

# City of Pembroke Pines, FL

*City of Pembroke Pines  
Charles F. Dodge City Center  
601 City Center Way  
Pembroke Pines, FL 33025*



## Meeting Minutes

**Wednesday, August 21, 2019**

**6:30 PM**

**4:00 PM Budget Workshop on Utilities. 6:30 PM (or at such time as Budget Workshop adjourns) Regular Commission Meeting**

**Commission Chambers**

### **City Commission**

*Mayor Frank C. Ortis  
Vice Mayor Jay D. Schwartz  
Commissioner Thomas Good, Jr.  
Commissioner Angelo Castillo  
Commissioner Iris A. Siple*

**PURSUANT TO FLORIDA STATUTE 286.011, NOTICE IS HEREBY GIVEN THAT A COMMISSION WORKSHOP MEETING WILL BE CONDUCTED AT WHICH ONE OR MORE CITY COMMISSIONERS MAY BE PRESENT. THE PURPOSE OF THE MEETING IS BUDGET PRESENTATION REVIEW.**

## **4:00 PM BUDGET WORKSHOP MEETING ON UTILITIES CALLED TO ORDER**

### **ROLL CALL**

**Present** 5 - Mayor Frank Ortis, Commissioner Angelo Castillo, Vice Mayor Jay D. Schwartz, Commissioner Iris A. Siple, and Commissioner Thomas Good Jr.

Also present: City Manager Dodge, City Attorney Goren and City Clerk Graham.

### **WORKSHOP ITEM:**

Backup for the Budget Workshop on Utilities item will be provided to the Mayor and Commissioners on Thursday, August 15, 2019.

**WS-1 19-0993** WORKSHOP ITEM #1: UTILITY FUND, PROPOSED BUDGET 2019-2020, PRESENTED BY CITY MANAGER CHARLES DODGE.

Mayor Ortis called the Budget Workshop to order.

City Manager Dodge provided an overview of the Utility Proposed Budget.

Jonathan Cooper, Environmental Services Director, addressed the Commission regarding the Utility Capital Budget Highlights, and water distribution issues.

Jeff Dykstra, Project Manager of Stantec Consulting Services, addressed the Commission on the Utility Revenue Sufficiency Analysis.

Commissioner Siple, Vice Mayor Schwartz, Commissioner Castillo, Commissioner Good, and Mayor Ortis spoke on the presentation.

Mr. Cooper, Mr. Dykstra, and City Manager Dodge also responded to the questions of the Commission regarding the following items:

Residential rate adjustments.

The utility rates in comparison to other Cities / County.  
The pros and cons of the new meter technology solution and updates regarding the replacement scheduling.  
Debt Service Rates.  
Options for the Emergency Operating Center.  
Water treatment facility options.

Lisa Chong, Finance Director, came to the podium to address the questions of the Commission.

City Attorney Goren responded to the questions of the Commission regarding the Large User Agreement lawsuit against the City of Hollywood.

## **ADJOURN - 5:44 P.M.**

### **6:30 PM REGULAR MEETING CALLED TO ORDER**

#### **ROLL CALL**

**Present** 5 - Mayor Frank Ortis, Commissioner Angelo Castillo, Vice Mayor Jay D. Schwartz, Commissioner Iris A. Siple, and Commissioner Thomas Good Jr.

Also present: City Manager Dodge, City Attorney Goren and City Clerk Graham

#### **PLEDGE OF ALLEGIANCE**

The Pledge of Allegiance was led by Dr. Lisa Libidinsky.

#### **PRESENTATIONS:**

**PRE-1 19-0975** PRESENTATION #1: RECOGNITION OF STUDENTS THAT PARTICIPATED IN THE 2019 CITY OF PEMBROKE PINES SUMMER INTERNSHIP PROGRAM.

Mayor Ortis presented awards to the following students who participated

in the 2019 student summer internship program:

Vincent Toranzo - Pembroke Pines Charter High School  
Shannon Vega - Somerset Academy Charter School  
Victoria Perez - West Broward High School  
Meroshah Khan - Flanagan High School  
Nicholas Esposito - Flanagan High School  
Katy Cook - Somerset Academy Charter School  
Alyssa Infante - Pembroke Pines Charter High School  
Zane Manning - Pembroke Pines Charter High School  
Priyanka Venkat - West Broward High School  
Angel Gomez - McArthur High School  
Arlette Pimentel - Flanagan High School

Dr. Lisa Libidinsky of Pembroke Pines Charter - FSU Campus addressed the students briefly.

