, a Contractor awarded a Contract pursuant to a competitive solicitation shall provide benefits to Domestic Partners and spouses of its employees, irrespective of gender, on the same basis as it provides benefits to employees' spouses in traditional marriages.

The Contractor shall provide the City and/or the City Manager or his/her designee, access to its records for the purpose of audits and/or investigations to ascertain compliance with the provisions of this section, and upon request shall provide evidence that the Contractor is in compliance with the provisions of this section upon each new bid, contract renewal, or when the City Manager has received a complaint or has reason to believe the Contractor may not be in compliance with the provisions of this section. Records shall include but not be limited to providing the City and/or the City Manager or his/her designee with certified copies of the Contractor's records pertaining to its benefits policies and its employment policies and practices.

The Contractor must conspicuously make available to all employees and applicants for employment the following statement:

**"During the performance of a contract with the City of Pembroke Pines, Florida, the Contractor will provide Equal Benefits to its employees with spouses, as defined by Section 35.39 of the City's Code of Ordinances, and its employees with Domestic Partners and all Married Couples".**

The posted statement must also include a City contact telephone number and email address which will be provided to each contractor when a covered contract is executed.

#### **SECTION 1 DEFINITIONS**

1. **Benefits** means the following plan, program or policy provided or offered by a contractor to its employees as part of the employer's total compensation package which may include but is not limited to sick leave, bereavement leave, family medical leave, and health benefits.
2. **Cash Equivalent** mean the amount of money paid to an employee with a domestic partner or spouse in lieu of providing benefits to the employee's domestic partner or spouse. The cash equivalent is equal to the employer's direct expense of providing benefits to an employee for his or her spouse from a traditional marriage.
3. **Covered Contract** means a contract between the City and a contractor awarded subsequent to the date when this section becomes effective valued at over \$25,000 or the threshold amount required for competitive bids as required in section 35.18(A) of the Procurement Code.
4. **Domestic Partner** shall mean any two (2) adults of the same or different sex who have registered as domestic partners with a governmental body pursuant to state or local law authorizing such registration, or with an internal registry maintained by the employer of at



City of Pembroke Pines

least one of the domestic partners. A contractor may institute an internal registry to allow for the provision of equal benefits to employees with domestic partners who do not register their partnerships pursuant to a governmental body authorizing such registration, or who are located in a jurisdiction where no such governmental domestic partnership registry exists. A contractor that institutes such registry shall not impose criteria for registration that are more stringent than those required for domestic partnership registration by the City of Pembroke Pines.

5. **Equal benefits** means the equality of benefits between employees with spouses and/or dependents of spouses and employees with domestic partners and/or dependents of domestic partners, and/or between spouses of employees and/or dependents of spouses and domestic partners of employees and/or dependents of domestic partners.
6. **Spouse** means one member of a married pair legally married under the laws of any state within the United States of America or any other jurisdiction under which such marriage is legally recognized, irrespective of gender.
7. **Traditional marriage** means a marriage between one man and one woman.

## SECTION 2 CERTIFICATION OF CONTRACTOR

The firm providing a response, by virtue of the signature below, certifies that it is aware of the requirements of Section 35.39 "City Contractors providing Equal Benefits for Domestic Partners and all Married Couples" of the City's Code of Ordinances, and certifies the following (**Check only one box below**):

- ☒ **A.** Contractor currently complies with the requirements of this section; or
- ☐ **B.** Contractor will comply with the conditions of this section at the time of contract award; or
- ☐ **C.** Contractor will not comply with the conditions of this section at the time of contract award; or
- ☐ **D.** Contractor does not comply with the conditions of this section because of the following allowable exemption (**Check only one box below**):
  - ☐ **1.** The Contractor does not provide benefits to employees' spouses in traditional marriages;
  - ☐ **2.** The Contractor provides an employee the cash equivalent of benefits because the Contractor is unable to provide benefits to employees' Domestic Partners or spouses despite making reasonable efforts to provide them. To meet this exception, the Contractor shall provide a notarized affidavit that it has made reasonable efforts to provide such benefits. The affidavit shall state the efforts taken to provide such benefits and the amount of the cash equivalent. Cash equivalent means the amount of money paid to an employee with a Domestic Partner or spouse rather than providing benefits to the employee's Domestic Partner or spouse. The cash equivalent is equal to the employer's direct expense of providing benefits to an employee's spouse;





City of Pembroke Pines

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☐ 3. The Contractor is a religious organization, association, society, or any non-profit charitable or educational institution or organization operated supervised or controlled by or in conjunction with a religious organization, association, or society;

☐ 4. The Contractor is a governmental agency;

**The certification shall be signed by an authorized officer of the Contractor. Failure to provide such certification (by checking the appropriate boxes above along with completing the information below) shall result in a Contractor being deemed non-responsive.**

COMPANY NAME: CrowderGulf Joint Venture, Inc.

AUTHORIZED OFFICER NAME / SIGNATURE: \_\_\_\_\_

Ashley Ramsay-Naile

# CrowderGulf

## Disaster Recovery and Debris Management

5629 Commerce Blvd. East  
Mobile, AL 36619

Office: (800) 992-6207  
Fax: (251) 451-7433

### EQUAL EMPLOYMENT OPPORTUNITY

#### AFFIRMATIVE ACTION PROGRAM

This company is an equal employment opportunity employer. It is the policy of this company to assure that applicants are employed, and that applicants are treated during employment, without regard to their race, religion, sex, color, national origin, age, disability, veteran status, military obligations, genetic information or any other characteristics protected by law. Such action shall include: employment, upgrading, demotion, transfer; recruitment or recruitment advertising; layoff or termination; rates of pay or other forms of compensation; and selection for training, including apprenticeship, pre-apprenticeship, and/or on-the-job-training.

1. Publication and dissemination of this company's written policy of equal employment opportunity.
  - A. Each employee is informed that we are an equal opportunity employer and where our policy is posted.
  - B. Our policy is reviewed annually, or more frequently if required by contract, with all supervisory personnel.
2. Appointment of Equal Employment Officer charged with the responsibility of securing compliance and advising corporate Officials of progress.

Equal Employment Officer: Mary G. White  
Office #: 251-478-6848  
Email: [hr@crowdergulf.com](mailto:hr@crowdergulf.com)
3. Notification of all recruitment sources that the company, as an equal opportunity employer, solicits referral of qualified applicants without regard to race, religion, sex, color, national origin, age, disability, veteran status, military obligations, genetic information or any other characteristics protected by law.
4. The upgrading and promotion of employees shall be made based on qualifications and ability without regard to race, religion, sex, color, national origin, age, disability, veteran status, military obligations, genetic information or any other characteristics protected by law.
5. We request from all employees, especially minorities and females, that they refer any qualified friends or relatives to us for employment.
6. All company facilities and activities shall be non-segregated.
7. All Advertisements for employment shall contain the statement, "We are an Equal Opportunity Employer".
8. We continuously monitor, control, evaluate, and obtain feedback in regard to the application of our Equal Employment Opportunity policy at all levels.
9. All personnel activities shall be monitored to ensure that this Equal Employment Opportunity policy is being carried out.
10. CrowderGulf complies with all federal and state laws and regulations regarding Equal Employment Opportunity.
11. In succession to the previous EEO Officer, effective Mary G. White was appointed EEO Officer for the company effective 8/15/2011. Any person who believes he or she has been discriminated against should direct their complaint to Mary G. White.

*Ashley Ramsay-Naile*  
President



**CERTIFICATION REGARDING LOBBYING;  
DEBARMENT, SUSPENSION AND OTHER RESPONSIBILITY MATTERS  
FOR EXPENDITURE OF FEDERAL FUNDS**

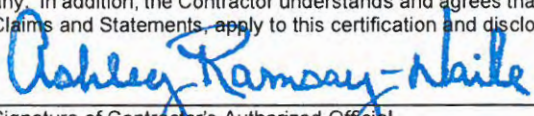
**LOBBYING**

As required by 7 CFR Part 3018, for persons entering into a contract, grant or cooperative agreement over **\$100,000** involving the expenditure of Federal funds, the undersigned certifies for itself and its principals that:

- (a) No Federal appropriated funds have been paid or will be paid, by or on behalf of the undersigned, to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with the awarding of any Federal contract, the making of any Federal grant, the making of any Federal loan, the entering into of any cooperative agreement, and the extension, continuation, renewal, amendment, or modification of any Federal contract, grant, loan, or cooperative agreement;
- (b) If any funds other than Federal appropriated funds have been paid or will be paid to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress or an employee of a Member of Congress, in connection with this Federal contract, grant, loan, or cooperative agreement, the undersigned shall complete and submit **Standard Form - LLL, "Disclosure Form to Report Lobbying,"** in accordance with its instructions; and
- (c) The undersigned shall require that the language of this certification be included in the award documents for all subawards at all tiers (including subcontracts, subgrants, and contracts under grants, loans, and cooperative agreements) and that all subrecipients shall certify and disclose accordingly.

This certification is a material representation of fact upon which reliance was placed when this transaction was made or entered into. Submission of this certification is a prerequisite for making or entering into this transaction imposed by section 1352, title 31, U.S. Code. Any person who fails to file the required certification shall be subject to a civil penalty of not less than \$10,000 and not more than \$100,000 for each such failure.

The undersigned Contractor, certifies or affirms the truthfulness and accuracy of each statement of its certification and disclosure, if any. In addition, the Contractor understands and agrees that the provisions of 31 U.S.C. Chap. 38, Administrative Remedies for False Claims and Statements, apply to this certification and disclosure, if any.

  
Signature of Contractor's Authorized Official  
CrowderGulf Joint Venture, Inc.  
Contractor / Name of Company

Ashley Ramsay-Naile, President

Printed Name and Title of Contractor's Authorized Official

05/03/2021

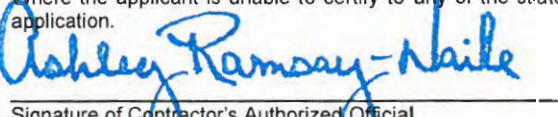
Date

**DEBARMENT, SUSPENSION AND OTHER RESPONSIBILITY MATTERS**

As required by 7 CFR Part 3017, for persons entering into a contract, grant or cooperative agreement over **\$25,000** involving the expenditure of Federal funds, the undersigned certifies for itself and its principals that:

- (a) Are not presently debarred, suspended, proposed for debarment, declared ineligible, or voluntarily excluded from covered transactions by any Federal department or agency;
- (b) Have not within a three-year period preceding this application been convicted of or had a civil judgment rendered against them for commission of fraud or a criminal offense in connection with obtaining, attempting to obtain, or performing a public (Federal, State, or local) transaction or contract under a public transaction; violation of Federal or State antitrust statutes or commission of embezzlement, theft, forgery, bribery, falsification or destruction of records, making false statements, or receiving stolen property;
- (c) Are not presently indicted for or otherwise criminally or civilly charged by a Government entity (Federal, State, or local) with commission of any offenses enumerated in paragraph (b) of this certification; and
- (d) Have not within a three-year period preceding this application had one or more public transaction (Federal, State, or local) terminated for cause or default; and

Where the applicant is unable to certify to any of the statements in this certification, he or she shall attach an explanation to this application.

  
Signature of Contractor's Authorized Official  
CrowderGulf Joint Venture, Inc.  
Contractor / Name of Company

Ashley Ramsay-Naile, President

Printed Name and Title of Contractor's Authorized Official


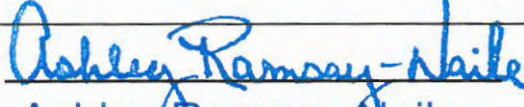
05/03/2021

Date

**Disclosure of Lobbying Activities**

Complete this form to disclose lobbying activities pursuant to 31 U.S.C. 1352

(See reverse for public burden disclosure)

<b>1. Type of Federal Action:</b> a. contract _____ b. grant c. cooperative agreement d. loan e. loan guarantee f. loan insurance	<b>2. Status of Federal Action:</b>  a. bid / offer / application _____ b. initial award c. post-award	<b>3. Report Type:</b> a. initial filing _____ b. material change  <b>For material change only:</b> Year _____ quarter _____ Date of last report _____
<b>4. Name and Address of Reporting Entity:</b> _____ Prime _____ Subawardee Tier _____, if Known:  Congressional District, if known:	<b>5. If Reporting Entity in No. 4 is Subawardee,</b> Enter Name and Address of Prime:  Congressional District, if known:	
<b>6. Federal Department/Agency:</b>	<b>7. Federal Program Name/Description:</b>  CFDA Number, if applicable:	
<b>8. Federal Action Number, if known:</b>	<b>9. Award Amount, if known:</b>  \$	
<b>10. a. Name and Address of Lobbying Registrant</b> (if individual, last name, first name, MI):	<b>b. Individuals Performing Services (including address if different from No. 10a)</b> (last name, first name, MI):	
11. Information requested through this form is authorized by Title 31 U.S.C. Section 1352. This disclosure of lobbying activities is a material representation of fact upon which reliance was placed by the tier above when this transaction was made or entered into. This disclosure is required pursuant to 31 U.S.C. 1352. This information will be reported to the Congress semi-annually and will be available for public inspection. Any person who fails to file the required disclosure shall be subject to a civil penalty of not less than \$10,000 and not more than \$100,000 for each such failure.	Signature:  Print Name: <u>Ashley Ramsay-Naile</u> Title: <u>President</u> Telephone No. <u>800-992-6207</u> Date: <u>05/03/2021</u>	


CrowderGulf does not have any lobbying activities to disclose at this time.



