

Utility Function In-House Conversion Cost Analysis

Estimated Annual City Costs	Year 1	Year 2	Year 3	Year 4	Year 5
Personnel (JACOBS & FCS - 139 Employees)	\$ 16,280,422	\$ 16,850,237	\$ 17,439,995	\$ 18,050,395	\$ 18,682,159
Vehicle/Equipment with Insurance (Year 1 includes Major Capital Investment)	\$ 5,121,000	\$ 772,500	\$ 795,675	\$ 1,119,545	\$ 1,153,132
Vehicle Repairs/Fuel	\$ 696,830	\$ 717,735	\$ 739,267	\$ 761,445	\$ 784,288
Overtime	\$ 436,730	\$ 449,832	\$ 463,327	\$ 477,227	\$ 491,543
Uniforms	\$ 78,600	\$ 80,958	\$ 83,387	\$ 85,888	\$ 88,465
Tools	\$ 12,000	\$ 12,360	\$ 12,731	\$ 13,113	\$ 13,506
Training/Certification	\$ 63,600	\$ 65,508	\$ 67,473	\$ 69,497	\$ 71,582
Work Stations (Desktops/Laptops)	\$ 18,000	\$ -	\$ -	\$ -	\$ -
Telecommunications (Phones, Hot Spots, Tablets)	\$ 70,000	\$ 72,100	\$ 74,263	\$ 76,491	\$ 78,786
Call Center	\$ 86,400	\$ 88,992	\$ 91,662	\$ 94,412	\$ 97,244
3 months of JACOBS contract to overlap hiring City Personnel	\$ 3,290,353	\$ -	\$ -	\$ -	\$ -
Sub-total	\$ 26,153,935	\$ 19,110,222	\$ 19,767,780	\$ 20,748,013	\$ 21,460,705

JACOBS Contract Budget	\$ 10,909,727	\$ 11,237,019	\$ 11,574,129	\$ 11,921,353	\$ 12,278,994
FCS Utility Personnel Budget	\$ 2,251,683	\$ 2,319,234	\$ 2,388,811	\$ 2,460,475	\$ 2,534,289
Estimated Tax Savings from M&R Budget	\$ 90,000	\$ 90,000	\$ 90,000	\$ 90,000	\$ 90,000
Sub-total	\$ 13,251,410	\$ 13,646,252	\$ 14,052,940	\$ 14,471,828	\$ 14,903,283

Estimated Net Increase to Budget	\$ 12,902,525	\$ 5,463,970	\$ 5,714,840	\$ 6,276,185	\$ 6,557,423
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Assumptions:

City Personnel Costs Year 2-5 include a 3.5% increase

Operating Expenses (such as Insurance, tools, OT, uniforms, etc.) include an estimated 3% CPI Increase

Year 4/5 includes \$300K in capital funds to replace capital vehicles/equipment