**PRE-2 19-0983**

PRESENTATION #2: MAYOR ORTIS WILL PRESENT AN INTERNATIONAL OVERDOSE AWARENESS PROCLAMATION TO ELIZABETH FISHER OF THE FED UP ORGANIZATION.

Mayor Ortis read and presented a proclamation to Elizabeth Fisher. Ms. Fisher addressed the Commission with thanks. She provided additional information about the history of FED-UP and the need to address opioid addiction.

Vice Mayor Schwartz spoke about the Raising Positive Children program promoted by Commissioner Siple.

**PRE-3 19-0989**

PRESENTATION #3: MAYOR ORTIS WILL PRESENT A CERTIFICATE OF RECOGNITION TO JESSICA CHANG, PEMBROKE PINES CHARTER HIGH SCHOOL STUDENT, FOR PLACING SECOND IN THE SENIOR INDIVIDUAL PERFORMANCE CATEGORY AT THE NATIONAL HISTORY DAY COMPETITION IN COLLEGE PARK, MARYLAND IN JUNE 2019.

Mayor Ortis along with Principal Peter Bayer read and presented the certificate of recognition to Ms. Chang.

Ms. Chang addressed the Commission.

**PRE-4 19-0988**

PRESENTATION #4: JOHN CASBARRO, KIDS AND THE POWER OF WORK ("KAPOW"), PRINCIPAL MICHAEL CASTELLANO, PEMBROKE PINES CHARTER WEST CAMPUS, PRINCIPAL LISA LIBIDINSKY, PEMBROKE PINES FSU CHARTER ELEMENTARY SCHOOL, ASSISTANT PRINCIPAL SHANNON SCHREIDELL, SILVER PALMS ELEMENTARY SCHOOL, LISA PEREZ, PRESIDENT, HBL RESOURCES, LAUNA CARBONELL, COMMUNITY OUTREACH LIAISON FOR COMMISSIONER BARBARA SHARIEF, LAUREN HINDMARSH, TEACHER AT FSU CHARTER ELEMENTARY, JOHNNY MULLIN, PEMBROKE PINES FIRE DEPARTMENT, AND ANDREW FELDMAN, PEMBROKE PINES POLICE DEPARTMENT, WILL PRESENT AN AWARD TO THE CITY OF PEMBROKE PINES FOR THEIR SUPPORT OF THE KIDS AND THE POWER OF WORK (KAPOW) PROGRAM.

John Casbarro introduced the presentation on KAPOW, Kids and the Power of Work. He recognized some of the volunteers who participated with the program:

Michael Castellano, Principal of the Pembroke Pines Charter West Campus.

Lauren Hindmarsh, Teacher, Pembroke Pines Charter FSU Campus.

Lisa Perez, President of HBL Resources Inc.

Launa Carbonell - Community Outreach Liaison for County Commissioner Barbara Sharief.

Mr. Casbarro presented awards to Lauren Hindmarsh of the Pembroke Pines Charter - FSU Campus, Officer Andrew Feldman and Captain Cerino of the Pembroke Pines Police Department, Rick Scopa of the Pembroke Pines Fire Department, and to the City of Pembroke Pines.

Assistant Police Chief Bermudez accepted the award on behalf of Police Chief Shimpeno.

The KAPOW video, produced by Johnny Mullin of the Pembroke Pines Fire Department, was presented to the Commission.

## **ANNOUNCEMENT OF ITEMS TO BE PULLED FROM AGENDA**

The Clerk announced no items pulled.

## ITEMS AT THE REQUEST OF THE PUBLIC

George Koren, 6751 SW 11th Street, Pembroke Pines, FL addressed the Commission regarding traffic issues at the Pembroke Pines Elementary School.

Commissioner Good spoke on the matter.

City Manager Dodge addressed the resident on the matter.

Judith Pritchard, 113 NW 93rd Avenue, addressed the Commission regarding a meeting with the Mayor.

## ANNOUNCEMENT OF BOARD AND COMMITTEE APPOINTMENTS

There were no board appointments announced.