## INSTRUCTIONS FOR COMPLETION OF SF-LLL, DISCLOSURE OF LOBBYING ACTIVITIES


This disclosure form shall be completed by the reporting entity, whether subawardee or prime Federal recipient, at the initiation or receipt of a covered Federal action, or a material change to a previous filing, pursuant to title 31 U.S.C. section 1352. The filing of a form is required for each payment or agreement to make payment to any lobbying entity for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with a covered Federal action. Complete all items that apply for both the initial filing and material change report. Refer to the implementing guidance published by the Office of Management and Budget for additional information.

1. Identify the type of covered Federal action for which lobbying activity is and/or has been secured to influence the outcome of a covered Federal action.
2. Identify the status of the covered Federal action.
3. Identify the appropriate classification of this report. If this is a followup report caused by a material change to the information previously reported, enter the year and quarter in which the change occurred. Enter the date of the last previously submitted report by this reporting entity for this covered Federal action.
4. Enter the full name, address, city, State and zip code of the reporting entity. Include Congressional District, if known. Check the appropriate classification of the reporting entity that designates if it is, or expects to be, a prime or subaward recipient. Identify the tier of the subawardee, e.g., the first subawardee of the prime is the 1st tier. Subawards include but are not limited to subcontracts, subgrants and contract awards under grants.
5. If the organization filing the report in item 4 checks "Subawardee," then enter the full name, address, city, State and zip code of the prime Federal recipient. Include Congressional District, if known.
6. Enter the name of the Federal agency making the award or loan commitment. Include at least one organizational level below agency name, if known. For example, Department of Transportation, United States Coast Guard.
7. Enter the Federal program name or description for the covered Federal action (item 1). If known, enter the full Catalog of Federal Domestic Assistance (CFDA) number for grants, cooperative agreements, loans, and loan commitments.
8. Enter the most appropriate Federal identifying number available for the Federal action identified in item 1 (e.g., Request for Proposal (RFP) number; Invitation for Bid (IFB) number; grant announcement number; the contract, grant, or loan award number; the application/proposal control number assigned by the Federal agency). Include prefixes, e.g., "RFP-DE-90-001."
9. For a covered Federal action where there has been an award or loan commitment by the Federal agency, enter the Federal amount of the award/loan commitment for the prime entity identified in item 4 or 5.
10. (a) Enter the full name, address, city, State and zip code of the lobbying registrant under the Lobbying Disclosure Act of 1995 engaged by the reporting entity identified in item 4 to influence the covered Federal action.  
  
(b) Enter the full names of the individual(s) performing services, and include full address if different from 10 (a). Enter Last Name, First Name, and Middle Initial (MI).
11. The certifying official shall sign and date the form, print his/her name, title, and telephone number

- 
- **Exceptions – None**
  - **Additional Information**

**City of Pembroke Pines, FL**  
*RFP # AD-21-02 Disaster and Debris Management Services*





RFP # AD-21-02

April 21, 2021


**PEMBROKE PINES  
CITY COMMISSION**

**Frank C. Ortis**  
MAYOR  
954-450-1020  
fortis@ppines.com

**Thomas Good, Jr.**  
VICE MAYOR  
DISTRICT 1  
954-450-1030  
tgood@ppines.com

**Angelo Castillo**  
COMMISSIONER  
DISTRICT 4  
954-450-1030  
acastillo@ppines.com

**Iris A. Siple**  
COMMISSIONER  
DISTRICT 3  
954-450-1030  
isiple@ppines.com

**Jay D. Schwartz**  
COMMISSIONER  
DISTRICT 2  
954-450-1030  
jschwartz@ppines.com

**Charles F. Dodge**  
CITY MANAGER  
954-450-1040  
cdodge@ppines.com

**Addendum # 1**  
**City of Pembroke Pines**  
**RFP # AD-21-02**  
**Disaster Debris Management Services**

On April 21, 2021, the City Commission made a motion to increase the Payment and Performance Bond requirement from \$500,000 to \$1,000,000. As a result, all references to the \$500,000 Payment and Performance Bond shall be changed to \$1,000,000, including but not limited to the red-line change to Section 1.3.30 as shown below:

**1.3.30 PAYMENT AND PERFORMANCE BOND**

The Primary Contractor must have a \$10,000,000 or higher bond capacity. Contractor(s) in the pool of qualified contractors may have a lesser bonding capacity. Proof of bonding capability must be provided with the bid. The Primary Contractor shall provide the City with a ~~\$500,000~~ \$1,000,000 Payment and Performance Bond no later than May 15<sup>th</sup> of each year. The bond shall remain in effect through December 15<sup>th</sup> of that same year, or event debris removal and disposal operations have reached total completion (whichever comes last). If the contract is enacted due to a hurricane or other debris generating event during this time, the entire cost of the bond shall be borne by the Contractor(s). If the contract is not enacted for a hurricane or other debris generating event during this time, the City shall reimburse the contractor(s) for the actual cost of the bond (without markup). At the City's discretion, contractor(s) in the pool of qualified contractors may also be required to furnish their Payment and Performance Bond by May 15th as well.

**CrowderGulf, LLC**

Item: **Schedule A - Crew including Equipment and Labor:Schedule A - Crew including Equipment and Labor:Push Crew  
Class B**

**Attachments**

2\_CrowderGulf Attachment\_J\_-\_Debris\_Management\_Proposal\_Form.xlsx



## Attachment J: Debris Management Proposal Form

Note: The vendor must provide their pricing through the designated lines items listed on the BidSync website.

To be considered as the Prime Contractor, bidders must bid on all of the categories of the Debris Management Proposal Form, and must provide pricing for each item within all categories of the Debris Management Proposal Form. Failure to do so will render the bid as incomplete and the bidder's submittal will not be considered for the Prime Contractor position.

The City will also contract with the remaining qualified Contractors to form a pool of vendors in order to insure adequate resources at the time of an event. These Contractors may be called upon in order of ranking to replace the Prime Contractor as a whole, or to supplement the Prime Contractor as needed. Bidders are encouraged, but not required, to submit pricing for every item in the Debris Management Proposal Form to be considered for this supplemental role.

The contractor shall supply an Operations Manager with a cell phone and 1/2 ton pickup or SUV at no additional cost. The Operations Manager must remain within the City of Pembroke Pines and on call during all hours of operation.

AD-21-02 "Disaster Debris Management Services"				VENDOR NAME: CrowderGulf Joint Venture, Inc.		
Bid #	Description	Qty	Unit	Price	Total	Notes
<b>Schedule A - Crew including Equipment and Labor</b>						
1.01	<b>Push Crew Class A</b> - Cat 930 or equal wheel loader with root rake or grapple and operator with cell phone. ¾ or 1 ton truck with chainsaw operator and one laborer with related supplies and equipment.	223	hour	\$ 280.00	\$ 62,440.00	
1.02	<b>Push Crew Class B</b> - Cat 289 or equal compact track loader/grapple and operator with cell phone. ¾ or 1 ton truck with chainsaw operator and one laborer with related supplies and equipment.	223	hour	\$ 240.00	\$ 53,520.00	
1.03	<b>Cut Crew Class A</b> - ¾ or 1 ton truck with chainsaw operator, one laborer, cell phone, and related supplies and equipment.	223	hour	\$ 115.00	\$ 25,645.00	
1.04	<b>Cut Crew Class B</b> - ¾ or 1 ton truck with climber/chainsaw operator, one laborer, cell phone, and related supplies and equipment.	223	hour	\$ 180.00	\$ 40,140.00	
1.05	<b>Push Loader Crew Class A</b> - Cat 930 or equal wheel loader with root rake or grapple and operator with cell phone.	223	hour	\$ 155.00	\$ 34,565.00	
1.06	<b>Push Loader Crew Class B</b> - Cat 289 or equal compact track loader with root rake or grapple and operator with cell phone.	223	hour	\$ 120.00	\$ 26,760.00	
					<b>\$ 243,070.00</b>	

<b>Schedule B - Collection of Debris &amp; Hauling to TDMS or Final Destination</b>						
2.01	<b>Vegetative Debris Removal - Hauling 25 miles away (50 miles round trip)</b> Work consists of the collection and transportation of eligible vegetative debris on the ROW or other public property to a City approved TDMS or FDS.	230000	cubic yard	\$ 10.40	\$ 2,392,000.00	
2.02	<b>C&amp;D &amp; Mixed Debris Removal - Hauling 25 miles away (50 miles round trip)</b> Work consists of the collection and transportation of eligible C&D and mixed debris on the ROW or other public property to a City approved TDMS or FDS.	230000	cubic yard	\$ 11.60	\$ 2,668,000.00	
2.03	<b>Canals / Waterways Debris Removal - Hauling 25 miles away (50 miles round trip)</b> Work consists of the collection and transportation of eligible debris from public canals and waterways to a City approved TDMS or FDS.	230000	cubic yard	\$ 28.00	\$ 6,440,000.00	
2.04	<b>Curbside Separation of Mixed Debris</b> Work consists of separating of all mixed debris on the ROW or other public property in order for it to be transported to a City approved TDMS or City approved final disposal site.	230000	cubic yard	\$ 1.00	\$ 230,000.00	
					<b>\$11,730,000.00</b>	

<b>Schedule C - TDMS Management and Operation, Debris Reduction, and Haul-out to FDS</b>						
3.01	<b>TDMS Management and Operation</b> Work as described in Section 1.3.18.5. Per cubic yard of debris hauled into each TDMS.	130000	cubic yard	\$ 1.80	\$ 234,000.00	
3.02	<b>Vegetative Debris Reduction at TDMS</b> Work consists of reduction of eligible vegetative disaster related debris through grinding as described in Section 1.3.18.6.	95000	cubic yard	\$ 3.60	\$ 342,000.00	

## Attachment J: Debris Management Proposal Form

3.03	<b>C&amp;D Debris Reduction at TDMS</b> Work consists of reduction of eligible C&D disaster related debris through compaction as described in Section 1.3.18.6.	35000	cubic yard	\$ 3.60	\$ 126,000.00	
3.04	<b>Separation of Mixed Debris at TDMS</b> Work consists of separating all mixed debris at TDMS site in order for it to be reduced and transported to a City approved final destination site.	1	cubic yard	\$ 1.25	\$ 1.25	
3.05	<b>Haul-out of Reduced Vegetative Debris to a City Approved Final Disposal Site - Hauling 50 miles away (100 miles round trip)</b> Work consists of loading and transporting of eligible reduced vegetative disaster related debris from a City approved TDMS to a City designated final disposal site.	31500	cubic yard	\$ 5.25	\$ 165,375.00	
3.06	<b>Haul-out of C&amp;D Debris to a City Approved Final Disposal Site - Hauling 50 miles away (100 miles round trip)</b> Work consists of loading and transporting of eligible reduced C&D disaster related debris at a City approved TDMS to a City designated final disposal site.	2000	cubic yard	\$ 8.00	\$ 16,000.00	
					<b>\$ 883,376.25</b>	

**Schedule D - Additional Hauling Mileage**

4.01	<b>Additional Hauling Mileage - Collection of Debris and Hauling to TDMS or FDS</b> Cost for each additional mile for hauling of eligible debris picked up from the ROW, canal or waterway, or other public property to a TDMS or FDS in excess of 50 miles round trip.	1	mile	\$ 0.25	\$ 0.25	Per CY Per Mil
4.02	<b>Additional Hauling Mileage - Haul-out of Debris from TDMS to a FDS</b> Cost for each additional mile for hauling of reduced eligible reduced debris from a TDMS to an FDS in excess of 100 mile round trip.	1	mile	\$ 0.20	\$ 0.20	Per CY Per Mil
					<b>\$ 0.45</b>	

**Schedule E - White Goods, Dead Animal, Hazardous Trees, Limbs, & Stumps**

5.01	<b>TDMS Remediation</b> Per acre cost to remediate the physical features of each TDMS to its pre-use or better than condition within 30 calendar days of receiving the last load of disaster-related debris.	1	acre	\$ 3,000.00	\$ 3,000.00	
5.02	<b>Bagged Ice</b> Per pound cost, delivered on pallets in 40' semi-trailer load quantities	1	pound	\$ 0.30	\$ 0.30	
5.03	<b>Bottled Water</b> Per case cost, 16 ounce bottles in cases of 24 bottles each, delivered on pallets in 40' semi-trailer load quantities	1	case	\$ 2.70	\$ 2.70	
5.04	<b>ROW White Goods Debris Removal - AC Units Refrigerators and freezers</b> Work consists of the removal of eligible White Goods from the ROW to a City approved facility for recycling. Contractor shall be responsible for recovering/disposing refrigerants as required by law as well as unit decontamination in a contained area.	1	each	\$ 95.00	\$ 95.00	
5.05	<b>ROW White Goods Debris Removal - Washers dryers stoves ovens &amp; water heaters</b> Work consists of the removal of eligible White Goods from the ROW to a City approved facility for recycling. Contractor shall be responsible for recovering/disposing refrigerants as required by law as well as unit decontamination in a contained area.	1	each	\$ 50.00	\$ 50.00	
5.06	<b>Dead Animal Removal</b> Work consists of the removal of dead animal carcasses from the ROW to a City approved FDS.	1	each	\$ 50.00	\$ 50.00	



## Attachment J: Debris Management Proposal Form

5.07	<b>Removal of Hazardous Limbs</b> Work consists of removing all damaged limbs from a tree that contains one or more eligible hazardous limbs. Limbs must be cut into sizes that are manageable for collection and placed in a single pile in the safest possible location on the City ROW or public property for collection.	6000	tree	\$ 80.00	\$ 480,000.00	
5.08	<b>Removal of Hazardous Trees - 6 inch to 12 inch diameter</b> Work consists of removing eligible hazardous trees from the ROW or other public property. Trees must be cut into sizes that are manageable for collection and placed in the safest possible location on the City ROW or public property for collection.	196	tree	\$ 70.00	\$ 13,720.00	
5.09	<b>Removal of Hazardous Trees - 12.01 inch to 24 inch diameter</b> Work consists of removing eligible hazardous trees from the ROW or other public property. Trees must be cut into sizes that are manageable for collection and placed in the safest possible location on the City ROW or public property for collection.	1	tree	\$ 190.00	\$ 190.00	
5.10	<b>Removal of Hazardous Trees - 24.01 inch to 36 inch diameter</b> Work consists of removing eligible hazardous trees from the ROW or other public property. Trees must be cut into sizes that are manageable for collection and placed in the safest possible location on the City ROW or public property for collection.	31	tree	\$ 260.00	\$ 8,060.00	
5.11	<b>Removal of Hazardous Trees - 36.01 inch to 48 inch diameter</b> Work consists of removing eligible hazardous trees from the ROW or other public property. Trees must be cut into sizes that are manageable for collection and placed in the safest possible location on the City ROW or public property for collection.	1	tree	\$ 390.00	\$ 390.00	
5.12	<b>Removal of Hazardous Trees - 48.01 inch and larger diameter</b> Work consists of removing eligible hazardous trees from the ROW or other public property. Trees must be cut into sizes that are manageable for collection and placed in the safest possible location on the City ROW or public property for collection.	1	tree	\$ 445.00	\$ 445.00	
5.13	<b>Removal of Hazardous Stumps - 24 inch to 36 inch diameter</b> Work consists of removing eligible hazardous stumps from the ROW or public property and transporting resulting debris to a City approved TDMS or final disposal site. Rate includes removal and backfill of stump hole. Backfill must be within 24 hrs.	1	stump	\$ 200.00	\$ 200.00	
5.14	<b>Removal of Hazardous Stumps - 36.01 inch to 48 inch diameter</b> Work consists of removing eligible hazardous stumps from the ROW or public property and transporting resulting debris to a City approved TDMS or final disposal site. Rate includes removal and backfill of stump hole. Backfill must be within 24 hrs.	11	stump	\$ 290.00	\$ 3,190.00	
5.15	<b>Removal of Hazardous Stumps - 48.01 inch to 60 inch diameter</b> Work consists of removing eligible hazardous stumps from the ROW or public property and transporting resulting debris to a City approved TDMS or final disposal site. Rate includes removal and backfill of stump hole. Backfill must be within 24 hrs.	1	stump	\$ 395.00	\$ 395.00	

Attachment J: Debris Management Proposal Form

5.16	<b>Removal of Hazardous Stumps - 60.01 inch diameter and above</b> Work consists of removing eligible hazardous stumps from the ROW or public property and transporting resulting debris to a City approved TDMS or final disposal site. Rate includes removal and backfill of stump hole. Backfill must be within 24 hrs.	1	stump	\$ 495.00	\$ 495.00	
					<b>\$ 507,280.00</b>	



## Attachment J: Debris Management Proposal Form

Schedule F - Other Trees, Limbs, & Stumps						
6.01	<b>Removal of Hazardous Limbs (Non-Eligible) - Hauling 25 miles away (50 miles round trip)</b> Work consists of removing all damaged limbs from a tree that does not contain any eligible hazardous limbs. All debris must be removed immediately and disposed of by Contractor at a City approved disposal site. Contractor is not permitted to use the TDMS.	1	tree	\$ 265.00	\$ 265.00	
6.02	<b>Removal of Hazardous Trees (Non-Eligible) - Under 6" in Diameter - Hauling 25 miles away (50 miles round trip)</b> Work consists of removing hazardous trees under 6" in diameter, including the stumps. All debris must be removed immediately and disposed of by Contractor at a City approved disposal site. Contractor is not permitted to use the TDMS.	1	tree	\$ 365.00	\$ 365.00	
6.03	<b>Removal of Hazardous Stumps (Non-Eligible) - Under 24" - Hauling 25 miles away (50 miles round trip)</b> Work consists of removal and disposal of stump and backfill of stump hole. Backfill must be within 24 hrs. All debris must be removed immediately and disposed of by Contractor at a City approved disposal site. Contractor is not permitted to use the TDMS.	1	stump	\$ 400.00	\$ 400.00	
6.04	<b>Stump Grinding of Flush Cuts (Non-Eligible) - Under 24" diameter</b> Work consists of grinding flush cut stumps in the City ROW or other public property to 12" below grade to include trade standard site cleanup.	1	stump	\$ 300.00	\$ 300.00	
6.05	<b>Stump Grinding of Flush Cuts (Non-Eligible) - 24 inch to 36 inch diameter</b> Work consists of grinding flush cut stumps in the City ROW or other public property to 12" below grade to include trade standard site cleanup.	1	stump	\$ 400.00	\$ 400.00	
6.06	<b>Stump Grinding of Flush Cuts (Non-Eligible) - 36.01 inch to 48 inch diameter</b> Work consists of grinding flush cut stumps in the City ROW or other public property to 12" below grade to include trade standard site cleanup.	1	stump	\$ 500.00	\$ 500.00	
6.07	<b>Stump Grinding of Flush Cuts (Non-Eligible) - 48.01 inch to 60 inch diameter</b> Work consists of grinding flush cut stumps in the City ROW or other public property to 12" below grade to include trade standard site cleanup.	1	stump	\$ 650.00	\$ 650.00	
6.08	<b>Stump Grinding of Flush Cuts (Non-Eligible) - 60.01 inch diameter and above</b> Work consists of grinding flush cut stumps in the City ROW or other public property to 12" below grade to include trade standard site cleanup.	1	stump	\$ 850.00	\$ 850.00	
					<b>\$ 3,730.00</b>	
<b>TOTAL:</b>					<b>\$ 3.00</b>	

**CrowderGulf, LLC**

Item: **Schedule A - Crew including Equipment and Labor:Schedule A - Crew including Equipment and Labor:Schedule A - Crew including Equipment and Labor:Cut Crew Class A**

**Attachments**

3\_Attachment\_H\_-\_Financial\_Work\_Sheet.pdf





## **FINANCIAL WORK SHEET**

### **Instructions**

This is not a request for a copy of your financial statements. However, the City reserves the right to review your financial statements if such a review is in the City's best interest. The following data and ratios must be derived and/or calculated from the most recent financial statements audited by an independent accounting professional ("IAP"). Examples include the independent CPA, tax accountant, and financial statement preparer, or similar professional, external to the firm/company/organization submitting this form. Providing false or grossly inaccurate information may disqualify you or your company from doing business with the City under this or future solicitations. Each question must have an appropriate response. A blank, a response of "not applicable" or an unqualified response will be determined non-responsive. If you have any questions about how to complete this form, you are required to ask during the appropriate advertised period.

### **Proposer's Information:**

Proposer's (Applicant's) Company Name: CrowderGulf Joint Venture, Inc.

Proposer's Address: 5629 Commerce Blvd. East Mobile, AL 36619

### **Independent Accounting Professional "IAP" Information:**

("IAP" that audited the most recent financial statements for the above named Proposer/ Applicant)

IAP's Company Name: Warren Averett, CPAs and Advisors

IAP's Contact Name: Jason Alves

IAP's Address: 112 West Laurel Avenue Foley, Alabama 36535

IAP Contact Phone #: 251-943-8571

Is the "IAP" that is preparing/assisting in the preparation of this worksheet, certified? (Y/N) YES

If certified, please indicate the certification of the "IAP" (i.e. CPA, CMA, CGMA, EA, etc.) CPA

### **Financial Statement Information:**

The most recent financial statements audited by the "IAP" were for the period ending: 12/31/2020

Were these statements Compilation/Review only? (Y/N) No

Audited? (Y/N): Yes

If audited, unqualified? (Y/N): Yes

### **Financial Data and Ratios:**

The income for the most recent three fiscal years was:

<b>Fiscal Year Ending</b>	<b>Gross Income</b>	<b>EBITDA (Earnings before Interest, Taxes, Depreciation, Amortization )</b>	<b>Net Income after taxes</b>	<b>Gross Profit Margin %</b>	<b>Net Profit Margin %</b>
12/31/2020	361,479,696	114,602,897	113,756,998	32.31	31.47
12/31/2019	160,071,830	12,951,391	12,431,182	10.16	7.76
12/31/2018	220,837,153	55,429,361	54,247,371	26.22	24.56
<b>Total</b>	742,388,679	182,983,649	180,435,551		



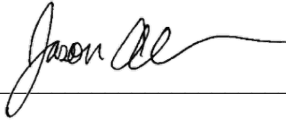

## City of Pembroke Pines

## Attachment H

Provide the following for the most recent audited fiscal year:

1. Current Ratio  $\frac{2.52}{[Current\ assets / current\ liabilities]}$
2. Debt to Asset Ratio  $\frac{.17}{[Total\ Debt / Total\ Assets]}$
3. Debt-To-EBITDA Leverage Ratio  $\frac{.40}{[Total\ debt / EBITDA]}$
4. Return on Assets:  $\frac{.42}{[Net\ Income\ Before\ Taxes / Total\ Assets]}$

I certify that I am the independent accounting professional "IAP" that audited the financial statements referenced above and that the information provided in this worksheet is true and accurate.

Jason Alves _____ Print Name	 _____ Signature	May 4, 2021 _____ Date
	 Warren Averett, LLC	



**Supplier: CrowderGulf, LLC**

### **CONTACT INFORMATION FORM**

IN ACCORDANCE WITH AD-21-02 titled “Disaster Debris Management Services” attached hereto as a part hereof, the undersigned submits the following:

#### **A) Contact Information**

The Contact information form shall be electronically signed by one duly authorized to do so, and in case signed by a deputy or subordinate, the principal's properly written authority to such deputy or subordinate must accompany the proposal. This form must be completed and submitted through [www.bidsync.com](http://www.bidsync.com) as part of the bidder's submittal. The vendor must provide their pricing through the designated lines items listed on the BidSync website.

#### **COMPANY INFORMATION:**

COMPANY: **CrowderGulf Joint Venture, Inc.**

STREET ADDRESS: **5629 Commerce Blvd. East**

CITY, STATE & ZIP CODE: **Mobile, AL 36619**

#### **PRIMARY CONTACT FOR THE PROJECT:**

NAME: **Ashley Ramsay-Naile** TITLE: **President**

E-MAIL: **jramsay@crowdergulf.com**

TELEPHONE: **800-992-6207** FAX: **251-459-7433**

#### **AUTHORIZED APPROVER:**

NAME: **Ashley Ramsay-Naile** TITLE: **President**

E-MAIL: **jramsay@crowdergulf.com**

TELEPHONE: **800-992-6207** FAX: **251-459-7433**

SIGNATURE: **Ashley Ramsay-Naile**

#### **B) Proposal Checklist**

Did you submit the following items, as stated in section 1.5 “Proposal Submission” of the bid package?