## CONSENT AGENDA:

1.        **19-0556**        MOTION TO AWARD FI-19-01 "FIRE ENGINE / LADDER TRUCK" TO THE SOLE BIDDER, REV RTC D/B/A HALL-MARK RTC, FOR A TOTAL AMOUNT NOT TO EXCEED \$1,213,697.82, AND TO ENTER INTO AN AGREEMENT TO ALLOW FOR FUTURE PURCHASES.

**A motion was made to approve on the Consent Agenda**

3.        **19-0913**        MOTION TO AWARD RE-19-11 "ART INSTALLATION SERVICES" TO THE SOLE BIDDER, MIAMI ART SERVICES INC., IN THE ANNUAL AMOUNT NOT TO EXCEED \$30,000, FOR AN INITIAL TWO YEAR PERIOD.

**A motion was made to approve on the Consent Agenda**

4.        **19-0956**        MOTION TO RELEASE PERFORMANCE BOND #9235007 IN THE AMOUNT OF \$333,686.03 FROM BERGERON LAND DEVELOPMENT, ACCEPT THE BILL OF SALE, EASEMENT DEDICATION, AND MAINTENANCE BOND #SU1141851 IN THE AMOUNT OF \$28,758.80 FOR THE WATER AND SEWER IMPROVEMENTS FOR BERGERON OUTDOOR STORAGE NORTH.

**A motion was made to approve on the Consent Agenda**

5.        **19-0965**        MOTION TO APPROVE REQUEST TO ADVERTISE SOLICITATION(S):  
  
                                 (A) RE-19-08 "NEW IRRIGATION AT BEN FIORENDINO PEMBROKE LAKES PARK"

**A motion was made to approve on the Consent Agenda**

6.        **19-0972**        MOTION TO APPROVE THE FOURTH AMENDMENT TO THE AGREEMENT BETWEEN THE CITY OF PEMBROKE PINES AND SRT SUPPLY, INC., INCREASING THE ESTIMATED ANNUAL AMOUNT OF BODY ARMOR PURCHASED FROM \$52,299.80 TO AN ANNUAL AMOUNT NOT TO EXCEED \$74,714.

**A motion was made to approve on the Consent Agenda**

8.        **19-0977**        MOTION TO APPROVE THE PURCHASE OF (12) TWELVE 2020 CHEVROLET TAHOES (CC15706/9C1) FROM STINGRAY CHEVROLET IN AN AMOUNT NOT TO EXCEED \$394,524, AND (4) FOUR 2020 CHEVROLET TAHOES 1500 COMMERCIAL (CC15706/1FL) FROM ALAN JAY CHEVROLET, BUICK, GMC, CADILLAC IN AN AMOUNT NOT TO EXCEED \$152,697 FOR THE POLICE DEPARTMENT UTILIZING THE FLORIDA SHERIFFS ASSOCIATION'S (FSA) BID # FSA18-VEL26.0, PURSUANT TO SECTION 35.18(C)(5) OF THE CITY'S CODE OF ORDINANCES.

**A motion was made to approve on the Consent Agenda**

9.        **19-0978**        MOTION TO ACCEPT THE 2019-2020 VICTIMS OF CRIME ACT GRANT IN THE AMOUNT OF \$22,167.00 FOR THE ENHANCEMENT OF VICTIM SERVICES.

**A motion was made to approve on the Consent Agenda**

10.       **19-0982**        MOTION TO APPROVE THE PURCHASE OF THE RENEWAL OF THE ANNUAL SUPPORT AND MAINTENANCE FOR THE CITY'S NETAPP FAS804A SERIES DATA STORAGE SYSTEM FROM PRESIDIO NETWORKED SOLUTIONS, INC. IN THE AMOUNT NOT TO EXCEED \$41,431.82 UTILIZING THE STATE OF FLORIDA ALTERNATE CONTRACT # 43211500-WSCA-15-ACS VIA THE FLORIDA NASPO VALUEPOINT NETAPP MNWNC-121 PURSUANT TO SECTION 35.18(C)(5) OF THE CITY'S CODE OF ORDINANCES.