Title Page	Yes <input checked="" type="checkbox"/>
Table of Contents	Yes <input checked="" type="checkbox"/>
Letter of Interest	Yes <input checked="" type="checkbox"/>

Did you make sure to submit the following items, as stated in section 1.5.1 “Proposal Requirements” of the bid package?

Tab 1 - Qualifications and Experience	Yes <input checked="" type="checkbox"/>
Attachment F: References	Yes <input checked="" type="checkbox"/>
Tab 2 - Ability	Yes <input checked="" type="checkbox"/>
Attachment H: Financial Work Sheet	Yes <input checked="" type="checkbox"/>
Tab 3 – Project Understanding and Technical Approach	Yes <input checked="" type="checkbox"/>
Tab 4 – Project Cost	Yes <input checked="" type="checkbox"/>
Attachment J: Debris Management Proposal Form	Yes <input checked="" type="checkbox"/>
Tab 5 – Other Completed Documents	Yes <input checked="" type="checkbox"/>
Attachment A: Contact Information Form	Yes <input checked="" type="checkbox"/>
Attachment B: Non-Collusive Affidavit	Yes <input checked="" type="checkbox"/>
Attachment C: Proposer’s Background Information	Yes <input checked="" type="checkbox"/>

Did you make sure to complete the following documents listed in section 1.6?

Vendor Information Form	Yes <input checked="" type="checkbox"/>
Form W-9 (Rev. October 2018)	Yes <input checked="" type="checkbox"/>
Sworn Statement on Public Entity Crimes Form	Yes <input checked="" type="checkbox"/>
Local Business Tax Receipts	Yes <input checked="" type="checkbox"/>
Veteran Owned Small Business Preference Certification	Yes <input type="checkbox"/>
Equal Benefits Certification Form	Yes <input checked="" type="checkbox"/>
Vendor Drug-Free Workplace Certification Form	Yes <input checked="" type="checkbox"/>
Scrutinized Company Certification	Yes <input checked="" type="checkbox"/>
E-Verify System Certification Statement	Yes <input checked="" type="checkbox"/>
Certification Regarding Lobbying; Debarment, Suspension and Other Responsibility Matters for Expenditure of Federal Funds	Yes <input checked="" type="checkbox"/>
Debarment, Suspension and Other Responsibility Matters	Yes <input checked="" type="checkbox"/>
Minority-Owned Business Enterprise	Yes <input type="checkbox"/>
Woman-Owned Business Enterprise	Yes <input type="checkbox"/>



HUBZone-Certified Small Businesses / Labor Surplus Area Firms
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Yes <input type="checkbox"/>
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Supplier: **CrowderGulf, LLC**



City of Pembroke Pines

Attachment B

**NON-COLLUSIVE AFFIDAVIT**

BIDDER is the **President** ,  
(Owner, Partner, Officer, Representative or Agent)

BIDDER is fully informed respecting the preparation and contents of the attached Bid and of all pertinent circumstances respecting such Bid;

Such Bid is genuine and is not a collusive or sham Bid;

Neither the said BIDDER nor any of its officers, partners, owners, agents, representative, employees or parties in interest, including this affidavit, have in any way colluded, conspired, connived or agreed, directly or indirectly, with any other BIDDER, firm or person to submit a collusive or sham Bid in connection with the Contract for which the attached Bid has been submitted; or to refrain from bidding in connection with such Contract; or have in any manner, directly or indirectly, sought by agreement or collusion, or communications, or conference with any BIDDER, firm, or person to fix the price or prices in the attached Bid or any other BIDDER, or to fix any overhead, profit, or cost element of the Bid Price or the Bid Price of any other BIDDER, or to secure through any collusion conspiracy, connivance, or unlawful agreement any advantage against (Recipient), or any person interested in the proposed Contract;

The price of items quoted in the attached Bid are fair and proper and are not tainted by collusion, conspiracy, connivance, or unlawful agreement on the part of the BIDDER or any other of its agents, representatives, owners, employees or parties in interest, including this affidavit.

Printed Name/Signature **Ashley Ramsay-Naile**

Title **President**

Name of Company **CrowderGulf Joint Venture, Inc.**



Supplier: **CrowderGulf, LLC**

**PROPOSER'S BACKGROUND INFORMATION**

Please provide the following information. Additional sheets may be attached as required.

1) Under what former name has your business operated? Include a description of the business.

NA

2) At what address was that business located?

NA

3) Have you ever failed to complete work awarded to you. If so, when, where and why?

**CrowderGulf has never failed to complete work awarded to us.**

4) Have you personally inspected the proposed WORK and do you have a complete plan for its performance?

**Our Florida Account Representative Joe Hayes lives approximately an hour from the City of Pembroke Pines. He, along with our Regional Manager are both very familiar with the area.**

5) Will you subcontract any part of this WORK? If so, give details including a list of each sub-contractor(s) that will perform work in excess of ten percent (10%) of the contract amount and the work that will be performed by each subcontractor(s).

**Yes - we will subcontract portions of this work. See proposal for list of subcontractors.**

The foregoing list of subcontractor(s) may not be amended after award of the contract without the prior written approval of the Contract Administrator, whose approval shall not be reasonably withheld.

6) List and describe all bankruptcy petitions (voluntary or involuntary) which have been filed by or against the Proposer, its parent or subsidiaries or predecessor organizations during the past five (5) years. Include in the description the disposition of each such petition.

**CrowderGulf has not filed nor had anyone file bankruptcy petitions during the last 5 years.**

7) List and describe all successful Bond claims made to your surety (ies) during the last five (5) years. The list and descriptions should include claims against the bond of the Proposer and its predecessor organization(s).

**CrowderGulf has not had any bonds called in the last 5 years.**

8) List all claims, arbitrations, administrative hearings and lawsuits brought by or against the Proposer or its predecessor organizations(s) during the last (10) years. The list shall include all case names; case, arbitration or hearing identification numbers; the name of the project over which the dispute arose; and a description of the subject matter of the dispute.

**Litigation Summary - CrowderGulf strives to maintain the utmost integrity and reputation in this industry. We have been very successful over the many years we have been in business but as any**

company can attest, being in business does allow a certain amount of exposure.

**Palmisano, et al. v. CrowderGulf, LLC, et al.:** CrowderGulf is currently defending a lawsuit filed by certain individuals who performed for subcontractors of CrowderGulf work during a waterway debris removal project following Hurricane Sandy in the central region of New Jersey. The individual plaintiffs have taken the position that CrowderGulf violated prevailing wage laws by not paying a prevailing wage for the work performed. However, the project was bid under emergency procurement procedures, and CrowderGulf's client represented that it was not a prevailing wage job. CrowderGulf expects to have no liability, or to be fully indemnified by its client if any liability is determined to exist. CrowderGulf expects our projected outcome to have no liability, or to be fully indemnified by its client if any liability is determined to exist."

In addition, the most current Dun & Bradstreet Report for CrowderGulf, it identifies the total number of suits, liens, judgments and bankruptcy proceedings as zero. Due to our diligent efforts, we have been involved in very few litigation cases, none of any significance.

9) List and describe all criminal proceedings or hearings concerning business related offenses in which the Proposer, its principals or officers or predecessor organization(s) were defendants.

**CrowderGulf has not had any criminal proceedings or hearings concerning business related offences for principals or officers as defendants.**

10) Are you an ☒ Original provider, ☐ sales representative, ☐ distributor, ☐ broker, ☐ manufacturer, ☐ other, of the commodities/services proposed upon? If other than the original provider, explain below.

11) Have you ever been debarred or suspended from doing business with any governmental agency? If yes, please explain:

**CrowderGulf has never been debarred or suspended from doing business with any governmental agency.**

12) Describe the firm's local experience/nature of service with contracts of similar size and complexity, it the previous three (3) years:

**Please see Past Performance Chart presented in Proposal.**

The PROPOSER acknowledges and understands that the information contained in response to this Qualification Statement shall be relied upon by CITY in awarding the contract and such information is warranted by PROPOSER to be true. The discovery of any omission or misstatement that materially affects the PROPOSER's qualifications to perform under the contract may cause the CITY to reject the Bid, and if after the award, to cancel and terminate the award and/or contract.

**CrowderGulf Joint Venture, Inc.**

(Company Name)

**Ashley Ramsay-Naile**

(Printed Name/Signature)



Supplier: **CrowderGulf, LLC**

### **REFERENCES FORM**

Provide specific examples of similar contracts. References should be capable of explaining and confirming your firm's capacity to successfully complete the scope of work outlined herein. **This form should be duplicated for each reference and any additional information that would be helpful can be attached.**

#### **Reference Contact Information:**

Name of Firm, City, County or Agency: **Baldwin County, AL**

Address: **22070 Hwy 59 Central Annex II 3rd & 4th Floor**

City/State/Zip: **Robertsdale, AL 36567**

Contact Name: **Terri Graham** Title: **Solid Waste**

E-Mail Address: **tgraham@baldwincountyal.gov**

Telephone: **251-972-6878** Fax: **251-937-0201**

#### **Project Information:**

Name of Contractor Performing the work: **CrowderGulf**

Name and location of the project: **2020 Hurricane Sally - Baldwin County Alabama**

Nature of the firm's responsibility on the project: **2020 Hurricane Sally - Removed & disposed vegetation, C&D,, Compacted C&D, mulch, leaners & hangers, white goods, E-Waste. Reduction by grinding & compaction. Monitored by Tetra Tech.**

Project duration: **09/25/2020** Completion (Anticipated) Date: **07/30/2021**

Size of project: **5,256,829** Cost of project: **\$57,950,182**

Work for which staff was responsible: **Removed & Disposed: Veg, C&D, Compacted C&D, Mulch, hangers (30,367 trees), leaners (4,326 trees), White Goods (165), E-waste (20); Reduced by Grinding (2,011,772 CY)& Compaction (95,036 CY); Monitored by Tetra Tech**

Contract Type: **Firm Fixed**

The results/deliverables of the project: **Disaster Debris Removal and Disposal throughout Baldwin County after Hurricane Sally.**

### **REFERENCES FORM**

Provide specific examples of similar contracts. References should be capable of explaining and confirming your firm's capacity to successfully complete the scope of work outlined herein. **This form should be duplicated for each reference and any additional information that would be helpful can be attached.**

**Reference Contact Information:**

Name of Firm, City, County or Agency: **Lee County, FL**

Address: **10500 Buckingham Rd.**

City/State/Zip: **Fort Myers, FL 33905**

Contact Name: **Jason Fournier** Title: **Public Utilities Manager**

E-Mail Address: **jfournier@leegov.com**

Telephone: **239-229-5733** Fax: **239-533-8000**

**Project Information:**

Name of Contractor Performing the work: **CrowderGulf Joint Venture, Inc.**

Name and location of the project: **Hurricane Irma, Hurricane Wilma, Hurricane Jeanne and Hurricane Charley - Lee County, FL**

Nature of the firm's responsibility on the project: **After Hurricane Irma in 2017 CrowderGulf worked with the County to remove and dispose of vegetation, C&D, mulch, leaners / hangers. Reduction operations at 13 grinding sites.**

Project duration: **09/16/2017** Completion (Anticipated) Date: **07/05/2018**

Size of project: **1,729,186** Cost of project: **\$29,654,974**

Work for which staff was responsible: **Removed & Disposed: vegetation, C&D, mulch, leaners (3,733)/ hangers (70,730 trees); Reduced: at 13 site by grinding**  
**Monitored by Thompson - ADMS**

Contract Type: **Firm Fixed**

The results/deliverables of the project: **Disaster Debris Removal and Disposal throughout Baldwin County after Hurricane Irma.**

**REFERENCES FORM**

Provide specific examples of similar contracts. References should be capable of explaining and confirming your firm's capacity to successfully complete the scope of work outlined herein. **This form should be**



**duplicated for each reference and any additional information that would be helpful can be attached.**

**Reference Contact Information:**

Name of Firm, City, County or Agency: **Bay County, FL**

Address: **11411 Landfill Road**

City/State/Zip: **Panama City, FL 32413**

Contact Name: **Keith Bryant** Title: **Director of Public Works**

E-Mail Address: **kbryant@baycountyfl.gov**

Telephone: **850-248-8302** Fax: **850-248-8732**

**Project Information:**

Name of Contractor Performing the work: **CrowderGulf Joint Venture, Inc.**

Name and location of the project: **2018 Hurricane Michael, 2005 Hurricane Dennis, 1995 Hurricane Opal - Bay County Florida.**

Nature of the firm's responsibility on the project: **After Hurricane Michael in 2018, CrowderGulf worked with the County to remove & disposal of vegetation, C&D< ROW to DMS, Site Management, C&D Compaction, L&H, Stumps, White Goods, E-Waste, and HHW. Special Projects included waterway debris removal from canals and drainageways. Reduction by grinding.**

Project duration: **10/2018** Completion (Anticipated) Date: **09/15/2020**

Size of project: **3,234,454** Cost of project: **\$40,543,677**

Work for which staff was responsible: **Removed & Disposed: (ROW, PPDR, Waterway) vegetation; C&D; Leaners (6,275); Hangers (7,220 Trees); White Goods (492); Reduced by Grinding (1,846,395 CY); C&D Compact (488,141 CY);**

**Projects: Waterway & Canal clearing; Debris removed from eligible parks, cemeteries & schools Monitored by Landfall Strategies; Tetra Tech**

Contract Type: **Firm Fixed**

The results/deliverables of the project: **Disaster Debris Removal and Disposal throughout Bay County after Hurricane Michael.**

**REFERENCES FORM**

Provide specific examples of similar contracts. References should be capable of explaining and confirming your firm's capacity to successfully complete the scope of work outlined herein. **This form should be duplicated for each reference and any additional information that would be helpful can be attached.**

**Reference Contact Information:**

Name of Firm, City, County or Agency: **Metro Nashville & Davidson County, TN**

Address: **750 South 5th Street**

City/State/Zip: **Nashville, TN 37206**

Contact Name: **Phillip Jones** Title: **Operations Manager**

E-Mail Address: **phillip.jones@nashville.gov**

Telephone: **615-862-8769** Fax: **615-533-2377**

**Project Information:**

Name of Contractor Performing the work: **CrowderGulf, LLC.**

Name and location of the project: **2020 Severe Storms - Metro Nashville & Davidson County, TN**

Nature of the firm's responsibility on the project: **Removed & Disposed: vegetation throughout the County.**

Project duration: **03/08/2020** Completion (Anticipated) Date: **05/30/2020**

Size of project: **430,629** Cost of project: **\$5,549,854**

Work for which staff was responsible: **CrowderGulf worked to remove and dispose of vegetation after a tornado swept through the County.**

Contract Type: **Firm Fixed**

The results/deliverables of the project: **Disaster Debris Removal and Disposal throughout Nashville and Davidson County after Severe Tornado.**

**REFERENCES FORM**

Provide specific examples of similar contracts. References should be capable of explaining and confirming your firm's capacity to successfully complete the scope of work outlined herein. **This form should be duplicated for each reference and any additional information that would be helpful can be attached.**

**Reference Contact Information:**

Name of Firm, City, County or Agency: **Calcasieu Parish, LA**



Address: **10150 Python Street 4th Floor**

City/State/Zip: **Lake Charles, LA 70602**

Contact Name: **Alan Wainwright** Title: **Public Works Operations Manager**

E-Mail Address: **awainwright@calcasieuparish.gov**

Telephone: **337-721-3700** Fax: **337-721-4196**

**Project Information:**

Name of Contractor Performing the work: **CrowderGulf**

Name and location of the project: **Calcasieu Parish, LA - 2020 Hurricane Laura**

Nature of the firm's responsibility on the project: **Removed & Disposed: vegetation, C&D, Mulch, Hangers, Leaners, Stumps, White Goods, Refrigerator Contents. Reduced by Grinding, Burning & Compacting - 12 Sites**

Project duration: **08/2020** Completion (Anticipated) Date: **08/2021**

Size of project: **6,506,597** Cost of project: **\$114,536,724**

Work for which staff was responsible: **Removed & Disposed: Veg, C&D, C&D compacted, mulch, hangers (31,198 trees), leaners (14,594 trees) Reduced by Grinding (886,418 CY) & compacting (3,105,456 CY); 12 Sites; Monitored by Tetra Tech**

Contract Type: **Firm Fixed**

The results/deliverables of the project: **Disaster Debris Removal and Disposal throughout Nashville and Davidson County after Severe Tornado.**

No. 1 REVISED

CERTIFICATE OF LIABILITY INSURANCE				DATE (MM/DD/YY) 9/22/2020	
<b>PRODUCER</b> Pathway Insurance Group, LLC 753 Nichols Avenue Fairhope, AL 36532			THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW.		
<b>INSURED</b> CrowderGulf Joint Venture, Inc. 5629 Commerce Blvd. E Mobile, AL 36619			<b>COMPANIES AFFORDING COVERAGE</b>		
			COMPANY A THE GRAY INSURANCE COMPANY		
			COMPANY B		
			COMPANY C		
			COMPANY D		
<b>COVERAGES</b>					
THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED, NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES, LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS.					
CO LTR	TYPE OF INSURANCE	POLICY NUMBER	POLICY EFFECTIVE DATE (MM/DD/YY)	POLICY EXPIRATION DATE (MM/DD/YY)	LIMITS
A	<b>GENERAL LIABILITY</b> <input checked="" type="checkbox"/> COMMERCIAL GENERAL LIABILITY <input type="checkbox"/> OWNER'S & CONTRACTOR'S PROT	XSG-074436	8/1/2019	7/1/2022	GENERAL AGGREGATE Unlimited
	PRODUCTS - COMP/OP AGG \$3,000,000.00				
	PERSONAL & ADV INJURY \$1,000,000.00				
	EACH OCCURRENCE \$1,000,000.00				
	FIRE DAMAGE (Any one fire) \$100,000.00				
					MED EXP (Any one person) \$5,000.00
A	<b>AUTOMOBILE LIABILITY</b> <input checked="" type="checkbox"/> ANY AUTO <input checked="" type="checkbox"/> ALL OWNED AUTOS SCHEDULED AUTOS <input checked="" type="checkbox"/> HIRED AUTOS <input checked="" type="checkbox"/> NON-OWNED AUTOS	XSAL-075438	8/1/2019	7/1/2022	COMBINED SINGLE LIMIT \$1,000,000.00
	BODILY INJURY (Per person)				
	BODILY INJURY (Per accident)				
	PROPERTY DAMAGE				
	<b>GARAGE LIABILITY</b> <input type="checkbox"/> ANY AUTO				AUTO ONLY - EA ACCIDENT
					OTHER THAN AUTO ONLY
					EACH ACCIDENT
					AGGREGATE
A	<b>EXCESS LIABILITY</b> <input type="checkbox"/> UMBRELLA FORM <input checked="" type="checkbox"/> OTHER THAN UMBRELLA FORM	GXS-043602	7/1/2020	7/1/2021	EACH OCCURRENCE \$4,000,000.00
	AGGREGATE \$4,000,000.00				
A	<b>WORKER'S COMPENSATION AND EMPLOYERS' LIABILITY</b> THE PROPRIETOR/ PARTNERS/EXECUTIVE OFFICERS ARE: <input checked="" type="checkbox"/> INCL <input type="checkbox"/> EXCL	GWC-071166-FL2	7/1/2020	7/1/2021	<input checked="" type="checkbox"/> WC STATU- TORY LIMITS <input type="checkbox"/> OTH ER
	EL EACH ACCIDENT \$1,000,000.00				
	EL DISEASE - POLICY LIMIT \$1,000,000.00				
	EL DISEASE - EA EMPLOYEE \$1,000,000.00				
	OTHER				
DESCRIPTION OF OPERATIONS/LOCATIONS/VEHICLES/SPECIAL ITEMS The certificate holder is an additional insured on all policies except Workers' Compensation and is provided a Waiver of Subrogation, all if required by written contract. The above insurance policies shall be primary and noncontributory to any other insurance policies maintained by the certificate holder, if required by written contract.					
<b>CERTIFICATE HOLDER</b> 2523#1  "SAMPLE"			<b>CANCELLATION</b> In the event of cancellation by The Gray Insurance Company and if required by written contract, 30 days written notice will be given to the Certificate Holder.		
			<b>AUTHORIZED REPRESENTATIVE</b>  		
GCF 00 50 01 01 12			THE GRAY INSURANCE COMPANY		





Ron DeSantis, Governor

Halsey Beshears, Secretary



**STATE OF FLORIDA**  
**DEPARTMENT OF BUSINESS AND PROFESSIONAL REGULATION**

**CONSTRUCTION INDUSTRY LICENSING BOARD**

THE GENERAL CONTRACTOR HEREIN IS CERTIFIED UNDER THE  
PROVISIONS OF CHAPTER 489, FLORIDA STATUTES

**SMALLWOOD, WESLEY BRIAN**

CROWDER-GULF JOINT VENTURE, INC.  
5629 COMMERCE BLVD. EAST  
MOBILE AL 36619

**LICENSE NUMBER: CGC1522633**

**EXPIRATION DATE: AUGUST 31, 2022**

Always verify licenses online at [MyFloridaLicense.com](http://MyFloridaLicense.com)



Do not alter this document in any form.

This is your license. It is unlawful for anyone other than the licensee to use this document.



**Florida Department of Transportation**

RON DESANTIS  
GOVERNOR

605 Suwannee Street  
Tallahassee, FL 32399-0450

KEVIN J. THIBAUT, P.E.  
SECRETARY

June 1, 2020

CROWDER-GULF JOINT VENTURE, INC.  
5435 BUSINESS PARKWAY  
THEODORE, ALABAMA 36582

RE: CERTIFICATE OF QUALIFICATION

Dear Sir/Madam:

The Department of Transportation has qualified your company for the type of work indicated below. Unless your company is notified otherwise, this Certificate of Qualification will expire 6/30/2021. However, the new application is due 4/30/2021.

In accordance with S.337.14 (1) F.S. your next application must be filed within (4) months of the ending date of the applicant's audited annual financial statements.

If your company's maximum capacity has been revised, you can access it by logging into the Contractor Prequalification Application System via the following link:  
[HTTPS://fdotwpl.dot.state.fl.us/ContractorPreQualification/](https://fdotwpl.dot.state.fl.us/ContractorPreQualification/)

Once logged in, select "View" for the most recently approved application, and then click the "Manage" and "Application Summary" tabs.

**FDOT APPROVED WORK CLASSES:**  
DEBRIS REMOVAL (EMERGENCY)

You may apply for a Revised Certificate of Qualification at any time prior to the expiration date of this certificate according to Section 14-22.0041(3), Florida Administrative Code (F.A.C.), by accessing your most recently approved application as shown above and choosing "Update" instead of "View." If certification in additional classes of work is desired, documentation is needed to show that your company has done such work with your own forces and equipment or that experience was gained with another contractor and that you have the necessary equipment for each additional class of work requested.

All prequalified contractors are required by Section 14-22.006(3), F.A.C., to certify their work underway monthly in order to adjust maximum bidding capacity to available bidding capacity. You can find the link to this report at the website shown above.

Sincerely,

Alan Autry, Manager  
Contracts Administration Office

AA:cg





## LOCAL VENDOR PREFERENCE CERTIFICATION

### SECTION 1 GENERAL TERM

#### LOCAL PREFERENCE

The evaluation of competitive bids is subject to section 35.36 of the City's Procurement Procedures which, except where contrary to federal and state law, or any other funding source requirements, provides that preference be given to local businesses. To satisfy this requirement, the vendor shall affirm in writing its compliance with either of the following objective criteria as of the bid or proposal submission date stated in the solicitation. A local business shall be defined as:

1. "Local Pembroke Pines Vendor" shall mean a business entity which has maintained a permanent place of business with full-time employees within the City limits for a minimum of one (1) year prior to the date of issuance of a bid or proposal solicitation. The permanent place of business may not be a post office box. The business location must actually distribute goods or services from that location. In addition, the business must have a current business tax receipt from the City of Pembroke Pines.

OR;

2. "Local Broward County Vendor" shall mean or business entity which has maintained a permanent place of business with full-time employees within the Broward County limits for a minimum of one (1) year prior to the date of issuance of a bid or proposal solicitation. The permanent place of business may not be a post office box. The business location must actually distribute goods or services from that location. In addition, the business must have a current business tax receipt from the Broward County or the city within Broward County where the business resides.

A preference of five percent (5%) of the total evaluation point, or five percent (5%) of the total price, shall be given to the **Local Pembroke Pines Vendor(s)**; A preference of two and a half percent (2.5%) of the total evaluation point for local, or two and a half percent (2.5%) of the total price, shall be given to the **Local Broward County Vendor(s)**.

#### COMPARISON OF QUALIFICATIONS

The preferences established in no way prohibit the right of the City to compare quality of supplies or services for purchase and to compare qualifications, character, responsibility and fitness of all persons, firms or corporations submitting bids or proposals. Further, the preference established in no way prohibit the right of the city from giving any other preference permitted by law instead of the preferences granted, nor prohibit the city to select the bid or proposal which is the most responsible and in the best interests of the city.