**A motion was made to approve on the Consent Agenda**

11.      **19-0986**      MOTION TO APPROVE THE AGREEMENT WITH ROOF PAINTING BY HARTZELL, INC., FOR THE PAINTING OF ACCELATOR D AND WATER STORAGE TANKS LOCATED AT THE WATER TREATMENT PLANT UTILIZING THE PRICING ESTABLISHED FROM THE TOWN OF JUPITER BID ITB #W1833 FOR AN AMOUNT NOT TO EXCEED \$207,814.90 PURSUANT TO SECTION 35.18(C)(5) OF THE CITY'S CODE OF ORDINANCES.

### Approval of the Consent Agenda

**A motion was made by Commissioner Castillo, seconded by Commissioner Siple, to approve the Consent Agenda. The motion carried by the following vote:**

**Aye**    5 - Mayor Ortis, Commissioner Castillo, Vice Mayor Schwartz, Commissioner Siple, and Commissioner Good Jr.

**Nay**    0

2.      **19-0573**      MOTION TO APPROVE THE AGREEMENT WITH USSI, LLC OF VENICE FOR THE PURCHASE OF SANITARY SEWER COLLECTION SYSTEM IN-FLOW ABATEMENT SERVICES ON AN AS-NEEDED BASIS FOR A TOTAL AMOUNT NOT TO EXCEED \$447,962.57 WHICH INCLUDES A 10% OWNER'S CONTINGENCY FEE OF \$40,723.87, UTILIZING THE PRICING ESTABLISHED FROM THE CITY OF CAPE CORAL CONTRACT # CON-T17-29/KR, PURSUANT TO SECTION 35.18(C)(5) OF THE CITY'S CODE OF ORDINANCES.

**A motion was made by Commissioner Good, Jr., seconded by Vice Mayor Schwartz, to amend the language of the item to remove the "owner contingency fee." The motion carried by the following vote:**

**Aye**    5 - Mayor Ortis, Commissioner Castillo, Vice Mayor Schwartz, Commissioner Siple, and Commissioner Good Jr.

**Nay**    0

**A motion was made by Commissioner Good, Jr., seconded by Commissioner Siple, to approve the main motion. The motion carried by the following vote:**

PRIOR TO THE VOTE BEING TAKEN:

Commissioner Good read Item 2 into the record, by title and spoke on the item.

Jonathon Cooper, Environmental Services Director came to the podium to address the questions of the Commission.



7.        **19-0973**        MOTION TO APPROVE THE FINDINGS AND RECOMMENDATION OF THE EVALUATION COMMITTEE AND TO AWARD PSUT-19-01 "POWER ELECTRICAL ENGINEERING SERVICES FOR THE UTILITIES DIVISION" TO HILLERS ELECTRICAL ENGINEERING, INC., AND TO DIRECT THE CITY MANAGER TO NEGOTIATE A CONTRACT FOR SERVICES.

A motion was made by Commissioner Good, Jr., seconded by Commissioner Siple, to approve the item, despite discussion related to Commissioner Good's expressed concerns about a 15 year contract, and consideration of an existing pool of consultants. The motion carried by the following vote:

**Aye**    5 - Mayor Ortis, Commissioner Castillo, Vice Mayor Schwartz, Commissioner Siple, and Commissioner Good Jr.

**Nay**    0

PRIOR TO THE VOTE BEING TAKEN:

Commissioner Good read Item 7 into the record, by title and spoke on the item.

Mark Gomes, Procurement Director, came to the podium to address the questions of the Commission.

Jonathon Cooper, Environmental Services Director, addressed the Commission.

Vice Mayor Schwartz and Commissioner Siple spoke on the item.

## **ORDINANCES AND RESOLUTIONS:**

### **RESOLUTIONS:**

12.        **2019-R-35**        MOTION TO APPROVE PROPOSED RESOLUTION 2019-R-35.

PROPOSED RESOLUTION 2019-R-35 IS A RESOLUTION OF THE CITY COMMISSION OF THE CITY OF PEMBROKE PINES, FLORIDA, APPROVING THE FIRST AMENDMENT TO AGREEMENT BETWEEN BROWARD COUNTY AND THE CITY OF PEMBROKE PINES PROVIDING FOR DISBURSEMENT OF HOME PROGRAM FUNDS FOR HOUSING REHABILITATION PROGRAM - MINOR HOME REPAIR PROGRAM FY 2016-2017 FUNDING IN THE AMOUNT OF \$198,559; AUTHORIZING THE APPROPRIATE CITY OFFICIALS TO EXECUTE THE FIRST AMENDMENT; PROVIDING FOR CONFLICTS;

PROVIDING FOR SEVERABILITY; AND PROVIDING FOR AN EFFECTIVE DATE.

**A motion was made by Commissioner Castillo, seconded by Commissioner Siple, to adopt Proposed Resolution 2019-R-35. The motion carried by the following vote:**

**Aye** 5 - Mayor Ortis, Commissioner Castillo, Vice Mayor Schwartz, Commissioner Siple, and Commissioner Good Jr.

**Nay** 0

Enactment No: 3664

PRIOR TO THE VOTE BEING TAKEN:

City Attorney Goren read Proposed Resolution 2019-R-35 into the record, by title.

**13. 2019-R-36 MOTION TO ADOPT PROPOSED RESOLUTION 2019-R-36**

PROPOSED RESOLUTION 2019-R-36 IS A RESOLUTION OF THE CITY OF PEMBROKE PINES, FLORIDA AMENDING THE BUDGET FOR THE CITY OF PEMBROKE PINES\FLORIDA STATE UNIVERSITY CHARTER ELEMENTARY SCHOOL FOR THE CHARTER SCHOOL FISCAL YEAR BEGINNING JULY 1,2018; PROVIDING FOR CONFLICTS; PROVIDING FOR SEVERABILITY; PROVIDING FOR AN EFFECTIVE DATE.

**A motion was made by Commissioner Siple, seconded by Vice Mayor Schwartz, to adopt Proposed Resolution 2019-R-36. The motion carried by the following vote:**

**Aye** 5 - Mayor Ortis, Commissioner Castillo, Vice Mayor Schwartz, Commissioner Siple, and Commissioner Good Jr.

**Nay** 0

Enactment No: 3665

PRIOR TO THE VOTE BEING TAKEN:

City Attorney Goren read Proposed Resolution 2019-R-36 into the record, by title.

**14. 2019-R-37 MOTION TO ADOPT PROPOSED RESOLUTION 2019-R-37**

PROPOSED RESOLUTION 2019-R-37 IS A RESOLUTION OF THE

CITY OF PEMBROKE PINES, FLORIDA AMENDING THE BUDGET FOR THE CITY OF PEMBROKE PINES CHARTER SCHOOLS FOR THE CHARTER SCHOOL FISCAL YEAR BEGINNING JULY 1, 2018; PROVIDING FOR CONFLICTS; PROVIDING FOR SEVERABILITY; PROVIDING FOR AN EFFECTIVE DATE.

**A motion was made by Commissioner Siple, seconded by Commissioner Castillo, to adopt 2019-R-37. The motion carried by the following vote:**

**Aye** 5 - Mayor Ortis, Commissioner Castillo, Vice Mayor Schwartz, Commissioner Siple, and Commissioner Good Jr.

**Nay** 0

Enactment No: 3666

PRIOR TO THE VOTE BEING TAKEN:

City Attorney Goren read Proposed Resolution 2019-R-37 into the record, by title.

## REPORTS OF LEAGUE REPRESENTATIVES

Mayor Ortis spoke about the next Florida League of Cities' meeting on August 22, 2019 at 5:30pm regarding the 2020 Census.

Commissioner Siple spoke about the League conference she recently attended and topics discussed.

## REPORTS OF THE CITY MANAGER AND CITY ATTORNEY

City Attorney Goren provided updates to the Commission regarding the City of Pembroke Pines, City of Lake Worth Beach, and City of Deerfield Beach lawsuits filed against FEMA.

## COMMISSION ITEMS:

- 15. 19-0976** VICE MAYOR SCHWARTZ - ITEM #1: MOTION TO AMEND THE DIVERSITY AND HERITAGE ADVISORY BOARD TO INCLUDE AN ADDITIONAL TWO ALTERNATE POSITIONS FOR EACH COMMISSION DISTRICT. ALTERNATES MAY ONLY BE APPOINTED FROM THE DISTRICT COMMISSIONER IN WHICH THE ALTERNATE BOARD MEMBER APPLICANT RESIDES. NO ALTERNATE MAY BE APPOINTED OUTSIDE OF THE DISTRICT WITH THE EXCEPTION OF

THE MAYOR'S APPOINTMENT. ALTERNATES MAY ONLY BE SEATED AT A MEETING FOR VOTING OR MOTION PURPOSES IN THE ABSENCE OF A REGULAR APPOINTMENT FROM THE SAME COMMISSION DISTRICT.