### SECTION 2 AFFIRMATION

#### LOCAL PREFERENCE CERTIFICATION:

- ☐ Place a check mark here only if affirming bidder meets requirements above as a Local Pembroke Pines Vendor. In addition, the business must attach a current business tax receipt from the City of Pembroke Pines along with any previous business tax receipts to indicate that the business entity has maintained a permanent place of business for a minimum of one (1) year.
- ☐ Place a check mark here only if affirming bidder meets requirements above as a Local Broward County Vendor. In addition, the business must attach a current business tax receipt from the Broward County or the city within Broward County where the business resides along with any previous business tax receipts to indicate that the business entity has maintained a permanent place of business for a minimum of one (1) year.

- ☒ Place a check mark here only if affirming bidder does not meet the requirements above as a Local Vendor.

**Failure to complete this certification at this time (by checking either of the boxes above) shall render the vendor ineligible for Local Preference. This form must be completed by/for the proposer; the proposer WILL NOT qualify for Local Vendor Preference based on their sub-contractors' qualifications.**

COMPANY NAME: CrowderGulf Joint Venture, Inc.

PRINTED NAME / AUTHORIZED SIGNATURE: \_\_\_\_\_

*Ashley Ramsay-Naile*



**SCRUTINIZED COMPANY CERTIFICATION  
PURSUANT TO FLORIDA STATUTE § 287.135.**

I, Ashley Ramsay-Naile, President, on behalf of CrowderGulf Joint Venture, Inc.,  
Print Name and Title Company Name  
certify that CrowderGulf Joint Venture, Inc.:  
Company Name

1. Does not participate in a boycott of Israel; and
2. Is not on the Scrutinized Companies that Boycott Israel list; and
3. Is not on the Scrutinized Companies with Activities in Sudan List; and
4. Is not on the Scrutinized Companies with Activities in the Iran Petroleum Energy Sector List; and
5. Has not engaged in business operations in Syria.

Submitting a false certification shall be deemed a material breach of contract. The City shall provide notice, in writing, to the Contractor of the City's determination concerning the false certification. The Contractor shall have ninety (90) days following receipt of the notice to respond in writing and demonstrate that the determination of false certification was made in error. If the Contractor does not demonstrate that the City's determination of false certification was made in error then the City shall have the right to terminate the contract and seek civil remedies pursuant to Florida Statute § 287.135.

Section 287.135, Florida Statutes, prohibits the City from: 1) Contracting with companies for goods or services in any amount if at the time of bidding on, submitting a proposal for, or entering into or renewing a contract if the company is on the Scrutinized Companies that Boycott Israel List, created pursuant to Section 215.4725, F.S. or is engaged in a boycott of Israel; and 2) Contracting with companies, for goods or services over \$1,000,000.00 that are on either the Scrutinized Companies with activities in the Iran Petroleum Energy Sector list, created pursuant to s. 215.473, or are engaged in business operations in Syria.

As the person authorized to sign on behalf of the Contractor, I hereby certify that the company identified above in the section entitled "Contractor Name" does not participate in any boycott of Israel, is not listed on the Scrutinized Companies that Boycott Israel List, is not listed on either the Scrutinized Companies with activities in the Iran Petroleum Energy Sector List, and is not engaged in business operations in Syria. I understand that pursuant to section 287.135, Florida Statutes, the submission of a false certification may subject the company to civil penalties, attorney's fees, and/or costs. I further understand that any contract with the City for goods or services may be terminated at the option of the City if the company is found to have submitted a false certification or has been placed on the Scrutinized Companies with Activities in Sudan list or the Scrutinized Companies with Activities in the Iran Petroleum Energy Sector List.

CrowderGulf Joint Venture, Inc.  
Company Name

Ashley Ramsay-Naile  
Print Name / Signature

President  
Title

*Ashley Ramsay-Naile*



**VENDOR INFORMATION FORM**

The City of Pembroke Pines is currently implementing an enhanced Citywide Enterprise Resource Planning (ERP) system with the goal of updating our processes and improving customer service. Part of the new Tyler Technologies Munis ERP system will include a vendor management module. In addition, this new system will include a Vendor Self Service (VSS) web portal which will allow vendors to update their necessary information and documents on an as-needed basis. The City intends for this system to allow for vendors to view their Purchase Orders, Invoices, Checks and other beneficial information in real-time. Using VSS, vendors will also be able to enter and maintain their contact and remittance information, discount and payment terms, designated contact persons, and the commodity codes that represent the goods and services the vendor can provide.

While we work towards go-live with the new VSS web portal, we are requesting for vendors to complete the attached Vendor Registration Packet and submit it to [accountspayable@ppines.com](mailto:accountspayable@ppines.com) to help facilitate the implementation process.

MAIN CONTACT INFORMATION			
<b>Company Name (Legal Name as filed with IRS)</b>	CrowderGulf Joint Venture, Inc.		
<b>Doing Business As (DBA)</b>			
<b>Primary Business Address</b>	5629 Commerce Blvd East.		
	<b>City:</b>	Mobile	
	<b>State:</b>	AL	<b>Zip:</b> 36619
	<b>Country:</b>	United States	
<b>Remit To Address</b>	5629 Commerce Blvd. East		
	<b>City:</b>	Mobile	
	<b>State:</b>	AL	<b>Zip:</b> 36619
	<b>Country:</b>	United States	
<b>Order From Address</b>	Same as above		
	<b>City:</b>		
	<b>State:</b>		<b>Zip:</b>
	<b>Country:</b>		
<b>Foreign Entity (Yes/No)</b>	NO		
<b>Telephone Number</b>	800-992-6207		
<b>Primary Company E-mail</b>	jramsay@crowdergulf.com		
<b>Fax</b>	251-459-7433		
<b>Website</b>	www.crowdergulf.com		
<b>DUNS</b>	195686477		
<b>Independent Contractor (Yes/No)</b>	Yes		
<b>Identification Number</b>	<b>SSN:</b>		<b>FID:</b> 01-0626019

GENERAL PAYMENT TERMS		
<b>Discount Percent</b> Defines the discount percentage the vendor extends to your organization.	<b>Days to Discount</b> Number of days which payment must be received to claim the discount percent.	<b>Days to Net</b> Number of days that the vendor allows before requiring net payment.
0	0	30



## VETERAN OWNED SMALL BUSINESS (VOSB) PREFERENCE CERTIFICATION

### SECTION 1 GENERAL TERM

#### VETERAN OWNED SMALL BUSINESS (VOSB) PREFERENCE

The evaluation of competitive bids is subject to section 35.37 of the City's Procurement Procedures which, except where contrary to federal and state law, or any other funding source requirements, provides that preference be given to veteran owned small businesses. To satisfy this requirement, the vendor shall affirm in writing its compliance with the following objective criteria as of the bid or proposal submission date stated in the solicitation. A veteran owned small business shall be defined as:

1. "Veteran Owned Small Business" shall mean a business entity which has received a "Determination Letter" from the United States Department of Veteran Affairs Center for Verification and Evaluation notifying the business that they have been approved as a Veteran Owned Small Business (VOSB).

A preference of two and a half percent (2.5%) of the total evaluation point, or two and a half percent (2.5%) of the total price, shall be given to the **Veteran Owned Small Business (VOSB)**. This shall mean that if a **VOSB** submits a bid/quote that is within 2.5% of the lowest price submitted by any vendor, the **VOSB** shall have an option to submit another bid which is at least 1% lower than the lowest responsive bid/quote. If the **VOSB** submits a bid which is at least 1% lower than that lowest responsive bid/quote, then the award will go to the **VOSB**. If not, the award will be made to the vendor that submits the lowest responsive bid/quote. If the lowest responsive and responsible bidder is a "**Local Pembroke Pines Vendor**" (**LPPV**) or a "**Local Broward County Vendor**" (**LBCV**) as established in Section 35.36 of the City's Code of Ordinances, entitled "Local Vendor Preference", then the award will be made to that vendor and no other bidders will be given an opportunity to submit additional bids as described herein.

If there is a **LPPV**, a **LBCV**, and a **VOSB** participating in the same bid solicitation and all three vendors qualify to submit a second bid, the **LPPV** will be given first option. If the **LPPV** cannot beat the lowest bid received by at least 1%, an opportunity will be given to the **LBCV**. If the **LBCV** cannot beat the lowest bid by at least 1%, an opportunity will be given to the **VOSB**. If the **VOSB** cannot beat the lowest bid by at least 1%, then the bid will be awarded to the lowest bidder.

If multiple **VOSBs** submit bids/quotes which are within 2.5% of the lowest bid/quote and there are no **LPPV** or **LBCV** as described in Section 35.36 of the City's Code of Ordinance, entitled "Local Vendor Preference", then all **VOSBs** will be asked to submit a **Best and Final Offer (BAFO)**. The award will be made to the **VOSB** submitting the lowest **BAFO** providing that that **BAFO** is at least 1% lower than the lowest bid/quote received in the original solicitation. If no **VOSB** can beat the lowest bid/quote by at least 1%, then the award will be made to the lowest responsive bidder.

#### COMPARISON OF QUALIFICATIONS

The preferences established in no way prohibit the right of the City to compare quality of supplies or services for purchase and to compare qualifications, character, responsibility and fitness of all persons, firms or corporations submitting bids or proposals. Further, the preference established in no way prohibit the right of the city from giving any other preference permitted by law instead of the preferences granted, nor prohibit the city to select the bid or proposal which is the most responsible and in the best interests of the city.

### SECTION 2 AFFIRMATION

#### VETERAN OWNED SMALL BUSINESS (VOSB) PREFERENCE CERTIFICATION:

- ☐ Place a check mark here only if affirming bidder meets requirements above as a Veteran Owned Small Business. In addition, the bidder must attach the "Determination Letter" from the U.S. Dept. of Veteran Affairs Center.
- ☒ Place a check mark here only if affirming bidder does not meet the requirements above as a VOSB.

Failure to complete this certification at this time (by checking either of the boxes above) shall render the vendor ineligible for VOSB Preference. This form must be completed by/for the proposer; the proposer **WILL NOT** qualify for VOSB Preference based on their sub-contractors' qualifications.

COMPANY NAME: CrowderGulf Joint Venture, Inc.

PRINTED NAME / AUTHORIZED SIGNATURE: \_\_\_\_\_

*Ashley Ramsay-Nile*



Form **W-9**  
(Rev. October 2018)  
Department of the Treasury  
Internal Revenue Service

## Request for Taxpayer Identification Number and Certification

▶ Go to [www.irs.gov/FormW9](http://www.irs.gov/FormW9) for instructions and the latest information.

**Give Form to the requester. Do not send to the IRS.**

Print or type. See Specific Instructions on page 3.	<p><b>1</b> Name (as shown on your income tax return). Name is required on this line; do not leave this line blank. <b>CrowderGulf Joint Venture, Inc.</b></p> <p><b>2</b> Business name/disregarded entity name, if different from above</p> <p><b>3</b> Check appropriate box for federal tax classification of the person whose name is entered on line 1. Check only one of the following seven boxes.</p> <p> <input type="checkbox"/> Individual/sole proprietor or single-member LLC         <input checked="" type="checkbox"/> C Corporation         <input type="checkbox"/> S Corporation         <input type="checkbox"/> Partnership         <input type="checkbox"/> Trust/estate       </p> <p> <input type="checkbox"/> Limited liability company. Enter the tax classification (C=C corporation, S=S corporation, P=Partnership) ▶ _____  <b>Note:</b> Check the appropriate box in the line above for the tax classification of the single-member owner. Do not check LLC if the LLC is classified as a single-member LLC that is disregarded from the owner unless the owner of the LLC is another LLC that is <b>not</b> disregarded from the owner for U.S. federal tax purposes. Otherwise, a single-member LLC that is disregarded from the owner should check the appropriate box for the tax classification of its owner.       </p> <p> <input type="checkbox"/> Other (see instructions) ▶ _____       </p>	<p><b>4</b> Exemptions (codes apply only to certain entities, not individuals; see instructions on page 3):</p> <p>Exempt payee code (if any) _____</p> <p>Exemption from FATCA reporting code (if any) _____</p> <p><small>(Applies to accounts maintained outside the U.S.)</small></p>
	<p><b>5</b> Address (number, street, and apt. or suite no.) See instructions. <b>5629 Commerce Blvd. East</b></p> <p><b>6</b> City, state, and ZIP code <b>Mobile, AL 36619</b></p> <p><b>7</b> List account number(s) here (optional)</p>	<p>Requester's name and address (optional)</p>

### Part I Taxpayer Identification Number (TIN)

Enter your TIN in the appropriate box. The TIN provided must match the name given on line 1 to avoid backup withholding. For individuals, this is generally your social security number (SSN). However, for a resident alien, sole proprietor, or disregarded entity, see the instructions for Part I, later. For other entities, it is your employer identification number (EIN). If you do not have a number, see *How to get a TIN*, later.

**Note:** If the account is in more than one name, see the instructions for line 1. Also see *What Name and Number To Give the Requester* for guidelines on whose number to enter.

<b>Social security number</b>									
[ ] [ ] [ ]	-	[ ] [ ] [ ]	-	[ ] [ ] [ ] [ ] [ ] [ ]					
or									
<b>Employer identification number</b>									
0	1	-	0	6	2	6	0	1	9

### Part II Certification

Under penalties of perjury, I certify that:

- The number shown on this form is my correct taxpayer identification number (or I am waiting for a number to be issued to me); and
- I am not subject to backup withholding because: (a) I am exempt from backup withholding, or (b) I have not been notified by the Internal Revenue Service (IRS) that I am subject to backup withholding as a result of a failure to report all interest or dividends, or (c) the IRS has notified me that I am no longer subject to backup withholding; and
- I am a U.S. citizen or other U.S. person (defined below); and
- The FATCA code(s) entered on this form (if any) indicating that I am exempt from FATCA reporting is correct.

**Certification instructions.** You must cross out item 2 above if you have been notified by the IRS that you are currently subject to backup withholding because you have failed to report all interest and dividends on your tax return. For real estate transactions, item 2 does not apply. For mortgage interest paid, acquisition or abandonment of secured property, cancellation of debt, contributions to an individual retirement arrangement (IRA), and generally, payments other than interest and dividends, you are not required to sign the certification, but you must provide your correct TIN. See the instructions for Part II, later.

**Sign Here**

Signature of U.S. person ▶

*Ashley Ramsay-Naile*

Date ▶

*5-3-21*

### General Instructions

Section references are to the Internal Revenue Code unless otherwise noted.

**Future developments.** For the latest information about developments related to Form W-9 and its instructions, such as legislation enacted after they were published, go to [www.irs.gov/FormW9](http://www.irs.gov/FormW9).

### Purpose of Form

An individual or entity (Form W-9 requester) who is required to file an information return with the IRS must obtain your correct taxpayer identification number (TIN) which may be your social security number (SSN), individual taxpayer identification number (ITIN), adoption taxpayer identification number (ATIN), or employer identification number (EIN), to report on an information return the amount paid to you, or other amount reportable on an information return. Examples of information returns include, but are not limited to, the following.

- Form 1099-INT (interest earned or paid)

- Form 1099-DIV (dividends, including those from stocks or mutual funds)
  - Form 1099-MISC (various types of income, prizes, awards, or gross proceeds)
  - Form 1099-B (stock or mutual fund sales and certain other transactions by brokers)
  - Form 1099-S (proceeds from real estate transactions)
  - Form 1099-K (merchant card and third party network transactions)
  - Form 1098 (home mortgage interest), 1098-E (student loan interest), 1098-T (tuition)
  - Form 1099-C (canceled debt)
  - Form 1099-A (acquisition or abandonment of secured property)
- Use Form W-9 only if you are a U.S. person (including a resident alien), to provide your correct TIN.

*If you do not return Form W-9 to the requester with a TIN, you might be subject to backup withholding. See What is backup withholding, later.*



# City of Pembroke Pines, FL

601 City Center Way  
Pembroke Pines, FL  
33025  
www.ppines.com

## Agenda Request Form

### Agenda Number: 3.

**File ID:** 21-1102

**Type:** Bid

**Status:** Passed

**Version:** 1

**Agenda  
Section:**

**In Control:** City Commission

**File Created:** 12/06/2021

**Short Title:** RFP AD-21-02 Disaster Debris Management Services  
Crowdergulf

**Final Action:** 01/12/2022

**Title:** MOTION TO APPROVE THE FINDINGS AND RECOMMENDATION OF THE EVALUATION COMMITTEE AND TO AWARD RFP # AD-21-02 "DISASTER DEBRIS MANAGEMENT SERVICES" TO CROWDERGULF JOINT VENTURE, INC. AS THE PRIMARY CONTRACTOR; AND TO FORM A POOL WITH THE FOLLOWING CONTRACTORS IN THE ORDER OF THEIR RANKING: 2) D&J ENTERPRISES, INC., 3) CERES ENVIRONMENTAL SERVICES, INC., 4) TFR ENTERPRISES, INC., 5) EASTERN WASTE SYSTEMS, INC., 6) SOUTHERN DISASTER RECOVERY, LLC., AND 7) KDF ENTERPRISES, LLC. WHICH MAY BE CALLED UPON TO REPLACE THE PRIMARY CONTRACTOR AS A WHOLE, OR TO SUPPLEMENT THE PRIMARY CONTRACTOR AS NEEDED.

**\*Agenda Date:** 01/12/2022

**Agenda Number:** 3.

#### Internal Notes:

**Attachments:** 1. Crowder Gulf Inc Contract (Vendor-Executed), 2. D&J Enterprises Contract (Vendor-Executed), 3. Ceres Environmental Services Inc. Contract (Vendor-Executed), 4. TFR Enterprises Inc. Contract (Vendor-Executed), 5. Eastern Waste Systems Inc. Contract (Vendor-Executed), 6. Southern Disaster Recovery Contract (Vendor-Executed), 7. KDF Enterprises, LLC Contract (Vendor-Executed), 8. Exhibit A - AD-21-02 Disaster Debris Management Services, 9. Exhibit B - CrowderGulf Joint Venture, Inc. (CrowderGulf, LLC), 10. Exhibit B - D&J Enterprises, Inc., 11. Exhibit B - Ceres Environmental Services, Inc., 12. Exhibit B - TFR Enterprises, Inc., 13. Exhibit B - Eastern Waste Systems, Inc., 14. Exhibit B - Southern Disaster Recovery, 15. Exhibit B - KDF Enterprises, LLC, 16. 09/08/2021 Meeting Minutes, 17. 09/28/2021 Meeting Minutes, 18. Conflict of Interest Forms, 19. Summary Rankings and Score Sheets, 20. Bid Tabulation

1 City Commission 01/12/2022 approve

Pass

**Action Text:** A motion was made by Commissioner Siple, seconded by Vice Mayor Good Jr., to approve Item 3.  
The motion carried by the following vote:

Aye: - 5 Mayor Ortis, Vice Mayor Good Jr., Commissioner Castillo,  
Commissioner Siple, and Commissioner Schwartz

Nay: - 0



Agenda Request Form Continued (21-1102)

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MOTION TO APPROVE THE FINDINGS AND RECOMMENDATION OF THE EVALUATION COMMITTEE AND TO AWARD RFP # AD-21-02 "DISASTER DEBRIS MANAGEMENT SERVICES" TO CROWDERGULF JOINT VENTURE, INC. AS THE PRIMARY CONTRACTOR; AND TO FORM A POOL WITH THE FOLLOWING CONTRACTORS IN THE ORDER OF THEIR RANKING: 2) D&J ENTERPRISES, INC., 3) CERES ENVIRONMENTAL SERVICES, INC., 4) TFR ENTERPRISES, INC., 5) EASTERN WASTE SYSTEMS, INC., 6) SOUTHERN DISASTER RECOVERY, LLC., AND 7) KDF ENTERPRISES, LLC. WHICH MAY BE CALLED UPON TO REPLACE THE PRIMARY CONTRACTOR AS A WHOLE, OR TO SUPPLEMENT THE PRIMARY CONTRACTOR AS NEEDED.

**PROCUREMENT PROCESS TAKEN:**

- ***Chapter 35 of the City's Code of Ordinances is titled "PROCUREMENT PROCEDURES, PUBLIC FUNDS."***
- ***Section 35.15 defines a Request for Proposal as "A written solicitation for competitive sealed proposals with the title, date and hour of the public opening designated. A request for proposals shall include, but is not limited to, general information, functional or general specifications, a statement of work, proposal instruction and evaluation criteria. All requests for proposals shall state the relative importance of price and any other evaluation criteria. The city may engage in competitive negotiations with responsible proposers determined to be reasonably susceptible of being selected for award for the purpose of clarification to assure full understanding of and conformance to the solicitation requirements. Proposers shall be accorded fair and equal treatment with respect to any opportunity for discussion and revision of proposals and such revisions may be permitted after submissions and prior to award for the purpose of obtaining the best and final offer."***
- ***Section 35.18 of the City's Code of Ordinances is titled "COMPETITIVE BIDDING OR COMPETITIVE PROPOSALS REQUIRED; EXCEPTIONS."***
- ***Section 35.18(A) states, "A purchase of or contracts for commodities or services that is estimated by the Chief Procurement Officer to cost more than \$25,000 shall be based on sealed competitive solicitations as determined by the Chief Procurement Officer, except as specifically provided herein."***
- ***Section 35.19 of the City's Code of Ordinances is titled "SEALED COMPETITIVE BIDDING PROCEDURE."***
- ***Section 35.19(A) states, "All sealed competitive solicitations as defined in §35.18 shall be presented to the City Commission for their consideration prior to advertisement."***
- ***Section 35.21 of the City's Code of Ordinances is titled "AWARD OF CONTRACT."***
- ***Section 35.21(A) of the City's Code of Ordinances is titled "City Commission approval."***

**- Section 35.21(A)(1) states, "An initial purchase of, or contract for, commodities or services, in excess of \$25,000, shall require the approval of the City Commission, regardless of whether the competitive bidding or competitive proposal procedures were followed."**

**SUMMARY EXPLANATION AND BACKGROUND:**

1. On March 17, 2021, the City Commission authorized the advertisement of RFP # AD-21-02 "Disaster Debris Management Services", which was advertised on March 18, 2021.

2. The purpose of this solicitation was to establish a pre-need, pre-event contract with a qualified and experienced emergency and debris management firm to provide services to remove, process, and lawfully dispose of disaster generated debris on public property and public rights-of-way in the City of Pembroke Pines, Florida in response to an emergency event such as, but not limited to, hurricane(s) or other natural or manmade disaster(s).

3. On April 20, 2021 the City opened ten (10) proposals from the following vendors:

**Vendor Name**

Custom Tree Care, Inc.  
TFR Enterprises, Inc.  
D&J Enterprises, Inc.  
CrowderGulf Joint Venture, Inc.  
Eastern Waste Systems, Inc.  
Ceres Environmental  
Southern Disaster Recovery  
KDF Enterprises, LLC.  
DRC Emergency Services, LLC.  
Tropical Touch

4. On September 8, 2021, the City convened an evaluation committee to evaluate the qualifications of the proposers based on the weighted criteria provided for in the RFP documents and listed below:

- Qualifications and Experience (20%)
- Ability (20%)
- Project Understanding and Technical Approach (15%)
- Availability of Equipment (20%)
- Project Cost (20%)
- Veteran-Owned Small Business Preference (2.5%)
- Minority-Owned Business Enterprise, Woman-Owned Business Enterprise, and/or HUBZone-Certified Small Businesses / Labor Surplus Area Firms (2.5%)

5. The committee was informed that Custom Tree Care, Inc. and Tropical Touch had been deemed non-responsive by the Procurement Department due to the non-submittal of several



Agenda Request Form Continued (21-1102)

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required portions for the scoring criteria.

6. At the September 8, 2021 meeting, the evaluation committee made a motion to deem the remaining eight (8) vendors qualified, and to schedule a second evaluation meeting where each vendor would prepare presentations followed by a question/answer period held by the evaluators. The evaluators unanimously agreed to allow five minutes for presentation and ten minutes for questions, and to meet again on September 28, 2021 for the second evaluation meeting.

7. On September 28, 2021, the City re-convened the evaluation committee for the second evaluation meeting. Prior to the meeting, the Procurement Department was informed by DRC Emergency Services, Inc. that they would be withdrawing their bid and removing themselves from the evaluation process. The evaluation committee ranked the vendors as shown below:

**Rank Vendor**

- |   |                                    |
|---|------------------------------------|
| 1 | CrowderGulf Joint Venture, Inc.    |
| 2 | D&J Enterprises, Inc.              |
| 3 | Ceres Environmental Services, Inc. |
| 4 | TFR Enterprises, Inc.              |
| 5 | Eastern Waste Systems, Inc.        |
| 6 | Southern Disaster Recovery         |
| 7 | KDF Enterprises, LLC               |

8. Based on the scoring results, the evaluation committee unanimously approved a motion to recommend the City Commission to award the primary contract for RFP # AD-21-02 "Disaster Debris Management Services" to the first ranked vendor, CrowderGulf Joint Venture, Inc., and that the remaining vendors be offered contracts to form a pool of vendors who may be called upon in order of ranking.