**A motion was made by Vice Mayor Schwartz, seconded by Commissioner Siple, to approve the item. The motion carried by the following vote:**

**Aye** 5 - Mayor Ortis, Commissioner Castillo, Vice Mayor Schwartz, Commissioner Siple, and Commissioner Good Jr.

**Nay** 0

PRIOR TO THE VOTE BEING TAKEN:

Vice Mayor Schwartz read Item 15 into the record, by title and spoke on the item.

Commissioner Siple spoke on the item.

- 16. 19-0985** MAYOR ORTIS - ITEM #1: DISCUSSION WITH POSSIBLE ACTION TO APPROVE CO-SPONSORSHIP AND FUNDING FOR UNITED WAY OF BROWARD COUNTY'S MAYORS' GALA ON SATURDAY, OCTOBER 19, 2019 IN THE AMOUNT OF \$2,000.

**A motion was made by Mayor Ortis, seconded by Commissioner Siple, to approve the item. The motion carried by the following vote:**

**Aye** 5 - Mayor Ortis, Commissioner Castillo, Vice Mayor Schwartz, Commissioner Siple, and Commissioner Good Jr.

**Nay** 0

PRIOR TO THE VOTE BEING TAKEN:

Mayor Ortis read Item 16 into the record, by title.

- 17. 19-0987** COMMISSIONER SIPLE-ITEM #1: MOTION TO DIRECT THE CITY ADMINISTRATION TO WORK WITH THE CITY ATTORNEY'S OFFICE TO PROPOSE AN AMENDMENT TO SECTION 790.33, TO ALLOW A MUNICIPALITY TO REGULATE THE SALE OF FIREARMS AND AMMUNITION ON PROPERTY OWNED BY SAID MUNICIPALITY CONSISTENT WITH THE DRAFT BILL, ATTACHED HERETO AS EXHIBIT "A".

A motion was made by Commissioner Siple, seconded by Vice Mayor Schwartz, to approve the item with amended language to include a letter to initiate moving forward with the proposed amendment to Section 790.33, and have all five members of the City Commission sign said letter to support municipalities having more say over what can happen on municipal property. The motion carried by the following vote:

**Aye**    5 - Mayor Ortis, Commissioner Castillo, Vice Mayor Schwartz, Commissioner Siple, and Commissioner Good Jr.

**Nay**     0

**PRIOR TO THE VOTE BEING TAKEN:**

Commissioner Siple read Item 17 into the record, by title and spoke on the item. She read into the record a letter sent by Congress Woman Debbie Wasserman Schultz.

Commissioner Castillo, Vice Mayor Schwartz, Commissioner Good, and Mayor Ortis spoke on the item.

City Attorney Goren responded to the questions of the Commission.

**OLD BUSINESS:**

Commissioner Castillo expressed concern regarding the current uses of City facilities and City Center, and requested a meeting to discuss options to address the matter.

Vice Mayor Schwartz, Commissioner Siple, and Mayor Ortis spoke on the matter.

City Manager Dodge responded that he would follow up with the Commission with date options for the meeting.

City Attorney Goren clarified for the record section 790.06 of the Florida Statutes which does not allow firearms in public schools or charter schools.

**ADJOURN - 11:30 P.M.**

**CITY OF PEMBROKE PINES**

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**Marlene D. Graham, CMC**  
**City Clerk**

ANY PERSON WHO DECIDES TO APPEAL ANY DECISION OF THE COMMISSION WITH RESPECT TO ANY MATTER CONSIDERED AT THIS MEETING WILL NEED A RECORD OF THE PROCEEDINGS AND FOR SUCH PURPOSE, MAY NEED TO ENSURE THAT A VERBATIM RECORD OF THE PROCEEDINGS IS MADE WHICH RECORD INCLUDES TESTIMONY AND EVIDENCE UPON WHICH THE APPEAL IS TO BE BASED.

PERSONS WITH DISABILITIES REQUIRING ACCOMMODATIONS IN ORDER TO PARTICIPATE SHOULD CONTACT THE CITY CLERK, 450-1050 AT LEAST 48 HOURS IN ADVANCE TO REQUEST SUCH ACCOMMODATION.