9. All qualified vendors have completed the Equal Benefits Certification Form and have stated that they all "currently comply with the requirements of this section."

10. Request City Commission to approve the findings and recommendation of the evaluation committee and to award RFP # AD-21-02 "Disaster Debris Management Services" to CrowderGulf Joint Venture, Inc. as the primary contractor; and to form a pool with the following contractors in the order of their ranking: 2) D&J Enterprises, Inc., 3) Ceres Environmental Services, Inc., 4) TFR Enterprises, Inc., 5) Eastern Waste Systems, Inc., 6) Southern Disaster Recovery, and 7) KDF Enterprises, LLC. which may be called upon to replace the primary contractor as a whole, or to supplement the primary contractor as needed.

**FINANCIAL IMPACT DETAIL:**

**a) Initial Cost:** None at this time.

**b) Amount budgeted for this item in Account No:** Funds are not budgeted for this item as this solicitation is to be used on an as needed basis in an emergency situation resulting from catastrophic events, such as hurricanes or other natural or manmade disasters. FEMA's regulations require the City to have a pre-positioned written contract with its consultants to be

**Agenda Request Form Continued (21-1102)**

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used in Catastrophic Events. This agreement would potentially be invoked for City, County, State and Federally declared emergency disaster events which threatens the life, safety or welfare of the citizens of Pembroke Pines.


**c) Source of funding for difference, if not fully budgeted:** Not applicable.

**d) 5 year projection of the operational cost of the project:** Not Applicable.

**e) Detail of additional staff requirements:** Not Applicable.



No. 207

		<b>CERTIFICATE OF LIABILITY INSURANCE</b>			DATE (MM/DD/YY) 9/30/2021									
<b>PRODUCER</b> Pathway Insurance Group, LLC 753 Nichols Avenue Fairhope, AL 36532		THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. <div style="text-align: center;"><b>COMPANIES AFFORDING COVERAGE</b></div> <table style="width: 100%;"> <tr> <td style="width: 10%;">COMPANY A</td> <td>THE GRAY INSURANCE COMPANY A.M. Best Rating A- VIII, NAIC#: 36307</td> </tr> <tr> <td>COMPANY B</td> <td></td> </tr> <tr> <td>COMPANY C</td> <td></td> </tr> <tr> <td>COMPANY D</td> <td></td> </tr> </table>					COMPANY A	THE GRAY INSURANCE COMPANY A.M. Best Rating A- VIII, NAIC#: 36307	COMPANY B		COMPANY C		COMPANY D	
COMPANY A	THE GRAY INSURANCE COMPANY A.M. Best Rating A- VIII, NAIC#: 36307													
COMPANY B														
COMPANY C														
COMPANY D														
<b>INSURED</b> CrowderGulf Joint Venture, Inc. 5629 Commerce Blvd. E Mobile, AL 36619														
<b>COVERAGES</b>														
THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED, NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES, LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS.														
CO LTR	TYPE OF INSURANCE	POLICY NUMBER	POLICY EFFECTIVE DATE (MM/DD/YY)	POLICY EXPIRATION DATE (MM/DD/YY)	LIMITS									
A	<b>GENERAL LIABILITY</b>	XSG-074436	8/1/2019	7/1/2022	GENERAL AGGREGATE	Unlimited								
	<input checked="" type="checkbox"/> COMMERCIAL GENERAL LIABILITY				PRODUCTS – COMP/OP AGG	\$3,000,000.00								
	<input type="checkbox"/> OWNER'S & CONTRACTOR'S PROT				PERSONAL & ADV INJURY	\$1,000,000.00								
					EACH OCCURRENCE	\$1,000,000.00								
					FIRE DAMAGE (Any one fire)	\$100,000.00								
					MED EXP (Any one person)	\$5,000.00								
A	<b>AUTOMOBILE LIABILITY</b>	XSAL-075438	8/1/2019	7/1/2022	COMBINED SINGLE LIMIT	\$1,000,000.00								
	<input checked="" type="checkbox"/> ANY AUTO				BODILY INJURY (Per person)									
	<input checked="" type="checkbox"/> ALL OWNED AUTOS				BODILY INJURY (Per accident)									
	<input checked="" type="checkbox"/> SCHEDULED AUTOS				PROPERTY DAMAGE									
	<input checked="" type="checkbox"/> HIRED AUTOS													
	<input checked="" type="checkbox"/> NON-OWNED AUTOS													
	<b>GARAGE LIABILITY</b>				AUTO ONLY – EA ACCIDENT									
	<input type="checkbox"/> ANY AUTO				OTHER THAN AUTO ONLY									
					EACH ACCIDENT									
					AGGREGATE									
A	<b>EXCESS LIABILITY</b>	GXS-100064	7/1/2021	7/1/2022	EACH OCCURRENCE	\$4,000,000.00								
	<input type="checkbox"/> UMBRELLA FORM				AGGREGATE	\$4,000,000.00								
	<input checked="" type="checkbox"/> OTHER THAN UMBRELLA FORM													
A	<b>WORKER'S COMPENSATION AND EMPLOYERS' LIABILITY</b>	GWC-100069	7/1/2021	7/1/2022	<input checked="" type="checkbox"/> WC STATUTORY LIMITS	OTH ER								
	THE PROPRIETOR/ PARTNERS/EXECUTIVE OFFICERS ARE: <input checked="" type="checkbox"/> INCL <input type="checkbox"/> EXCL				EL EACH ACCIDENT	\$1,000,000.00								
					EL DISEASE – POLICY LIMIT	\$1,000,000.00								
					EL DISEASE – EA EMPLOYEE	\$1,000,000.00								
	OTHER													
<b>DESCRIPTION OF OPERATIONS/LOCATIONS/VEHICLES/SPECIAL ITEMS</b> The certificate holder is an additional insured on all policies except Workers' Compensation and is provided a Waiver of Subrogation, all if required by written contract. The above insurance policies shall be primary and noncontributory to any other insurance policies maintained by the certificate holder, if required by written contract. Disaster and Debris Management Services														
<b>CERTIFICATE HOLDER</b>			<b>CANCELLATION</b>											
2523#207  City of Pembroke Pines 601 City Center Way Pembroke Pines, FL 33025			In the event of cancellation by The Gray Insurance Company and if required by written contract, 30 days written notice will be given to the Certificate Holder.											
			<b>AUTHORIZED REPRESENTATIVE</b>  											
GCF 00 50 01 01 12			THE GRAY INSURANCE COMPANY											

## **CERTIFICATE OF INSURANCE**

**Page 2**

### **THE GRAY INSURANCE COMPANY**

**The below coverages apply if the corresponding policy number is indicated on the previous page.**

**A. Commercial General Liability**

General Liability Policy Includes:

Blanket Waiver of Subrogation when required by written contract.

Blanket Additional Insured when required by written contract.

Primary Insurance Wording Included when required by written contract.

Broad Form Property Damage Liability including Explosion, Collapse and Underground (XCU).

Premises/Operations

Products/Completed Operations

Contractual Liability

Sudden and Accidental Pollution Liability

Occurrence Form

Personal Injury

"In Rem" Endorsement

Cross Liability

Severability of Interests Provision

"Action Over" Claims

Independent Contractors coverage for work sublet

Vessel Liability - Watercraft exclusion has been modified by the vessels endorsement on scheduled equipment.

General Aggregate applies per project or equivalent.

**B. Automobile Liability Policy Includes:**

Blanket Waiver of Subrogation when required by written contract.

Blanket Additional Insured when required by written contract.

**C. Workers Compensation Policy Includes:**

Blanket Waiver of Subrogation when required by written contract.

U.S. Longshoremen's and Harbor Workers Compensation Act Coverage

Outer Continental Shelf Land Act

Jones Act (including Transportation, Wages, Maintenance, and Cure),

Death on the High Seas Act & General Maritime Law.

Maritime Employers Liability Limit: \$1,000,000

Voluntary Compensation Endorsement

Other States Insurance

Alternate Employer/Borrowed Servant Endorsement

"In Rem" Endorsement

Gulf of Mexico Territorial Extension

**D. Excess Liability Policy Includes:**

Coverage is excess of the Auto Liability, General Liability, Employers Liability, & Maritime Employers Liability policies

Blanket Waiver of Subrogation when required by written contract.

Blanket Additional Insured when required by written contract.





# CERTIFICATE OF LIABILITY INSURANCE

DATE (MM/DD/YYYY)

09/30/2021

**THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.**

**IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policy(ies) must have ADDITIONAL INSURED provisions or be endorsed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s).**

<b>PRODUCER</b> Pathway Insurance Group 753 Nichols Avenue  Fairhope AL 36532	<b>CONTACT NAME:</b> Nina Glover <b>PHONE (A/C, No, Ext):</b> <b>FAX (A/C, No):</b> <b>E-MAIL ADDRESS:</b> nina@pathwayinsgroup.com <b>INSURER(S) AFFORDING COVERAGE</b> <b>INSURER A:</b> Westchester Insurance Company <b>INSURER B:</b> Lloyds of London <b>INSURER C:</b> Navigators Ins. Co. <b>INSURER D:</b> <b>INSURER E:</b> <b>INSURER F:</b>
<b>INSURED</b>  CrowderGulf LLC 5629 Commerce Blvd., E.  Mobile AL 36619	<b>NAIC #</b>          

**COVERAGES****CERTIFICATE NUMBER:** CL199600019**REVISION NUMBER:**

THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS.

INSR LTR	TYPE OF INSURANCE	ADDL INSD	SUBR WVD	POLICY NUMBER	POLICY EFF (MM/DD/YYYY)	POLICY EXP (MM/DD/YYYY)	LIMITS	
B	<b>COMMERCIAL GENERAL LIABILITY</b>			LL00226-01	10/15/2020	10/15/2021	EACH OCCURRENCE	\$ 2,000,000
	<input checked="" type="checkbox"/> CLAIMS-MADE <input type="checkbox"/> OCCUR						DAMAGE TO RENTED PREMISES (Ea occurrence)	\$
	<input checked="" type="checkbox"/> Professional Liability Errors & Ommi						MED EXP (Any one person)	\$
	GEN'L AGGREGATE LIMIT APPLIES PER: <input type="checkbox"/> POLICY <input type="checkbox"/> PRO-JECT <input type="checkbox"/> LOC OTHER:						PERSONAL & ADV INJURY	\$
	<b>AUTOMOBILE LIABILITY</b>						COMBINED SINGLE LIMIT (Ea accident)	\$
	<input type="checkbox"/> ANY AUTO						BODILY INJURY (Per person)	\$
	<input type="checkbox"/> OWNED AUTOS ONLY	<input type="checkbox"/> SCHEDULED AUTOS					BODILY INJURY (Per accident)	\$
	<input type="checkbox"/> HIRED AUTOS ONLY	<input type="checkbox"/> NON-OWNED AUTOS ONLY					PROPERTY DAMAGE (Per accident)	\$
								\$
C	<input checked="" type="checkbox"/> <b>UMBRELLA LIAB</b>			HO20LIA15303401 Foll'ing Form	07/01/2021	07/01/2022	EACH OCCURRENCE	\$ 11,000,000
	<input type="checkbox"/> <b>EXCESS LIAB</b>	<input type="checkbox"/> OCCUR					AGGREGATE	\$ 11,000,000
	<input type="checkbox"/> CLAIMS-MADE							\$
	DED <input type="checkbox"/> RETENTION \$ <input type="checkbox"/>							\$
	<b>WORKERS COMPENSATION AND EMPLOYERS' LIABILITY</b>						<input type="checkbox"/> PER STATUTE <input type="checkbox"/> OTH-ER	
	ANY PROPRIETOR/PARTNER/EXECUTIVE OFFICER/MEMBER EXCLUDED? (Mandatory in NH)	<input type="checkbox"/> Y <input type="checkbox"/> N	N/A				E.L. EACH ACCIDENT	\$
	If yes, describe under DESCRIPTION OF OPERATIONS below						E.L. DISEASE - EA EMPLOYEE	\$
							E.L. DISEASE - POLICY LIMIT	\$
A	Contractors Pollution Liability Coverage			G71538825001	07/01/2021	07/01/2023	Per Occurrence	3,000,000
							General Aggregate Limit	5,000,000

**DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (ACORD 101, Additional Remarks Schedule, may be attached if more space is required)**

Emergency Services, Debris Removal and Disposal Services

**CERTIFICATE HOLDER****CANCELLATION**

City Of Pembroke Pines 601 City Center Way  Pembroke Pines FL 33025	<p><b>SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS.</b></p> <p><b>AUTHORIZED REPRESENTATIVE</b></p>
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